



Business Report

(Project Report)

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Content :

1) Introduction of the business problem

- a) Defining problem statement (Pg : 03)
- b) Need of the study/project (Pg : 03)
- c) Understanding business/social opportunity (Pg : 03)

2)Data Report

- a) Understanding how data was collected in terms of time, frequency and methodology (Pg : 03-04)
- b) Visual inspection of data (rows, columns, descriptive details) (Pg : 04-05)
- c) Understanding of attributes (variable info, renaming if required) (Pg : 05-10)

3) Exploratory data analysis

- a) Univariate analysis (distribution and spread for every continuous attribute, distribution of data in categories for categorical ones) (Pg : 10-12)
- b) Bivariate analysis (relationship between different variables , correlations) (Pg : 12-17)
- c) Removal of unwanted variables (if applicable) (Pg : 17)
- d) Missing Value treatment (if applicable) (Pg : 18-19)
- e) Outlier treatment (if required) (Pg : 19-23)
- f) Variable transformation (if applicable) (Pg : 22-23)
- g) Addition of new variables (if required) (Pg : 23)

4) Business insights from EDA

- a) Is the data unbalanced? If so, what can be done? Please explain in the context of the business (Pg : 23-24)
- b) Any business insights using clustering (if applicable) (Pg : 25-26)
- c) Any other business insights (Pg : 26-27)

1) Introduction of the business problem

a) Problem statement

The major objective of this data set is to extract actionable insights from the leading life insurance company data and make strategic changes to make the company grow. Primary objective is to create Machine Learning models which correctly predicts the bonus for its agents so that it may provide information regarding high performing agents and low performing agents. Once a model is developed then it can extract actionable insights and recommendation, so based of which the company may design appropriate engagement activity and up skill programs for their agents as required.

b) Need of the study/project

Based on their agents to sell the policies, the insurance companies are heavily dependent on their success. So, it becomes very crucial to find and design engagement activity for their high performing agents giving them more and more incentives to keep up their performance and achieve more and also, up skill programs for their low performing agents to get better and perform better, and such that all together their agents are more able to sell the quality insurance to their customers and add more greater value to the company. And through this project with the help of data and its analysis help the insurance company to make data-driven business decisions. It empowers companies with high-level data and information that is leveraged into improved insurance processes and new opportunities.

Basically the need of this data study here is Bonus prediction of the employees. Help the company to conduct proper skill engaging activities for well performing agents. Help the company to conduct proper upskill activities for under performing agents. These programs will help the company to increase skilled employment.

c) Understanding business / social opportunity

Usually businesses benefit to the extent that they stay close to customers. Traditionally, the insurance company has relied on strong networking and trusted relationships. By transforming into social businesses, insurers can tap significant opportunities that enable them to generate more demand, win customer loyalty and maximize returns.

2) Data Report

a) Understanding how data was collected in terms of time, frequency and methodology

The data belongs to a leading life insurance company. The agent's different sales data based on the customers' varied attributes like age, tenure in organization, channel through which acquisition is done, their occupation, education, Designation Marital status, Gender, their location, complaint registered, income, customer satisfaction score, all collected in the course of time they were with the company. Certain attributes leading to the Agent's bonus are also captured.

Variable	Discription
CustID	Unique customer ID
AgentBonus	Bonus amount given to each agents in last month
Age	Age of customer
CustTenure	Tenure of customer in organization
Channel	Channel through which acquisition of customer is done
Occupation	Occupation of customer
EducationField	Field of education of customer
Gender	Gender of customer
ExistingProdType	Existing product type of customer
Designation	Designation of customer in their organization
NumberOfPolicy	Total number of existing policy of a customer
MaritalStatus	Marital status of customer
MonthlyIncome	Gross monthly income of customer
Complaint	Indicator of complaint registered in last one month by customer
ExistingPolicyTenure	Max tenure in all existing policies of customer
SumAssured	Max of sum assured in all existing policies of customer
Zone	Customer belongs to which zone in India. Like East, West, North and South
PaymentMethod	Frequency of payment selected by customer like Monthly, quarterly, half yearly and yearly
LastMonthCalls	Total calls attempted by company to a customer for cross sell
CustCareScore	Customer satisfaction score given by customer in previous service call

b) Visual inspection of data (rows, columns, descriptive details)

RangeIndex: 4520 entries, 0 to 4519

Data columns (total 20 columns):

#	Column	Non-Null Count	Dtype
0	CustID	4520 non-null	int64
1	AgentBonus	4520 non-null	int64
2	Age	4251 non-null	float64
3	CustTenure	4294 non-null	float64
4	Channel	4520 non-null	object
5	Occupation	4520 non-null	object
6	EducationField	4520 non-null	object
7	Gender	4520 non-null	object
8	ExistingProdType	4520 non-null	int64
9	Designation	4520 non-null	object

```

10 NumberOfPolicy      4475 non-null float64
11 MaritalStatus        4520 non-null object
12 MonthlyIncome        4284 non-null float64
13 Complaint            4520 non-null int64
14 ExistingPolicyTenure  4336 non-null float64
15 SumAssured           4366 non-null float64
16 Zone                 4520 non-null object
17 PaymentMethod        4520 non-null object
18 LastMonthCalls       4520 non-null int64
19 CustCareScore        4468 non-null float64
dtypes: float64(7), int64(5), object(8)

```

	count	unique	top	freq	mean	std	min	25%	50%	75%	max
CustID	4520.00	NaN	NaN	NaN	7002259.50	1304.96	7000000.00	7001129.75	7002259.50	7003389.25	7004519.00
AgentBonus	4520.00	NaN	NaN	NaN	4077.84	1403.32	1605.00	3027.75	3911.50	4867.25	9608.00
Age	4251.00	NaN	NaN	NaN	14.49	9.04	2.00	7.00	13.00	20.00	58.00
CustTenure	4294.00	NaN	NaN	NaN	14.47	8.96	2.00	7.00	13.00	20.00	57.00
Channel	4520	3	Agent	3194	NaN	NaN	NaN	NaN	NaN	NaN	NaN
Occupation	4520	5	Salaried	2192	NaN	NaN	NaN	NaN	NaN	NaN	NaN
EducationField	4520	7	Graduate	1870	NaN	NaN	NaN	NaN	NaN	NaN	NaN
Gender	4520	3	Male	2688	NaN	NaN	NaN	NaN	NaN	NaN	NaN
ExistingProdType	4520.00	NaN	NaN	NaN	3.69	1.02	1.00	3.00	4.00	4.00	6.00
Designation	4520	6	Manager	1620	NaN	NaN	NaN	NaN	NaN	NaN	NaN
NumberOfPolicy	4475.00	NaN	NaN	NaN	3.57	1.46	1.00	2.00	4.00	5.00	6.00
MaritalStatus	4520	4	Married	2268	NaN	NaN	NaN	NaN	NaN	NaN	NaN
MonthlyIncome	4284.00	NaN	NaN	NaN	22890.31	4885.60	16009.00	19683.50	21606.00	24725.00	38456.00
Complaint	4520.00	NaN	NaN	NaN	0.29	0.45	0.00	0.00	0.00	1.00	1.00
ExistingPolicyTenure	4336.00	NaN	NaN	NaN	4.13	3.35	1.00	2.00	3.00	6.00	25.00
SumAssured	4366.00	NaN	NaN	NaN	619999.70	246234.82	168536.00	439443.25	578976.50	758236.00	1838496.00
Zone	4520	4	West	2566	NaN	NaN	NaN	NaN	NaN	NaN	NaN
PaymentMethod	4520	4	Half Yearly	2656	NaN	NaN	NaN	NaN	NaN	NaN	NaN
LastMonthCalls	4520.00	NaN	NaN	NaN	4.63	3.62	0.00	2.00	3.00	8.00	18.00
CustCareScore	4468.00	NaN	NaN	NaN	3.07	1.38	1.00	2.00	3.00	4.00	5.00

c) Understanding of attributes (variable info, renaming if required)

1. CustID- Unique customer ID

4520 unique customer IDs present ranging from 7000000 to 7004519 (both inclusive).

2. AgentBonus- Bonus amount given to each agents in last month

Amount ranging inclusively between 1605 to 9608. A major difference is seen portraying the gap between high performing agents and low performing agents.

3. Age- Age of customer

Customers' age ranging inclusively between 2 years to 58 years. I found that this column requires missing value treatment.

4. CustTenure- Tenure of customer in organization

Customers' tenure ranging inclusively between 2 years to 57 years. I found that this column requires missing value treatment.

5. Channel- Channel through which acquisition of customer is done

3 Channels are there agent, online, and third party in which agent is the most preferred one.

6. Occupation- Occupation of customer

Salaried customers are the most valued for the company. Also "Laarge Business" values were mistyped so corrected them as "Large Business".

7. EducationField- Field of education of customer

Graduated customers are the most valued for the company followed by undergraduated with minimum being MBA.

8. Gender- Gender of customer

The Number of males is greater than females. Also "Fe male" was mistyped and it was replaced with "Females".

9. ExistingProdType- Existing product type of customer

Here product type could be policy type since it's an insurance company data. Maximum customers have enrolled themselves in policy number 4.

10. Designation- Designation of customer in their organizationNumberOfPolicy- Total number of existing policy of a customer The Number of customers designated as managers is the greatest.

