1 Figures

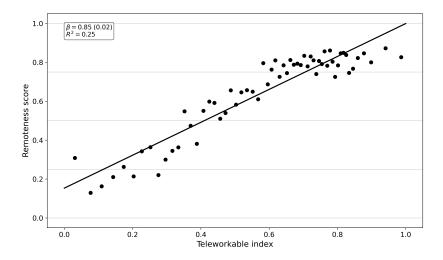


Figure 1: Remote v. Teleworkabe Scores

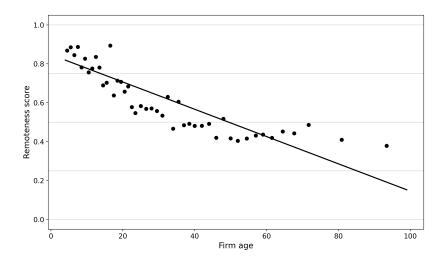


Figure 2: Remote v. Firm Age

2 Table of Means

Table 1: Table of Means

	Startup	Incumbent	All Firms
Panel A: Firm-level			
	0.20	0.06	0.09
Growth	(0.31)	(0.16)	(0.22)
_	0.26	0.21	$0.22^{'}$
Leave	(0.31)	(0.28)	(0.29)
	$0.35^{'}$	0.17	$0.22^{'}$
Join	(0.32)	(0.18)	(0.24)
T. 1 11 C (0.1)	$0.67^{'}$	$0.54^{'}$	$0.57^{'}$
Teleworkable Score (0–1)	(0.18)	(0.25)	(0.24)
D (0.4)	0.85	0.57	$0.64^{'}$
Remote Score (0–1)	(0.30)	(0.41)	(0.40)
- (G	271	2740	2126
Employees (Count)	(1432)	(9555)	(8380)
	7	43	34
Age	(2)	(34)	(33)
D (0/ C)	$\stackrel{\checkmark}{49}$	37	40
Rent (\$/sq ft)	(21)	(19)	(20)
	1419	949	1066
Centrality Score	(1830)	(1309)	(1470)
	$3.62^{'}$	3.86	3.80
Seniority Levels (Count)	(0.77)	(0.50)	(0.59)
Number of firms	878	2630	3508
Observations	10450	31530	41980
Panel B: User-level			
T + 1 Q + 2 - 1	362.95	192.73	225.70
Total Contributions	(817.44)	(522.28)	(594.89)
D 1 C	320.05	139.96	174.84
Restricted Contributions	(746.65)	(359.56)	(466.14)
Number of firms	721	1503	2224
Number of users	8338	31993	37186
Observations	44801	186504	231305

Notes: Panel A uses firm–half–year observations; "Number of firms" counts distinct firm IDs that ever appear in each category over the full sample window, so Startup and Incumbent counts need not sum to the "All" column. Panel B relies on worker–half–year observations and its bottom rows list (i) distinct firms, (ii) distinct users, and (iii) total worker–half–year observations. Startup/Incumbent user counts are likewise distinct ID counts aggregated across the whole period and therefore can overlap. Growth, Leave, and Join rates are fractions between 0 and 1. Teleworkable and Remote scores are index values between 0 and 1. The sample period spans 2016 H2–2022 H1 at the firm level and 2017 H1–2022 H1 at the user level.

3 Firm Scaling

3.1 OLS

Table 2: Firm Scaling OLS

Panel A: Growth					
	(1)	(2)	(3)	(4)	(5)
$\overline{\text{Remote} \times \mathbb{1}(\text{Post})}$	0.013** (0.005)	0.003 (0.005)	-0.003 (0.006)	-0.000 (0.007)	-0.004 (0.011)
$\mathrm{Remote} \times \mathbb{1}(\mathrm{Post}) \times \mathrm{Star}$	tup	0.070*** (0.024)	0.077*** (0.024)	0.080*** (0.027)	0.090*** (0.035)
Time FE	√	√			
Firm FE	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Industry \times Time FE			\checkmark		\checkmark
$HQ \times Time FE$				\checkmark	\checkmark
N	41,980	41,980	41,644	33,710	24,003

Panel B: Additional Outcomes

	Outcome		
	Join	Leave	
Demote v 1 (Dest)	0.012**	0.016***	
Remote $\times 1$ (Post)	(0.005)	(0.002)	
Dt v. 1 (Dt) v. Ctt	0.050*	-0.013	
Remote $\times 1$ (Post) \times Startup	(0.026)	(0.011)	
Pre-COVID mean	0.24	0.14	
N	41,980	41,980	

