

# Growth Mechanisms Analysis

August 14, 2025

## 1 Growth Mechanisms Analysis

This analysis examines how firm growth moderates the remote work productivity effect. Define:

- $\text{var3} = \text{Remote}_i \times \text{Post}_t$
- $\text{var4} = \text{Post}_t \times \text{Startup}_i$
- $\text{var5} = \text{Remote}_i \times \text{Post}_t \times \text{Startup}_i$

We estimate three specifications:

**Baseline:** The standard remote work effect without growth interactions:

$$y_{it} = \beta_1 \text{var3}_{it} + \beta_2 \text{var4}_{it} + \beta_3 \text{var5}_{it} + \alpha_{i,j} + \delta_t + \varepsilon_{it} \quad (1)$$

**Endogenous Growth:** Adds controls for high-growth firms (above median growth):

$$\begin{aligned} y_{it} = & \beta_1 \text{var3}_{it} + \beta_2 \text{var4}_{it} + \beta_3 \text{var5}_{it} \\ & + \beta_4 \text{Post}_t \times \text{HighGrowth}_j + \beta_5 \text{Post}_t \times \text{HighGrowth}_j \times \text{Startup}_i \\ & + \alpha_{i,j} + \delta_t + \varepsilon_{it} \end{aligned} \quad (2)$$

**Exogenous Growth:** Uses growth residualized on industry/MSA trends, rent, and market concentration:

$$\text{Growth}_j = \pi_1 \text{IndGrowth}_{-j} + \pi_2 \text{MSAGrowth}_{-j} + \pi_3 \text{Rent}_j + \pi_4 \text{HHI}_j + \nu_j \quad (3)$$

Then adds controls for high residualized growth ( $\hat{\nu}_j > \text{median}$ ) in the same form as endogenous growth.

The analysis compares two fixed effects specifications: (1) worker-firm interacted fixed effects ( $\alpha_{i,j}$ ) that absorb time-invariant match quality, and (2) separate worker ( $\alpha_i$ ) and firm ( $\alpha_j$ ) fixed effects that estimate firm-level heterogeneity.

## 2 First-Stage: Growth Residualization

Table 1: First-Stage Regression: Firm Growth Residualization

	Dep Var: Firm Growth Rate
Industry growth (leave-one-out)	0.635*** (0.057)
MSA growth (leave-one-out)	0.314*** (0.064)
High rent (above median)	0.045*** (0.005)
High HHI (above median)	0.034*** (0.004)
Constant	-0.143*** (0.011)
Observations	3,189
R-squared	0.124

*Notes:* Growth rate is average post-COVID employment growth.

\*\*\* p<0.01, \*\* p<0.05, \* p<0.10

### 3 Worker-Firm Fixed Effects

Table 2: Worker-Firm Fixed Effects			
	Dep Var: Total Productivity		
	(1)	(2)	(3)
<b>Panel A: OLS</b>			
Remote $\times$ Post	-1.23** (0.50)	-1.21** (0.50)	-0.64 (0.52)
Remote $\times$ Post $\times$ Startup	6.21*** (1.27)	6.24*** (1.29)	3.58*** (1.27)
N	224,708	224,708	214,151
<b>Panel B: IV</b>			
Remote $\times$ Post	-9.26** (4.01)	-3.68 (3.88)	-9.64* (5.02)
Remote $\times$ Post $\times$ Startup	12.45** (5.39)	6.88 (5.65)	10.87* (6.46)
N	224,708	224,708	214,151
KP rk Wald F	123.43	134.89	78.08
Endogenous growth		✓	
Exogenous growth			✓

*Notes:* Worker-firm interacted fixed effects with time FE. Raw firm growth is the average post-COVID employment growth rate (above/below median). Residualized growth is predicted by industry/MSA trends, rent, and HHI. Standard errors clustered by user in parentheses. \*  $p < 0.10$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$ .

## 4 Separate Fixed Effects

Table 3: Separate Fixed Effects

	Dep Var: Total Productivity		
	(1)	(2)	(3)
<b>Panel A: OLS</b>			
Remote $\times$ Post	-1.03** (0.48)	-1.01** (0.48)	-0.50 (0.51)
Remote $\times$ Post $\times$ Startup	5.18*** (1.24)	5.17*** (1.25)	2.51** (1.24)
N	229,862	229,862	218,909
<b>Panel B: IV</b>			
Remote $\times$ Post	-7.15* (3.90)	-2.08 (3.79)	-6.92 (4.80)
Remote $\times$ Post $\times$ Startup	9.94* (5.37)	4.63 (5.67)	7.42 (6.39)
N	229,862	229,862	218,909
KP rk Wald F	140.60	153.28	91.62
Endogenous growth		✓	
Exogenous growth			✓

*Notes:* Separate user, firm, and time fixed effects. Raw firm growth is the average post-COVID employment growth rate (above/below median). Residualized growth is predicted by industry/MSA trends, rent, and HHI. Standard errors clustered by user in parentheses. \*  $p < 0.10$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$ .