11. NumberOfPolicy- Total number of existing policy of a customer

Customers having 4 existing policies is the maximum.

12. MaritalStatus- Marital status of customer

Married customers are most valuable to the company while unmarried being the least.

13. MonthlyIncome- Gross monthly income of customer

Monthly income of customers is very much scattered.

14. Complaint- Indicator of complaint registered in last one month by customer

Most of the customers have zero complaints while around 1200 have 1 complaint each.

15. ExistingPolicyTenure- Max tenure in all existing policies of customer

Most of the customers prefer a 5 years tenure. Though 25 is the maximum tenure any customer has.

16. SumAssured- Max of sum assured in all existing policies of customer

This column needs missing value treatment. Also the columns' values are scattered within a specific

range.

17. Zone- Customer belongs to which zone in India. Like East, West, North and South
Northern customers are most valuable to the company while southern customers are the minimum.

18. PaymentMethod- Frequency of payment selected by customer like Monthly, quarterly, half yearly and yearly Maximum customers prefer to pay half yearly while very less prefer quarterly.

19. LastMonthCalls- Total calls attempted by company to a customer for cross sell
Maximum customers are attended by agents.

20. CustCareScore- Customer satisfaction score given by customer in previous service call
Maximum customers rated 5/5 for the company.

The name of the columns seems to be fine with no special characters or spaces between them.

Unique values of various Categories :

Channel : 3

Online	468
--------	-----

Third Party Partner	858
---------------------	-----

Agent	3194
-------	------

Name: Channel, dtype: int64

Occupation : 5

Free Lancer	2
-------------	---

Laarge Business	153
-----------------	-----

Large Business	255
----------------	-----

Small Business	1918
----------------	------

Salaried	2192
----------	------

Name: Occupation, dtype: int64

EducationField : 7

MBA	74
-----	----

UG	230
----	-----

Post Graduate	252
---------------	-----

Engineer	408
----------	-----

Diploma	496
---------	-----

Under Graduate	1190
----------------	------

Graduate	1870
----------	------

Name: EducationField, dtype: int64

Gender : 3

Fe male 325
 Female 1507
 Male 2688
 Name: Gender, dtype: int64

Designation : 6

Exe 127
 VP 226
 AVP 336
 Senior Manager 676
 Executive 1535
 Manager 1620
 Name: Designation, dtype: int64

MaritalStatus : 4

Unmarried 194
 Divorced 804
 Single 1254
 Married 2268
 Name: MaritalStatus, dtype: int64

Zone : 4

South 6
 East 64
 North 1884
 West 2566
 Name: Zone, dtype: int64

PaymentMethod : 4

Quarterly 76
 Monthly 354
 Yearly 1434
 Half Yearly 2656
 Name: PaymentMethod, dtype: int64

The highlighted data seems to be recorded incorrectly and required replacement and this was done to ensure the right categories are picked up by the model


```
df['Occupation']=df['Occupation'].replace(to_replace='Laarge Business',value='Large Business')
```

```
df['Gender']=df['Gender'].replace(to_replace='Fe male',value='Female')
```

```
df['Designation']=df['Designation'].replace(to_replace='Exe',value='Executive')
```

```
df['EducationField']=df['EducationField'].replace(to_replace='UG',value='Under Graduate')
```

```
df['MaritalStatus']=df['MaritalStatus'].replace(to_replace='Unmarried',value='Single')
```

Post fixing of the data :

