



WEST JAVA INVESTMENT AND PARTNERSHIP

A portfolio of opportunities in West Java's potential projects and commodities

Organized by:



WEST JAVA
INVESTMENT &
PARTNERSHIP



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Governor of West Java 2018-2023

Uu Ruzhanul Ulum

Vice Governor of West Java 2018-2023

VISION

Terjuwudnya
Jawa Barat Juara Lahir Batin
dengan Inovasi dan Kolaborasi

*West Java as the Champion Province through
Innovation and Collaboration*



MISSION



1

Forming **Pancasila-ist** human beings by strengthening **the role of mosques and religious institutions** as the center of civilization



2

Developing West Java citizens to be civilized, **qualified, happy, and productive** through innovative improvements in public services



3

Accelerating the **growth and equity in the environmentally-friendly and sustainable development** by improving the regional connectivity and regional planning



4

Enhancing **ummah economic productivity and competitiveness** to be wealthy and just through utilization of digital technology and collaboration with innovation centers, and other development stakeholders.



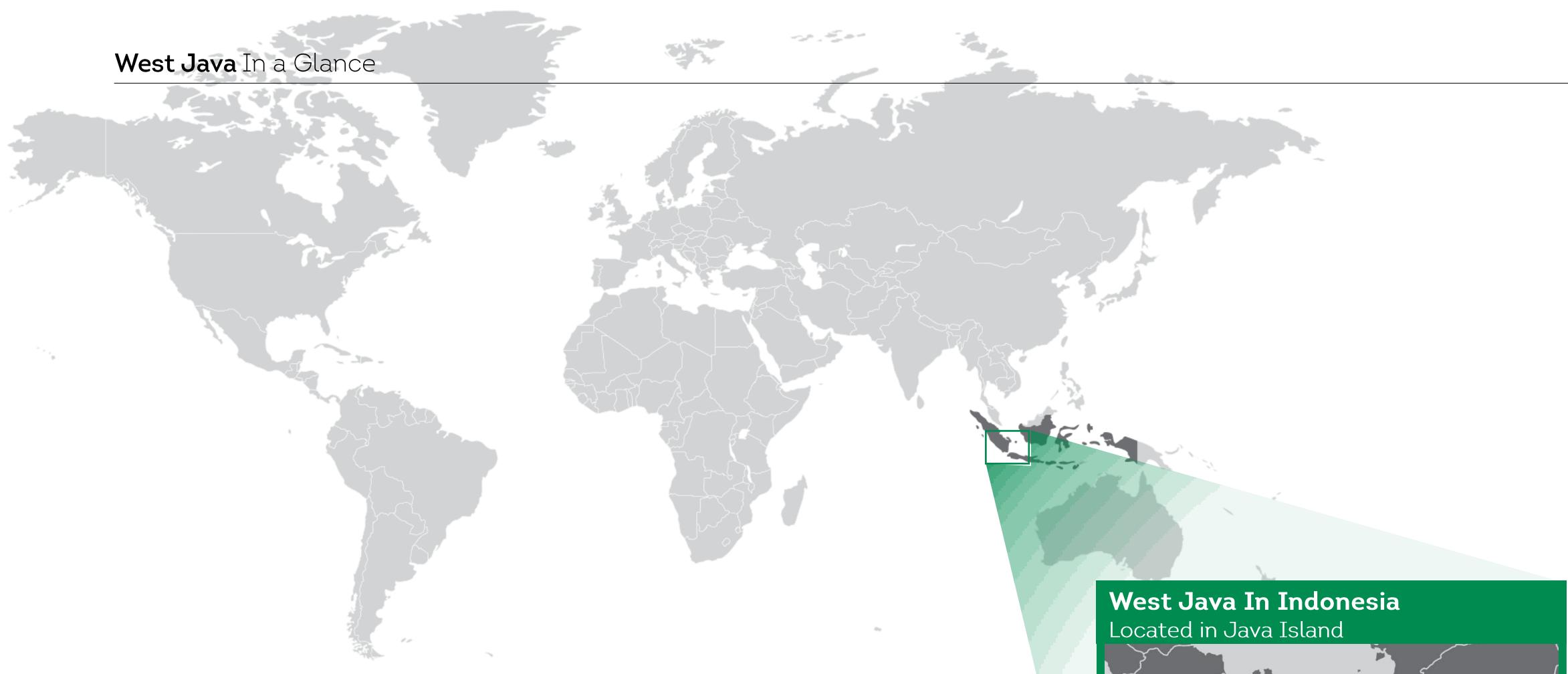
5

Accomplishing an **innovative governance and collaborative leadership** between central, provincial and district/municipal government

WEST JAVA IN A GLANCE



West Java In a Glance



West Java Area: **35,377.76 square kilometers**.

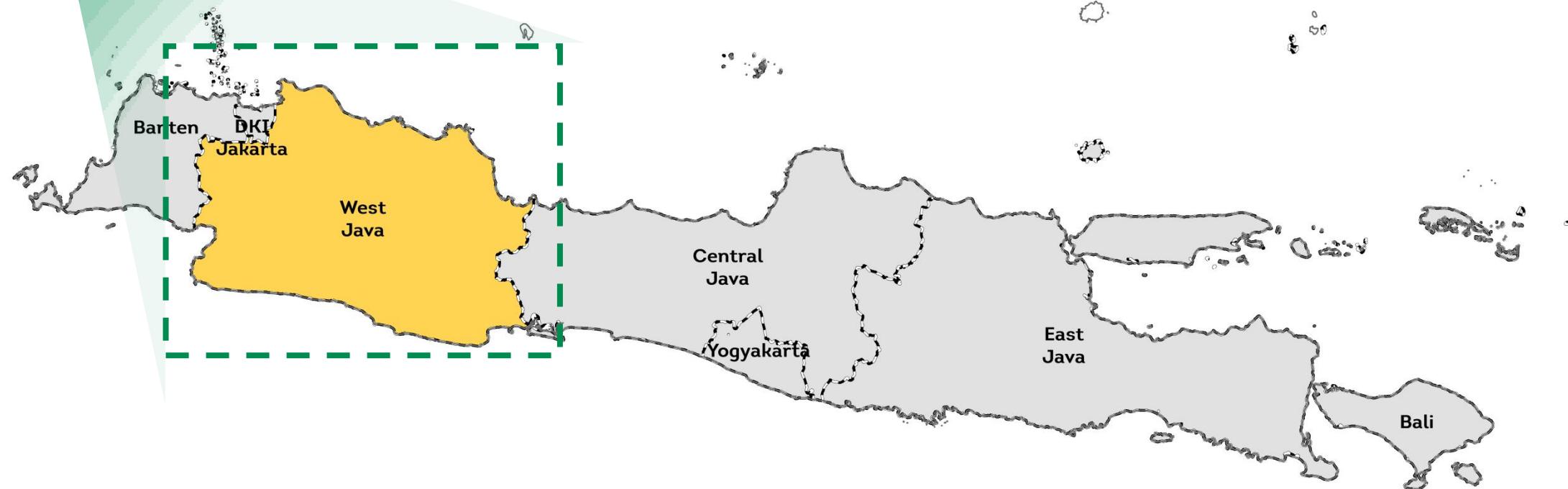
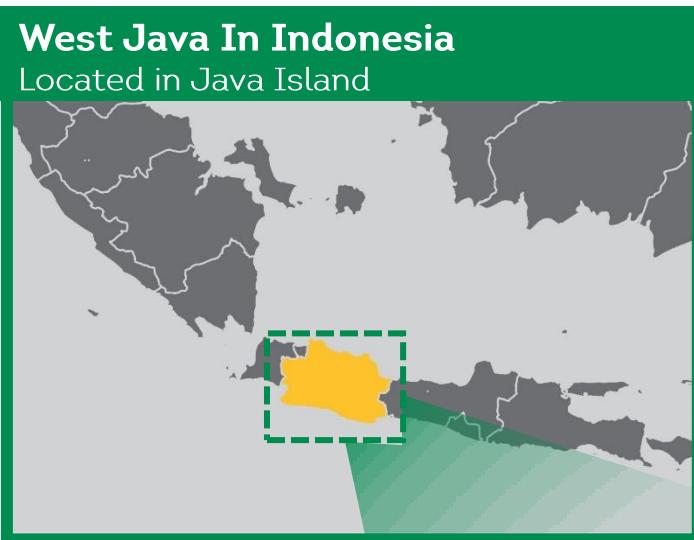
The province only contributes up to **1.8% of Indonesia's Total Area**.

However, it **has a major role** in Indonesia's development.

West Java In Indonesia

Located in Java Island





WEST JAVA ORIENTATION IN JAVA ISLAND

West Java has a very strategic position located directly adjacent to the Nation's Capital City, Jakarta.



Source Photo: //www.wego.co.id

DEMOGRAPHIC CONDITION

48

MILLION
people with
47 million
Muslim
population

SOUTH KOREA
51
MILLION

AUSTRALIA
25
MILLION

SAUDI ARABIA
33
MILLION

MALAYSIA
32
MILLION

Population Growth
In 2017-2018
1.34%

The population is
projected to be around
50
MILLION
in 2021

SOCIOECONOMIC CONDITION

ECONOMIC GROWTH

5.50 %

West Java (Q1-2019)

>

5.18 %

Indonesia (Q1-2019)

TOURISM GROWTH

12.55 %

International tourist arrival

INDUSTRIAL GROWTH

6.86 %

From 2017 to 2018

HDI

71.30

Categorized as high

GDRP

13.23 %

of Indonesia's GDP

Source: West Java Regional Bureau of Statistics, 2019

Over

60%

of manufacturing industries in Indonesia are located in West Java

Around

116.9 trillion (IDR)

Or 8.2 billion USD is West Java's investment realization value in 2018, makes us province with the highest investment realization value in Indonesia, surpassing Jakarta, Central Java, and East Java.



WEST JAVA IN NUMBER

Having two sides of one coin, West Java has both numerous potentials and challenges that can be seen from some indicators below. Our goal is to optimize the potentials and to overcome the challenges at the same time through the programs we deliver.



TOTAL WORKFORCE

22.63 MIL PEOPLE
(August 2018)

Indonesia: 131.01 Mil. People

UNEMPLOYMENT RATE

8.17%
(August 2018)

2nd highest after Banten
Indonesia: 5.34%

Unemployment Rate
Based on educational level
(vocational school has the highest rate)

16.97%
Indonesia: 8.92%

POOR PEOPLE

3.54 MIL PEOPLE
(September 2018)

3rd highest after East Java and
Central Java
Indonesia: 25.95 Mil. People

Poor people based on location
(September 2018)

Urban 2.34 mil.people
Rural 1.2 mil.people

GINI RATIO

0.405

The highest Yogyakarta: 0.422
The lowest Babel: 0.272
Indonesia: 0.384

HDI INDICATOR

AVERAGE LENGTH OF SCHOOL

8.14 year
Grow 0.91% from 2017:
20th among other provinces
Indonesia: 8.10 year

SCHOOL LIFE EXPECTANCY

12.42 year
Grow 0.98% from 2017
Indonesia: 12.85 Year

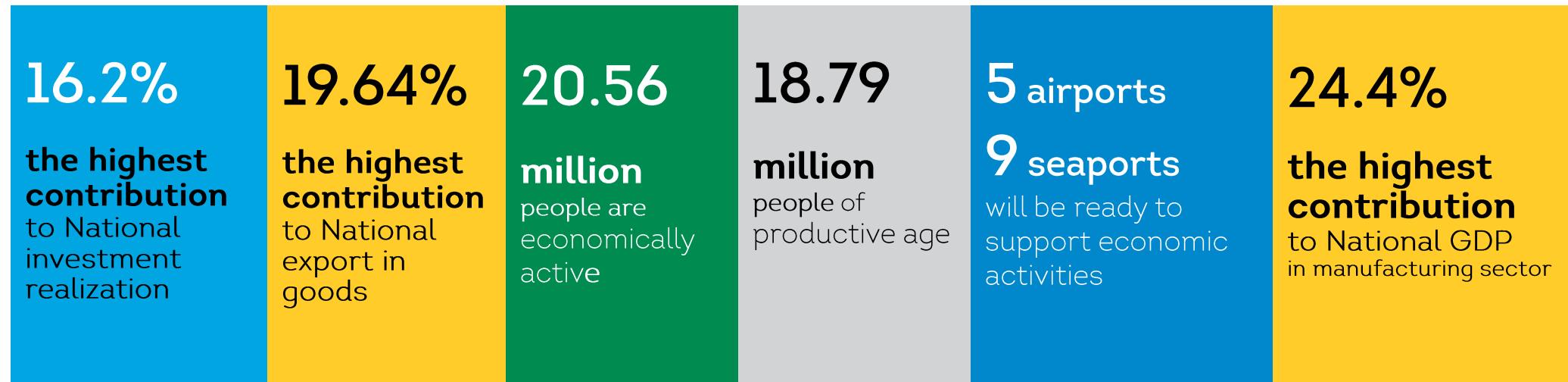
LIFE EXPECTANCY

72.47 year
Grow 0.04% from 2017
6th among other provinces
Indonesia: 71.06 year

WHY
SHOULD
YOU
INVEST?



Why Should You Invest?



Source: Bank Indonesia, 2018

INVESTMENT REALIZATION

National Investment Realization reaches 1 Billion USD, the highest number comparing Jakarta (0.78 Billion USD), East Java (0.66 Billion USD), and Central Java (0.49 Billion USD)

MARKET POTENTIALS

As the most populous province in Indonesia, West Java offers the biggest potential market, with growing number of middle-class households

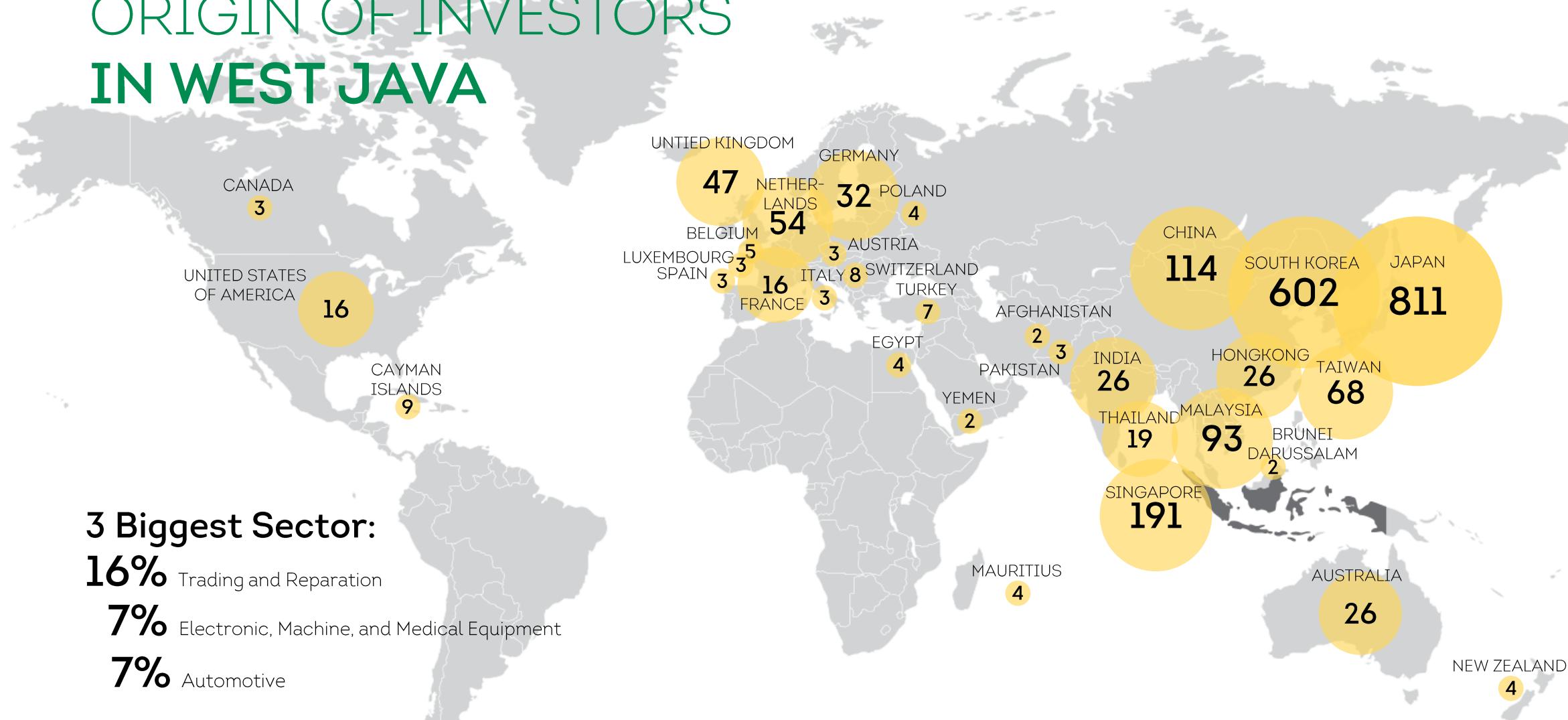
CENTER OF EXCELLENCE

West Java is also home for world-class higher educations and multinational companies