3.2 Instrumental Variables

Table 3: Firm Scaling IV

(1)	(2)	(3)	(4)	(5)
0.022*	0.006	-0.010	0.010	0.134
(0.012)	(0.009)	(0.027)	(0.017)	(0.119)
un.	0.209**	0.211*	0.318**	0.933
ιþ	(0.102)	(0.109)	(0.158)	(0.712)
√	√			
\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
		\checkmark		\checkmark
			\checkmark	\checkmark
41,980	41,980	41,644	33,710	24,003
839.65	16.53	18.36	8.83	1.22
	0.022* (0.012) up	$\begin{array}{ccc} 0.022* & 0.006 \\ (0.012) & (0.009) \\ 0.209** \\ (0.102) \end{array}$ $\begin{array}{c} \checkmark & \checkmark \\ \checkmark & \checkmark \end{array}$ $41,980 & 41,980$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$

Panel B: Additional Outcomes

	Outcome		
	Join	Leave	
$\overline{\text{Remote} \times \mathbb{1}(\text{Post})}$	0.042*** (0.010)	0.051*** (0.005)	
$\mathrm{Remote} \times \mathbb{1}(\mathrm{Post}) \times \mathrm{Startup}$	0.228** (0.112)	0.092 (0.058)	
Pre-COVID mean N KP rk Wald F	0.24 41,980 16.53	0.14 41,980 16.53	

3.3 First Stage

Table 4: First-Stage Estimates – Firm Scaling

	$\mathrm{Remote} \times \mathbb{1}(\mathrm{Post})$	$\operatorname{Remote} \times \mathbb{1}(\operatorname{Post}) \times \operatorname{Startup}$
T. 1.11 4/D ()	0.826***	-0.000
Teleworkable $\times 1$ (Post)	(0.028)	(0.000)
Telegraphs × 1(Post) × Startur	-0.412***	0.414***
Teleworkable $\times 1(Post) \times Startup$	(0.077)	(0.072)
11(D 1) C1	0.455***	0.575***
$\mathbb{1}(\text{Post}) \times \text{Startup}$	(0.055)	(0.052)
Time FE	✓	✓
Firm FE	\checkmark	\checkmark
Partial F	437.86	16.54
N	41,980	41,980

${\bf 3.4}\quad {\bf Remote} \rightarrow {\bf Teleworkable:}\ {\bf First}\ {\bf Stage}$

Table 5: First-Stage Estimate: Remote \rightarrow Teleworkable

	Remote
Teleworkable	0.846*** (0.025)
R^2	0.247 3,508
11	5,500

4 User Productivity

4.1 OLS

Table 6: User Productivity – OLS

Panel A: Total Contrib. (pct. rk)					
	(1)	(2)	(3)	(4)	(5)	(6)
$\overline{\text{Remote} \times \mathbb{1}(\text{Post})}$	-0.28 (0.44)	-1.03** (0.48)	-1.23** (0.50)	-0.93* (0.49)	-0.66 (0.50)	-0.50 (0.55)
$\begin{array}{c} \operatorname{Remote} \times \mathbb{1}(\operatorname{Post}) \times \operatorname{Startup} \end{array}$		5.18**** (1.24)	6.21*** (1.27)	5.41*** (1.29)	4.84*** (1.25)	4.66*** (1.38)
Time FE	✓	✓	✓			
Firm FE	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark
User FE	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark
$Firm \times User FE$			\checkmark			
Industry \times Time FE				\checkmark		\checkmark
$MSA \times Time FE$					\checkmark	\checkmark
N	229,862	229,862	224,708	227,829	229,043	222,867

Panel B: Additional Outcomes

	Outcome				
	Restricted (pct. rk)	Total (wins.)	Restr. (wins.)		
$\overline{\text{Remote} \times \mathbb{1}(\text{Post})}$	-0.39 (0.55)	-6.93*** (2.26)	-4.44*** (1.51)		
$\operatorname{Remote} \times \mathbb{1}(\operatorname{Post}) \times \operatorname{Startup}$	4.56*** (1.21)	22.99*** (6.19)	16.58*** (4.10)		
Pre-COVID mean N	75.54 229,862	126.64 229,862	77.02 229,862		