Channel : 3

Online 468

Third Party Partner 858

Agent 3194

Name: Channel, dtype: int64

Occupation : 4

Free Lancer 2

Large Business 408

Small Business 1918

Salaried 2192

Name: Occupation, dtype: int64

EducationField : 6

MBA 74

Post Graduate 252

Engineer 408

Diploma 496

Under Graduate 1420

Graduate 1870

Name: EducationField, dtype: int64

Gender : 2

Female 1832

Male 2688

Name: Gender, dtype: int64

Designation : 5

VP 226

```
AVP          336
Senior Manager 676
Manager      1620
Executive    1662
Name: Designation, dtype: int64

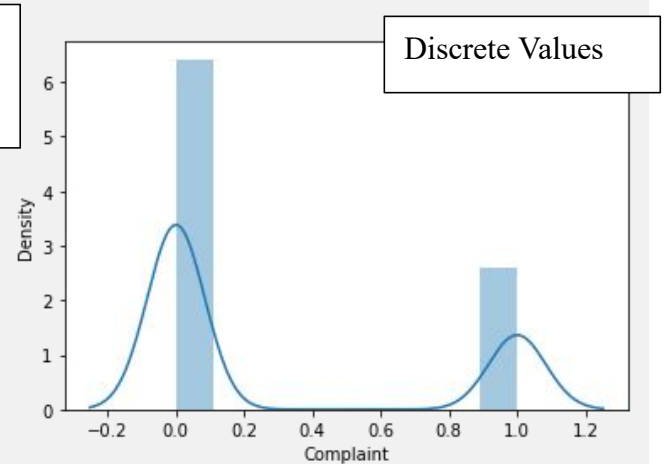
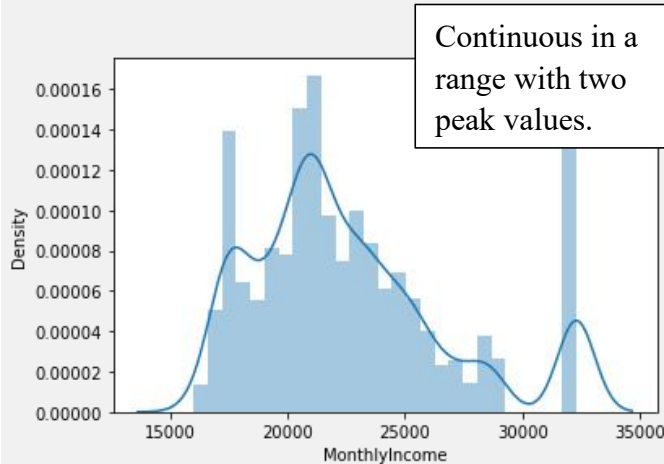
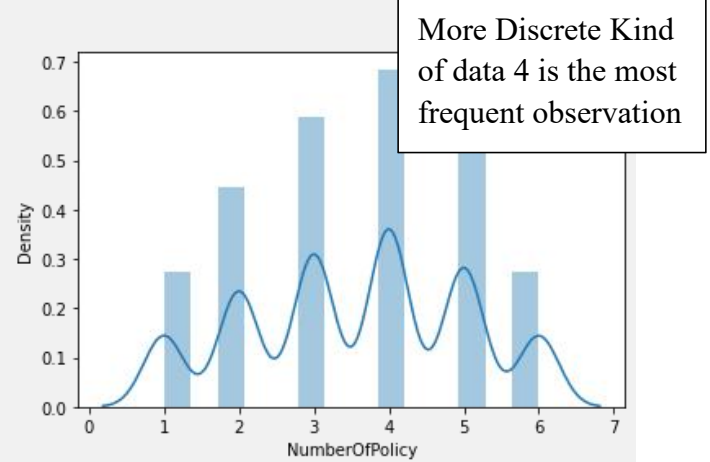
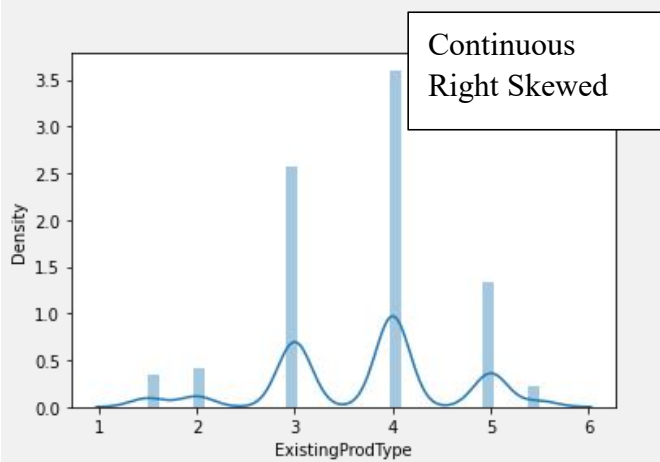
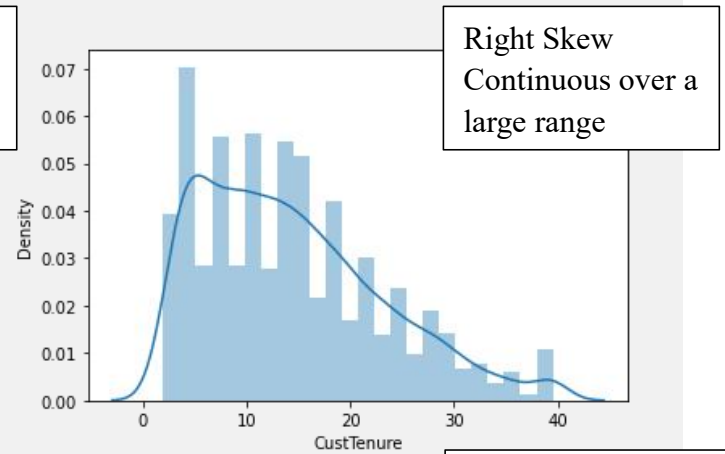
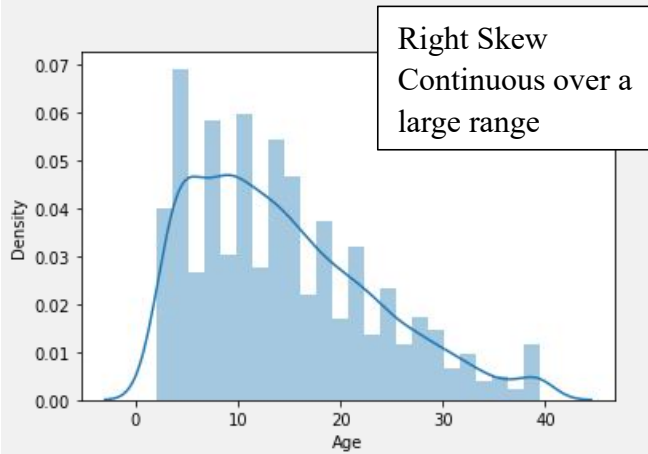
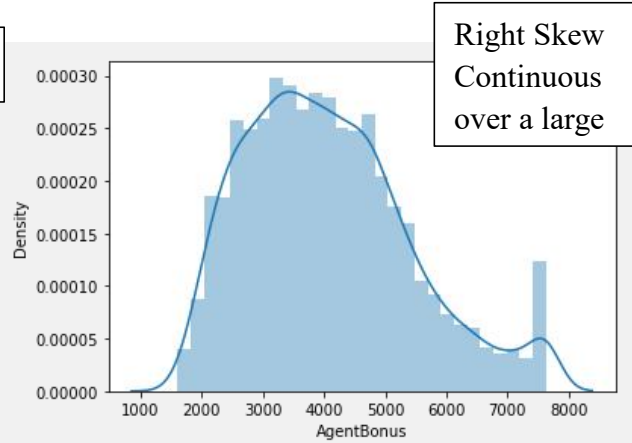
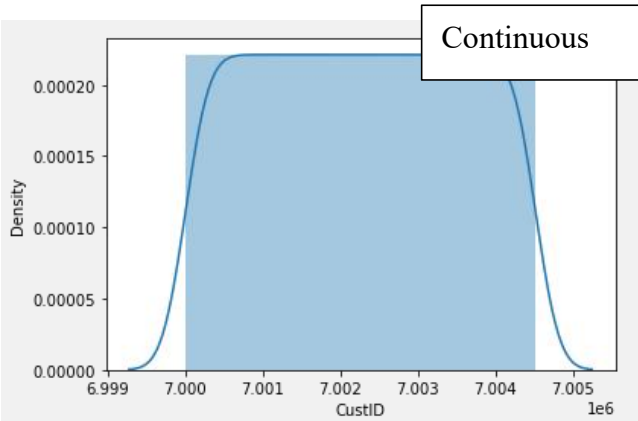
MaritalStatus : 3
Divorced      804
Single        1448
Married       2268
Name: MaritalStatus, dtype: int64

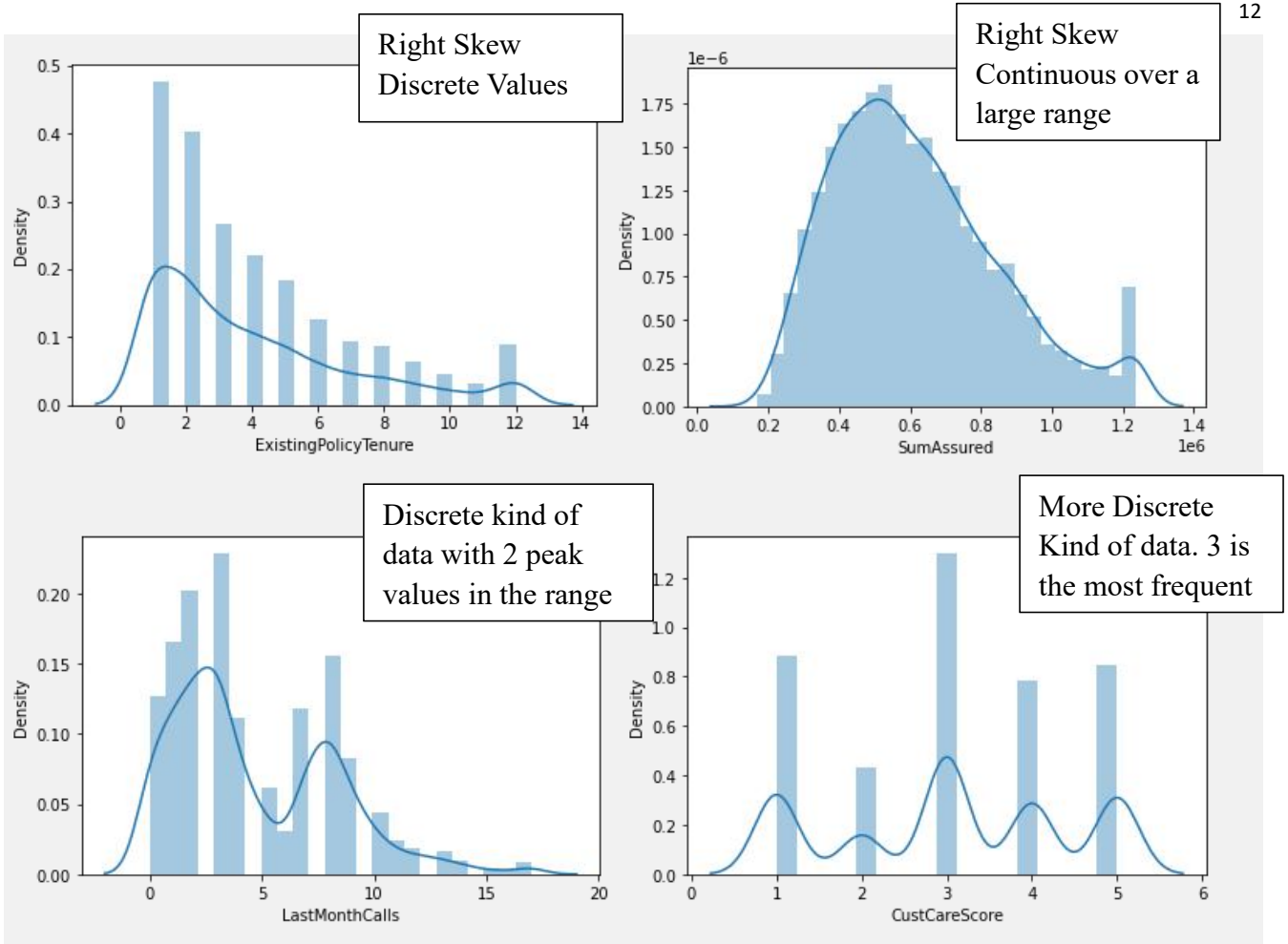
Zone : 4
South      6
East       64
North     1884
West     2566
Name: Zone, dtype: int64

PaymentMethod : 4
Quarterly      76
Monthly        354
Yearly        1434
Half Yearly    2656
Name: PaymentMethod, dtype: int64
```