Best universities in Indonesia from West Java

ORIGIN OF INVESTORS IN WEST JAVA



3 Biggest Sector:

16% Trading and Reparation

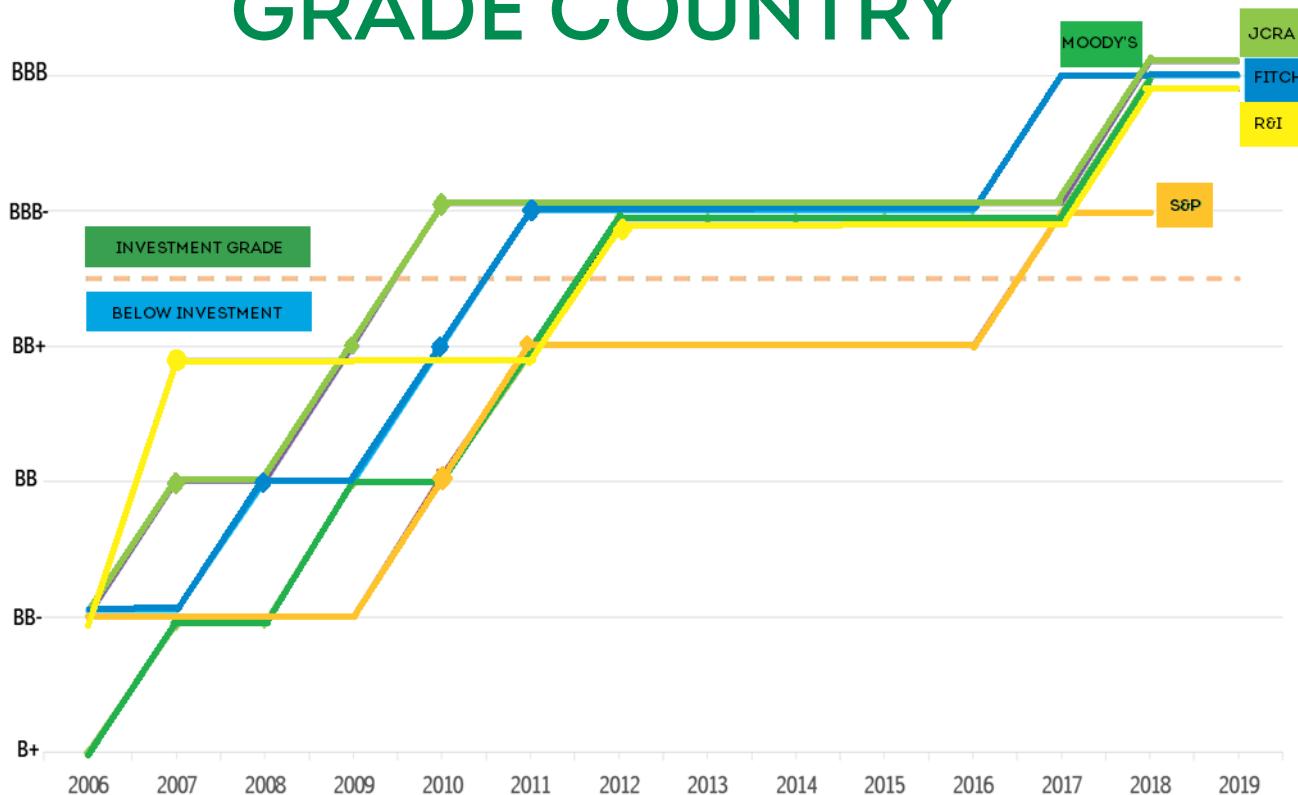
7% Electronic, Machine, and Medical Equipment

7% Automotive

In total there are 42 countries and 626 Multinational companies that have invested in West Java

Why Should You Invest?

INDONESIA IS NOW FULLY RATED AS INVESTMENT GRADE COUNTRY



Fitch Ratings

March 2019, Rating Affirmed at BBB/Stable

The decision was supported by favorable GDP growth outlook on the back of resilient domestic demand and a small government debt burden compared with its peers. Indonesia's sovereign credit fundamentals should be resilient to substantial exchange rate volatility.

BBB / Stable

S&P Global

Ratings

May 2018, Rating Affirmed at BBB-/Stable

"The sovereign ratings on Indonesia are supported by the government's relatively low debt levels and its moderate fiscal performance and external indebtedness."

BBB- / Stable

Moody's

Apr 2018, Rating Upgraded at Baa2/Stable

"The upgrade to Baa2 is underpinned by an increasingly credible and effective policy framework conducive to macroeconomic stability. Together with a build-up of financial buffers, prudent fiscal and monetary policy strengthens Moody's confidence that the sovereign's resilience and capacity to respond to shocks has improved."

Baa2 / Stable



April 2019, Rating Affirmed at BBB/Stable

"Indonesia's economy is growing at a solid pace. The fiscal deficit to GDP ratio narrowed from a year earlier, and the government debt to GDP ratio remains low. While the CAD somewhat widened, foreign reserves are ample relative to short-term external debts. Its economic resilience to external shocks is maintained, supported by the government and central bank's policies emphasizing macroeconomic stability."

BBB / Stable

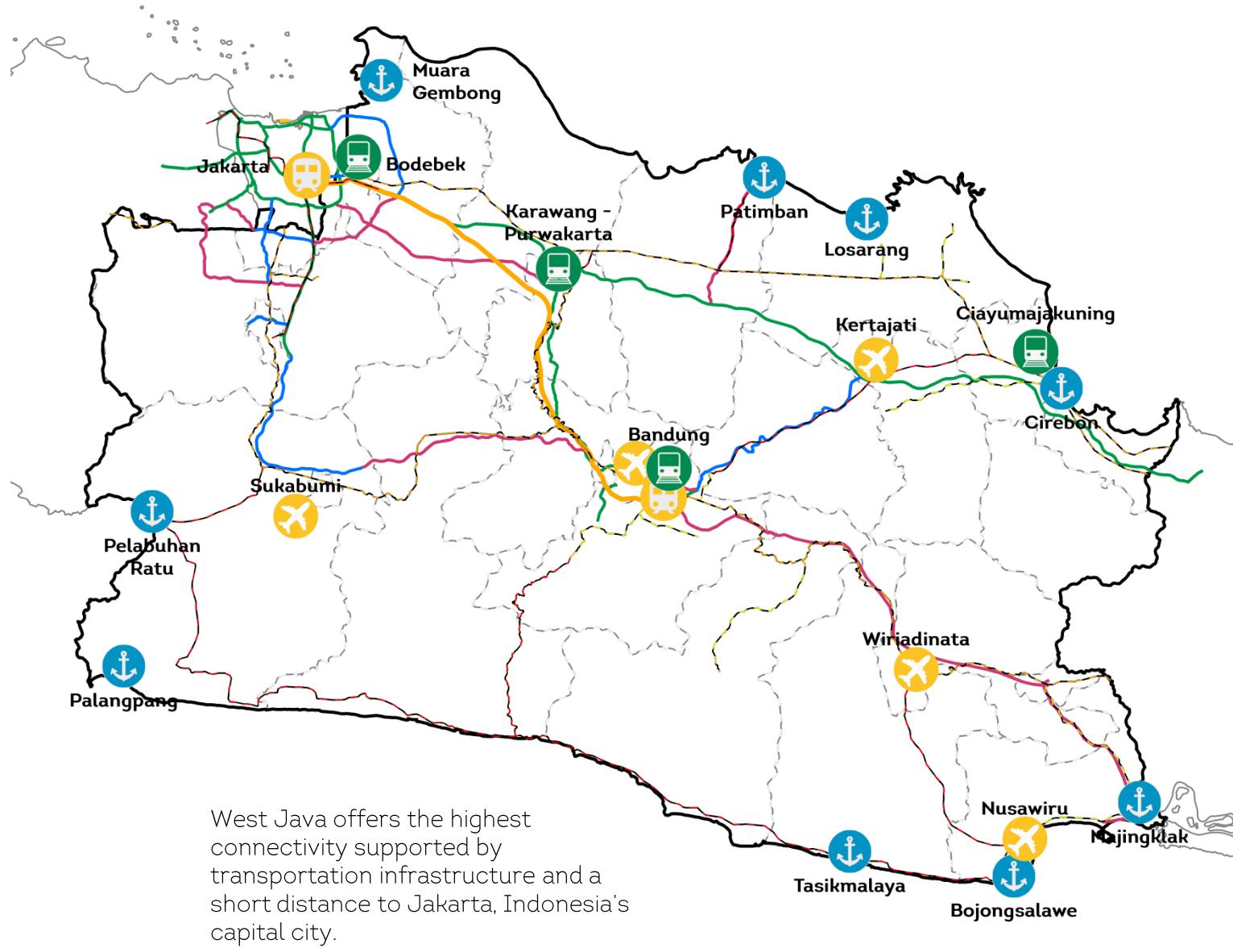


April 2019, Rating Affirmed at BBB, Outlook Revised to Positive

"The ratings mainly reflect Indonesia's solid economic growth underpinned by domestic consumption, restrained level of budget deficit and public debt, and resilience to external shocks stemming from flexible exchange rate policies and accumulation of foreign exchange reserves. The administration led by President Joko Widodo has formulated a large-scale infrastructure development plan and is vigorously promoting it to eliminate the infrastructure shortage. In addition, it has succeeded in expanding infrastructure expenditures & expenditures on human capital & has been curbing the budget deficit by reducing fuel subsidies."

BBB / Positive

Why Should You Invest?



INFRASTRUCTURE PLANNING AND READINESS

Legend :

- High Speed Train
- LRT
- Airport
- Port
- Toll Road Construction
- Planned Toll Road
- Existing Toll Road
- High Speed Train
- Planned Railway
- Railway Reactivation
- Existing Railway

WHAT DOES WEST JAVA OFFER?

We open the door to
enormous opportunities
from West Java



I

INFRASTRUCTURE INVESTMENT



1. Infrastructure Investment



TOLL ROAD

— EXISTING

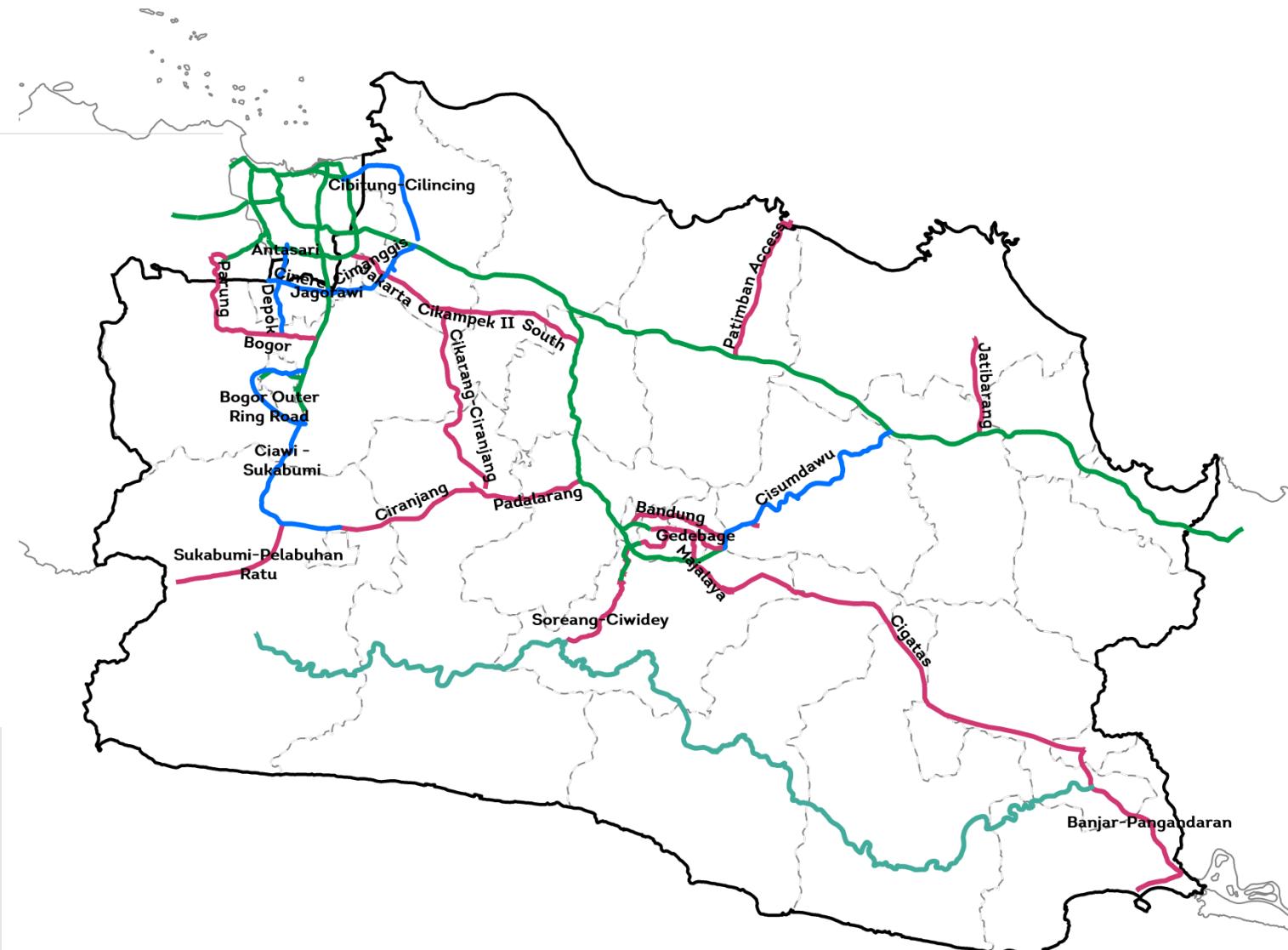
- Jakarta - Bogor
- Bogor Ring Road
- Jakarta - Cikampek
- Cikampek - Padalarang
- Padalarang - Cileunyi
- Cikampek - Palimanan
- Palimanan - Kanci
- Kanci - Pejagan
- Soreang - Pasirkoja

— ON CONSTRUCTION

- Bogor Outer Ring Road (18.15 Km)
- Ciawi - Sukabumi (54 Km)
- Cileunyi - Sumedang - Dawuan (60.1 Km)
- Cibitung-Cilincing (34.5 Km)
- Depok-Antasari (21.55 Km)
- Cimanggis-Cibitung (25.39 Km)
- Jagorawi-Cinere (14.99 Km)

— ON PLANNING

- Jakarta - Cikampek II South Side (64 Km)
- Sukabumi - Ciranjang - Padalarang (61 Km)
- Bandung Intra Ring Road (27.3 Km)
- Patimban Access (37.3 Km)
- Gedebage - Tasik - Cilacap (184 Km)
- National Road (330 Km)



1. Infrastructure Investment



RAILWAY

— EXISTING OPERATING RAILWAY

- Jakarta - Cikampek
- Cikampek - Bandung
- Bandung - Garut - Tasikmalaya - Banjar
- Cikampek - Cirebon
- Jakarta - Sukabumi - Cianjur

— EXISTING NON OPERATING RAILWAY

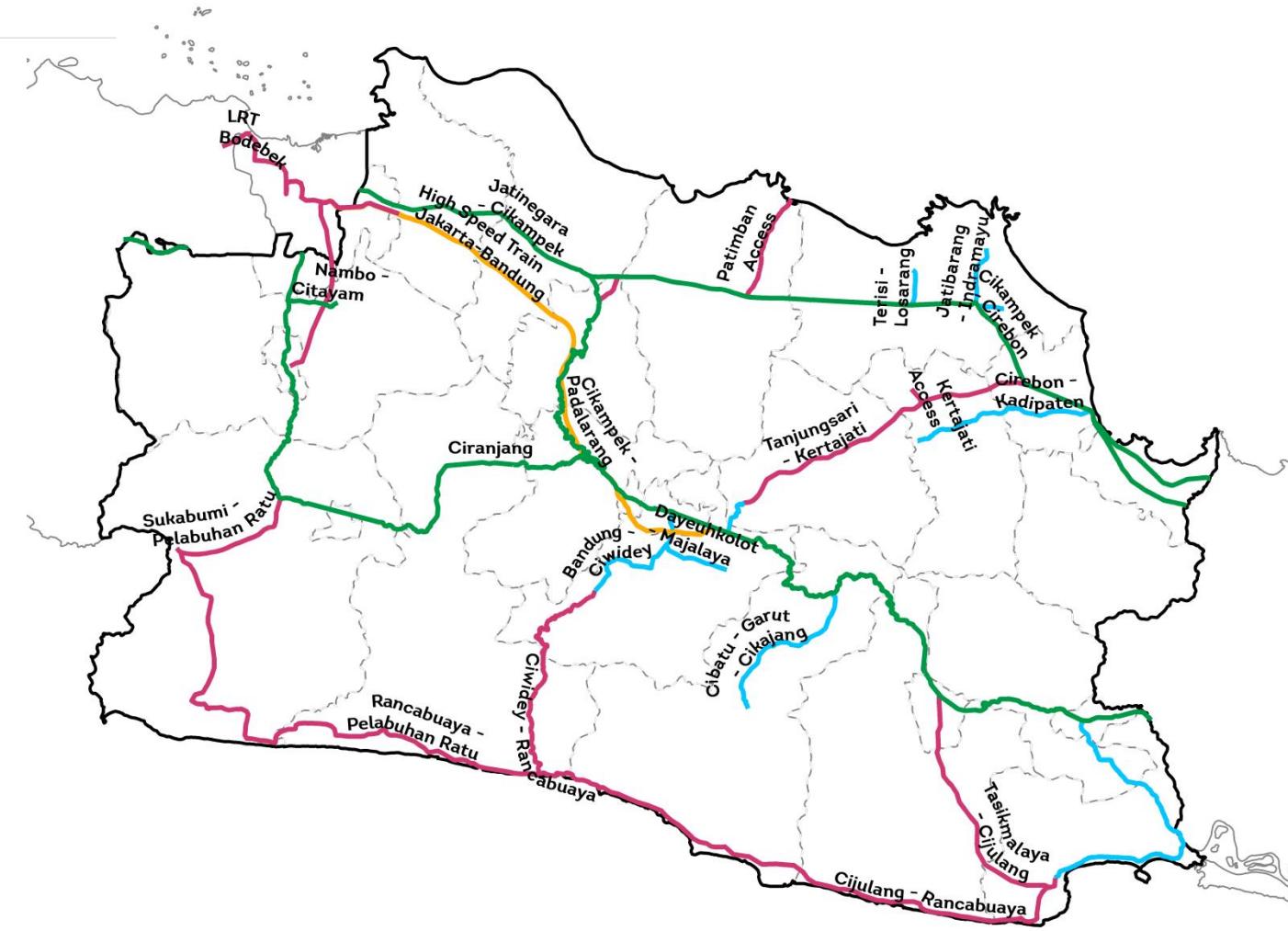
- Cianjur - Bandung
- Bandung - Ciwidey
- Bandung - Sumedang
- Cibatu - Garut
- Banjar - Pangandaran - Cijulang

