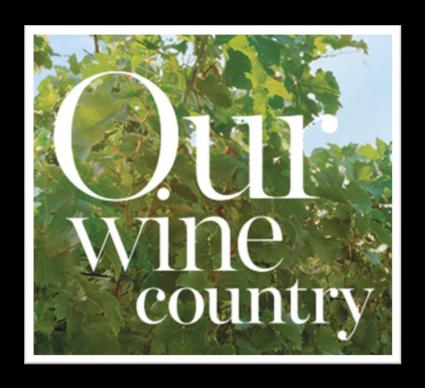
Shopping Patterns at LCBO



Shari Mogk-Edwards LCBO Vice-President Products, Sales and Merchandising

March 4, 2014

Sales

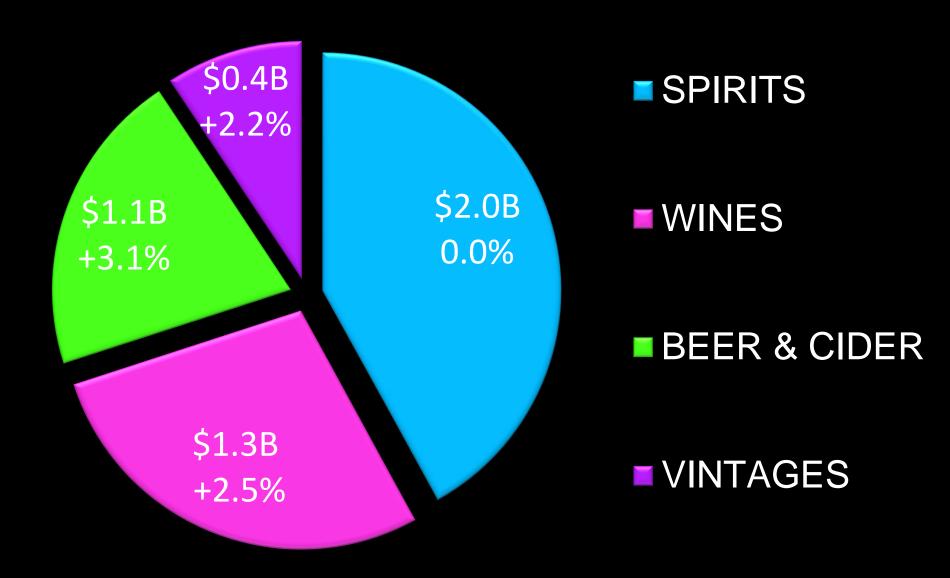
Wine Trends

Consumer Shopping Patterns

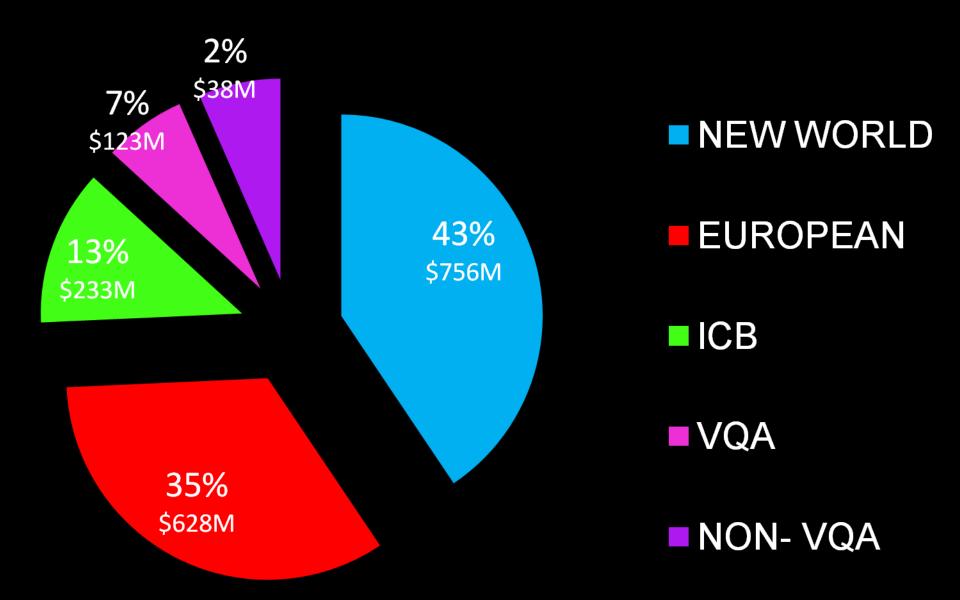
Opportunities at LCBO



LCBO sales are \$4.8B



Total wine sales



Consumer shopping patterns

LCBO Red Wines are Red hot!