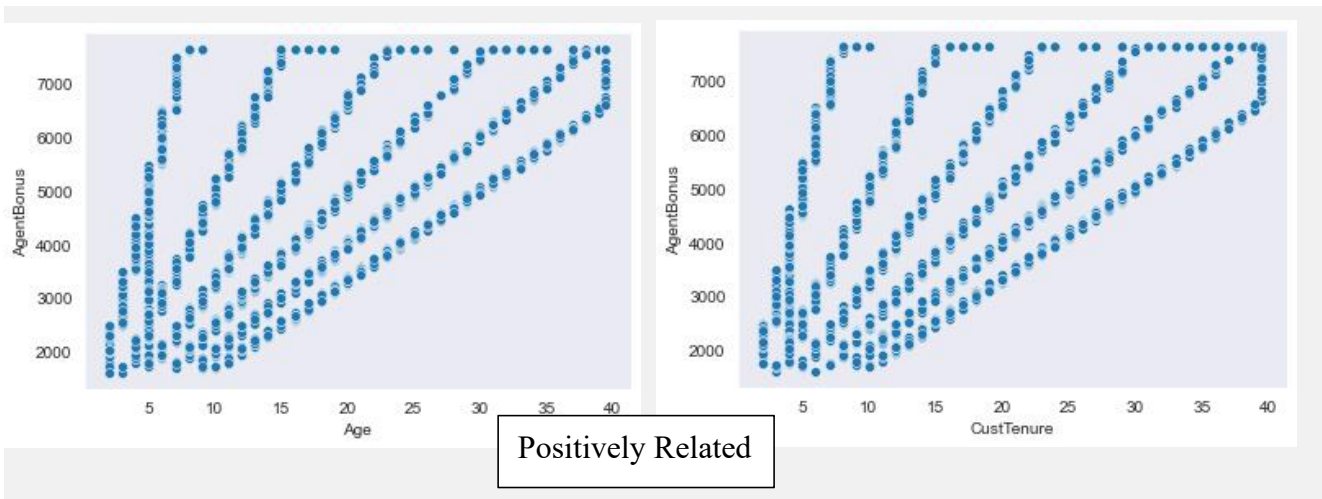
3) Exploratory data analysis

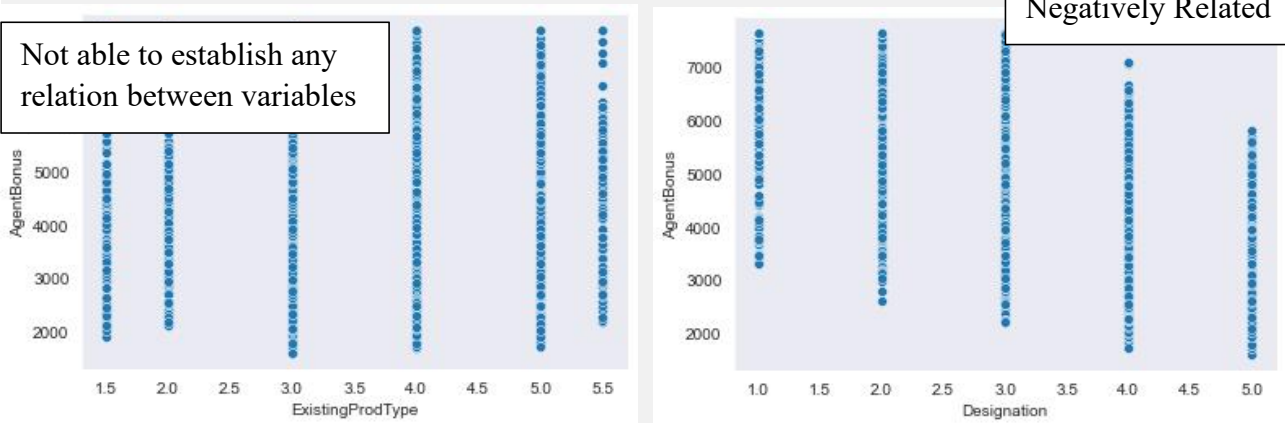
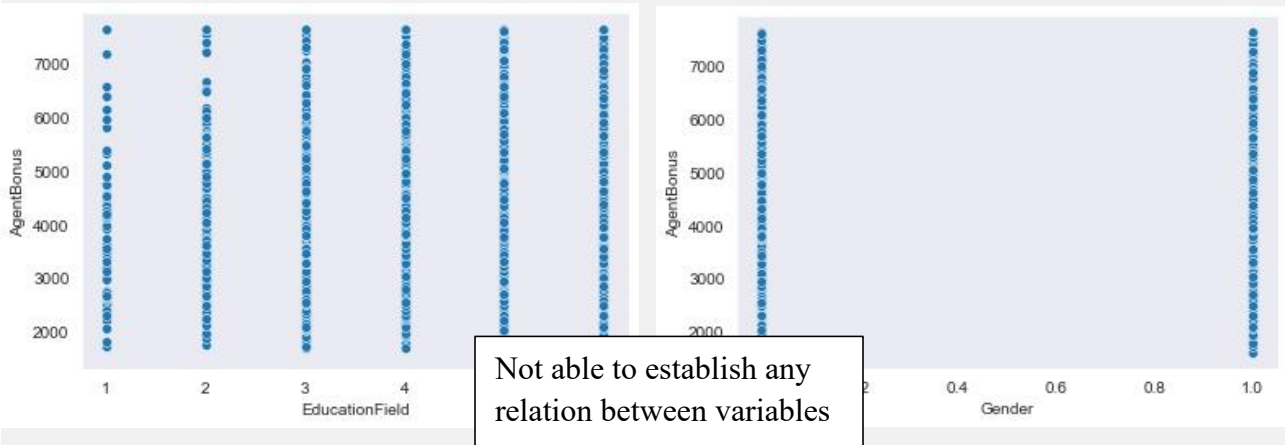
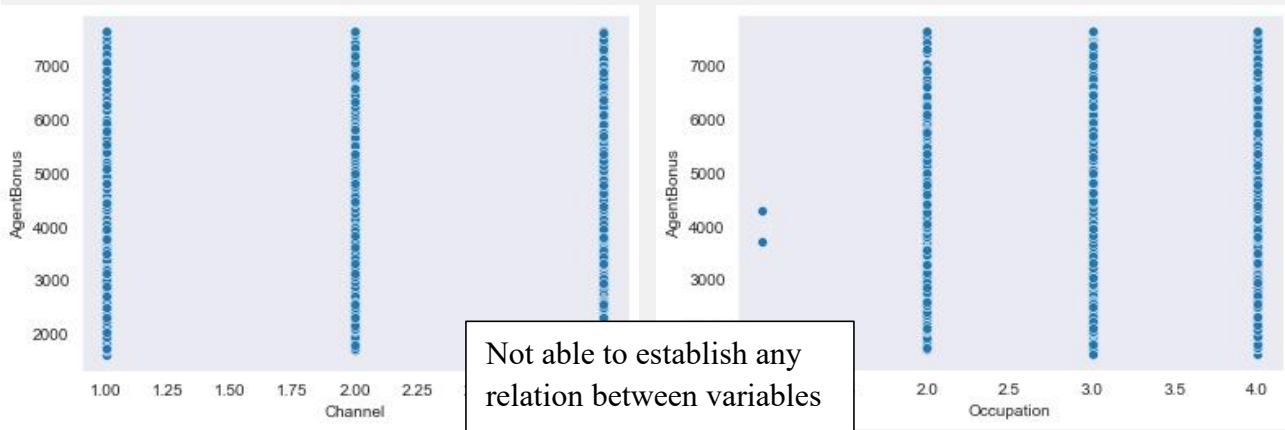
a) Univariate analysis (distribution and spread for every continuous attribute, distribution of data in categories for categorical ones)

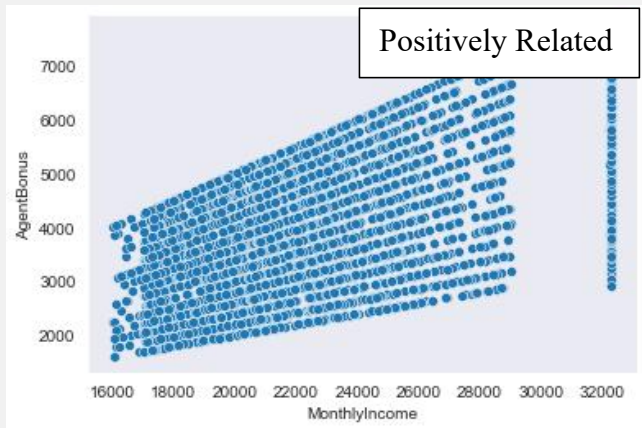
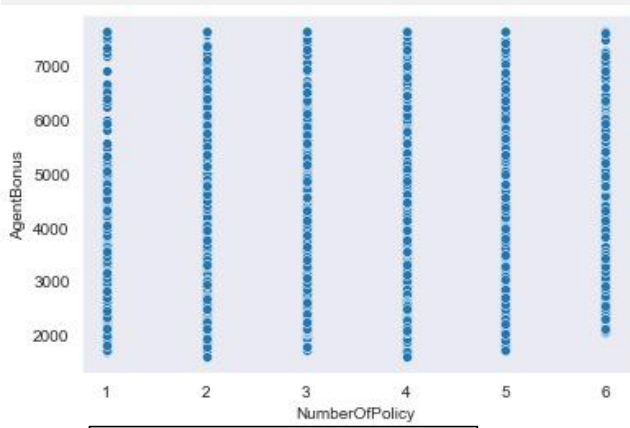




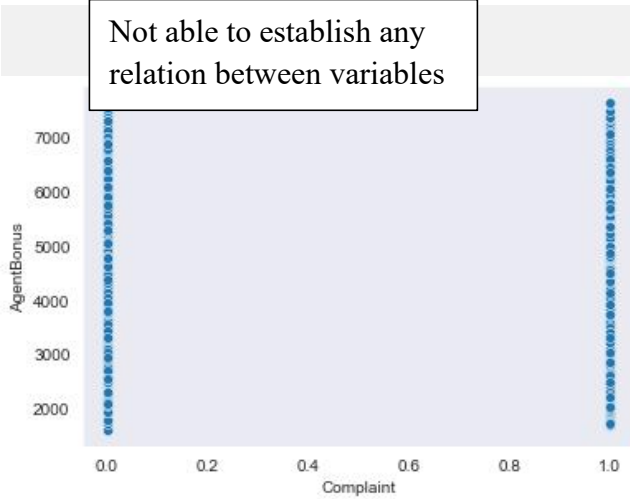
b) Bivariate analysis (relationship between different variables , correlations)