4.2 Instrumental Variables

Table 7: User Productivity – IV

Panel A: Total Contrib. (pct. rk)					
	(1)	(2)	(3)	(4)	(5)	(6)
${\text{Remote} \times \mathbb{1}(\text{Post})}$	-3.61 (2.82)	-7.15* (3.90)	-9.26** (4.01)	-5.11 (5.27)	-6.05 (4.17)	-11.55 (8.14)
$Remote \times \mathbb{1}(Post) \times Startup$	(2.02)	9.94* (5.37)	12.45** (5.39)	7.67 (5.07)	9.50 (5.85)	9.78 (6.68)
Time FE						
Firm FE	✓	✓		\checkmark	\checkmark	\checkmark
User FE	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark
$Firm \times User FE$			\checkmark			
$Industry \times Time FE$				\checkmark		\checkmark
$MSA \times Time FE$					\checkmark	\checkmark
N	229,862	229,862	224,708	227,829	229,043	222,867
KP rk Wald F	543.26	140.60	123.43	109.16	130.48	49.49

Panel B: Additional Outcomes

	Outcome				
	Restricted (pct. rk)	Total (wins.)	Restr. (wins.)		
$\overline{\text{Remote} \times \mathbb{1}(\text{Post})}$	5.65 (4.80)	-51.50*** (17.23)	-43.05*** (11.69)		
$Remote \times \mathbb{1}(Post) \times Startup$	-2.61 (5.67)	62.77** (26.20)	53.17*** (17.41)		
Pre-COVID mean	75.54 229,862	126.64 229,862	77.02 229,862		
KP rk Wald F	140.60	140.60	140.60		

4.3 First Stage

Table 8: First-Stage Estimates – User Productivity

	$\mathrm{Remote} \times \mathbb{1}(\mathrm{Post})$	$\mathrm{Remote} \times \mathbb{1}(\mathrm{Post}) \times \mathrm{Startup}$
Talawaylahla v 1 (Post)	0.23***	-0.00*
Teleworkable $\times 1$ (Post)	(0.01)	(0.00)
$\text{Teleworkable} \times \mathbb{1}(\text{Post}) \times \text{Startup}$	0.16***	0.39***
	(0.02)	(0.02)
$\mathbb{1}(\mathrm{Post}) \times \mathrm{Startup}$	0.09***	0.60***
	(0.02)	(0.01)
Time FE	√	✓
Firm FE	\checkmark	\checkmark
User FE	\checkmark	\checkmark
Partial F	325.46	186.55
N	$229,\!862$	$229,\!862$

Full Horse-Race

Core interactions

 $v_3 = \operatorname{Post} \times \operatorname{Remote}, \quad v_4 = \operatorname{Post} \times \operatorname{Startup}, \quad v_5 = \operatorname{Post} \times \operatorname{Remote} \times \operatorname{Startup}.$

For each mechanism $Z \in \{\text{Rent}, \text{HHI}, \text{Seniority}, \text{Wage}\}$ create

$$v_Z = \text{Post} \times Z, \quad v_{Zr} = \text{Post} \times Z \times \text{Remote}, \quad v_{Zt} = \text{Teleworkable} \times \text{Post} \times Z.$$

Equation

$$Y_{it} = \beta_3 v_{3,it} + \beta_5 v_{5,it} + \sum_{Z \in S} (\delta_Z v_{Z,it} + \theta_Z v_{Zr,it} + \kappa_Z v_{Zt,it}) + \varphi v_{4,it}.$$

Endogenous set $\{v_3, v_5, v_{Zr} | Z \in S\}$ Instruments $\{v_6, v_7, v_{Zt} | Z \in S\}$. Watching how $\widehat{\beta}_5$ changes as S expands reveals whether the mechanism works generally (v_Z) or only for remote roles (v_{Zr}) .