— HIGH SPEED TRAIN

- Jakarta - Bandung (142 Km)

— PLANNED RAILWAY CONSTRUCTION

- Sukabumi - Palabuhanratu (45 Km)
- Ciwidey - Rancabuaya (80 Km)
- Rancabuaya - Pelabuhan Ratu (140 Km)
- Cijulang-Rancabuaya (126 Km)
- Tasikmalaya - Cijulang (61 Km)
- Patimban Access (28 Km)
- Kertajati Access (6 Km)
- Tanjungsari -Kertajati (50 Km)



1. Infrastructure Investment

AIRPORT, SEAPORT, AND LRT



AIRPORT

- Kertajati, Majalengka
- Cikembar, Sukabumi
- Nusawiru, Pangandaran
- Wiriadinata, Tasikmalaya
- Husein Sastranegara, Bandung



SEAPORT

- Patimban, Subang
- Muaragembong, Bekasi
- Losarang, Indramayu
- Cirebon
- Palabuhanratu, Sukabumi
- Palangpang, Sukabumi
- Tasikmalaya
- Bojongsalawe, Pangandaran
- Majingklak, Pangandaran



LIGHT RAIL TRANSIT

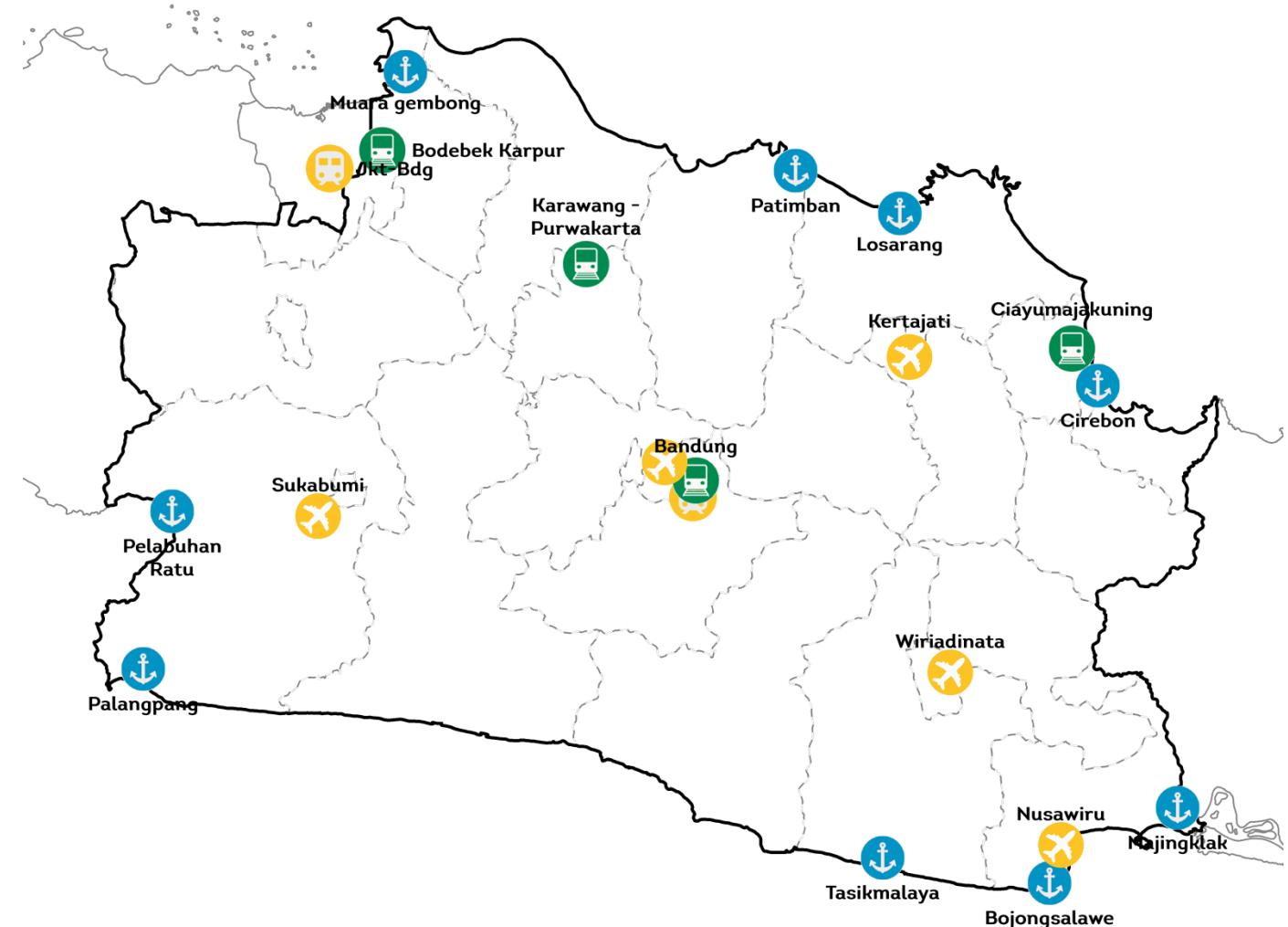
- Karawang - Purwakarta
- Ciayumajakuning
- Greater Bandung



HIGH SPEED TRAIN

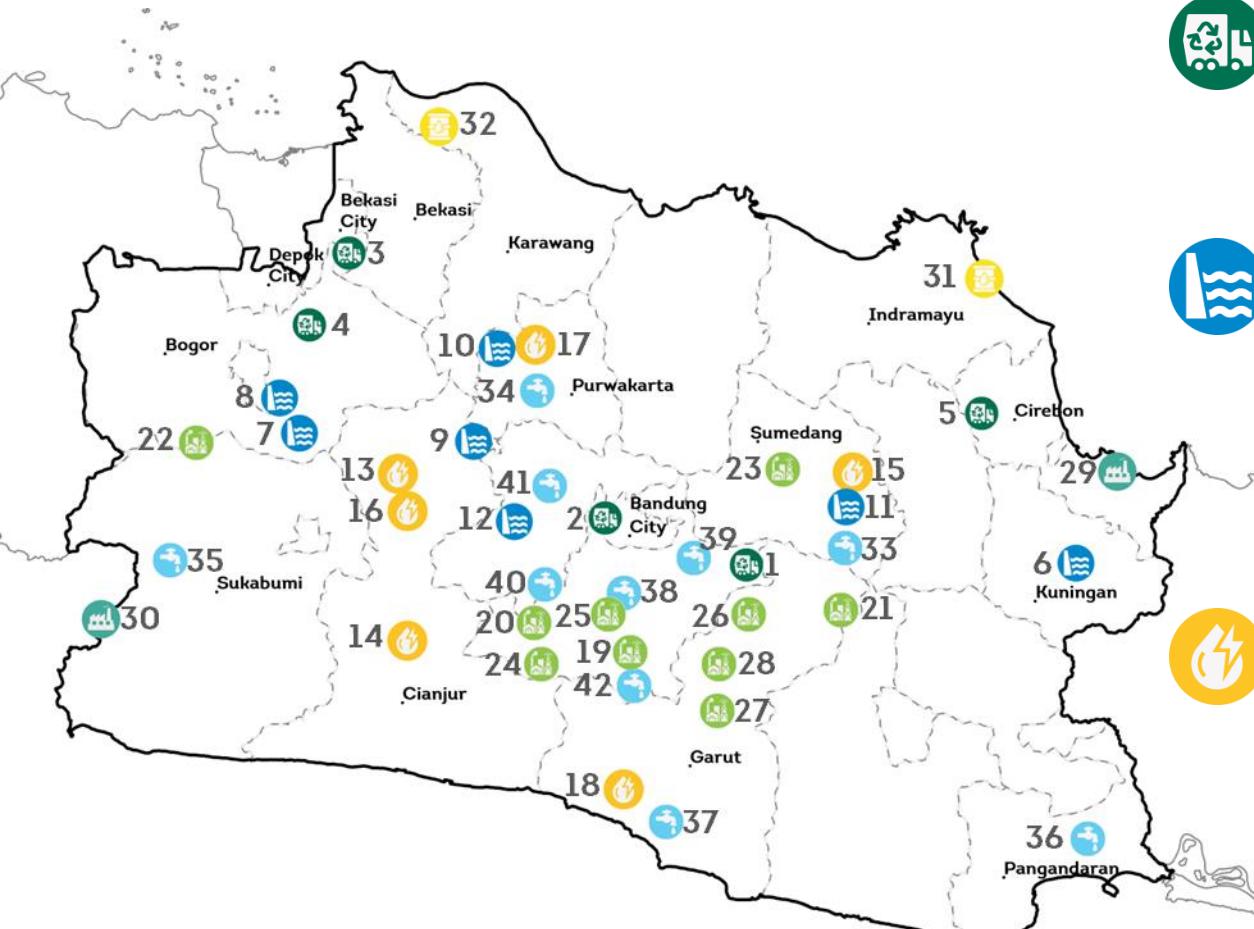
Note:

- On Development
- Existing



1. Infrastructure Investment

ENERGY AND UTILITY



SOLID WASTE TREATMENT PLANT

- 1. Legok Nangka
- 2. Leuwi Gajah
- 3. Bekarpur



DAM

- 4. Kuningan
- 5. Ciawi
- 6. Sukamahi
- 7. Cirata
- 8. Jatiluhur
- 9. Jatigede
- 10. Saguling



HYDRO POWER PLANT

- 11. Cirata
- 12. Cisokan
- 13. Jatigede
- 14. Saguling
- 15. Jatiluhur
- 16. Cirompang



GEOTHERMAL

- 17. Wayang Windu
- 18. Patuha
- 19. Karaha
- 20. Salak
- 21. Tampomas
- 22. Cibuni
- 23. Malabar
- 24. Kamojang
- 25. Papandayan
- 26. Darajat



REGIONAL WATER TREATMENT PLANT

- 31. Jatigede
- 32. Jatiluhur
- 33. Pelabuhan Ratu
- 34. Pangandaran
- 35. Rancabuaya
- 36. Sukamaju
- 37. Ciparay
- 38. Sinumbra
- 39. Cikalong
- 40. Kertasari



STEAM POWER PLANT

- 27. Cirebon
- 28. Sukabumi



REFINERY

- 29. Balongan
- 30. ONWJ

Note:

- On Planning
- Existing
- On Construction

1. Infrastructure Investment

OTHER PROSPECTIVE PROJECTS



Creative Hub



Transit Oriented Development



Smart Province



Sport Center



Affordable Housing



Football Stadium



University



School



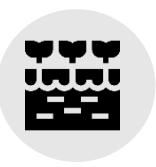
Science
Techno Park



Village
Road



Hospital



Irrigation
Network

1. Infrastructure Investment

WEST JAVA STRATEGIC PROJECT

TOTAL PROJECT:

209

Projects

USD

59.9

Billion



60

PROJECTS

USD 16.1
Billion

TRANSPORTATION



36

PROJECTS

USD 1.6 Billion

WATER
RESOURCES



30

PROJECTS

USD 4.8
Billion

HOUSING &
SETTLEMENT



21

PROJECTS

USD 31.6
Billion

ENERGY



02

PROJECTS

USD 5.8 Billion

INDUSTRIAL
ZONES

2

PUBLIC PRIVATE
PARTNERSHIP
PROJECTS IN
WEST JAVA

What West Java Offers



PUBLIC PRIVATE PARTNERSHIP (PPP) PROJECTS

READY TO OFFER PROJECTS

Greater Bandung LRT Development

Jatigede Regional Water Treatment Plant

Greater Bandung Regional Water Treatment Plant

Legoknangka Regional Solid Waste Treatment Plant

Greater Cirebon Regional Solid Waste Treatment Plant

ON PREPARATION PROJECTS

1 Puncak II Road Development

3 Railway Access to Patimban Development

5 Cibungur-Tanjung Rasa Railway Shortcut Development

7 Public Street Lighting Development on Provincial Road

9 Jatinangor Science-Techno Park Development

11 Cirebon MICE Integrated Area Development

13 Greater Bandung Regional Waste Water Treatment Plant

2 Cirebon Ring Road Development

4 Railway Access to Kertajati Development

6 Nusawiru Airport Development

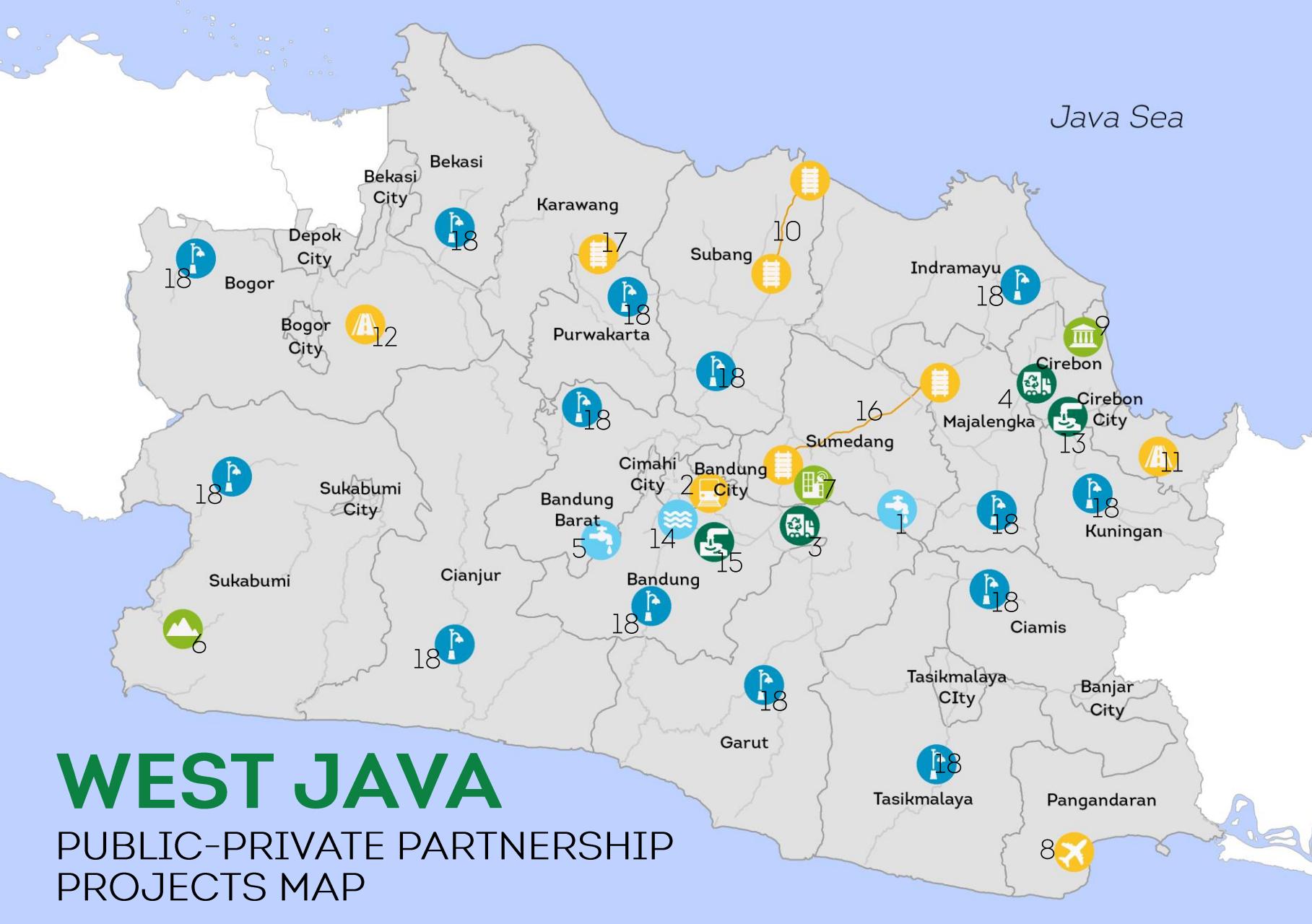
8 Provincial Hospital Development

10 Geopark Ciletuh Development

12 Bandung Retention Pool Development

14 Greater Cirebon Regional Waste Water Treatment Plant

2. Public Private Partnership Projects in West Java



2. Public Private Partnership Projects in West Java

Greater Cirebon Solid Waste Treatment

Investment Value: 344 Billion Rupiah -- USD 24,3 Million

Site Capacity: 548 ton/day

Coverage Area:
a. City of Cirebon
b. Cirebon Regency
c. Indramayu



CIREBON REGENCY

Jatigede Water Treatment Plant

Investment Value: 2.1 Trillion Rupiah -- USD 149 Million

Debit : 1500 lt/sec

Coverage Area:
a. Indramayu
b. City of Cirebon
c. Cirebon Regency
d. Majalengka
e. Sumedang



SUMEDANG

READY TO OFFER PROJECTS



2. Public Private Partnership Projects in West Java



LEGOK NANGKA

REGIONAL SOLID WASTE TREATMENT AND FINAL DISPOSAL

Legok Nangka Solid Waste Treatment and Final Disposal is one of the waste-to-energy projects in West Java for greater Bandung. The plan is to use thermal technology that produces electricity.

