Bored with the obvious!

The administration is terrible and consumes massively too much money.

Bored with the obvious!

The administration is terrible and consumes massively too much money.

My position: we need to formulate a strategy to fix this.

Bored with the obvious!

The administration is terrible and consumes massively too much money.

My position: we need to formulate a strategy to fix this.

Ok, ok: the obvious...

Bored with the obvious!

The administration is terrible and consumes massively too much money.

My position: we need to formulate a strategy to fix this.

Ok, ok: the obvious...

Briefly.....

From Berkeley Expense Numbers.

Berkeley:

Cost of Instruction: 855 Million.

From Berkeley Expense Numbers.

Berkeley:

Cost of Instruction: 855 Million.

Total (State) Salary Cost of Faculty/Teachers/GSIs: 270 M.

Benefits: ≤ 130M (including tuition?)

So..400M

From Berkeley Expense Numbers.

Berkeley:

Cost of Instruction: 855 Million.

Total (State) Salary Cost of Faculty/Teachers/GSIs: 270 M.

Benefits: ≤ 130M (including tuition?)

So..400M

Where oh, where did the 455M go?

From Berkeley Expense Numbers.

Berkeley:

Cost of Instruction: 855 Million.

Total (State) Salary Cost of Faculty/Teachers/GSIs: 270 M.

Benefits: ≤ 130M (including tuition?)

So..400M

Where oh, where did the 455M go?

Student Services? No!

Separate Line Item: 202M

Total Direct Student Service Employee Pay: 56M (including

physicians.)

From Berkeley Expense Numbers.

Berkeley:

Cost of Instruction: 855 Million.

Total (State) Salary Cost of Faculty/Teachers/GSIs: 270 M.

Benefits: ≤ 130M (including tuition?)

So..400M

Where oh, where did the 455M go?

Student Services? No!

Separate Line Item: 202M

Total Direct Student Service Employee Pay: 56M (including

physicians.)

Academic Support? No!

Separate Line Item: 165M

From Berkeley Expense Numbers.

Berkeley:

Cost of Instruction: 855 Million.

Total (State) Salary Cost of Faculty/Teachers/GSIs: 270 M.

Benefits: ≤ 130M (including tuition?)

So..400M

Where oh, where did the 455M go?

Student Services? No!

Separate Line Item: 202M

Total Direct Student Service Employee Pay: 56M (including

physicians.)

Academic Support? No!

Separate Line Item: 165M

Institutional Support? No!

Separate Line Item: 186M

From Berkeley Expense Numbers.

Berkeley:

Cost of Instruction: 855 Million.

Total (State) Salary Cost of Faculty/Teachers/GSIs: 270 M.

Benefits: ≤ 130M (including tuition?)

So..400M

Where oh, where did the 455M go?

Student Services? No!

Separate Line Item: 202M

Total Direct Student Service Employee Pay: 56M (including

physicians.)

Academic Support? No!

Separate Line Item: 165M

Institutional Support? No!
Separate Line Item: 186M

Where oh, where did the 455M go?

Salary Scripts Github.



Growth...

Sanjay: Ask him!

Can administration cuts alone address all or the bulk of deficit?

Growth...

Sanjay: Ask him!
Can administration cuts alone address all or the bulk of deficit?
Schwartz (Mar 29, 2016):
new data from California Public Records Act
(Note: I can analyse if someone proposes how.)
Management/finance consume ever increasing fraction.
Berkeley appears to be the worst of campuses.
(Health Sciences is worse.)

Growth...

Sanjay: Ask him! Can administration cuts alone address all or the bulk of deficit? Schwartz (Mar 29, 2016): new data from California Public Records Act (Note: I can analyse if someone proposes how.) Management/finance consume ever increasing fraction. Berkeley appears to be the worst of campuses. (Health Sciences is worse.) Rao: notes... Finance/MGR versus Faculty: 2012-2014. Finance/MGR 26% growth in salary cost. Faculty 9% growth in salary costs. Affiliate/Non-Employees: 1774 (2008) to 4202 (2016) Who are these people? Why the growth? 100 M in other provisions added to Cost of Instruction in 2015.

Santa Barbara is most comparable non-medical school campus.

Santa Barbara is most comparable non-medical school campus.

Total salary of researchers/teachers/gsi/...

Santa Barbara is most comparable non-medical school campus.

Total salary of researchers/teachers/gsi/...

Direct research/teacher/gsi percentage of total Berkeley salary:

Berkeley: 37.5%

Santa Barbara: 45%

Santa Barbara is most comparable non-medical school campus.

Total salary of researchers/teachers/gsi/...

Direct research/teacher/gsi percentage of total Berkeley salary:

Berkeley: 37.5% Santa Barbara: 45%

We spend roughly 20% more on "Other" Salary.

This totals to 120M in salary.

add benefits we get to 168M excess spending.

Santa Barbara is most comparable non-medical school campus.

Total salary of researchers/teachers/gsi/...

Direct research/teacher/gsi percentage of total Berkeley salary:

Berkeley: 37.5% Santa Barbara: 45%

We spend roughly 20% more on "Other" Salary.

This totals to 120M in salary.

add benefits we get to 168M excess spending.

Claim(needs vetting):

Can fix budget with UCSB level efficiency on non-teaching/research employee cost alone.

Santa Barbara is most comparable non-medical school campus.

Total salary of researchers/teachers/gsi/...

