

A vibrant red background featuring various food items like tomatoes, peppers, bread, and pasta, arranged around the central text.

Data Science - Growth team

*Rappi*



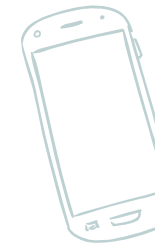
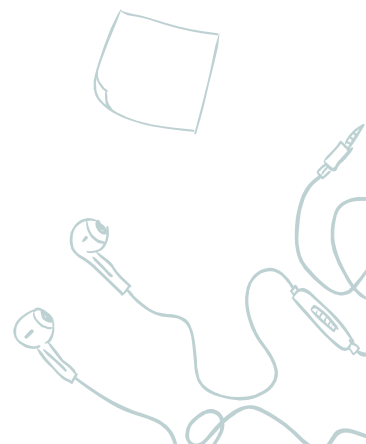
October 10, 2019  
María Fernanda Cortés Soler

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# María Fernanda Cortés Soler



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## Our Growth Team

### [Our goal]

Lead users to make an extra purchase within a determined period of time

### [Strategy]

Customer-facing actions such as:

- Monetary incentives
- Offers
- Advertisement

### [Business decision]

Which users should we contact with these strategies?

### [Key points]

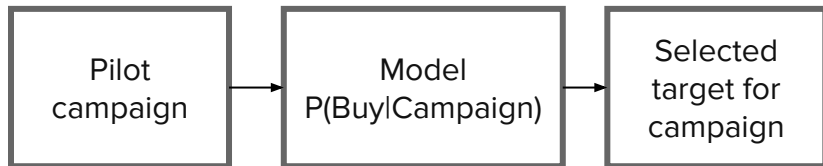
- Generate incremental impact (additional purchases)
- Reducing costs
- Do not unnecessarily annoy customers



# Conventional response models

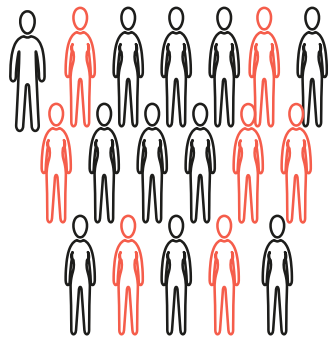
## Predicting the 'good' and the 'bad' customers

- Build a classifier to figure out which customers are most likely to buy after receiving a treatment
- These customers are selected as target



### Weaknesses:

- Unnecessary costs
- There are users so prone to purchasing, that will do so even if not contacted
- Model designed to maximize the response rate, instead of the incremental impact



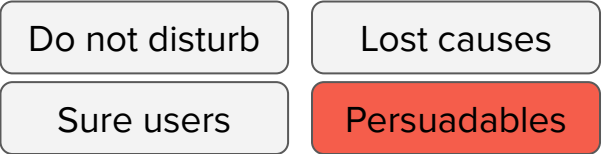
Which **red** respondents would have purchased anyway?

# Uplift modeling

We should only target users that are likely to buy if contacted by the campaign, but unlikely to buy otherwise

Buy if do  
receive  
treatment

No  
Yes



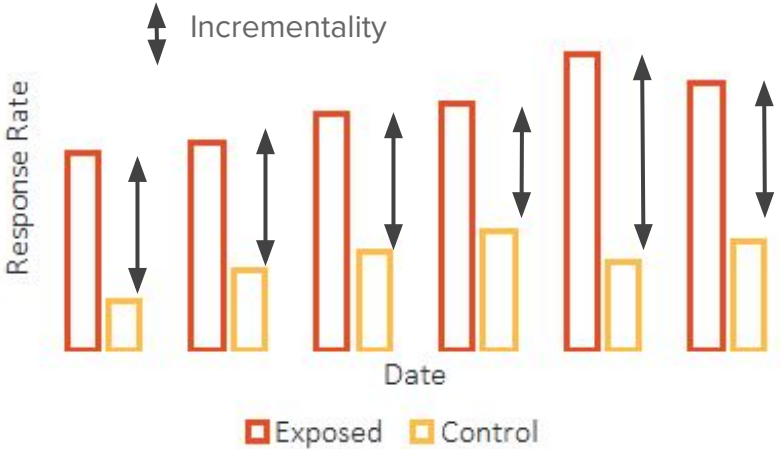
Yes

No

Buy if don't receive treatment

It's only concerned with incremental effect of a treatment in the population.

