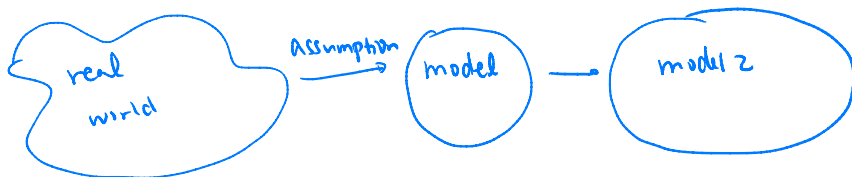


Lecture B1. Newsvendor 1

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I. Problem and Solution

Motivation

Your brother will start part time job of selling newspapers at subway station in the morning. You are asked how many he should prepare for selling.

- What are the kind of information that you need in order to give him a good advice?

- ① Distribution How many customer?
- ② ξ_{on} (wholesale)
- ③ salvage (Salvage)
- ④ ξ_{on} (retail)

average

peak time

The information

- ① (*demand*) How many customer?
 - ② (*retail price*) How much do you sell a copy at?
 - ③ (*material cost*) How much do you pay to the wholesaler?
 - ④ (*salvage value*) How much do you sell an unsold copy back to the wholesaler?
-
- Suppose your brother gave you the following information.
 - ① 11, 12, 13, 14, or 15, equally likely.
 - ② \$2 per copy
 - ③ \$1 per copy
 - ④ \$0.5 per copy

Exercise 1

Assume that D follows the following discrete distribution.

d	20	25	30	35
$\mathbb{P}[D = d]$	0.1	0.2	0.4	0.3
$30 \wedge d$				
$(30 - d)^+$				
$24 \wedge d$				
$(24 - d)^+$				

Answer the followings.

- $\mathbb{E}[30 \wedge D] =$
- $\mathbb{E}[(30 - D)^+] =$
- $\mathbb{E}[24 \wedge D] =$
- $\mathbb{E}[(24 - D)^+] =$

Optimal economic decision

- Your brother's goal is to earn as much money as possible.
- In other words, the newsvendor wants to make *an optimal decision* that maximizes his expected profit.
- In some settings, the optimal decision is related to minimize expected cost.
- In this case, profit, *the objective function*, is composed in the following way.

$$\begin{aligned}
 \text{Profit} &= \overset{\text{cash in}}{\text{Revenue}} - \overset{\text{cash out}}{\text{Cost}} \quad \checkmark \\
 &= \text{Sales Rev.} + \text{Salvage Rev.} - \text{Material Cost} \\
 &= \text{(from Reg. Sale)} + \text{(from unsold item)} - \text{(for preparation)}
 \end{aligned}$$

Solution - tabular method

demand \ stock	11	12	13	14	15	Expected Profit
11	$11 \cdot 2 + 0 \cdot 0.5$ $-11 \cdot 1 = 11$	$11 \cdot 2 + 0 \cdot 0.5$ $-11 \cdot 1 = 11$	11	11	11	$11 \times 0.2 + 11 \times 0.2$ $+ \dots$ $= 11$
12						
13						12.1
14	$9 \cdot 2 + 3 \cdot 0.5$ $-11 \cdot 1 = 9.5$	11	12.5	14	14	$9.5 \times 0.2 + 11 \times 0.2$ $+ \dots + 14 \times 0.2$ $= 12.2$
15						

Stock < Demand
 "lost sale" "understock"

Stock > Demand
 "too much prep" "overstock"

"right on"

Economic cost around decision making

- Your brother wants to the prepared **stock** to exactly match the customer **demand**.
- If **Stock > Demand**,
 - **Overstock cost occurs.**
 - In other words, prepared too much, excessive items, or over-prepared.
 - Overstock by how many?
 - Ex) holding cost, items lose its economic potential value
- If **Stock < Demand**,
 - **Understock cost occurs.**
 - In other words, prepared too less, lost opportunity, or lost sales.
 - Understock by how many?
 - Ex) stock-out, reputation loss, cancellation reward
- Newsvendor wants to find a optimal balance between overstock cost and understock cost.
- Just as all of the retail store you can think of.