LOCATION :
Bandung Regency

COVERAGE AREA :
**Bandung, Cimahi, Bandung Regency, West
Bandung Regency, Sumedang Regency, Garut
Regency**

OUTPUT:
Electricity 20-25 MW*

INVESTMENT VALUE :
USD 245 Million

TIPPING FEE :
USD 27.38* /Ton

*Under confirmation

WASTE INPUT :
1,820 Ton / day

TOTAL AREA :
90 Ha

2. Public Private Partnership Projects in West Java



JATIGEDE REGIONAL WATER TREATMENT PLANT

Jatigede Regional Water Treatment is a water supply project planned by West Java Government in Sumedang Regency. The project aims to equally distribute clean water and increase the coverage area of clean water service in Greater Cirebon Area.

LOCATION :
Sumedang Regency

COVERAGE AREA :
**Cirebon, Cirebon Regency, Majalengka Regency,
Sumedang Regency, Indramayu Regency**

INVESTMENT VALUE :
USD 149 Million

WATER CAPACITY :
1,500 Lt / Sec

PIPE CONNECTION :
120,000 Unit

TARIFF PLAN (1st year) :
USD 0.15-0.17 /m³

2. Public Private Partnership Projects in West Java



PROJECT OVERVIEW

Greater Bandung Monorail Development is a project that serve an alternative public transportation to support urban activities in the metropolitan area. This project has 7 routes and will gradually develop over years.

As traffic congestion is a growing problem Bandung and the high speed train from Jakarta to Bandung will soon to be ready, there is a need to develop an alternative transportation mode in Bandung. Urban population will be continuously increasing and more people are expected to come to this city; thus, monorail development is urgently required.

In its development, the business model comes from the revenue for tenants in TOD station or regular station, advertisement, ticket and parking facilities provision.

GREATER BANDUNG MONORAIL DEVELOPMENT

**1ST PHASE LOCATION :
TEGALLUAR - LEWIPANJANG**

INVESTMENT VALUE :

USD 320* Million

*1st Route: Tegalluar - Leuwi Panjang

**PROJECTED
PASSENGER :**

26,843

person/ day

COVERAGE AREA

SUMEDANG
REGENCY

WEST BANDUNG
REGENCY

BANDUNG
CITY

CIMAHI
CITY

SUMEDANG
REGENCY

2. Public Private Partnership Projects in West Java



2. Public Private Partnership Projects in West Java



GREATER BANDUNG WATER TREATMENT PLANT

It is predicted that in 2025 Bandung City, Cimahi City, Bandung Regency, West Bandung Regency, and Sumedang Regency will have of 12.8 million people. There are 4 phases In Greater Bandung Water Treatment Plant development plan.

LOCATION :
Greater Bandung (West Area)

INVESTMENT VALUE :
USD 120.27 Million

WATER CAPACITY:
2,900 Lt / Sec

COVERAGE AREA	BANDUNG REGENCY	WEST BANDUNG REGENCY
16 SUB-DISTRICTS	16 SUB-DISTRICTS	7 SUB-DISTRICTS
BANDUNG CITY 21 SUB-DISTRICTS	CIMABI CITY 6 SUB-DISTRICTS	SUMEDANG REGENCY 2 SUB-DISTRICTS

2. Public Private Partnership Projects in West Java



GREATER CIREBON WASTE TREATMENT AND FINAL DISPOSAL

Greater Cirebon Waste Treatment is the plan for waste processing located in Ciwaringin, Cirebon and the service will cover three regions (City of Cirebon, Cirebon Regency, and Indramayu Regency).

With regards to the population growth, the city development and the estimated waste production, PPP scheme will take place for the plant construction, in which the revenue will be based on tipping fee and fuel sales. The major cost comes from the initial investment in the form of capital expenditure.

LOCATION :
Ciwaringin, Cirebon

INVESTMENT VALUE :
USD 24.3 Million

WASTE INPUT :
548 Ton / day

COVERAGE AREA :

CIREBON CITY
5 SUB-
DISTRICTS

CIREBON
REGENCY
40 SUB-
DISTRICTS

INDRAMAYU
REGENCY
31 SUB-
DISTRICTS

3

NEW INDUSTRIAL
ZONES AND
CITIES
**DEVELOPMENT
IN WEST JAVA**

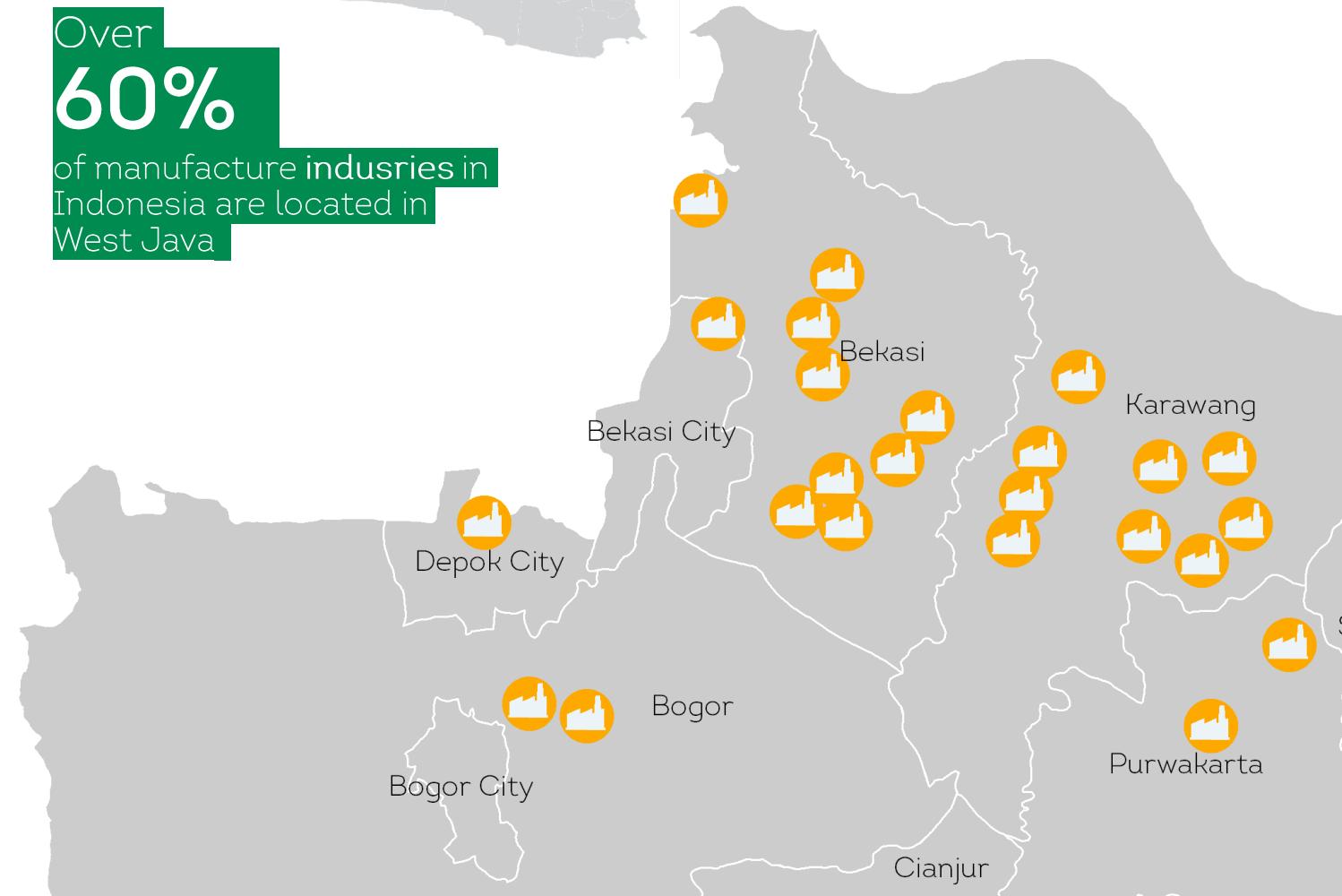


3. New Industrial Zones and Cities Development in West Java



As the highest contributor to the national GDP in manufacturing sector, West Java has enormous industrial areas that include a huge number of companies from both local and foreign investors.

Over
60%
of manufacture industries in Indonesia are located in West Java



OVERVIEW OF WEST JAVA'S INDUSTRIAL AREA

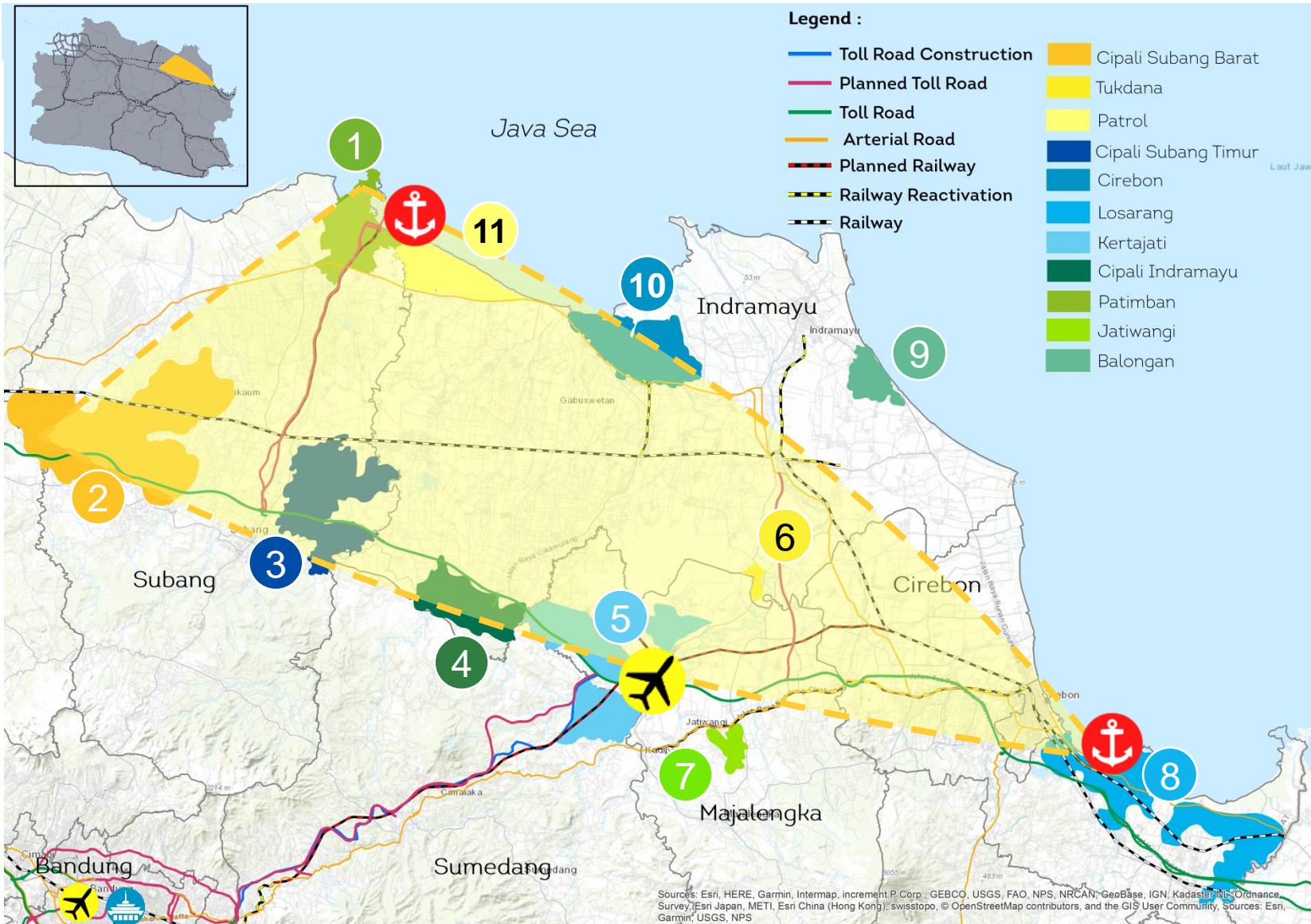
4705 COMPANIES

12 INDUSTRIAL AREAS
In 15 regencies

12 INDUSTRIAL SECTORS
from Automotive, Electronic, Real Estate, etc.

2846 FOREIGN INVESTORS
out of 4705 companies
from 42 countries

3. New Industrial Zones and Cities Development in West Java



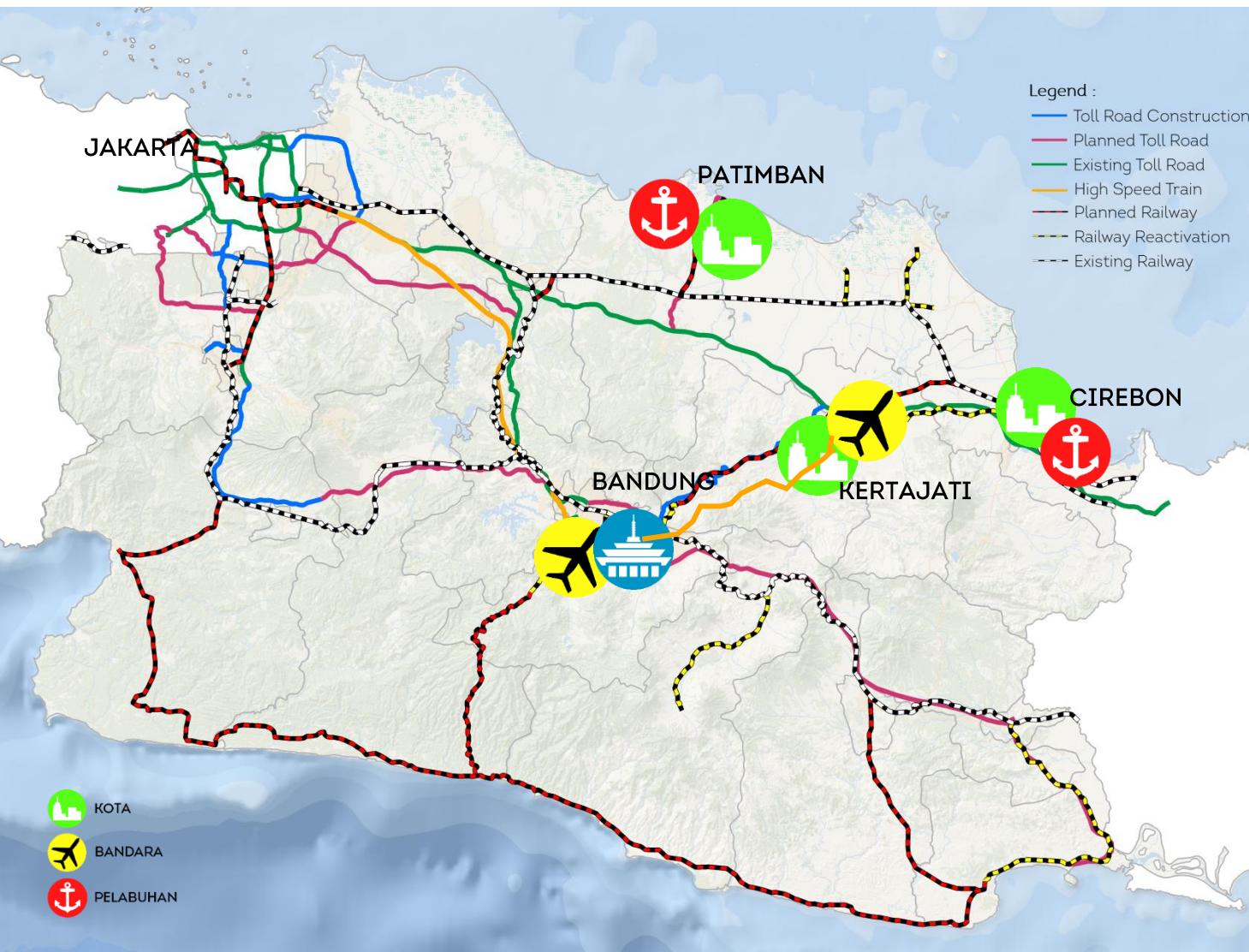
REBANA GOLDEN TRIANGLE: NEW INDUSTRIAL AREA AND TOWN DEVELOPMENT

1	Patimban New Town (2,618 Ha)	7	KPI Jatiwangi (968 Ha)
2	KPI Cipali-West Subang (14,303 Ha)	8	KPI Cirebon (6,292 Ha)
3	KPI Cipali-East Subang (7,653 Ha)	9	KPI Balongan (2,061 Ha)
4	KPI Cipali-Indramayu (2,250 Ha)	10	KPI Losarang (6,406 Ha)
5	KPI Kertajati (7,085 Ha)	11	KPI Patrol (4,126 Ha)
6	KPI Tukdana (492 Ha)		

**TOTAL AREA
54.260 HA**

3. New Industrial Zones and Cities Development in West Java

REBANA LOCATION:



Getting to Rebana

Jakarta	Bandung	Rebana	Semarang
	153 km	90 km - 140 km	280 - 330 km
	3h 15 m	2h - 2 h 30 m	4 - 5 hr
	1 h 5 m		45m
		From HLP to Kertajati	From Kertajati To Semarang
		3 hr 15 m	2 hr 50 m
		From Gambir To Cirebon Station	From Cirebon Station to Semarang



3. New Industrial Zones and Cities Development in West Java

REBANA GOLDEN TRIANGLE:

NEW INDUSTRIAL AREA AND TOWN DEVELOPMENT



1

Port City of Patimban
2,618 Ha

- Integrated Port - Logistics Industries



2

Cipali-West Subang
14,303 Ha

- Food Processing Industries and Dry Port



3

Cipali-East Subang
7,653 Ha

- High - Tech Agro-Industries



4

Cipali-Indramayu
2,250 Ha

- Chemical and Petrochemical Industries



5

Kertajati & Aerocity
7,085 Ha

- Aerospace Industries, Digital and Creative Industries



6

Tukdana
492 Ha

- Oil and gas Industry, Coal Mining Industries



7

Jatiwangi
968 Ha

- Aerospace Industries, Resin and Plastic Industries, Automotive industries



8

Cirebon
6,292 Ha

- Fish Processing Industries, Furniture, and Shipyard



9

Balongan
2,061 Ha

- Material Industry, Resin and Plastic Industries,



10

Losarang
6,406 Ha

- Chemical and Petrochemical Industry, Salt Processing Industries



11

Patrol
4,126 Ha

- Upstream Agro-Industry; Post Harvest and Food Processing Industries, Automotive industries

3. New Industrial Zones and Cities Development in West Java

BENEFIT OF REBANA GOLDEN TRIANGLE



Power Supply

Guaranteed supply from state-owned enterprise in electricity, PLN



Water

Regional Water Treatment Plant construction project in Kertajati, Balongan, and Greater Cirebon by Tirta Gemah Ripah (West Java State Owned Company)



Data Center And Security

Initial stage of collaboration with Amazon



SEZ Opportunity

Provincial support, endorsement and assistance to propose the status of Special Economic Zone (SEZ) in order to gain many incentives in permit, tax, and immigration as well as the support from the National Government

Permit and License

Fully supported by Local Governments, the projects will be faster with one stop system license and permit

IMPACT



11

Potential Industrial and New Town Areas



2,358

Potential Companies



20

Potential industrial Sectors

varying from agrofood, coal and mining, logistic, digital industries and many more.