## Population



# Methodology - Uplift Modeling

User profile

x

Two Machine Learning models:

Incentive model

$P(\text{response} \mid \text{offer}, x)$

$P_1$

No incentive model

$P(\text{response} \mid \text{no offer}, x)$

$P_2$

Response variable:

**Conversion**

Customer purchases  
in the current date.

**Uplift =**

$P(\text{response} \mid \text{offer}, x) -$   
 $P(\text{response} \mid \text{no offer}, x)$

# Methodology - Uplift Modeling

## Dataset variables:

### User's history

User discounted orders

Average number of products

User finished orders

Time from registration to 1st order

User average total value

User average tip

Acquisition channel

User number of CC usages

User cancelled orders

User number of verticals

Number of orders during week

Number of orders in weekend

Average discount proportion

Last order hour

### Segmentation

User latitude-longitude score

Device score (price-year)

### Recency

Days since last order

### App events

App launches of last 7 days



# Methodology - Uplift Modeling

## Dataset records:

- 653,244 customers
- Purchase history in past six months
- Monetary incentives related data
- Resampling technique: SMOTE (*imblearn*)

## We experimented with two different classifiers:

- SVM
- Random Forest (*sklearn*)
- **XGBoost (XGBoost)**

User id	Days since last order	... User variables ...	Granted incentive	Purchase
12345	1	...	1	0
12345	2	...	1	0
12345	3	...	0	0
12345	4	...	1	0
67891	5	...	0	1
34567	6	...	1	0
34567	7	...	0	1

Incentive model  
 No incentive model



# Uplift Modeling - Results

## Hyperparameter tuning:

- Randomized Search (sklearn)
- 3-fold cross validation

**Uplift =**

$$\frac{P(\text{response} \mid \text{offer}, x) - P(\text{response} \mid \text{no offer}, x)}{P(\text{response} \mid \text{offer}, x)}$$



**We cannot directly subtract the scores of both models.**

**Brasil**

ROC Area under the curve

**0.816**

**Incentive model**

**0.741**

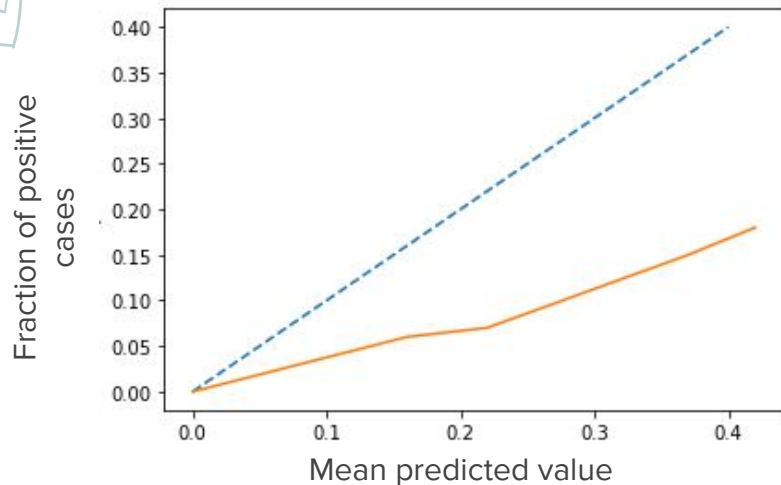
**No incentive model**

- Not calibrated probabilities.
- We need predicted probabilities that match the expected distribution of probabilities for each class

# Uplift Modeling - Results

No incentive model:  $P(\text{response} \mid \text{no offer}, x)$

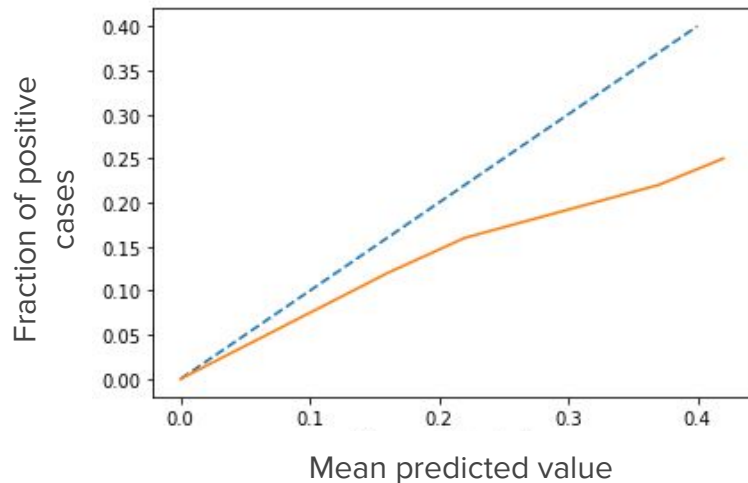
Reliability diagram:



The observed fraction of positive cases does not match distribution of predicted probabilities (BR).