Direct research/teacher/gsi percentage of total Berkeley salary:

Berkeley: 37.5% Santa Barbara: 45%

We spend roughly 20% more on "Other" Salary.

This totals to 120M in salary.

add benefits we get to 168M excess spending.

Claim(needs vetting):

Can fix budget with UCSB level efficiency on non-teaching/research employee cost alone.

Notes:

Needs vetting! Questions?

I don't think Santa Barbara is well run either:

follows the same corporate model of taking from students noted in slide on absolutes.

Santa Barbara is most comparable non-medical school campus.

Total salary of researchers/teachers/gsi/...

Direct research/teacher/gsi percentage of total Berkeley salary:

Berkeley: 37.5% Santa Barbara: 45%

We spend roughly 20% more on "Other" Salary.

This totals to 120M in salary.

add benefits we get to 168M excess spending.

Claim(needs vetting):

Can fix budget with UCSB level efficiency on non-teaching/research employee cost alone.

Notes:

Needs vetting! Questions?

I don't think Santa Barbara is well run either:

follows the same corporate model of taking from students noted in slide on absolutes.

Faculty: publications, grants, citations, influence, student evaluation of teaching, reputation.

Faculty: publications, grants, citations, influence, student evaluation of teaching, reputation.

Students: SAT, GPA, selectivity, graduation, salary, placement..

Faculty: publications, grants, citations, influence, student evaluation of teaching, reputation.

Students: SAT, GPA, selectivity, graduation, salary, placement..

Administration: ?, ?, ?, ? ...

Faculty: publications, grants, citations, influence, student evaluation of teaching, reputation.

Students: SAT, GPA, selectivity, graduation, salary, placement...

Administration: ?, ?, ?, ? ...

One numerical example:

Princeton Review ranking of administrations.

Bottom 20 out of 384 colleges: 380K student surveys.

Faculty: publications, grants, citations, influence, student evaluation of teaching, reputation.

Students: SAT, GPA, selectivity, graduation, salary, placement...

Administration: ?, ?, ?, ? ...

One numerical example:

Princeton Review ranking of administrations.

Bottom 20 out of 384 colleges: 380K student surveys.

Consistent with my experience both personal and from colleages/visitors/students...

We spend too much money on people not providing direct services to students.

We spend too much money on people not providing direct services to students.

The corporate model specifically minimizes cost of labor.

We spend too much money on people not providing direct services to students.

The corporate model specifically minimizes cost of labor.

Monopolistic position of selective universities (85K applicants, 17% admission rate) allows growth of employees whose value is hard to measure.

We spend too much money on people not providing direct services to students.

The corporate model specifically minimizes cost of labor.

Monopolistic position of selective universities (85K applicants, 17% admission rate) allows growth of employees whose value is hard to measure.

UC can't charge monopolistic prices due to political environment.

We spend too much money on people not providing direct services to students.

The corporate model specifically minimizes cost of labor.

Monopolistic position of selective universities (85K applicants, 17% admission rate) allows growth of employees whose value is hard to measure.

UC can't charge monopolistic prices due to political environment.

If not ok, is there a strategy to change?

We spend too much money on people not providing direct services to students.

The corporate model specifically minimizes cost of labor.

Monopolistic position of selective universities (85K applicants, 17% admission rate) allows growth of employees whose value is hard to measure.

UC can't charge monopolistic prices due to political environment.

If not ok, is there a strategy to change?

What do people think? Send questions.

Other slides: todo.

Assembly Bill 94

Pretty uninformative final report

From Charlie Schwartz:

BACUBO: National Association of College and University Business Officers

From Charlie Schwartz:

BACUBO: National Association of College and University Business Officers

Cost of Instruction: differs college to college.

Cost of Education- contains

From Charlie Schwartz:

BACUBO: National Association of College and University Business Officers

Cost of Instruction: differs college to college. Cost of Education- contains Museums,

From Charlie Schwartz:

BACUBO: National Association of College and University Business Officers

Cost of Instruction: differs college to college. Cost of Education- contains Museums, , libraries,

From Charlie Schwartz:

BACUBO: National Association of College and University Business Officers

Cost of Instruction: differs college to college.

Cost of Education- contains Museums, , libraries, , housing/dining if deficit,

From Charlie Schwartz:

BACUBO: National Association of College and University Business Officers

Cost of Instruction: differs college to college. Cost of Education- contains Museums, , libraries, , housing/dining if deficit, , recreation,

From Charlie Schwartz:

BACUBO: National Association of College and University Business Officers

Cost of Instruction: differs college to college.

Cost of Education- contains Museums, , libraries, ,
housing/dining if deficit, , recreation, intercollegiate athletics deficits,

From Charlie Schwartz:

BACUBO: National Association of College and University Business Officers

Cost of Instruction: differs college to college.

Cost of Education- contains Museums, , libraries, , housing/dining if deficit, , recreation, intercollegiate athletics deficits, financial aid (double counting?)

From Charlie Schwartz:

BACUBO: National Association of College and University Business Officers

Cost of Instruction: differs college to college.

Cost of Education- contains Museums, , libraries, , housing/dining if deficit, , recreation, intercollegiate athletics deficits, financial aid (double counting?) ...

From Charlie Schwartz:

BACUBO: National Association of College and University Business Officers

Cost of Instruction: differs college to college.

Cost of Education- contains Museums, , libraries, , housing/dining if deficit, , recreation, intercollegiate athletics deficits, financial aid (double counting?) ...

NACUBO report??.