10

${\bf 4.4}\quad {\bf User\ Productivity\ Mechanisms}$

Table 9: User Mechanisms (Part 1)

			-	Total Contrib	. (pct. rk)			
Specification	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Rent		√				√	√	√
HHI			\checkmark			\checkmark		
Seniority				\checkmark			\checkmark	
Wage					\checkmark			\checkmark
Panel A: OLS								
Remote $\times 1$ (Post)	-1.03**	-1.90*	-0.53	3.61	3.36**	-1.39	4.09	2.19
` ,	(0.48)	(1.13)	(0.59)	(5.80)	(1.56)	(1.18)	(5.80)	(1.90)
Remote $\times 1$ (Post) \times Startup	5.18***	2.84**	5.58***	5.05***	5.02***	3.30***	2.66**	2.74**
	(1.24)	(1.24)	(1.29)	(1.24)	(1.23)	(1.28)	(1.24)	(1.23)
N	229,862	223,003	229,741	229,862	229,862	222,919	223,003	223,003
Panel B: IV								
Remote $\times 1$ (Post)	-7.15*	1614.76	-3684.24	-51324.00	392.75	478.37	2960.93	-670.54
,	(3.90)	(2567.28)	(164768.92)	(88996.32)	(422.93)	(788.92)	(4621.34)	(7445.77)
Remote $\times 1$ (Post) \times Startup	9.94*	-136.36	-2647.94	-659.19	-106.43	63.78	-67.74	-507.07
, , , <u>-</u>	(5.37)	(236.84)	(119195.68)	(1228.12)	(130.26)	(215.26)	(192.86)	(2079.33)
N	229,862	208,209	214,370	214,482	214,482	208,127	208,209	208,209
KP rk Wald F	140.60	0.14	0.00	0.11	0.31	0.30	0.10	0.01

Table 10: User Mechanisms (Part 2)

				Total Can	twil (not als)				
		Total Contrib. (pct. rk)								
Specification	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)		
Rent				√	√	√		✓		
HHI	\checkmark	\checkmark		\checkmark	\checkmark		\checkmark	\checkmark		
Seniority	\checkmark		\checkmark	\checkmark		\checkmark	\checkmark	\checkmark		
Wage		\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark		
Panel A: OLS										
$Remote \times 1 (Post)$	5.25	3.62**	8.22	5.76	2.44	8.36	9.47	9.62		
	(5.90)	(1.59)	(6.07)	(5.89)	(1.92)	(6.07)	(6.14)	(6.13)		
Remote $\times 1$ (Post) \times Startup	5.43***	5.36***	4.88***	3.08**	3.11**	2.54**	5.19***	2.89**		
	(1.29)	(1.28)	(1.24)	(1.28)	(1.28)	(1.24)	(1.29)	(1.28)		
N	229,741	229,741	229,862	222,919	222,919	223,003	229,741	222,919		
Panel B: IV										
Remote $\times 1$ (Post)	2182.52	366.73	-13850.97	1758.10	737.38	12481.54	9846.55	2954.48		
,	(6953.64)	(292.28)	(39127.70)	(2378.19)	(8406.16)	(64336.38)	(58067.27)	(4723.43)		
Remote $\times 1$ (Post) \times Startup	143.73	-86.86	-553.72	95.45	$1589.94^{'}$	683.23	616.15	206.46		
. ,	(100.04)	(104.48)	(898.82)	(199.05)	(22874.75)	(4059.39)	(3171.63)	(288.95)		
N	214,370	214,370	214,482	208,127	208,127	208,209	214,370	208,127		
KP rk Wald F	0.07	0.10	0.04	0.14	0.00	0.01	0.01	0.06		

12

4.5 Firm Mechanisms

Table 11: Firm Mechanisms (Part 1)

		Table 11.	THIII MECHA	man) amam	J 1)			
	Growth Rate							
Specification	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Rent		√				√	√	√
HHI			\checkmark			\checkmark		
Seniority				\checkmark			\checkmark	
Wage					\checkmark			\checkmark
Panel A: OLS								
Remote $\times 1$ (Post)	0.001	0.007	-0.019***	0.024	-0.041***	-0.016	0.028	-0.035**
, ,	(0.005)	(0.011)	(0.007)	(0.024)	(0.012)	(0.013)	(0.026)	(0.015)
Remote $\times 1$ (Post) \times Startup	0.070***	0.071***	0.063**	0.068***	0.066***	0.063**	0.068***	0.066***
	(0.025)	(0.026)	(0.025)	(0.025)	(0.025)	(0.025)	(0.025)	(0.026)
N	38,436	38,436	38,436	38,436	38,436	38,436	38,436	38,436
Panel B: IV								
Remote $\times 1$ (Post)	0.010	-0.113***	-0.039**	-0.037	-0.042	-0.157***	-0.150*	-0.153***
, ,	(0.009)	(0.043)	(0.018)	(0.067)	(0.028)	(0.044)	(0.079)	(0.048)
Remote $\times 1$ (Post) \times Startup	0.157	0.139	0.037	0.122	0.149	0.026	0.109	0.133
·	(0.100)	(0.099)	(0.102)	(0.096)	(0.100)	(0.101)	(0.096)	(0.099)
N	38,436	38,436	38,436	38,436	38,436	38,436	38,436	38,436
KP rk Wald F	14.56	11.27	10.14	9.84	9.56	8.41	8.35	8.15