Calibrated model: Isotonic regression

Reliability diagram:



The better calibrated, the closer the points will appear along the main diagonal (BR).

# Uplift Modeling - Results

## Calibration methods:

### Isotonic Regression:

- Fits a non-decreasing function to a vector of elements
- It forms a function that is piecewise linear.



Computation time

Fits the model using k-fold cross-validation  
Calibrate the probabilities predicted by these models

Libraries: *sklearn.calibration*

```
from sklearn.calibration import calibration_curve
from sklearn.calibration import CalibratedClassifierCV
```

Prepare Data

```
train, test = train_test_split(df, test_size=0.5,
                              stratify=df[label], random_state=23)
```

Define base model

```
model=XGBClassifier(booster='gbtree', colsample_bylevel=1,
                   colsample_bynode=1, colsample_bytree=0.6, gamma=0,
                   learning_rate=0.01, max_delta_step=0, max_depth=5,
                   min_child_weight=2, missing=nan, n_estimators=300,
                   objective='binary:logistic', subsample=0.8, verbosity=1)
```

Fit and calibrate model on training data

```
calibrated = CalibratedClassifierCV(model, method='isotonic', cv=5)
calibrated.fit(train[features], train[label])
```

# Methodology - Uplift Modeling

User profile

x

Two Machine Learning models:

Incentive model

$P(\text{response} \mid \text{offer}, x)$

$P_1$

No incentive model

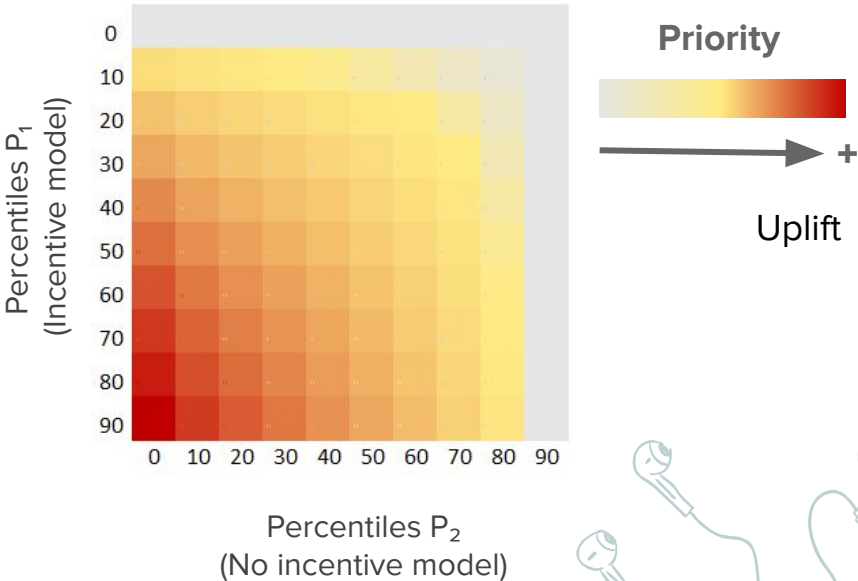
$P(\text{response} \mid \text{no offer}, x)$

$P_2$

Response variable:

Conversion

Customer purchases  
in the current date.



# Methodology - users to select

## [Our aim]

Estimate the inorganic GMV (paying for ads, etc) needed to achieve the monthly goal for momentum users

[In-month inorganic income needed]