Mathematical representation

1. ● (number of units) If demand \underline{D} is random and you prepare \underline{X} unit, then

- # of unit for sales: $\min(D, X)$
- # of unit for overstock: $\max(X - D, 0) = (X - D)^+$
- # of unit for understock: $\max(D - X, 0) = (D - X)^+$

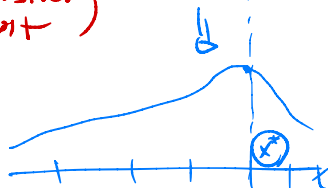
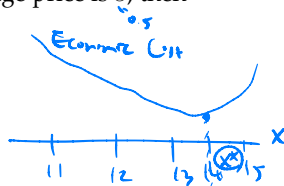
2. ● (unit cost) If retail price is p , material cost is c , and salvage price is s , then

- unit cost for overstock: $p - c$
- unit cost for understock: $c - s$

3. ● Cost = (# of units) \times (cost per unit)

- overstock cost: $C_o = (p - c)(X - D)^+$
- understock cost: $C_u = (c - s)(D - X)^+$

4. Economic Cost = (understock cost) + (overstock cost)



Formal treatment

Remark 1

Newsvendor problem aims to find the optimal number of preparation that maximizes the expected profit formulated as:

$$✓ \quad \mathbb{E}[\text{profit}] = \mathbb{E}(\text{sale rev.}) + \mathbb{E}(\text{salvage rev.}) - \mathbb{E}(\text{material cost}) \quad \checkmark$$

Theorem 1

In newsvendor problem, maximizing the expected profit is equivalent to minimizing the expected economic cost (sum of the expected overstock cost and the expected understock cost).

- ✓ • Two problems being mathematically equivalent to each other implies that a solution that solves the one problem solves the other problem, and vice versa.

Problem and Solution

Remark 2

By the above remark and theorem, newsvendor model is to find optimal x^* that minimize total expected economic cost. That is,

$$x^* = \operatorname{argmin}_x c_o \mathbb{E}[(X - D)^+] + c_u \mathbb{E}[(D - X)^+] \quad \checkmark$$

Theorem 2

$$F(x^*) = 0.7$$

The solution to the above problem can be found as:

- If D is a continuous r.v, with cdf $F(\cdot)$, then find y s.t. $F(y) = \frac{c_u}{c_o + c_u}$
- If D is a discrete r.v, with cdf $F(\cdot)$ then find smallest y such that $F(y) \geq \frac{c_u}{c_o + c_u}$

II. Exercises

Exercise 2

Find your brother's optimal stock level by the above Theorem 2. Then, find his expected profit using the Remark 1.

$$\begin{cases} C_o = 0.5 \\ C_u = 1 \end{cases}$$

$$x^* = \text{smallest } y \text{ s.t. } F(y) \geq \frac{C_u}{C_o + C_u} = \frac{1}{0.5 + 1} = \frac{2}{3}$$

d \	11	12	13	14	15
P(D=d)	.2	.2	.2	.2	.2
P(D ≤ d)	.2	.4	.6	.8	1.0
F(d)					

$$x^* = 14.$$

Exercise 3

Your brother is now selling milk. The customer demands follow $U(20, 40)$ gallons. Retail price is \$2 per gallon, material cost is \$1 per gallon, and salvage cost is \$0.5 per gallon. Find optimal stock level and expected profit.

Exercise 4

Lemonade sells for \$18 per gallon but only costs \$3 per gallon to make. If we run out of lemonade, it will be impossible to get more. On the other hand, leftover lemonade has a value of \$1. Express the following quantity using sale as X and demand as D .

- C_u
- C_o
- Expected economic cost
- Expected profit

Exercise 5

Prove Theorem 1. (Hint: you may use formulation from Exercise 4)

1. Latex. $f_{\pi}(s, a | s = -)$ \rightarrow

↑↑

B1 Exercises.

B1 - 심민규.pdf ↗

B1 - 심민규.Rmd

2. A1 & A2 note 다시.

⊕ some problems
from DaiPark.

여기요.

3. 12장4 case \rightarrow 논문을 보겠습니다.

Discussion

On the nature of newsvendor

- What does $F(y) = \frac{c_u}{c_o + c_u}$ imply?
 -
 -
 -
 -
 -
- Buying a suit - department store vs outlet

News vendor in a big picture

- Newsvendor is characterized as an *optimal decision making* problem.
- Newsvendor is characterized as a “baby model” for a *decision making under uncertainty*.
- Since it is decision making *under uncertainty*, a random variable is involved.
- It can be viewed as *decision making at time 0*, then *results come out at time 1*. It is thus called as *one-period problem*.
- *Stochasticity* is the combined notion of *time* and *randomness*.
- In sum, newsvendor is *one-period stochastic decision making* problem, where
 - ① *one-period* specifies its time domain.
 - ② *stochastic* tells that we make decision considering future randomness.
 - ③ *decision making* obviously includes optimization aspect of the problem.

"Man can learn nothing unless he proceeds from the known to the unknown. - Claude Bernard"