13

Table 12: Firm Mechanisms (Part 2) Growth Rate Specification (1)(2)(3)(4)(5)(6)(7)(8) \checkmark Rent \checkmark \checkmark $_{
m HHI}$ \checkmark Seniority Wage \checkmark \checkmark \checkmark \checkmark Panel A: OLS Remote $\times 1$ (Post) -0.022 -0.053*** -0.016 -0.019 -0.050*** -0.011 -0.055** -0.052*(0.026)(0.026)(0.029)(0.028)(0.030)(0.012)(0.016)(0.027)Remote $\times 1$ (Post) \times Startup 0.064*** 0.061** 0.059**0.064***0.065**0.059**0.064**0.061**(0.025)(0.025)(0.025)(0.025)(0.025)(0.025)(0.025)(0.025)Ν 38,436 38,436 38,436 38,436 38,436 38,436 38,436 38,436 Panel B: IV -0.169*** -0.159** -0.270*** -0.174** -0.275*** Remote $\times 1$ (Post) -0.061* -0.083-0.184** (0.072)(0.033)(0.068)(0.083)(0.049)(0.078)(0.072)(0.081)Remote $\times \mathbb{1}(\text{Post}) \times \text{Startup}$ 0.0560.0380.1160.0450.0280.1040.0580.048(0.097)(0.101)(0.101)(0.100)(0.100)(0.096)(0.101)(0.100)38,436 38,436 38,436 38,436 38,436 38,436 38,436 38,436 KPrk Wald F 6.62 7.707.547.296.546.486.115.36

Lean Horse-Race

Only the two–way interaction of each mechanism is added:

$$v_Z = \text{Post} \times Z.$$

Equation

$$Y_{it} = \beta_3 v_{3,it} + \beta_5 v_{5,it} + \sum_{Z \in S} \delta_Z v_{Z,it} + \varphi v_{4,it}.$$

Endogenous variables $\{v_3, v_5\}$ Instruments $\{v_6, v_7\}$.

4.6 User Mechanisms (Lean)

	Table 13:	User Mec	hanisms –	Lean	(Part 1))
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			Т	otal Contr	ib. (pct. r	k)		
Specification	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Rent		✓				√	✓	√
HHI			\checkmark			\checkmark		
Seniority				\checkmark			\checkmark	
Wage					\checkmark			\checkmark
Panel A: OLS								
Remote $\times 1$ (Post)	-1.03**	-0.79	-1.04**	-1.02**	-0.33	-0.79	-0.77	-0.78
,	(0.48)	(0.50)	(0.48)	(0.48)	(0.46)	(0.50)	(0.50)	(0.50)
Remote $\times 1$ (Post) \times Startup	5.18***	3.02**	5.14***	5.21***	-0.91**	2.97**	3.06**	2.93**
	(1.24)	(1.22)	(1.24)	(1.24)	(0.38)	(1.23)	(1.23)	(1.22)
N	229,862	223,003	229,741	229,862	229,862	222,919	223,003	223,003
Panel B: IV								
Remote $\times 1$ (Post)	-7.15*	-6.54	-7.18*	-7.14*	-7.10*	-6.75	-6.49	-6.47
,	(3.90)	(4.66)	(3.87)	(3.93)	(3.91)	(4.65)	(4.72)	(4.66)
Remote $\times 1$ (Post) \times Startup	9.94*	$7.93^{'}$	9.65*	9.98*	9.71^{*}	$7.40^{'}$	$8.03^{'}$	$7.72^{'}$
, , , -	(5.37)	(6.41)	(5.55)	(5.31)	(5.41)	(6.56)	(6.33)	(6.44)
N	229,862	223,003	229,741	229,862	229,862	222,919	223,003	223,003
KP rk Wald F	140.60	96.50	143.89	138.52	140.31	97.63	94.20	96.34

Table 14: User Mechanisms – Lean (Part 2)

