Proposed Budget by Program (\$000s)

| Description | 2024 Adopted Budget | 2025 Proposed Budget | 2026 Forecast | 2027 Forecast | 2028 Forecast |
|---|---------------------------|----------------------------|------------------|------------------|------------------|
| Expenses to Deliver Current Services | | | | | |
| 311 Citizen Contact Centre | 3,218 | 3,445 | 3,546 | 3,651 | 3,759 |
| Business Improvement Services | 2,085 | 2,156 | 2,210 | 2,265 | 2,322 |
| Emergency Management | 625 | 638 | 652 | 666 | 681 |
| Finance | 14,241 | 14,688 | 15,496 | 15,887 | 16,289 |
| Human Resources | 14,460 | 15,382 | 15,744 | 16,115 | 16,498 |
| Internal Audit | 1,436 | 1,460 | 1,497 | 1,585 | 1,574 |
| Legal Services | 9,303 | 9,683 | 9,966 | 10,257 | 10,557 |
| Legislative Services | 11,895 | 12,863 | 16,702 | 14,092 | 13,606 |
| Procurement Services | 4,268.85 | 4,384 | 4,502 | 4,623 | 4,725 |
| Realty Services | 2,000.29 | 2,050 | 2,121 | 1,511 | 1,565 |
| Strategic Communications & Initiatives | 11,525.81 | 12,214 | 12,403 | 12,710 | 13,026 |
| Total Expenses | 75,058 | 78,962 | 84,838 | 83,364 | 84,603 |
| Revenue | (16,209) | (16,254) | (16,254) | (16,254) | (16,254) |
| Transfers from Reserves & Reserve Funds | (593) | (573) | (4,156) | (1,334) | (573) |
| New Initiatives | | 257 | 339 | 349 | 358 |
| Proposed Net Budget | 58,256 | 62,392 | 64,767 | 66,124 | 68,134 |
| Expenses Budget - Change by Year | | 5% | 7% | (2%) | 1% |
| Proposed Net Budget - Change by Year | | 7% | 4% | 2% | 3% |

Summary of Proposed 2025 Budget and 2026–2028 Forecasts (\$000s)

| Description | 2024 Adopted Budget | 2025 Proposed Budget | 2026 Forecast | 2027 Forecast | 2028 Forecast |
|---|---------------------------|----------------------------|------------------|------------------|------------------|
| Labour | 64,171 | 67,121 | 69,850 | 70,909 | 72,947 |
| Other Operating Expenses | 10,804 | 11,309 | 14,593 | 12,075 | 11,293 |
| Transfers to Reserves & Reserve Funds | 82 | 959 | 959 | 959 | 959 |
| Total Gross Expenses | 75,058 | 79,389 | 85,402 | 83,943 | 85,199 |
| Total Revenue | (16,209) | (16,254) | (16,254) | (16,254) | (16,254) |
| Transfers from Reserves & Reserve Funds | (593) | (743) | (4,381) | (1,565) | (810) |
| Total Net Expenses | 58,256 | 62,392 | 64,767 | 66,124 | 68,134 |