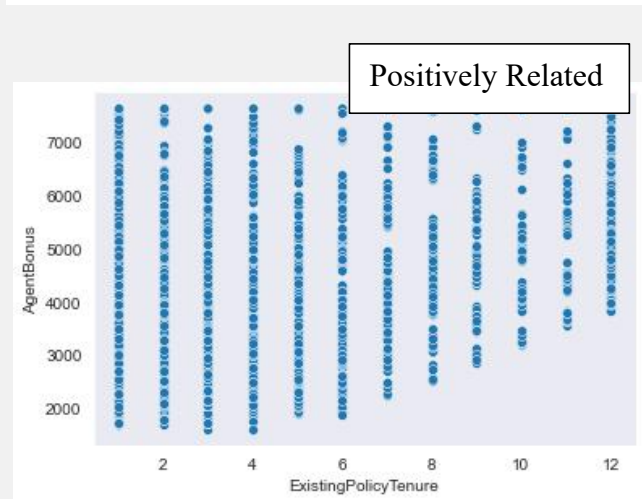




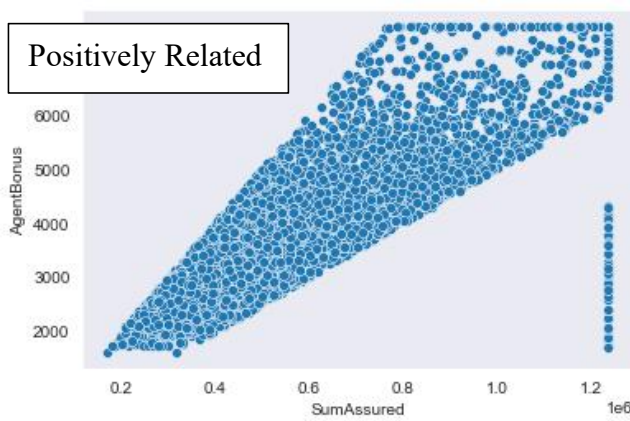
Positively Related



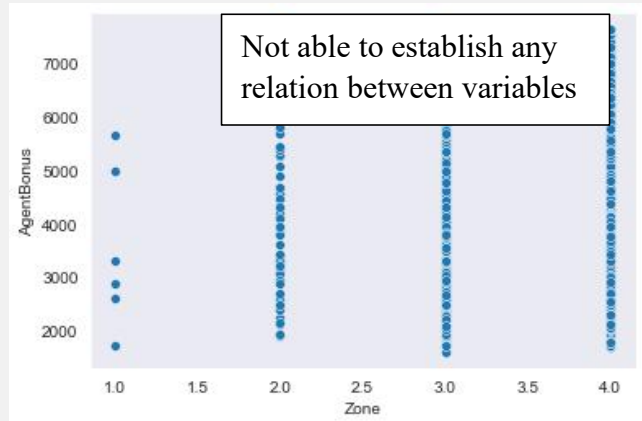
Not able to establish any relation between variables



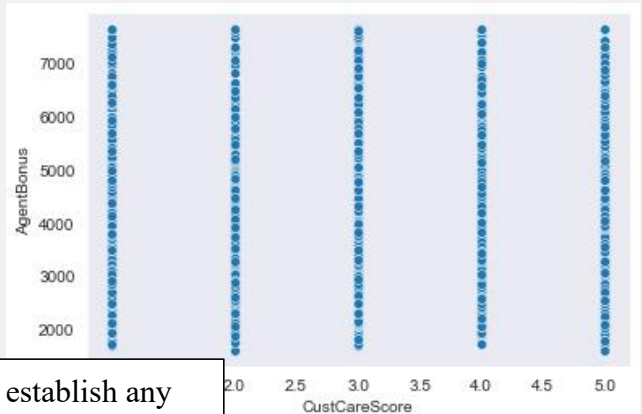
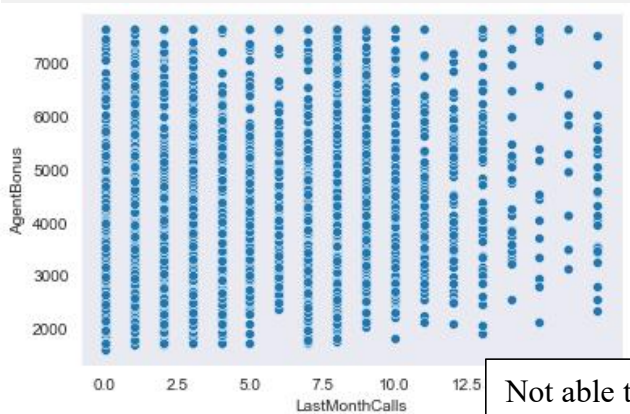
Positively Related



Positively Related



Not able to establish any relation between variables

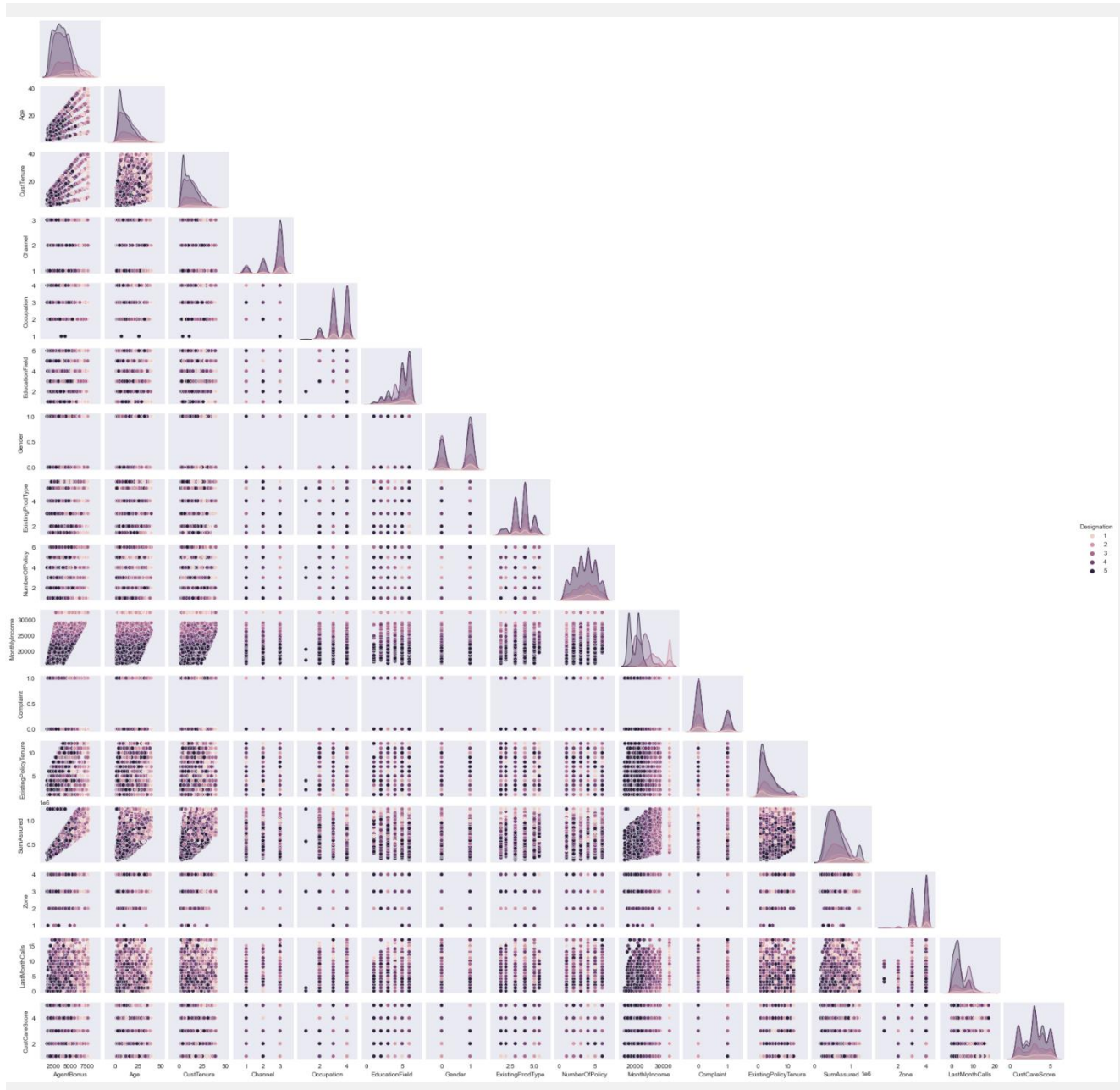


Not able to establish any relation between variables

Most of the variables don't seem to be related closely to each other which means there is low multi-collinearity in the data and each feature would have its importance in building the right model . because of this we have not dropped any columns and would want to build the model to see the variable importance.