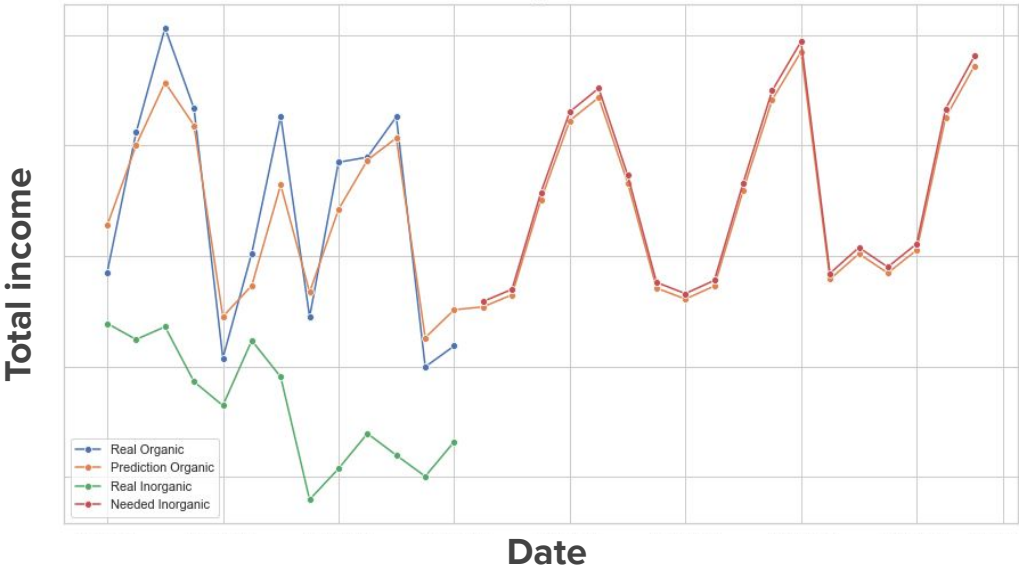
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Monthly income goal

-

predicted in-month organic income

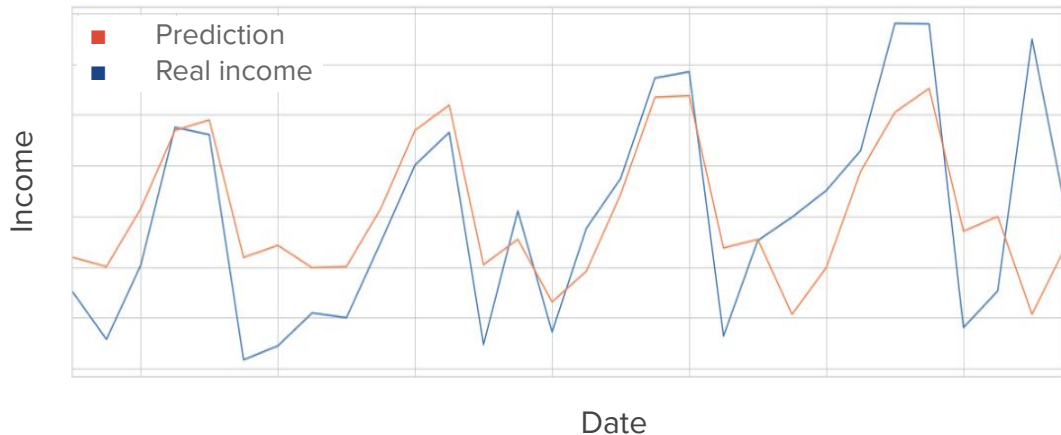
Total monthly income by day



- Future in-month inorganic income needed
- Previous in-month organic income
- Predicted future in-month organic income
- Previous in-month inorganic income