	10010	11. 0001 1	rechanism						
	Total Contrib. (pct. rk)								
Specification	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	
Rent				√	✓	√		√	
HHI	\checkmark	\checkmark		\checkmark	\checkmark		\checkmark	\checkmark	
Seniority	\checkmark		\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	
Wage		\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	
Panel A: OLS									
Remote $\times 1$ (Post)	-1.02**	-1.02**	-0.99**	-0.77	-0.79	-0.76	-1.00**	-0.76	
` ,	(0.48)	(0.48)	(0.48)	(0.50)	(0.50)	(0.50)	(0.48)	(0.50)	
Remote $\times 1$ (Post) \times Startup	5.20***	5.01***	5.09***	3.04**	2.87**	2.97**	5.07***	2.95**	
	(1.25)	(1.24)	(1.24)	(1.24)	(1.23)	(1.23)	(1.25)	(1.24)	
N	229,741	229,741	229,862	222,919	222,919	223,003	229,741	222,919	
Panel B: IV									
Remote $\times 1$ (Post)	-7.17*	-7.13*	-7.08*	-6.70	-6.68	-6.41	-7.10*	-6.62	
,	(3.93)	(3.87)	(3.94)	(4.78)	(4.65)	(4.72)	(3.94)	(4.79)	
Remote $\times 1$ (Post) \times Startup	9.68*	9.41*	9.77*	7.50	7.18	7.84	9.49*	7.31	
	(5.48)	(5.59)	(5.35)	(6.42)	(6.59)	(6.36)	(5.52)	(6.45)	
N	229,741	229,741	229,862	222,919	222,919	223,003	229,741	222,919	
KP rk Wald F	139.96	143.60	138.11	92.79	97.46	93.98	139.41	92.50	

17

4.7 Firm Mechanisms (Lean)

Table 15: Firm Mechanisms – Lean (Part 1)

		010 10. 1111	ii ivicciiaiiibi	iii Deaii (1 410 1)			
				Growt	h Rate			
Specification	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Rent		✓				✓	✓	√
HHI			\checkmark			\checkmark		
Seniority				\checkmark			\checkmark	
Wage					\checkmark			\checkmark
Panel A: OLS								
Remote $\times 1$ (Post)	0.003	0.004	0.004	-0.001	0.003	0.004	-0.001	0.004
,	(0.005)	(0.005)	(0.005)	(0.005)	(0.005)	(0.005)	(0.005)	(0.005)
Remote $\times 1(Post) \times Startup$	0.070***	0.068***	0.073***	0.073***	0.070***	0.072***	0.072***	0.067***
	(0.024)	(0.025)	(0.023)	(0.023)	(0.024)	(0.024)	(0.025)	(0.025)
N	41,980	38,794	41,946	41,980	41,943	38,760	38,794	38,763
Panel B: IV								
Remote $\times 1$ (Post)	0.006	0.017*	0.019**	0.001	0.003	0.027**	0.008	0.013
,	(0.009)	(0.010)	(0.009)	(0.009)	(0.009)	(0.010)	(0.010)	(0.010)
Remote $\times 1$ (Post) \times Startup	0.209**	0.206*	0.166*	$0.156^{'}$	0.223**	0.164	$0.151^{'}$	0.219**
• • • • • • • • • • • • • • • • • • • •	(0.102)	(0.111)	(0.095)	(0.096)	(0.102)	(0.103)	(0.104)	(0.112)
N	41,980	38,794	41,946	41,980	41,943	38,760	38,794	38,763
KPrk Wald F	16.53	14.17	16.28	16.57	16.18	13.96	14.27	13.81

18

Table 16: Firm Mechanisms – Lean (Part 2) Growth Rate Specification (1)(2)(3)(4)(5)(6)(7)(8) \checkmark Rent \checkmark $_{
m HHI}$ \checkmark \checkmark Seniority Wage \checkmark \checkmark \checkmark Panel A: OLS Remote $\times 1$ (Post) 0.002 0.004 -0.002 0.002 0.003-0.002 0.002 0.001(0.005)(0.005)(0.005)(0.005)(0.005)(0.005)(0.005)(0.005)Remote $\times 1$ (Post) \times Startup 0.073*** 0.074***0.073*** 0.073*** 0.071***0.071***0.073***0.072*** (0.023)(0.023)(0.023)(0.024)(0.025)(0.025)(0.023)(0.024)Ν 41,946 41,943 41,920 38,760 38,740 38,763 41,920 38,740 Panel B: IV 0.023** Remote $\times 1$ (Post) 0.016*-0.003 0.021**0.0040.017 0.0150.011 (0.009)(0.009)(0.009)(0.010)(0.010)(0.010)(0.009)(0.010)Remote $\times 1$ (Post) \times Startup 0.168*0.169*0.1530.1490.1630.1550.1480.164(0.094)(0.095)(0.096)(0.102)(0.103)(0.105)(0.094)(0.102)41,946 41,920 41,943 38,760 38,740 38,763 41,920 38,740 KPrk Wald F 16.26 16.2416.2013.99 13.88 13.89 16.2013.90