7,122

Ha of Potential Residential Area

with more than 1 million housing units to build



7,597

Ha of Potential Commercial Area

indicating how big the potential business area.

3. New Industrial Zones and Cities Development in West Java

SPECIAL ECONOMIC ZONE (SEZ) IN INDONESIA

"A bounded area that has **great potentials in regional geo-economic and geo-strategic, with special facilities and incentives** administered in the area to attract **investments.**"



	EASE OF DOING BUSINESS	We give convenience in investment and business services
	TAX INCENTIVES	We give multiple tax and customs incentive
	IMPORT DUTIES AND EXCISE	We give you convenience in import duties and excise services
	TRAFFIC AND MOVEMENT OF GOODS	We give you full access to manage your goods and logistics traffic
	IMMIGRATION	We give you convenience in immigration services
	EMPLOYMENT	We give you authority in managing your own labors
	LAND TITLING AND PROPERTY ACCESS	We give our full assistance to access land and property

FACILITIES
AND
INCENTIVES

1

2

3

4

5

6

7

3. New Industrial Zones and Cities Development in West Java

West Java's NEW SPECIAL ECONOMIC ZONE

WALINI

- Location : West Bandung
• 2,800 Ha
• Water Fishery City



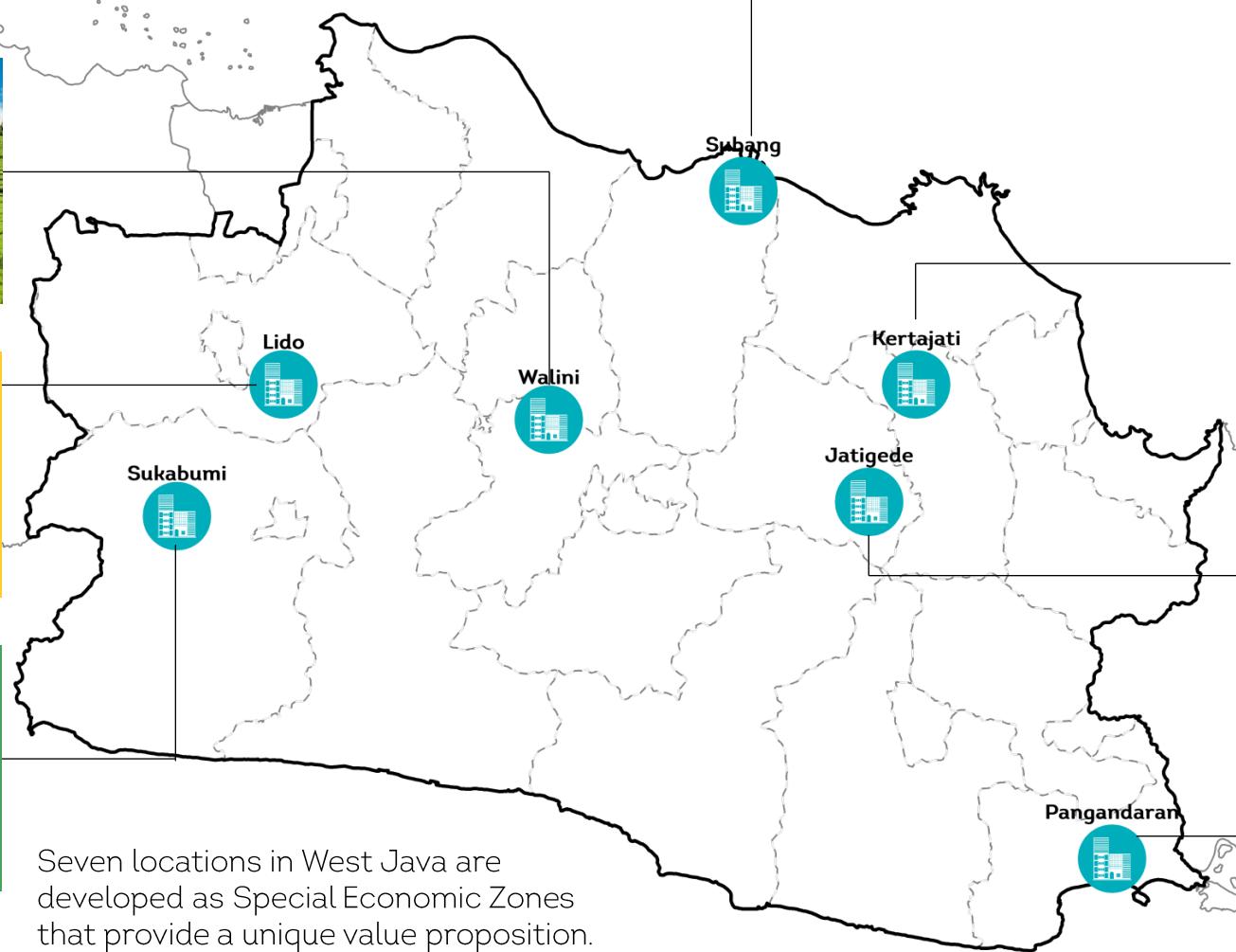
LIDO

- Location : Bogor
• 3,200 Ha
• Integrated Tourism



SUKABUMI

- Location : Sukabumi
• 888 Ha
• Science Technopolis



SUBANG

- Location : Subang
• 5,497 Ha
• Logistic Center



KERTAJATI

- Location : Majalengka
• 4,165 Ha
• AeroCity



JATIGEDE

- Location : Sumedang
• 2,000 Ha
• Water Tourism City

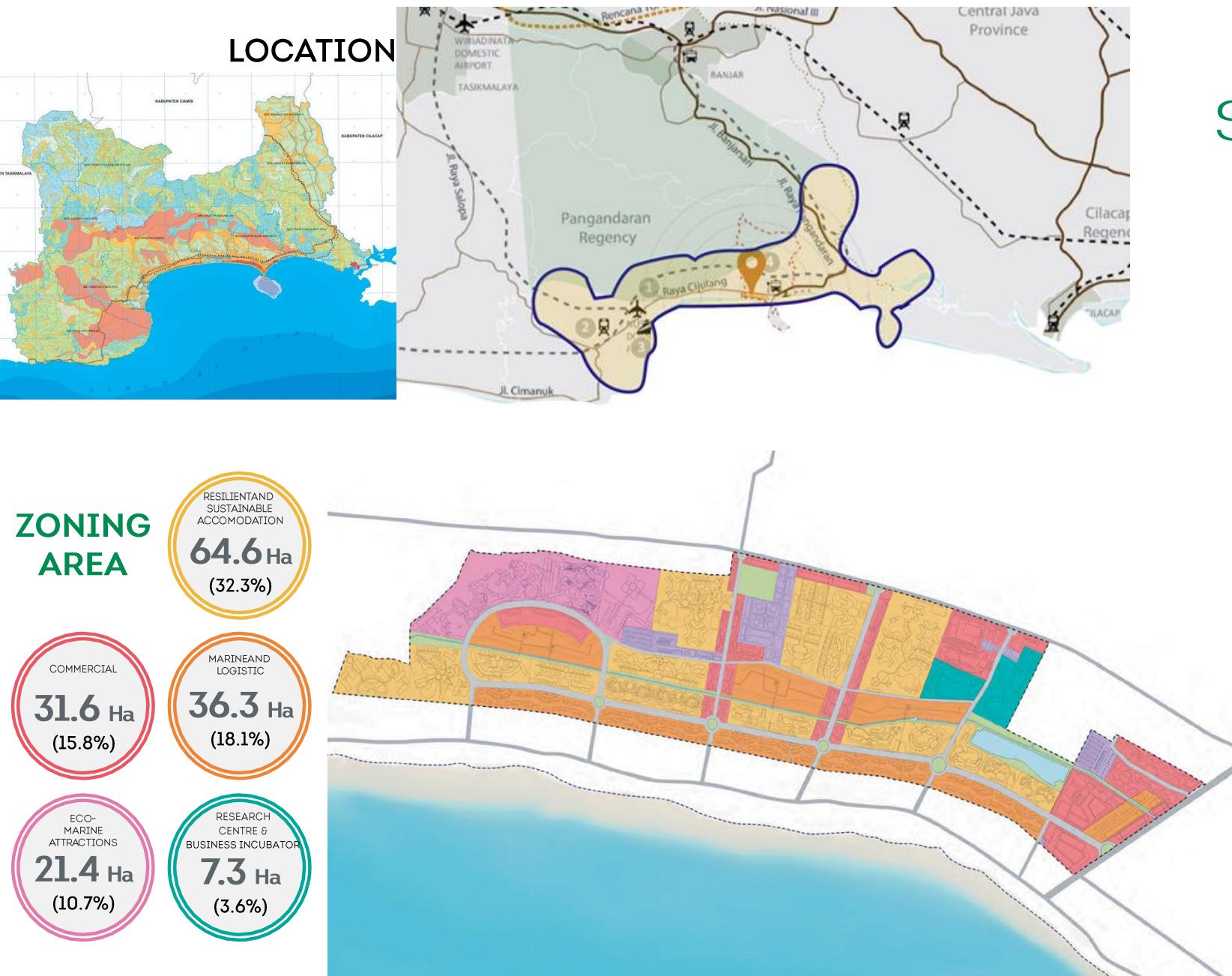


PANGANDARAN

- Location : Pangandaran
• 196 Ha
• Coastal City
• Tourism



3. New Industrial Zones and Cities Development in West Java



PANGANDARAN SPECIAL ECONOMIC ZONE PLAN

BUSINESS PILLARS



Integrated Marine Center

- Marine and Fishery Innovation & Incubator
- Marine and Fishery Vocational Course
- Marine and Fishery Digital Market



Sustainable and Resilient Tourism

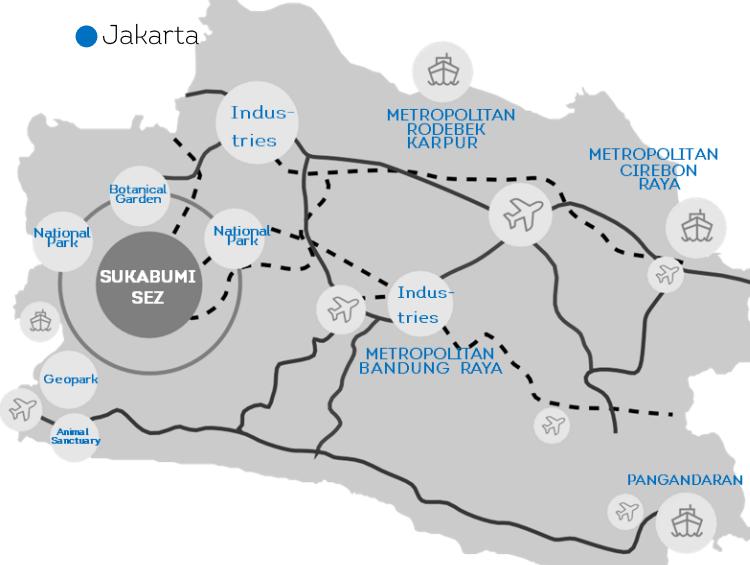
- Resilient and Sustainable Amenities
- Eco - Marine Attractions
- Integrated Digital Accessibility



Advanced Logistics Platform

- Logistics 4.0
- Logistics StartUp Incubator
- Circular Economy

3. New Industrial Zones and Cities Development in West Java



Proposer :

PT. Bintang Raya Loka Lestari

Location :

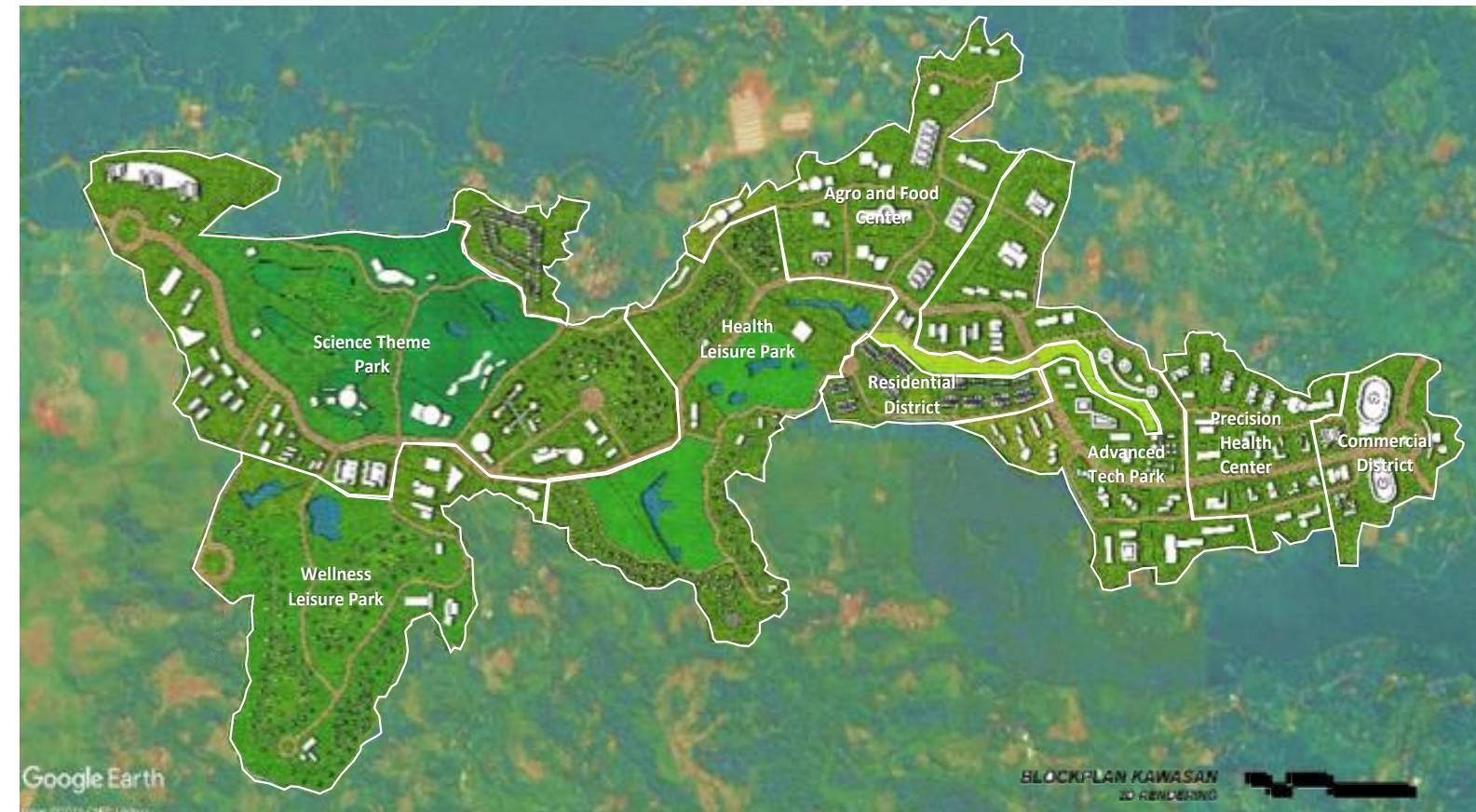
Sukabumi, West Java

**TOTAL AREA
888 HA**

Business Activities :

- Tourism
- Health
- Agriculture
- Science and Technology Fusion
- Sustainable Living

SUKABUMI SPECIAL ECONOMIC ZONE PLAN



4

TRADING
COMMODITIES



4. Trading Commodities

COMMODITIES

Located in Java, a home for numerous volcanic mountains , West Java has fertile land that enables the production of high quality commodities