# Methodology - users to select

## Predicting future organic income



### Key observations:

- Weekly and monthly seasonality
- Special events (Holidays)
- Positive trend

### [Methodology]

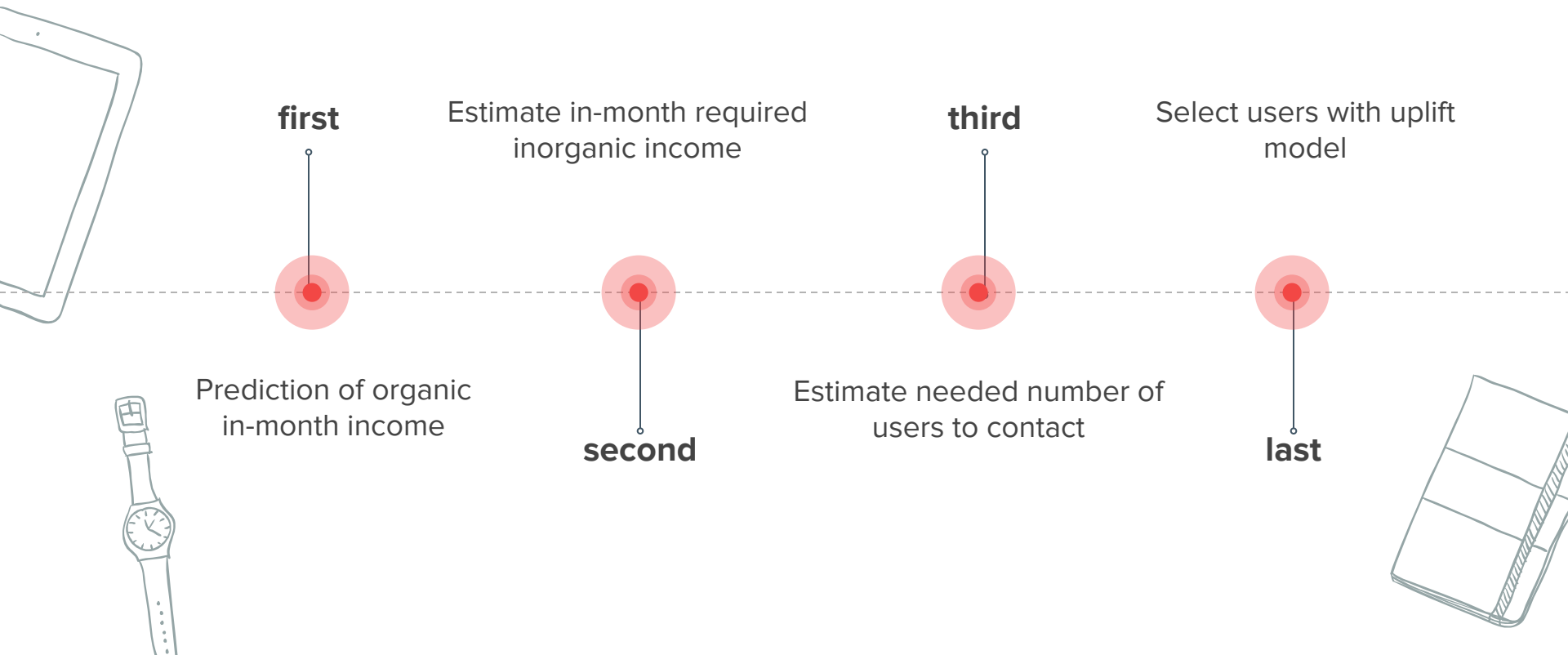
#### XGBoost regression model:

- Allows needed features (holidays)
- Daily data since Jan 2019
- Hyperparameter tuning: Grid Search

### Monthly relative error



# Methodology - overall process

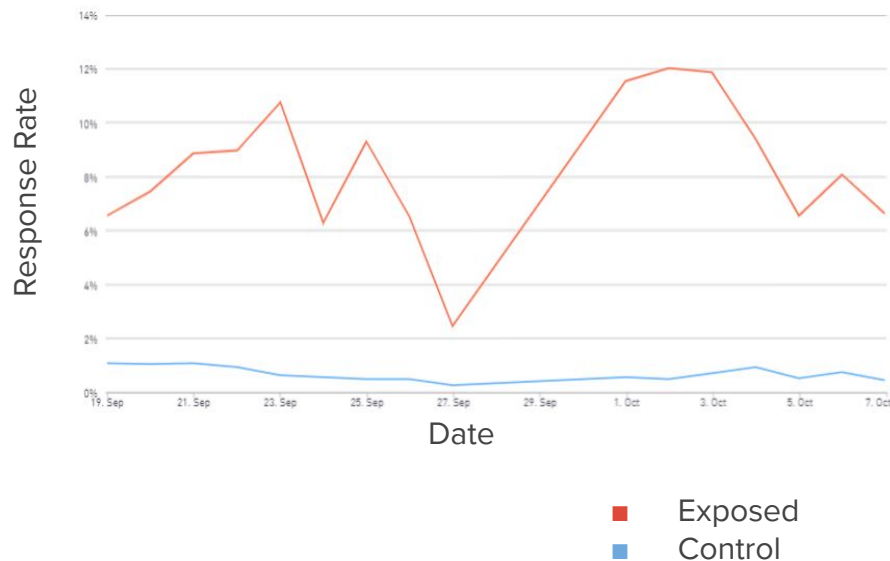




## Conclusions

- Our experiment confirms the usefulness of uplift modeling in marketing campaigns
  - Positive overall uplift rate: Differences in conversion for users contacted by the campaign and users who didn't receive it.
- Uplift modelling allows us to better target the intended set of users.

Brasil results







## References

- Siegel, E. (2011). Uplift modeling: Predictive analytics can't optimize marketing decisions without it. Prediction Impact white paper sponsored by Pitney Bowes Business Insight.
- Kumar, A., & Kumar, R. (2018). Uplift Modeling: Predicting incremental gains.





# Thank you!

## Any questions?

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