5 Dynamic Event-Study Evidence

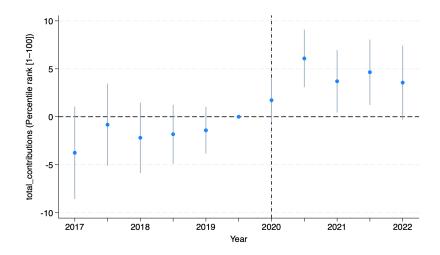


Figure 3: *
OLS – Total Contributions

40

20

20

2017

2018

2019

2020

2021

2022

Figure 4: *
IV – Total Contributions

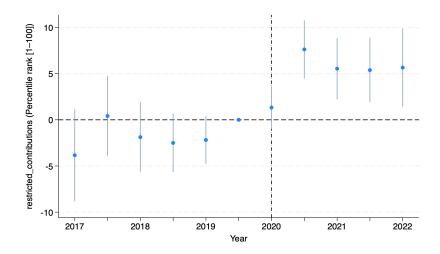
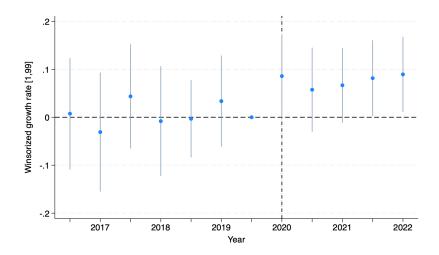


Figure 6: *
IV – Restricted Contributions



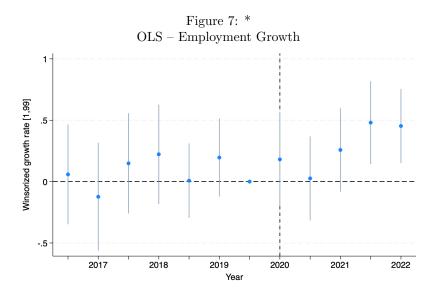
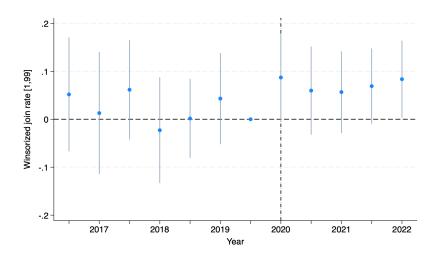


Figure 8: * IV – Employment Growth



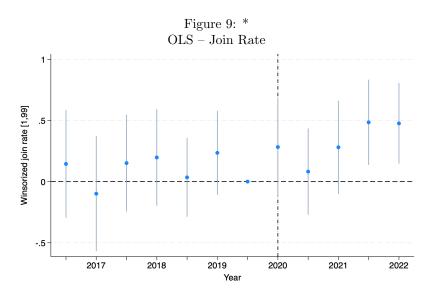
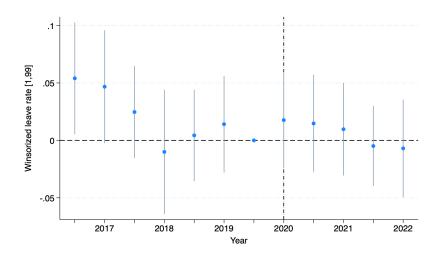


Figure 10: *
IV – Join Rate



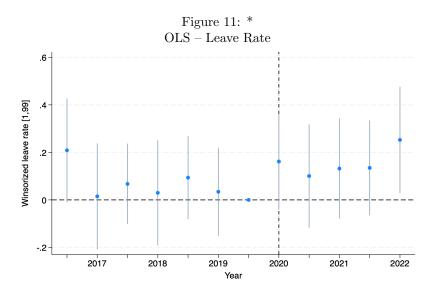


Figure 12: *
IV – Leave Rate