Natural Resources

West Java has abundant natural resources

180

thousand tons of coffee production in total

70%

of national tea production

67

productive tropical fruit types in total

2.5

thousand tons of cocoa production in total

92

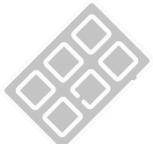
thousand tons of coconut production in total

36

thousand tons of rubber production in total

Source: West Java Regional Bureau of Statistics, 2018

4. Trading Commodities

TEA	CLOVE	SUGAR PALM
 Plantation Area Production 90 Thousand Ha	 Plantation Area Production 36 Thousand Ha	 Plantation Area Production 14 Thousand Ha
COCOA	COFFEE*	COCONUT
 Plantation Area Production 7.3 Thousand Ha	 Plantation Area Production 40 Thousand Ha	 Plantation Area Production 149.2 Thousand Ha
*ROBUSTA & ARABICA		
RUBBER	SUGAR CANE	TOBACCO
 Plantation Area Production 59.2 Thousand Ha	 Plantation Area Production 11.2 Thousand Ha	 Plantation Area Production 8.9 Thousand Ha
34.2 Thousand Ton/Year	43.6 Thousand Ton/Year	8.2 Thousand Ton/Year

Source: West Java Plantation Office 2018

4. Trading Commodities

TROPICAL FRUITS



MANGO

3,254,000 KW/YEAR

Indramayu,
Majalengka, Cirebon

MANGOSTEN

140,000 KW/YEAR

Tasikmalaya, Purwakarta,
Bogor

BANANA

11,287,000 KW/YEAR

Ciamis, Cianjur,
Sukabumi

SALAK

140,000 KW/YEAR

Tasikmalaya,
Sumedang, Ciamis

PAPAYA

852,000 KW/YEAR

Sukabumi, banjar,
ciamis

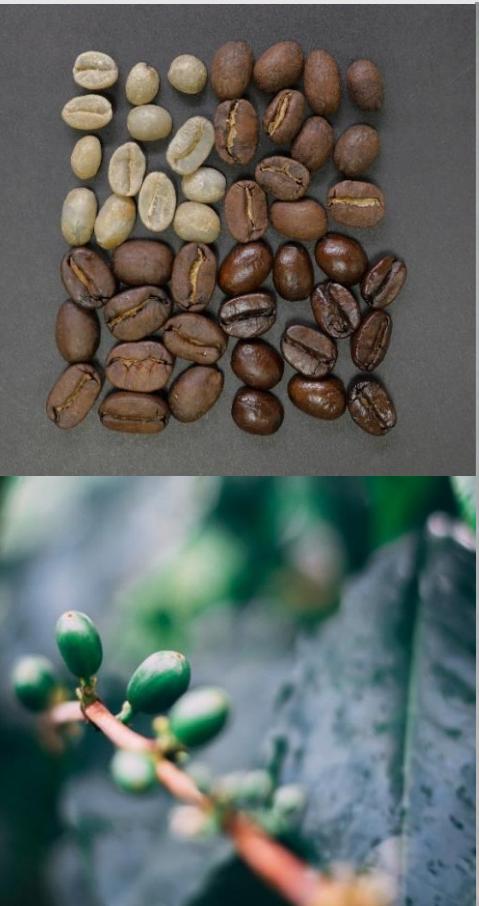
PINEAPPLE

2,470,000 KW/YEAR

Subang

Source: West Java Crops and Horticulture Office, 2018

4. Trading Commodities



West Java has internationally well-known coffee varieties (Bandoeng Highland and Soenda Mountain) with distinct smell and taste

Puntang Mountain, Cikuray, Papandayan, Caringin, Patuha, Halu, Beser, Burangrang, Manglayang, Tangkuban Parahu, Mekarwangi, Malabar, Cibeber, Pasundan Honey, Andungsari

5

TOURISM INVESTMENT

What West Java Offers



WEST JAVA TOURISM FACTSHEET

The beauty of West Java, the land of Pasundan, is widely known for its culture and biodiversity. Those are valuable resources for West Java to stand out in the eyes of the world

1,469 CULTURAL SITES & OBJECTS

990 HISTORICAL BUILDINGS

19 MOUNTAINS

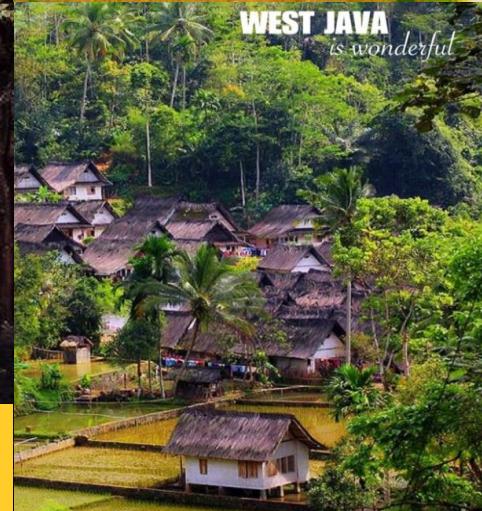
40 WATERFALLS & FOREST

11 CAVES

500 TRADITIONAL CLOTHES

1,000 TRADITIONAL F&B

West Java's Breathtaking Natural Beauty

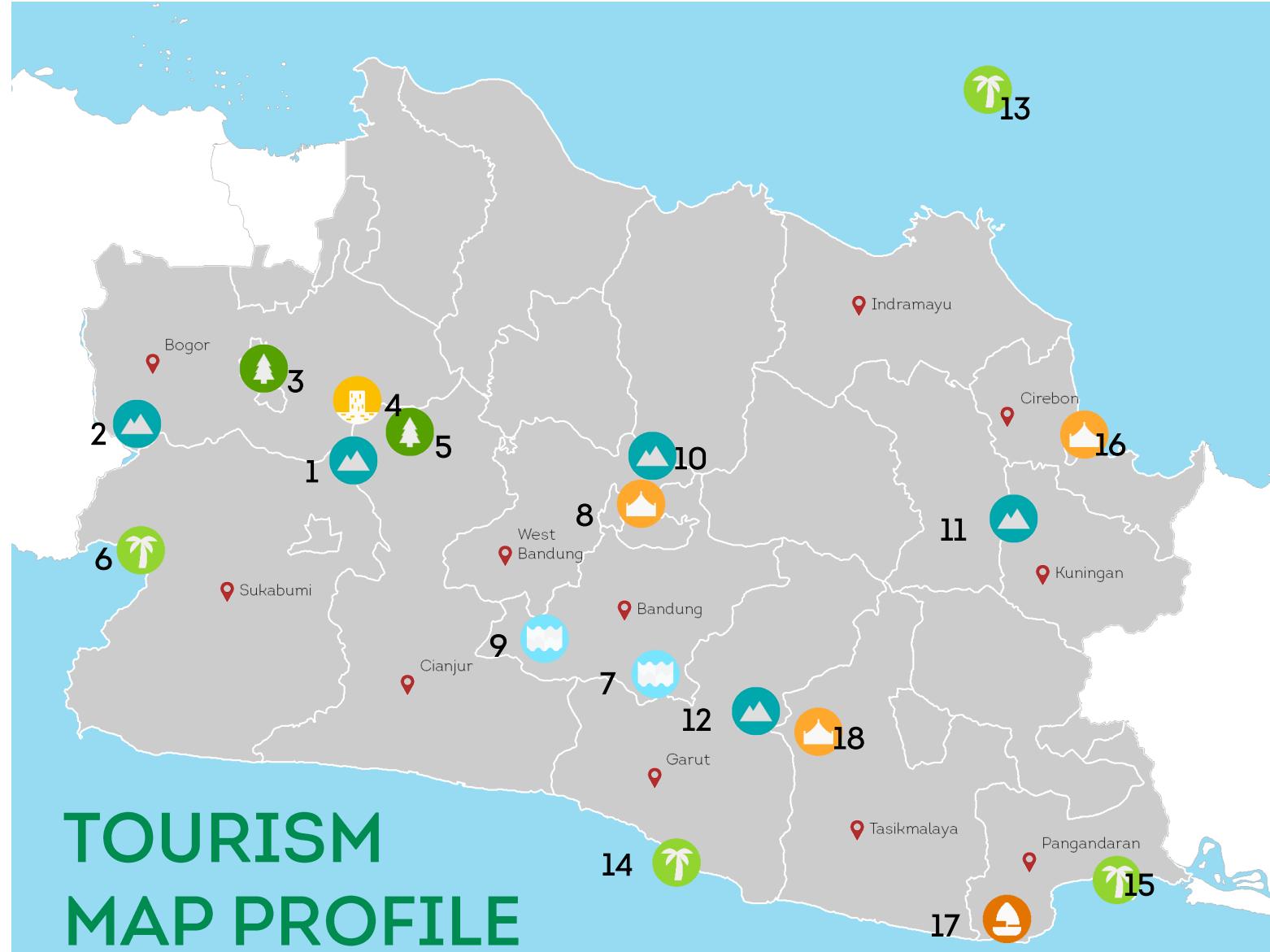


UNESCO Intangible Cultural Heritage of Humanity :



5. Tourism Investment

Natural Tourism	Natural Tourism	Natural Tourism
		
Gede - Pangrango National Park	Cilember Waterfall	Cisanti Lake
Natural Tourism	Education Tourism	Education Tourism
		
Halimun National Park	National Flower Garden	Boscha Observatory
Education Tourism	Natural Tourism	Natural Tourism
		
Bogor Botanical Garden	Pelabuhanratu Beach	Kawah Putih Lake
Natural Tourism	Natural Tourism	Cultural Tourism
		
Tangkuban Perahu Mountain	Biawak Island	Keraton Cirebon
Natural Tourism	Natural Tourism	Natural Tourism
		
Ciremai Mountain	Santolo Beach	Green Canyon
Natural Tourism	Natural Tourism	Cultural Tourism
		
Cikuray, Garut	Pangandaran Beach	Naga Traditional Village



.... and other tourism destinations varying from mountains, beaches, caves, cultures, etc.

5. Tourism Investment

Natural Tourism 	Natural Tourism 	Natural Tourism 
Gede Lake Revitalization 1	Muara Gembong Revitalization 4	Rawa Kalong Revitalization 7
Natural Tourism 	Education Tourism 	Natural Tourism 
Pongkor Geopark Development 2	Mount Padang Revitalization 5	Ciburuy Lake Revitalization 8
Natural Tourism 	Education Tourism 	Natural Tourism 
Ciletuh Geopark Development 3	West Java Museum 6	Malela Waterfall 9
Natural Tourism 	Natural Tourism 	Natural Tourism 
Panyaweuyan Development 10	Lengkong Lake Revitalization 13	Rancabuaya Beach Revitalization 16
Natural Tourism 	Natural Tourism 	Natural Tourism 
Kuningan Garden Revitalization 11	Darma Lake Revitalization 14	Galunggung Mount Development 17
Natural Tourism 	Natural Tourism 	Natural Tourism 
Cinulang Waterfall Revitalization 12	Bagendit Lake Revitalization 15	Pangandaran Geopark Development 18



INVESTMENT OPPORTUNITIES FOR TOURISM DEVELOPMENT

ACCESIBILITY



We encourage you to invest in enabling accessibility to tourism spots such as road, public transportation, and telecommunication

ATTRACTION



We propose some potential tourism spots for you to invest both for manmade (such as theme park) and natural (such as beach) tourisms

AMENITIES



We invite you to invest in supporting amenities such as hotels, resorts, MICE, and others in potential tourism spots



6

WEST JAVA DIGITAL INCLUSIVE PROVINCE

What West Java Offers



6. West Java Digital Inclusive Province

1

**WIFI
TRANSMITTER
AND ROUTER**

2

**VILLAGE'S
SOCIAL MEDIA**

Promotion

News

3

**VILLAGE CHIEF'S
WHATSAPP
GROUP**

Major

Governor

4

**VILLAGE
RESIDENTS'
WHATSAPP
GROUP**

"Digital Village aims to empower villagers by implementing internet and technology in their community to improve their livelihoods and well-being"



5

**VILLAGE
SERVICES
SOFTWARE**

6

**DIGITAL
BUSINESS**

Commodities Trading

Content Creator

7

**AGRICULTURAL
BASED
SOFTWARE**

E-Fishery

E-Drip Irrigation

8

**VILLAGE
COMMAND CENTER**

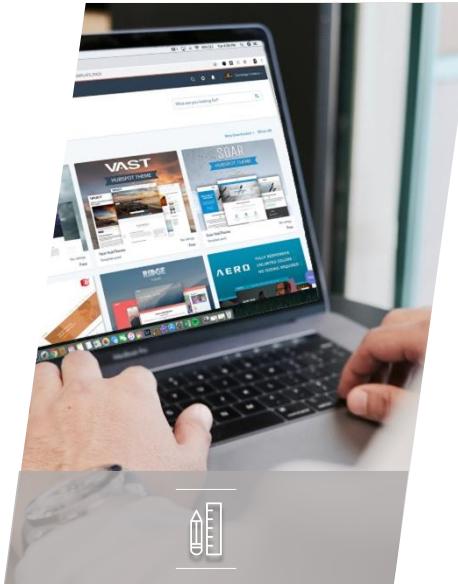
6. West Java Digital Inclusive Province

DIGITAL VILLAGE POTENTIAL THEME



Smart Fishery Villages

Collaborative area to provide capital, technology, post-harvest company, and market penetration with multi-stakeholder by enabling technology, such as auto feeder



Digital Learning

Enhancing the educational quality in Village by providing digital education access such as virtual class



Art and Design Village

Providing art and design courses for villagers to build village based attraction points and art centers



Virtual Administration

Providing high level human resources for social media content creator, such as e-commerce in village level

6. West Java Digital Inclusive Province

INVESTMENT OPPORTUNITIES FOR DIGITAL INFRASTRUCTURE



HARDWARE AND NETWORK INFRASTRUCTURE

We encourage you to invest in network and hardware infrastructure to enhance the coverage and accessibility for rural area



SOFTWARE DEVELOPMENT TRAINING

We propose some courses for potential talents to learn and implement their knowledge to solve the problem using digital approach



PUBLIC ACCESS VENUE(S)

We invite you to invest in supporting facilities such as co-working space or telecenter as a collaboration hub and knowledge center

SOCIAL DEVELOPMENT PROGRAM

7

What West Java Offers



7. Social Development Program

INCLUSIVE ECONOMIC GROWTH PRINCIPLES IN WEST JAVA

We want to ensure that the economic growth in West Java include all part of the ummah to grow together by implementing participatory approach, resulting in equitable, sustainable, and stable development for all people.



