

Sandeep Santhosh

To whomsoever it may concern

This is my recommendation letter for Mr. Sandeep Santhosh, with the Swedish personal identity number 19950909-0438.

My contact with Sandeep Santhosh was established in November 2023 through a course (Design Methodology Preparatory Course) within the Master's Programme in Product Development, at Chalmers University of Technology. I was the lecturer and examiner in that course, and thus had continual contact with Sandeep. Subsequently, until beginning of June 2024, I also had continual contact with Sandeep, since he was doing the main activity of the Product Development Programme; the multidisciplinary Product Development Project Course, for which I am the examiner as well. I was also the supervisor of the particular team that Sandeep belonged to. In addition, we engaged Sandeep in extracurricular activities during the summer of 2024, to support the welcome reception for new product development students. Thus, I have been in continual contact with Sandeep for more than ten months.

Given his specific programme background, Sandeep has excellent process- and method knowledge for tackling open-ended problems in general and product development tasks in particular. Beyond that, he has a genuine interest in – and complementary knowledge of – design, psychology, philosophy, and theory of science. Several times, he has also shown the ability to cross-pollinate knowledge and thus integrate notions from different domains, resulting in creative and original thought patterns and outputs.

Reflecting the above-mentioned, I am eager to recommend Sandeep for PhD studies, as well as other roles where the ability to master open-ended problems matter.

Please, don't hesitate to contact me at:

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Sincerely,

Lars Almefelt, Ph.D.

Vice Head of Department, Senior Lecturer



Lars Almefelt

