2. Calculate the intra-cluster variance
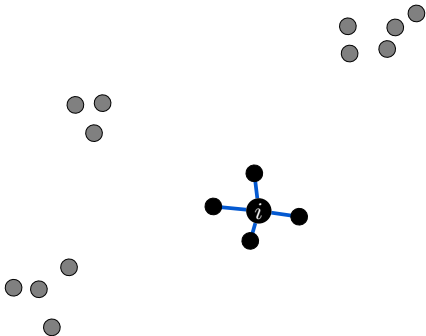

$$s(i) = \frac{-a(i)}{\max\{a(i), \quad \}}$$