Growing



Participatory



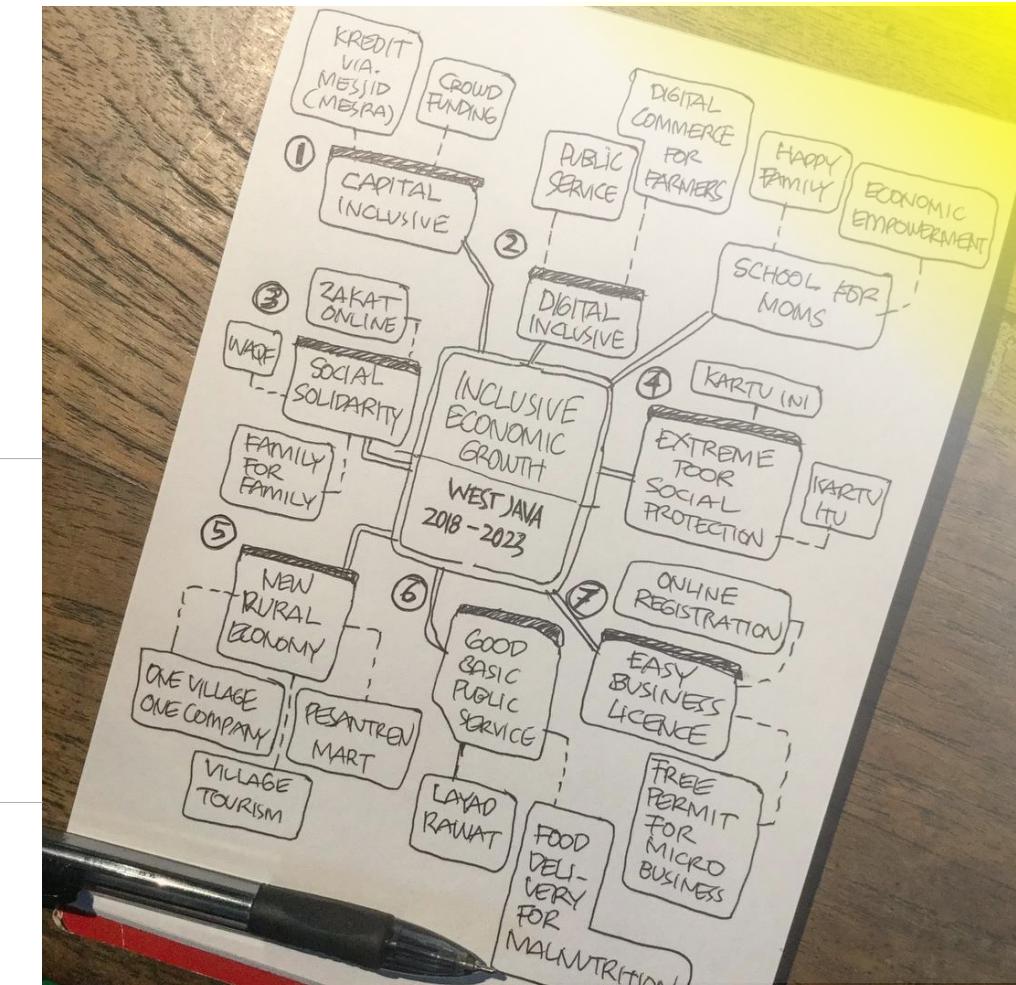
Equitable



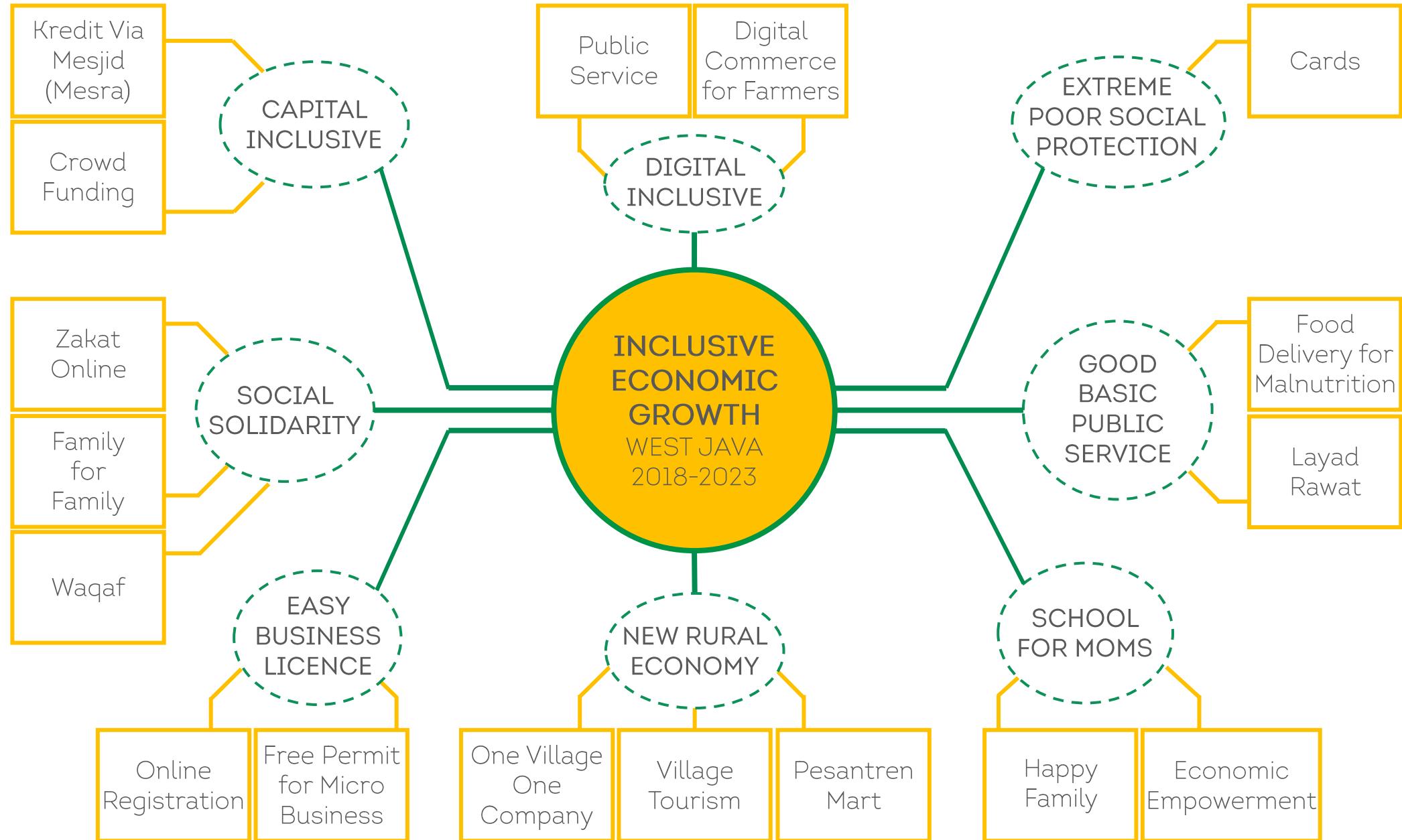
Sustainable



Stable



7. Social Development Program



THE PROGRAMS



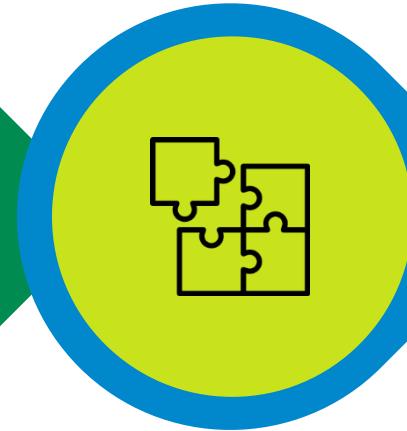
INFRASTRUCTURE

- Providing Basic Infrastructure to support economic growth



HUMAN RESOURCES

- Improving the quality and skills of the labor



INTEGRATION

- Integrating potential sectors based on local resources
- Improving the connectivity among regions in West Java



VILLAGES

- Revitalization on villages
- One village one product
- One village one company



ECONOMIC CENTER

- Developing new economic centers in different regions by utilizing local resources

7. Development and Social Program

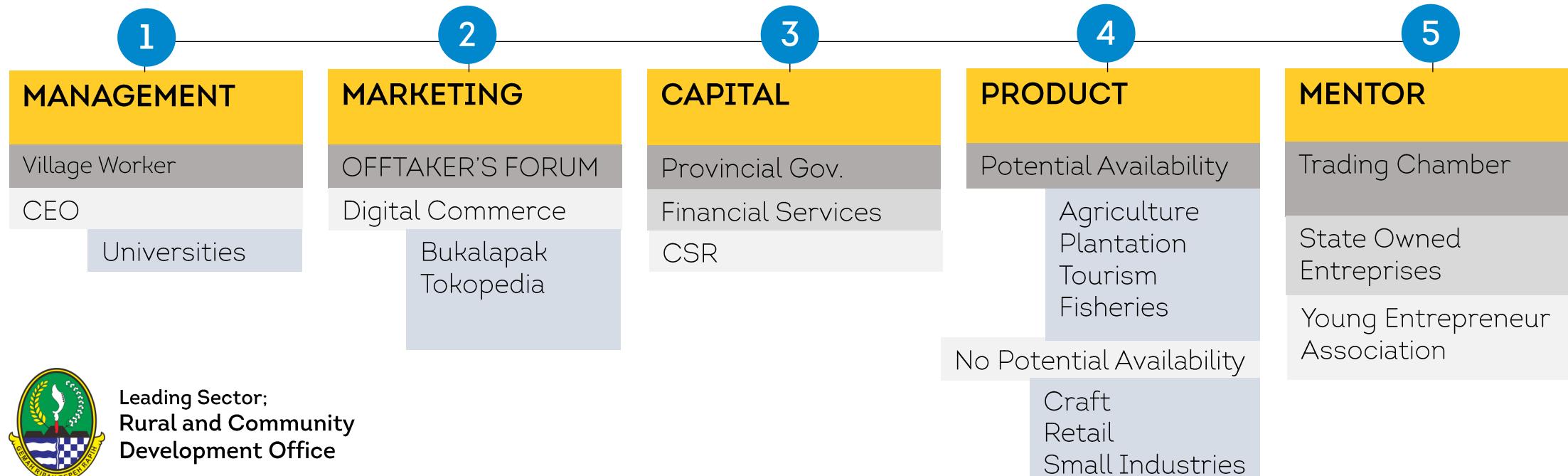


**One Village
One Company**

Desa Produktif
Ekonomi Juara



5,957 Villages in Total



Leading Sector:
Rural and Community
Development Office

7. Development and Social Program



**One Pesantren
One Product**



8,000 Pesantren in Total



**Leading Sector;
Cooperative and
Small Enterprise
Office**

OPOP is one of 17 programs to create a **Champion Pesantren** (Islamic Boarding School) that focuses on economic empowerment by encouraging them to grow a business.

West Java Government supports in connecting them to the highly saleable commodities, as well as providing training and mentoring in production, marketing, and finance.

17 Pesantren Juara <small>PROGRAM Pesantren Juara, Umat Sejahtera</small>	01 Pembentukan Lembaga / badan Pemberdayaan Pesantren	03 Membangun Data Base dan Sistem Informasi Manajemen Pesantren	04 Perda Pendidikan Agama dan Pendirian Keagamaan
05 Bantuan Sarana dan Prasarana Untuk Pondok Pesantren dan Diniyah Takmiliyah	06 Memberikan Beasiswa Bagi Santri dalam Program Studi S1/S2/S3	02 Bantuan Operasional Santri dan Insentif Kyai	08 Pendidikan Kader Ulama Pimpinan Pesantren
07 Peningkatan Kompetensi Profesi Pesantren	09 Mengembangkan Manajemen Modern Pesantren	10 Peningkatan Kualitas Layanan Pesantren	11 Standarisasi Kurikulum Pesantren dan Penyetaaraan Alumni Pesantren
12 Pembinaan dan Pengembangan Qira-atul Kutub	14 Pendidikan Islam Moderat dan Wawasan Kebangsaan	15 Pesantren Sehat, Asri dan Ramah Lingkungan	17 Pengembangan Produk Lokal dan Peningkatan Daya Saing Pesantren
13 Pengembangan Produk Lokal dan Peningkatan Daya Saing Pesantren	16 Penelitian dan Pengumpulan Manuskrip Karya – Karya Ulama	17 Pengembangan Produk Lokal dan Peningkatan Daya Saing Pesantren	18 Pesantren Lansia

7. Development and Social Program

MICRO FINANCING PROGRAM



mesra

MASYARAKAT
EKONOMI
SEJAHTERA



Leading Sector;
**Cooperative and
Small Enterprise
Office**



MICRO FINANCING PROGRAM aims to encourage the growth of small entrepreneurs that coming from 'low-income' society to drive social welfare improvement.

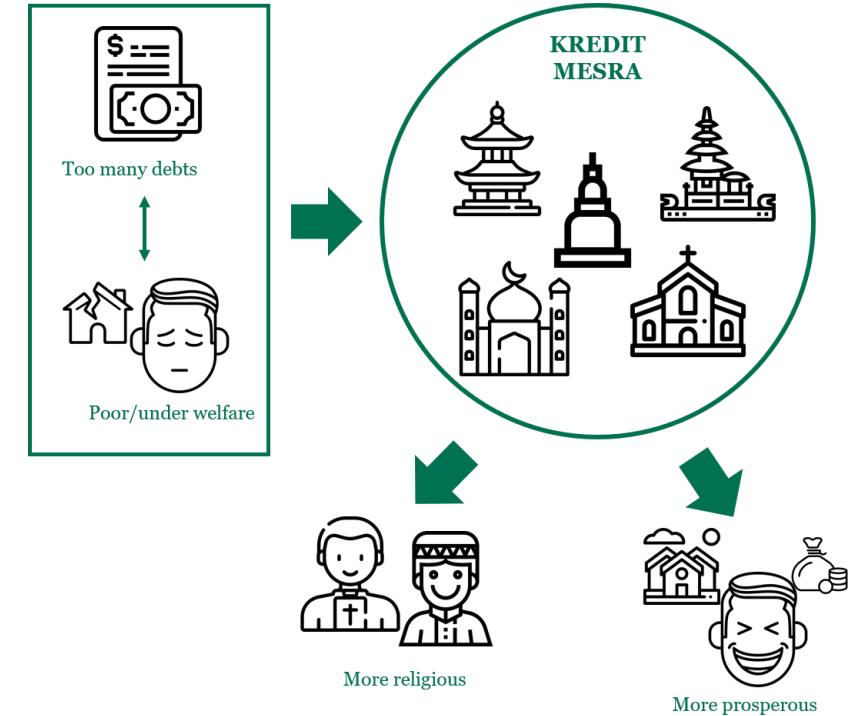
In implementing Micro Financing Program, West Java Government collaborates with house of prayers (mosques, church, shrine, and temple) as strategic partners.

As the experience of implementing this program in Bandung since 2015, micro financing program has successfully facilitate 16,000 borrowers and cut the loan shark trap with low non performing loan which is only 1,06%.

West Java Financing Program in Number (Jan-May 2019)

Loan	: 235,000 USD
Potential loan*	: 400,000 USD
Number of Account	: 1,361 Creditors
NPL	: 0%

*creditor candidates are under the training for entrepreneurship



7. Development and Social Program



JABAR
QUICK
RESPONSE



Leading Sector;
Public Relation
Bureau

JABAR QUICK RESPONSE is a channel to accommodate people's humanitarian needs. The program serves first aid for social and humanitarian emergencies.

Average Report per Month:
450 reports
250 reports are accepted as part of JQR Services.

JQR
7 Services



EMERGENCY
ELECTRICITY
SOURCES



EMERGENCY
DISASTER
TREATMENT



EMERGENCY
MEDICAL
FUND



EMERGENCY
MALNUTRITION
TREATMENT



EMERGENCY
HOUSE
RECONSTRUCTION



EMERGENCY
TUITION FEE



EMERGENCY
BRIDGE
CONSTRUCTION

7. Social Development Program

Social



Jabar Quick Response

Fulfillment of emergency assistance for social and humanitarian aid



Housing Renovation

Renovation of housing for low income households

Environment



River Normalization

Dredging of damaged and silted rivers



Tree Planting / Forest Conservation

Planting forest trees in critical land or mangroves in the abrasion-prone beach



Retaining Wall

Construction of retaining wall in the landslide prone area

Education



Classroom

Construction of new classrooms in the schools that exceed capacity



Smart Class

Procurement of smart class technology in existing classrooms



Vocational School And Industry Integration

Employment of vocational school graduates after training or skill adjustment



Library Corner

Construction of comfortable micro-libraries in the crowd area



Scholarship

Providing scholarships to poor students and high achieving students



Kolecer (Smart Literation Box)

Provision of boxes in public where people can donate and borrow books

Health



Ambulance

Provision of ambulances for community health centers or district governments



Home-health-care Layad Rawat

Provision of two-wheeled vehicles for home-health-care by visiting sick people in their houses



Maternal And Child Health Center

Development of maternal and child health center

7. Social Development Program

Economic Enhancement



One Pesantren One Product

Development of business in Pesantren (Islamic Boarding School)



One Village One Company

Development of business owned by village government by maximizing village potential



Micro Financing

Providing loan with no interest and collateral to establish a business



Fishery Facilities

Providing facilities needed by fishermen to improve the productivity



Breeding Facilities

Providing facilities needed by breeder to improve the productivity



Farming Facilities

Providing facilities needed by farmer to improve the productivity

Public and Environment Utilities



Village Road

Construction and repairment of village roads



Street Lighting For Villages

Provision of street lighting in the villages



Semi Permanent Bridge

Construction or repairment of semi permanent bridge



Public Toilet

Construction of public toilet in the remote area



Energy-Efficient Lighting

Provision of energy efficient lighting in the remote areas



Green Space

Construction of green space as public interaction space



Court

Construction of court that functions as public sport facility



Rolling Road Barrier

Provision of road barrier with rolling shock absorption technology



Village Border Monument

Construction of border monument between villages

7. Social Development Program

Religious Program



House of Prayer

Construction of house of prayer



Boarding Room For Pesantren

Construction of boarding room for Pesantren (Islamic Boarding School)



Maghrib For Reciting Quran

Activating congregate Quran reciting at the mosque after evening (maghrib) prayer



One Village One Hafiz

Activating Quran memorizing teaching program



Allowance For Ulama

Providing allowance for ulama (Islamic scholars)



English For Ulama

Providing English teaching for Islamic scholar (ulama)



Subuh Jamaah (Congregational Prayer At Dawn)

Activating congregational prayer at dawn (Subuh Jamaah) at the mosque



Rural Multipurpose Car

Provision of multi-purpose rural cars



Internet Goes To Villages

Provision of internet facilities in villages



Tour Bus

Provision of tour buses



Bus For Labours

Provision of free-of-charge buses for industrial labours



Digital Village

Implementation of digital ecosystem using digital and IoT technology in the villages

8

WEST JAVA
AND NATIONAL
STATE-OWNED
ENTERPRISES



8. West Java and National State-Owned Enterprises

WEST JAVA STATE-OWNED ENTERPRISES

The development of West Java is not only supported by private companies but also provincial-owned companies to ensure the inclusiveness and the impact for society. The business core of the companies vary from infrastructure, agriculture, tourism, and financial sector.

