Establishment of Strategic Intent

- 1. **Creating and Communicating a Vision**: Defining a long-term goal and sharing it with stakeholders.
- Designing a Mission Statement: Explaining the organization's purpose and what it stands for.
- 3. **Defining a Business**: Clearly outlining what the organization does.
- 4. **Adopting the Business Model**: Choosing how the organization will generate income.
- 5. **Setting Objectives**: Establishing measurable goals for the organization to achieve.

Formulation of Strategies

- 1. **Performing Environmental Appraisal**: Analyzing external factors like competition, market trends, and regulatory environment.
- 2. **Performing Organizational Appraisals**: Assessing internal strengths, weaknesses, resources, and capabilities.
- 3. **Formulating Corporate-Level Strategies**: Creating strategies for the organization as a whole.
- 4. **Formulating Business-Level Strategies**: Developing strategies for specific business units or departments.
- 5. **Understanding Strategic Choice**: Evaluating options and selecting the best strategy.
- 6. **Preparing Strategic Plan**: Documenting the strategy for execution.

Implementation of Strategies

- 1. **Activating Strategies**: Initiating the execution of the strategic plan.
- 2. **Designing Structure, Systems, and Processes**: Establishing frameworks and processes to support the strategy.
- 3. **Managing Functional Implementation**: Aligning functions like marketing, finance, and HR with the strategy.
- 4. **Managing Behavioral Implementation**: Addressing people-related changes, like leadership and organizational culture.
- 5. **Putting Strategies into Operations**: Fully executing the strategy in day-to-day activities.

Strategic Evaluation and Control

This involves monitoring and assessing the strategies to ensure they are achieving the desired outcomes. The following approaches can be used:

- 1. **Chief Architect Approach**: A single leader, like the CEO or top executive, oversees and evaluates the strategy.
- 2. **Delegation Approach**: Specific individuals or teams are assigned the responsibility of monitoring and controlling the strategy.
- 3. **Collaborative/Team Approach**: A group or team works together to evaluate and adjust the strategy as needed.
- 4. **Corporate Entrepreneur Approach**: Encourages innovation and entrepreneurial thinking to continuously improve and refine the strategy during evaluation.

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