The pair plot also seems to suggest the same thing . But due to the huge number of columns pair plot was not providing very clear insight and hence resorted to bi variate plots with every combination possible.





c) Removal of unwanted variables

In the dataset CustID, MaritalStatus and PaymentMethod are all redundant columns and thus have been removed. Chose not to remove any other columns and left to the model phase where the variable importance would be judged.

```
df.drop(['CustID', 'MaritalStatus', 'PaymentMethod'], axis=1, inplace=True)
```


d) Missing Value treatment

There are 1166 missing values in the dataset :

Age	269
MonthlyIncome	236
CustTenure	226
ExistingPolicyTenure	184
SumAssured	154
CustCareScore	52
NumberOfPolicy	45
LastMonthCalls	0
Zone	0
Complaint	0
AgentBonus	0
ExistingProdType	0
Gender	0
EducationField	0
Occupation	0
Channel	0
Designation	0
dtype:	int64

The missing values have been treated with most frequent values than median for numeric data including categorical data . The main reason of choosing mode or most frequent entry was it was making more sense considering the sports domain to which the problem belongs . More so as we have been in the various plots as well the numeric data has discrete pattern due to which we treated them as categorical data.

```

null_rows=0
for i in (df.isnull().sum(axis=1)):
    if i>0 :
        null_rows=null_rows+1
print (" Total Missing Rows ",null_rows)

```

Total Missing Rows 1073

- There can be two options for Missing Value Treatment
 - Either impute the missing values with median or median values for Numeric columns while mode values for categorical columns
 - Drop the rows with missing values but then we are looking at almost 23.74% reduction in data (3447 out of 4520 rows) and hence ruled out

So, Impute the missing values with the mode value of the column.

```

from sklearn.impute import SimpleImputer
imputer = SimpleImputer(strategy='most_frequent',missing_values=np.nan)

for i,col_val in enumerate(list(df.columns)):
    if df[col_val].isnull().sum()>0 :
        df[col_val]=imputer.fit_transform(df[col_val].values.reshape(-1,1))[:,0]

```

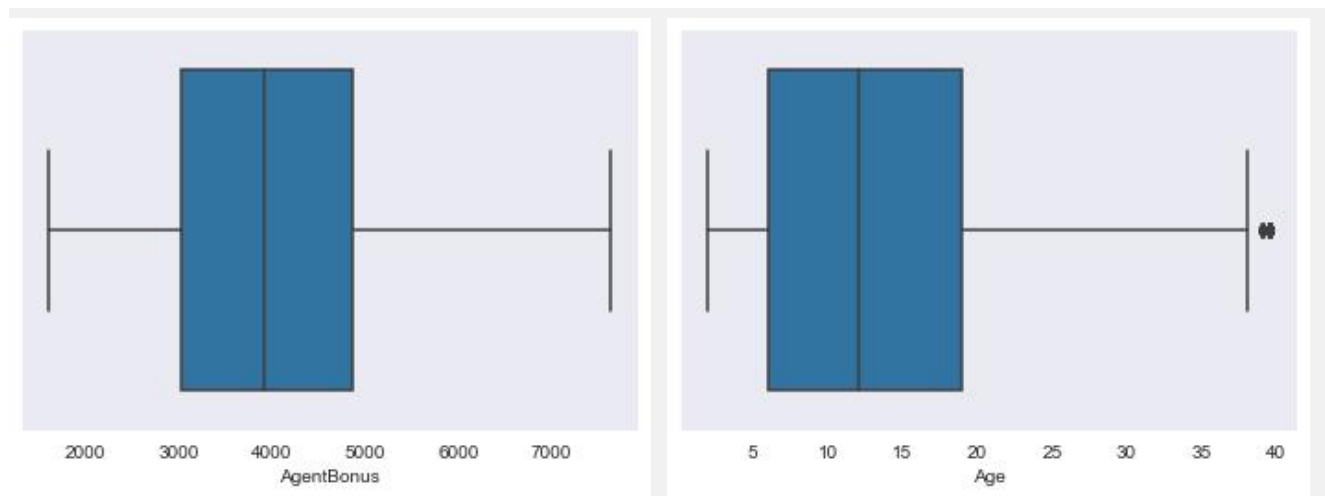
After Treatment of missing value :

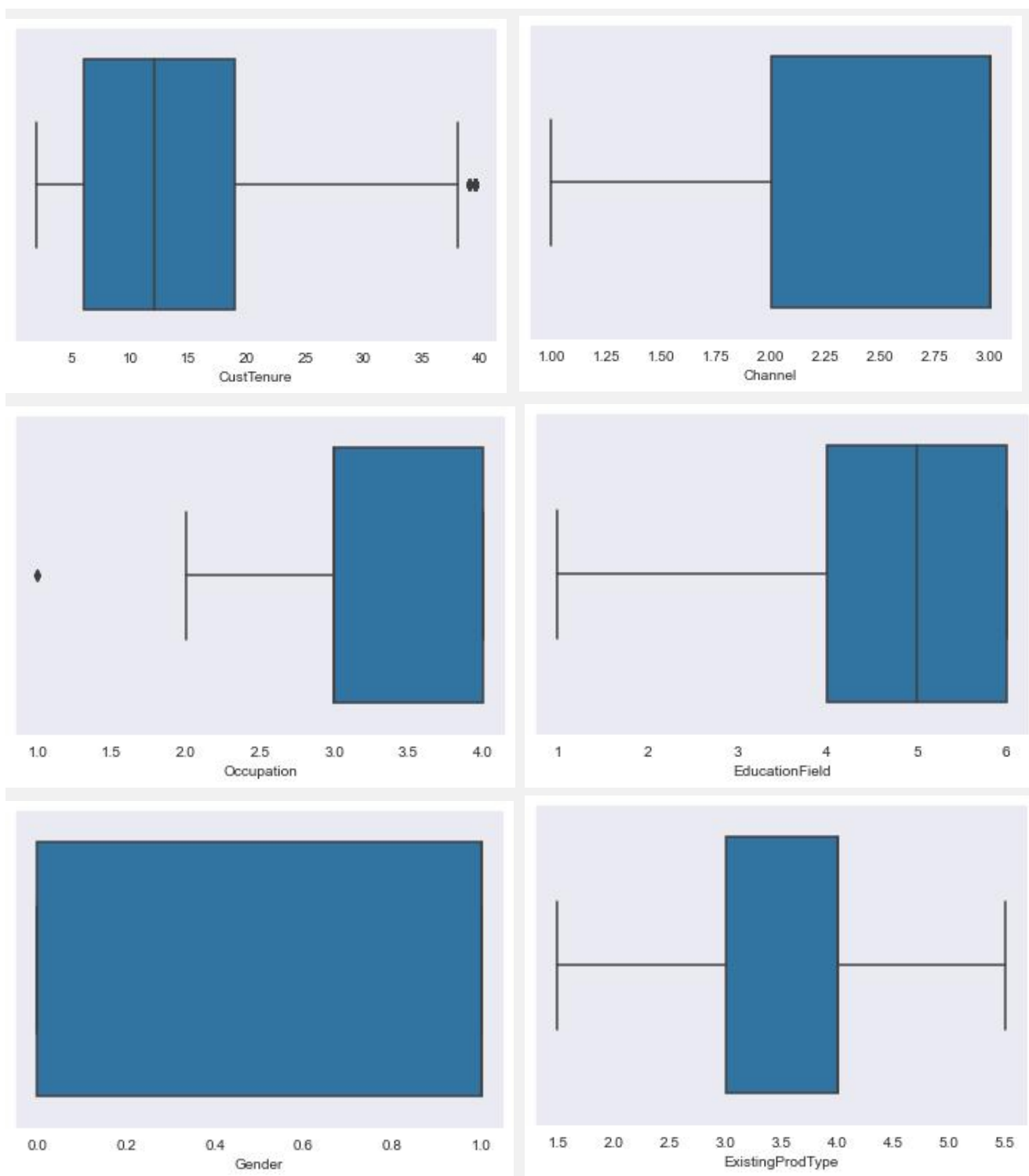
```

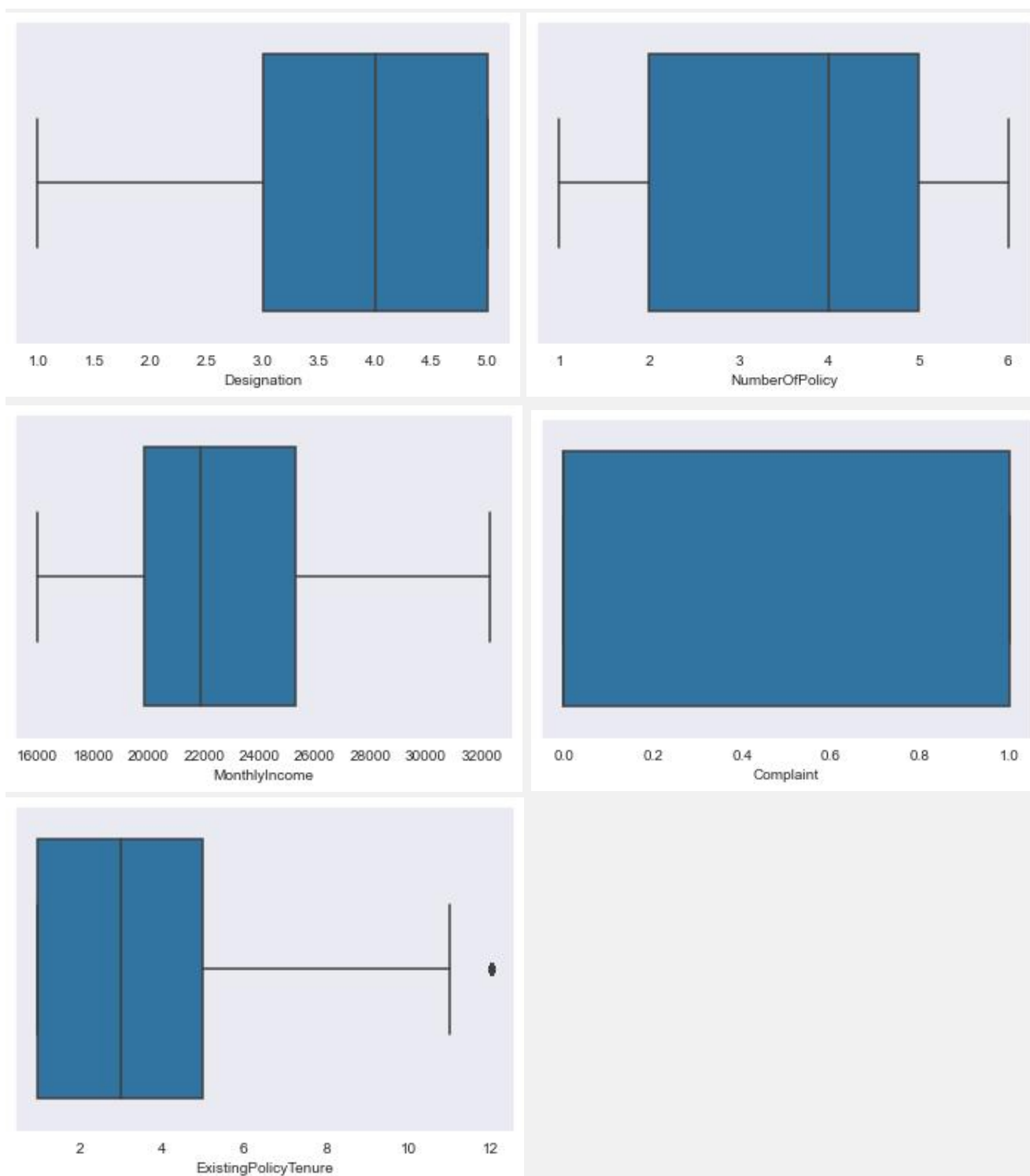
AgentBonus      0
Age              0
CustTenure       0
Channel          0
Occupation       0
EducationField   0
Gender           0
ExistingProdType 0
Designation      0
NumberOfPolicy   0
MonthlyIncome    0
Complaint        0
ExistingPolicyTenure 0
SumAssured       0
Zone             0
LastMonthCalls   0
CustCareScore    0
dtype: int64