NON FINANCIAL SECTOR



PT. BANDARUDARA INTERNATIONAL JAWA BARAT

Business Core: Managing Airport Business Area
www.bijb.co.id

PT. JASA DAN KEPARIWISATAAN JABAR
Business Core: Tourism Service and Destination
www.jaswitajabar.co.id

PT. JASA SARANA
Business Core: Infrastructure Investment Holding Company
www.jasa-sarana.co.id

PT. TIRTA GEMAH RIPAH
Business Core: Water Resources Management
www.tirtagemahripah.co.id



PT. MIGAS HULU JABAR

Business Core: Upstream Oil and Gas Operation
www.migashulujabar.co.id

PT. MIGAS HILIR JABAR

Business Core: Downstream Oil and Gas Operation

PT. AGRONESIA

Business Core: Agri Product Cultivation
www.ptagronesia.com

PT. AGRO JABAR

Business Core: Agri Business
www.agrojabar.com

WEST JAVA STATE-OWNED ENTERPRISES

FINANCIAL SECTOR

Insurance and Banking



PT. JAMKRIDA JABAR
Business Core: Credit Insurance
www.jamkrida-jabar.co.id



PT. BPD JAWA BARAT DAN BANTEN, TBK
Business Core: Finance and Banking
www.bankbjb.co.id

And Other Subsidiaries, including:

16

PD Regional Rural Bank
(BPR)

14

Microcredit
Institutions

Rural Bank and Microcredit



PT BPR ARTHA GALUH MANDIRI
JABAR KAB. CIAMIS



PT BPR WIBAWA MUKTI
JABAR KAB. BEKASI



PT. BPR KARYA UTAMA
JABAR KAB. SUBANG



PT. BPR INTAN JABAR
KAB GARUT



PT. BPR CIPATUJAH
JABAR KAB TASIKMALAYA



PT. BPR MAJALENGKA
JABAR

WEST JAVA STATE-OWNED ENTERPRISES: READY TO OFFER PROJECTS

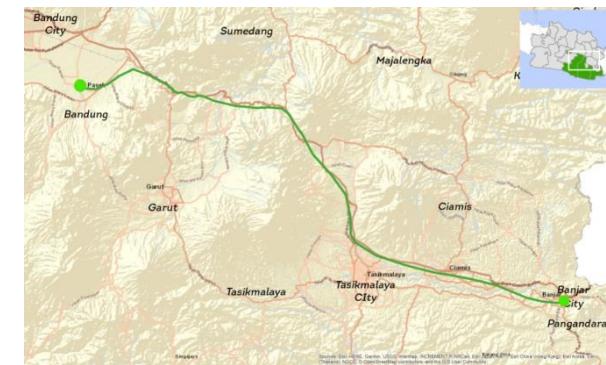


PT. JASA DAN KEPARIWISATAAN JABAR
- Gurilaps



PT. JASA SARANA

- Patimban Toll Road (37.7 km) - USD 448 Million
- NS - link Toll (14.3 km) - USD 585 Million
- Cilacap - Garut - Tasikmalaya (184 km) - USD 3.75 Billion



BIJB and Kertajati Aerocity: Integrated Aerotropolis

Bandarudara Internasional Jawa Barat (BIJB)

Exclusive residential township with
sustainable concept

Center of aviation
industry with **integrated ecosystem**

International Airport as **the new hub in the region** equipped with 3
runways: **3500m x 60m**

Residential Township
(258.82 Ha)

Aerospace Park
(335.40 Ha)

**Bandarudara Internasional
Jawa Barat**
(1,800 Ha)

Creative Tech Center
(544 Ha)

Center of excellence of high
technology industries with **R&D center** and advance
manufacturing

Center of **multimodal logistics** and distribution
center

Logistic Hub
(429.16 Ha)

Center of **business, financial, and
ICT institution** to support all the
industries within the area

Business Park
(672 Ha)

Energy Center
(126 Ha)

Renewable resources of
sustainable energy to
support the industries

8. West Java and National State-Owned Enterprises

PT MIGAS HULU JABAR

West Java State Owned Company in Upstream Oil and Gas Operation

NO	BLOCK NAME	BLOCK STATUS	CONTRACT PERIOD	
			START	END
1	ONWJ (offshore)	Production	January 2017	January 2037
2	Abar (offshore)	Exploration	May 2015	May 2045
3	Anggursi (offshore)	Exploration	May 2015	May 2045
4	Offshore North X-Ray	Exploration	May 2013	May 2043
5	Citarum (onshore)	Exploration	October 2015	October 2035
6	Banyumas (onshore)	Exploration	May 2001	May 2031
7	Kuningan (onshore)	Exploration	July 2013	July 2042
8	Rangkas (onshore)	Exploration	May 2008	May 2038
9	Jatinegara (onshore)	Exploration		
10	PEP Aset 3 (onshore)	Production	2015	2035

Investment	US\$ 100,000,000
IRR	20-30%

There are several oil and gas blocks in the West Java which are currently in the stage of exploration and production. Migas Hulu Jabar has the potential to operate the oil and gas blocks alone or with the scheme of joint operation with other oil companies.



8. West Java and National State-Owned Enterprises

PT TIRTA GEMAH RIPAH (TGR)

West Java State Owned Company in Regional Water Treatment Plant



PT Tirta Gemah Ripah was established with an aim to renew the management of water resources to ensure the welfare of the community.



Investment Project Summary

Operating Project:

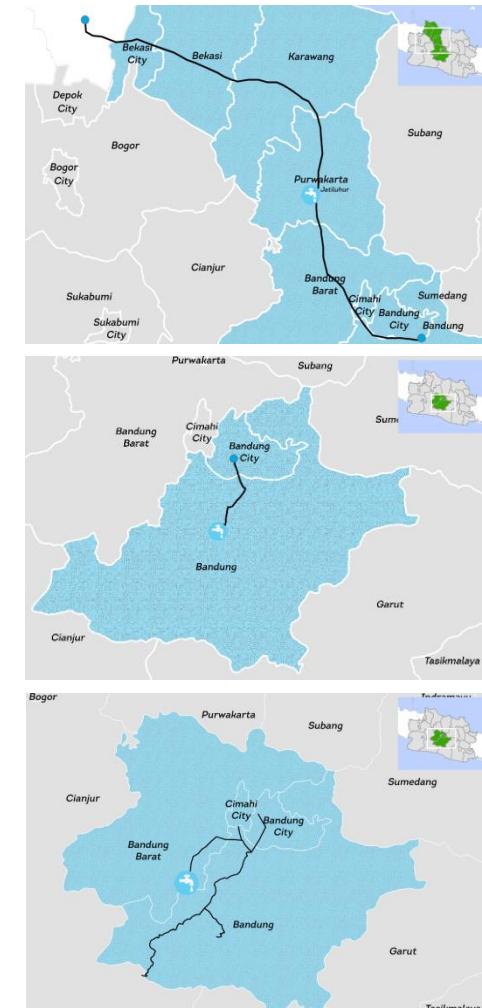
1. PLTM Cirompong
2. Bandung Regional Water System (SPAM)

Ongoing Project:

3. Jatiluhur I Drinking Water Supply System (SPAM)
4. Kertamukti Micro-hydro Power Plant

Initiation Phase:

5. Kertasari Regional Drinking Water Supply System (SPAM) for East Bandung
6. Drinking Water Supply System (SPAM) for BIJB Area
7. Drinking Water Supply System (SPAM) for Pertamina Balongan



8. West Java and National State-Owned Enterprises



PTPN VIII

State Owned Company in Agro Industry

Coffee:

Investment about USD 683,580 in 94.6 Ha. The productivity is around 1,145 kg/Ha on average.



Cocoa:

The productivity cocoa in West Java Land is around 900 kg/ha on average in 2,056.72 Ha



Corn:

Investment about USD 10,530,385 in 11,207.11 Ha. The land mainly in Subang, Tasikmalaya, and Ciamis

Coconut:

The development of coconut industries emerged because of increasing demand from the end customers. PTPN developed off-farm and on-farm industries to comply this demand.

8. West Java and National State-Owned Enterprises



DIRGANTARA INDONESIA
INDONESIAN AEROSPACE (IAe)

DIRGANTARA INDONESIA INDONESIAN AEROSPACE

PT Dirgantara Indonesia (Indonesian Aerospace) produces various types of aircraft to fulfill the needs of civil airlines, military operations and specific missions.

PTDI have exported 48 aircrafts to several countries, such as Malaysia, Thailand, Philippine, United Arab Emirates, Senegal, Brunei Darussalam, Pakistan and South Korea. In 2019, PTDI has a target to export 4 aircrafts to Nepal, Senegal, Australia, and Ivory Coast.



8. West Java and National State-Owned Enterprises



PINDAD

Primary Weaponry System and Other Manufacture Products

PT Pindad or commonly known as Pindad, is an Indonesian state-owned enterprise specialising in military and commercial products. Pindad provides the armament and munitions (*Alat Utama Sistem Senjata or Alutsista*) for the Indonesian National Armed Forces and other agencies mainly to support defence and security of the Republic of Indonesia.

Aside from the defence Industry, Pindad also produces several industrial products for other fields such as transportation and commercial explosives. Pindad's activities are including cover design, development, engineering and fabrication as well as maintenance.



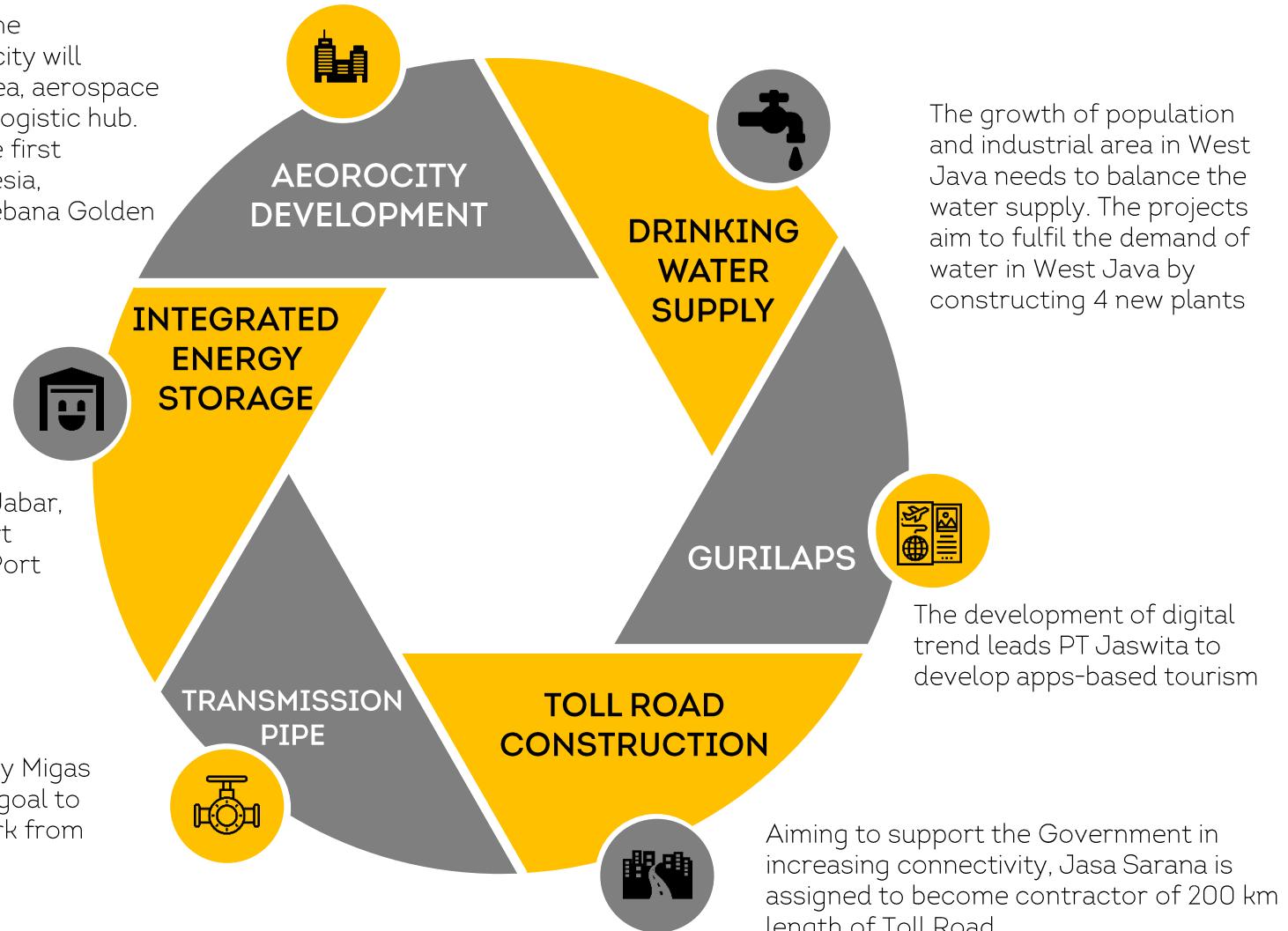
PROVINCIAL OWNED ENTERPRISES STRATEGIC PROJECTS

8. West Java and National State-Owned Enterprises

Located in Kertajati, the development of Aerocity will include; residential area, aerospace park, and multimodal logistic hub. This project will be the first aerotropolis in Indonesia, integrated with the Rebana Golden Triangle

Owned by Migas Hilir Jabar, the project will support energy supply to the Port City of Patimban

The project is owned by Migas Hulu Jabar and has a goal to connect the oil network from Cirebon to Semarang



8. West Java and National State-Owned Enterprises

STATE-OWNED ENTERPRISES

As the home of enormous state-owned enterprises, West Java offer broad opportunities for collaboration. It is shown by many of current on-going projects that are executed under collaboration with these enterprises.

 PT POS INDONESIA	 PERTAMINA	 TELKOMSEL	 PT DI DROGANTARA INDONESIA INDONESIAN AEROSPACE (Ia)	 PERUM PERURI	 PT WIKA WIKAYA KARYA (Persero) Tbk	 WASKITA KARYA
 PT INDAH KARYA	 PLN	 PUPUK KUJANG CIKAMPEK	 PT INTI Trusted Partner	 kimia farma	 KIMIA FARMA	 NINDYA KARYA
 TELKOM INDONESIA	 ANGKASA PURA II INDONESIA'S AIRPORT COMPANY	 PUPUK KUJANG CIKAMPEK	 Perum Jasa Tirta II the Utama Mengalihdaya Negeri	 PT KAI KERETA API PT KERETA API INDONESIA (PERUSAHAAN)	 JASA MARGA	 mandiri BANK MANDIRI
 PTPN VIII	 IPC Energizing Trade. Energizing Indonesia. PELINDO II	 PT PINDAD	 PT LEN	 adhi Len	 BNI BANK BNI	
 BIOFARMA	 Garuda Indonesia	 Dahana	 AMARTA KARYA	 PP PEMBANGUNAN PERUMAHAN	 BANK BRI	

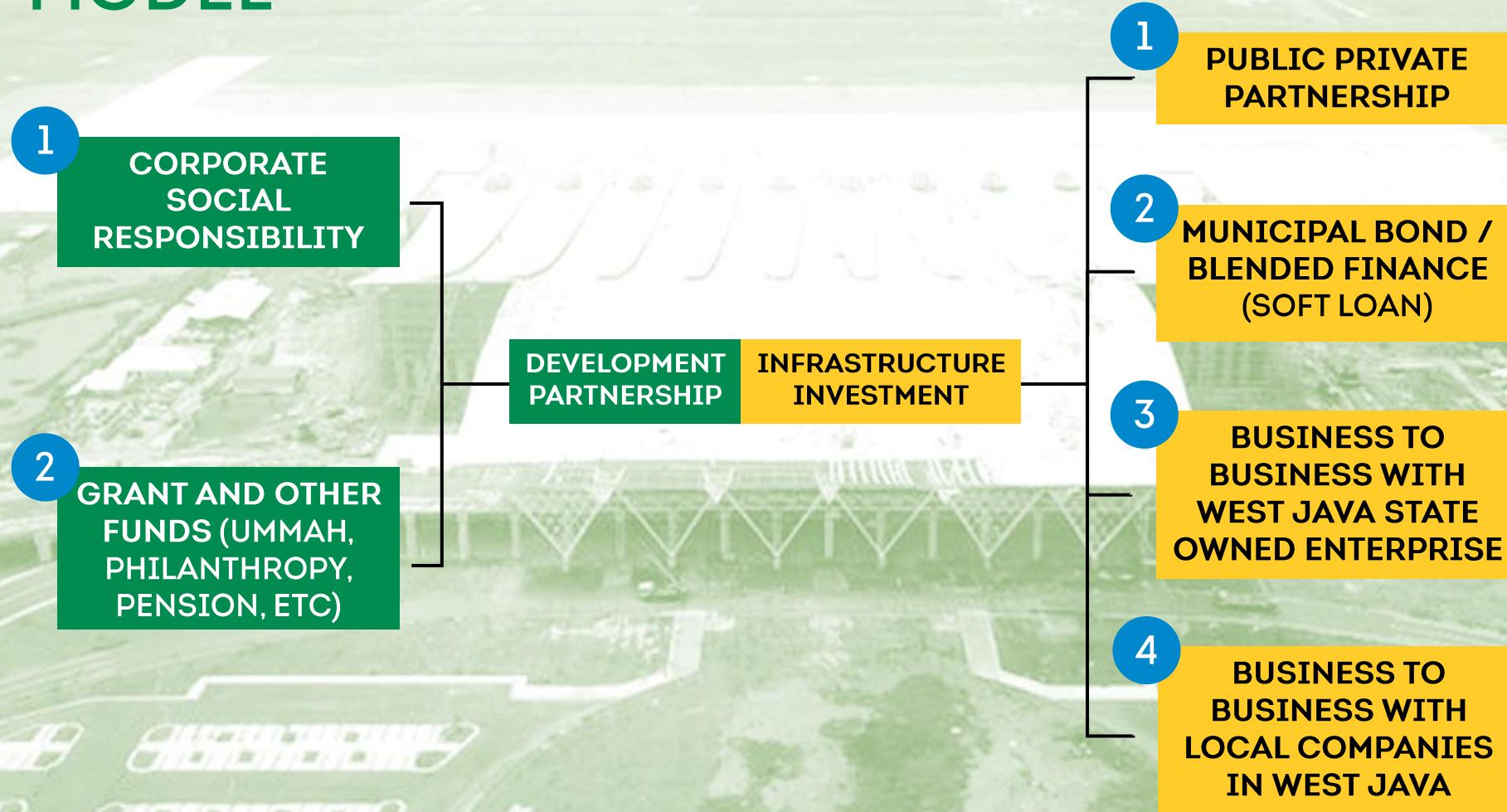
INVESTMENT INCENTIVES AND SCHEME



Investment Incentives



COLLABORATION MODEL



Availability Payment
BOT /BTO /BOO
Scheme
Joint Venture / Join
Operation with
Provincial Owned
Enterprise

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