## Proposed Budget by Program (\$000s)

| Description                             | 2024<br>Adopted<br>Budget | 2025<br>Proposed<br>Budget | 2026<br>Forecast | 2027<br>Forecast | 2028<br>Forecast |
|---|---------------------------|----------------------------|------------------|------------------|------------------|
| Expenses to Deliver Current Services    |                           |                            |                  |                  |                  |
| Building Services & Operations          | 5,440                     | 5,528                      | 5,683            | 5,831            | 5,985            |
| Capital Design & Construction           | 1,449                     | 1,955                      | 2,099            | 2,248            | 2,401            |
| Energy Management                       | 1,923                     | 1,845                      | 1,896            | 1,948            | 2,002            |
| Facilities Maintenance                  | 10,942                    | 11,885                     | 11,992           | 12,102           | 12,215           |
| Facilities Planning & Accessibility     | 2,238                     | 2,325                      | 2,454            | 2,519            | 2,587            |
| Office of the Commissioner              | 449                       | 494                        | 507              | 520              | 534              |
| Office of the Director                  | 5,926                     | 6,235                      | 7,653            | 8,419            | 8,867            |
| Security & Civic Precinct Operations    | 6,413                     | 6,642                      | 6,822            | 7,007            | 7,197            |
| Total Expenses                          | 34,781                    | 36,909                     | 39,105           | 40,594           | 41,788           |
| Revenue                                 | (125)                     | (125)                      | (125)            | (125)            | (125)            |
| Transfers from Reserves & Reserve Funds | (236)                     | (236)                      | (236)            | (236)            | (236)            |
| New Initiatives                         |                           | 0                          | 0                | 0                | 0                |
| Proposed Net Budget                     | 34,419                    | 36,548                     | 38,744           | 40,232           | 41,426           |
| Expenses Budget - Change by Year        |                           | 6%                         | 6%               | 4%               | 3%               |
| Proposed Net Budget - Change by Year    |                           | 6%                         | 6%               | 4%               | 3%               |

## Summary of Proposed 2025 Budget and 2026–2028 Forecasts (\$000s)

| Description                             | 2024<br>Adopted<br>Budget | 2025<br>Proposed<br>Budget | 2026<br>Forecast | 2027<br>Forecast | 2028<br>Forecast |
|---|---------------------------|----------------------------|------------------|------------------|------------------|
| Labour                                  | 18,507                    | 19,490                     | 20,189           | 20,841           | 21,511           |
| Other Operating Expenses                | 16,273                    | 17,419                     | 18,917           | 19,753           | 20,277           |
| Transfers to Reserves & Reserve Funds   | 0                         | 0                          | 0                | 0                | 0                |
| Total Gross Expenses                    | 34,781                    | 36,909                     | 39,105           | 40,594           | 41,788           |
| Total Revenue                           | (125)                     | (125)                      | (125)            | (125)            | (125)            |
| Transfers from Reserves & Reserve Funds | (236)                     | (236)                      | (236)            | (236)            | (236)            |
| Total Net Expenses                      | 34.419                    | 36.548                     | 38,744           | 40,232           | 41,426           |