```

e) Outlier treatment







Even though most of the numeric data here is discrete but few of the variables here are playing an important role in predicting the required value for the model which might get affected because of the outlying values, hence the outliers might reduce the value to the model. Like the age and customer tenure with the company which stands out while most of the others are in the right range.

So, in favour of doing the outlier treatment :

Detecting the Outliers

```
col_names = list(df.select_dtypes(exclude=['object']).columns)
fig, ax = plt.subplots(len(col_names), figsize=(5,50)).
for i,col_val in enumerate(col_names):
    sns.boxplot(df[col_val])
    ax[i].set_title('{}'.format(col_val), fontsize=8)
plt.show()
```

Outlier Treatment :

```
def remove_outlier(col):
    sorted(col)
    Q1,Q3=col.quantile([0.25,0.75])
    IQR=Q3-Q1
    lower_range= Q1-(1.5 * IQR)
    upper_range= Q3+(1.5 * IQR)
    return lower_range, upper_range
```

```
for i,col_val in enumerate(col_names):
    lwr,upr=remove_outlier(df[col_val])
    df[col_val]=np.where(df[col_val]>upr,upr,df[col_val])
    df[col_val]=np.where(df[col_val]<lwr,lwr,df[col_val])
    print("Outlier fixed for ", col_val)
```

```
Outlier fixed for  CustID
Outlier fixed for  AgentBonus
Outlier fixed for  Age
Outlier fixed for  CustTenure
Outlier fixed for  ExistingProdType
Outlier fixed for  NumberOfPolicy
Outlier fixed for  MonthlyIncome
Outlier fixed for  Complaint
Outlier fixed for  ExistingPolicyTenure
Outlier fixed for  SumAssured
Outlier fixed for  LastMonthCalls
Outlier fixed for  CustCareScore
```

f) Variable transformation

The variables has been encoded to numeric values for the following variables :

```
df['Channel'] = df['Channel'].replace(to_replace='Online',value=1)
df['Channel'] = df['Channel'].replace(to_replace='Third Party Partner',value=2)
df['Channel'] = df['Channel'].replace(to_replace='Agent',value=3)
```

```
df['Occupation'] = df['Occupation'].replace(to_replace='Free Lancer',value=1)
df['Occupation'] = df['Occupation'].replace(to_replace='Large Business',value=2)
df['Occupation'] = df['Occupation'].replace(to_replace='Small Business',value=3)
df['Occupation'] = df['Occupation'].replace(to_replace='Salaried',value=4)
```

```
df['EducationField'] = df['EducationField'].replace(to_replace='MBA',value=1)
df['EducationField'] = df['EducationField'].replace(to_replace='Post Graduate',value=2)
df['EducationField'] = df['EducationField'].replace(to_replace='Engineer',value=3)
df['EducationField'] = df['EducationField'].replace(to_replace='Diploma',value=4)
df['EducationField'] = df['EducationField'].replace(to_replace='Under Graduate',value=5)
df['EducationField'] = df['EducationField'].replace(to_replace='Graduate',value=6)
```

```
df['Gender'] = df['Gender'].replace(to_replace='Female',value=0)
df['Gender'] = df['Gender'].replace(to_replace='Male',value=1)
```

```
df['Designation'] = df['Designation'].replace(to_replace='VP',value=1)
df['Designation'] = df['Designation'].replace(to_replace='AVP',value=2)
df['Designation'] = df['Designation'].replace(to_replace='Senior Manager',value=3)
df['Designation'] = df['Designation'].replace(to_replace='Manager',value=4)
df['Designation'] = df['Designation'].replace(to_replace='Executive',value=5)
```

```
df['Zone'] = df['Zone'].replace(to_replace='South',value=1)
df['Zone'] = df['Zone'].replace(to_replace='East',value=2)
df['Zone'] = df['Zone'].replace(to_replace='North',value=3)
df['Zone'] = df['Zone'].replace(to_replace='West',value=4)
```

g) Addition of new variables

No new variables were added at this stage . But before proceeding with the model one hot encoding would be required on few categories which would increase the number of column not essentially the number of variables.

4) Business insights from EDA

a) Is the data unbalanced? If so, what can be done? Please explain in the context of the business

The data is balanced for most of the attributes given in the given data set, but for the remaining attributes the target variable has more observations in one specific class than the others. Our goal is to use techniques to cluster the sample into natural groups or to describe the relationship of the minority class with the features (independent variables), then this doesn't pose a "huge" problem. It only

becomes an issue when this “property” affects the performance of the algorithms or the models that you could obtain. If the classes are separable using the available features, then the distribution of the classes between them is not problematic.

To rectify this we can take following steps in the situation :

1. Resample the dataset:

◆ *Undersampling*

The idea is to reduce the ratio of instances in the majority and minority levels. You can randomly select observations in the desired ratio

◆ *Oversampling*

We can create synthetical observations of the minority class based on the available data.

◆ *VAE*

Variational Autoencoders allows us to explore variations in the current data, not just in a random way, but in the desired direction. For this task, VAE is a powerful method.

2. Collect more data from the minority class

This option appears trivial, but it solves the problem when it is applicable.

3. Use the “adequate” correct algorithm

Some algorithms are more robust than others. A mastery of the theory behind each algorithm will help us understand their strengths and weaknesses in various situations.

4. Change your approach

instead of building a classifier, sometimes it is beneficial to change your approach and the scope ; one option would be to analyze your data from the ‘anomaly detection’ point of view.

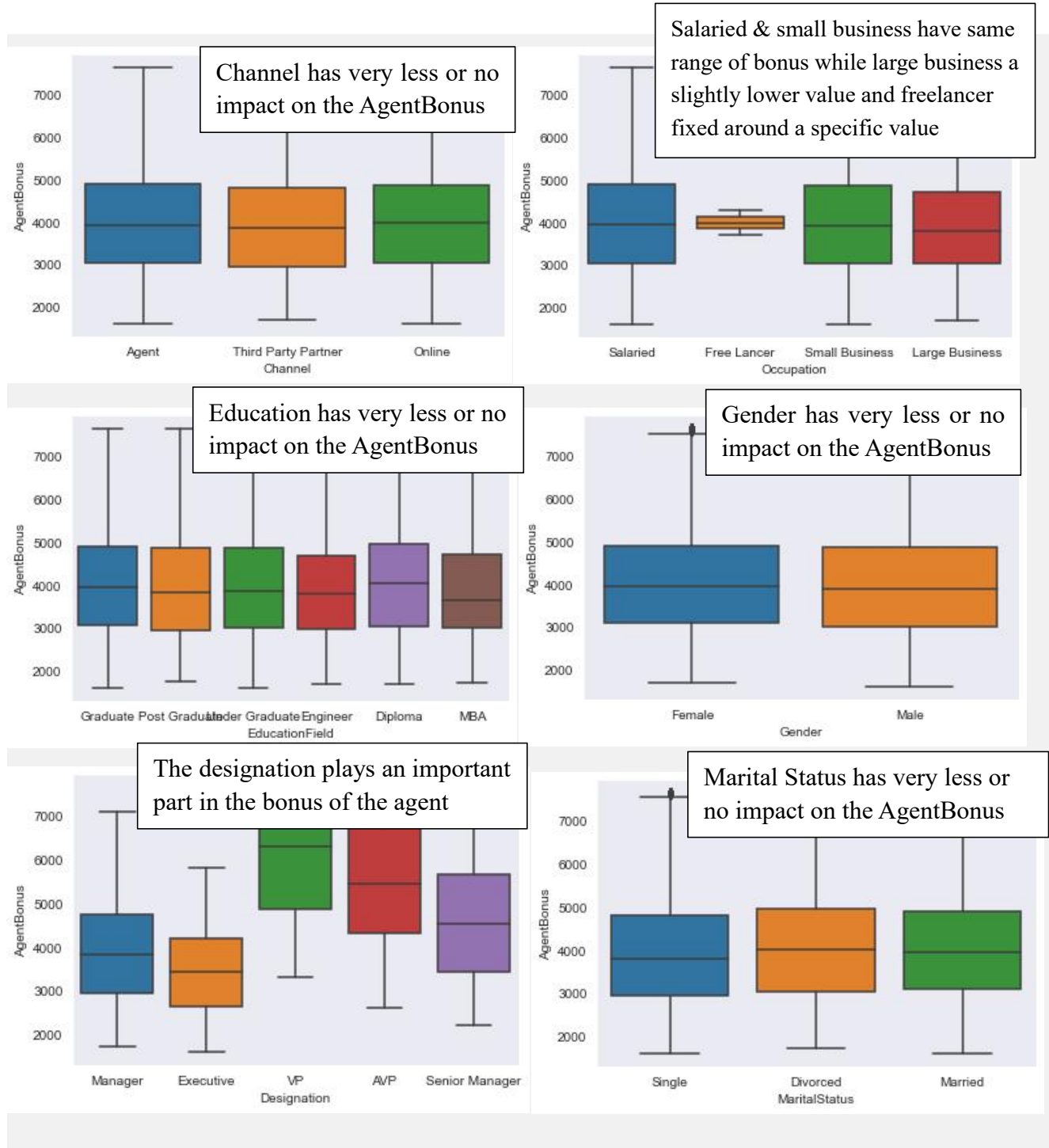
5. Use penalized models

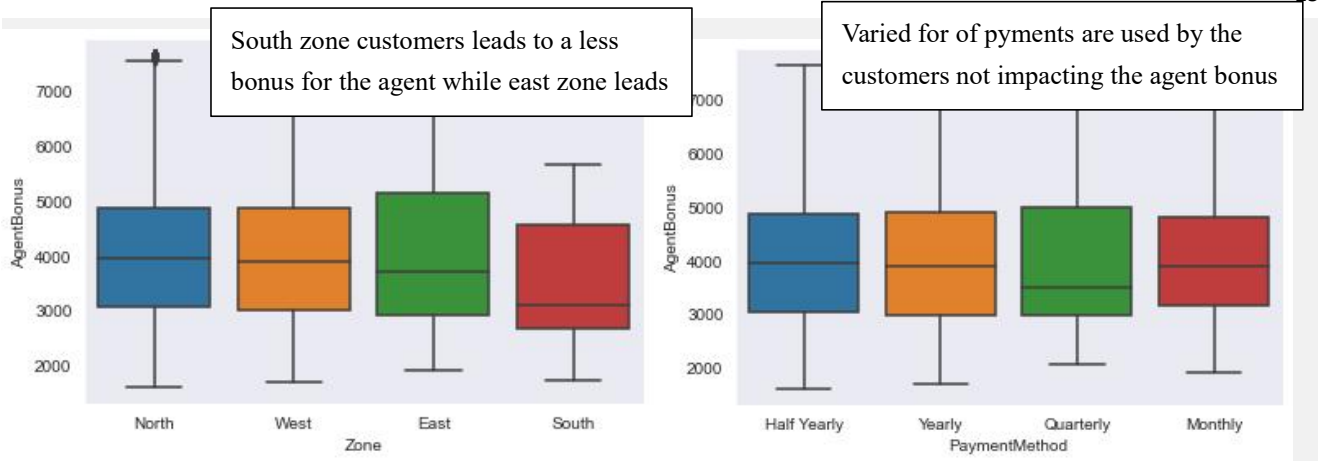
Many algorithms have their own penalized version. Usually, algorithms treat all misclassifications the same, so the idea is to penalize misclassifications from the minority class more than the majority.

Also based on the data given we can predict the high performing agents and the low performing agents and the company could take any required option like upskilling them or to give more incentives and bonuses to the agents, for various attributes given to us in the dataset are correlated to the agent bonuses and hence performance. Through which the company could benefit a great value.

I think there should be more data for agent by which we can find which agent has more bonus and whose performance is high or low. Because in the dataset the given information are all about customers.

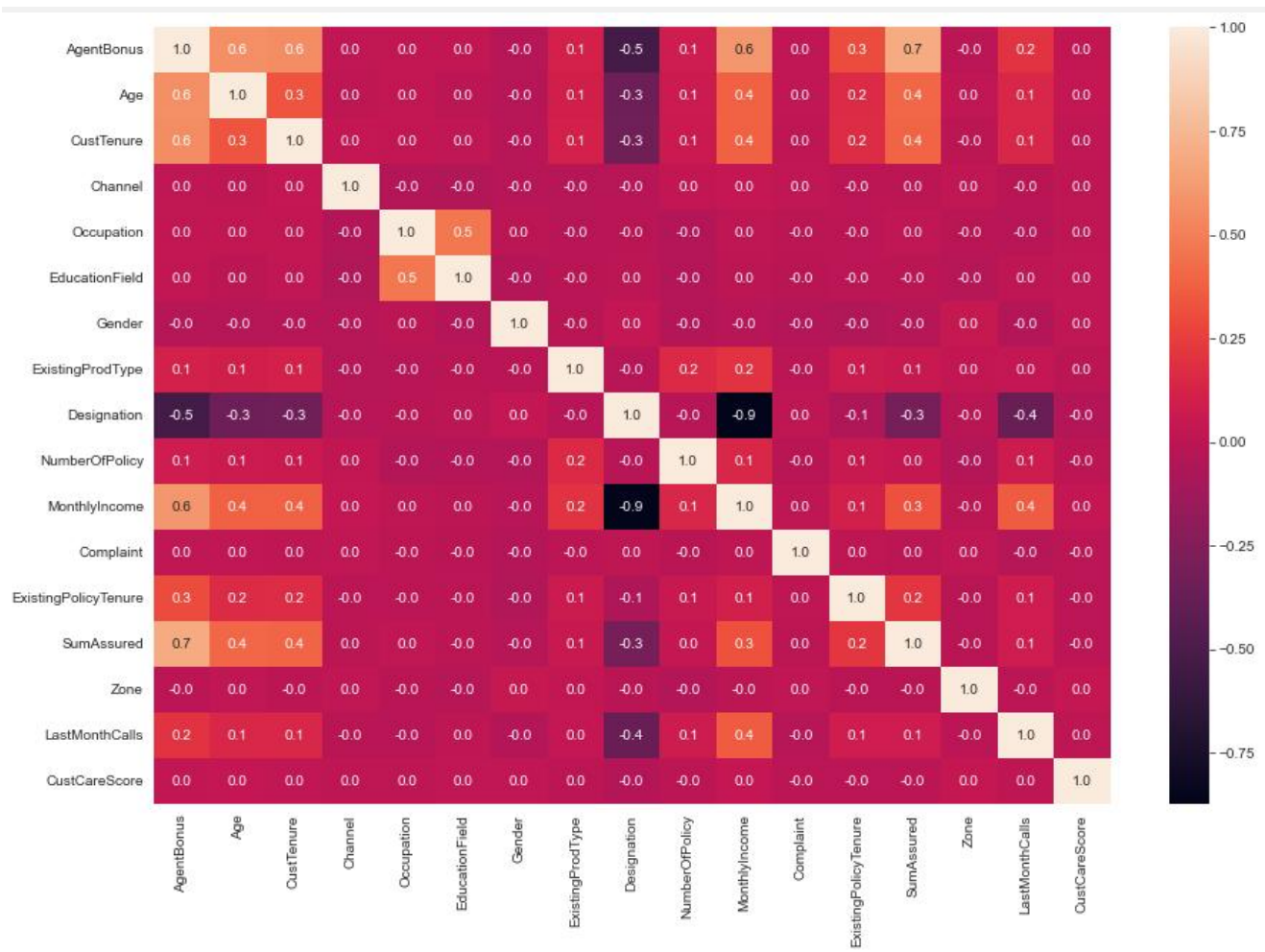
b) Any business insights using clustering (if applicable)





We can make clusters of high performing agents and groups of low performing agents and put each agent in one of these group by collecting the data of their performance and can predict their bonus by which company can decide which group can take bonus and which group needs upskill program. Age, CustTenure, monthlyIncome, SumAssured seems to be correlated with AgentBonus which means with increase in age and then tenure of customer also increase in sumAssured and monthlyincome brings the best performance in an Agent, but may not be true for the everyone. Designation plays an negative role on the Agents Bonus as well. Various attributes like Marital status, gender have less or no impact on Agent performance.

d) Any other business insights



- Age, CustTenure, monthlyIncome, SumAssured seems to be correlated with AgentBonus which means with increase in age and then tenure of customer also increase in sumAssured and monthlyincome brings the best performance in an Agent, but may not be true for the everyone.
- Designation plays an negative role on the Agents Bonus as well as at monthlyIncome which means as move from VP towards Executive the Bonus and monthly income decreases.