Red Wines is the largest category with 49.4% share of total Wines

Top Varietals:

Red Blends	\$ 90M	+24.6%
Cabernet Sauvignon	\$ 109M	+ 9.3%
Zinfandel	\$ 5M	+51.4%

LCBO Spain and Portugal Wine Sales

 Spain
 \$47.8M
 +10.0%

 Portugal
 \$23.7M
 +4.9%

Red dominant categories have experienced double digit growth over the past year

New products offering great price/value are appealing to customers

California continues to steal share and attract new customers

Sales

\$238M +19.4%

Growth is driven by:

Value

New products

Appealing taste profile





Ontario Wine is the fastest growing wine segment at LCBO

Growth rates by category

European WINES



1.1%

Ontario Wines



3.3%

ICB



5.5%

VQA



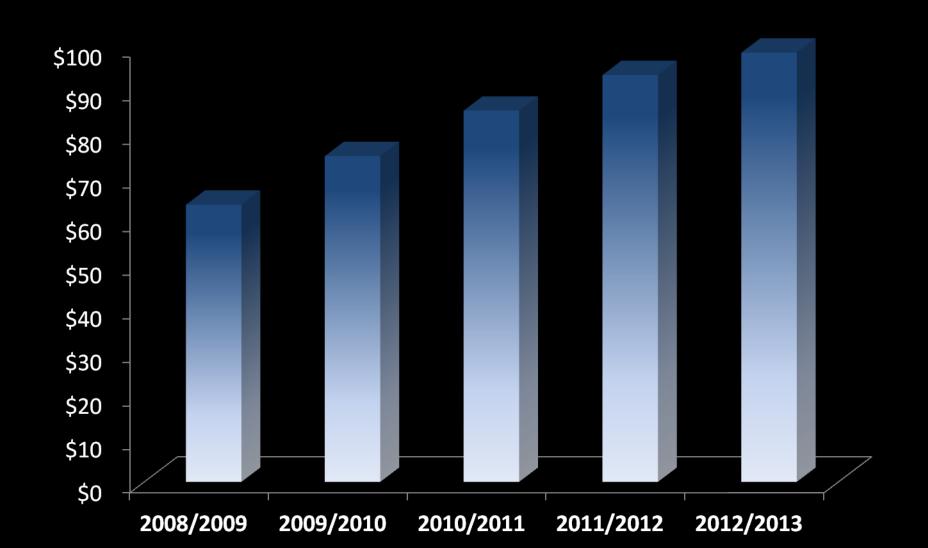
1.0%

New World WINES

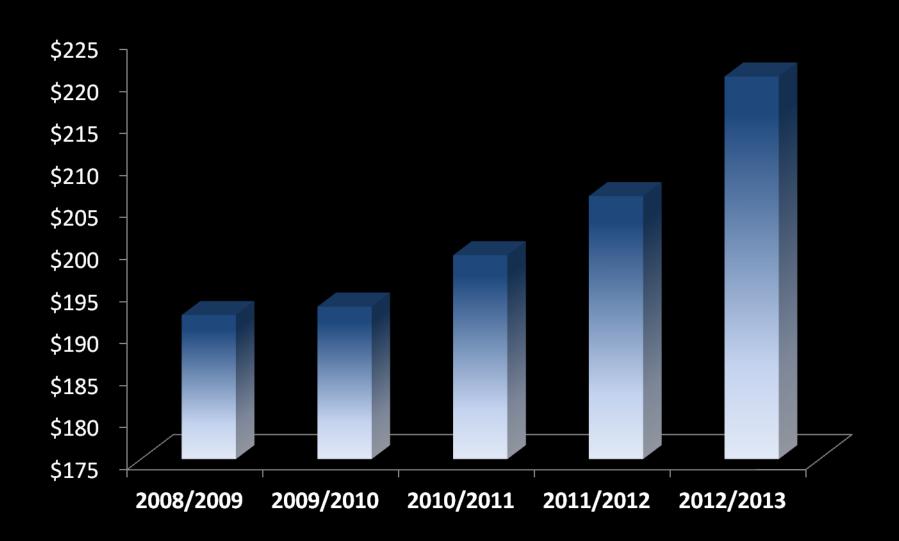


3.0%

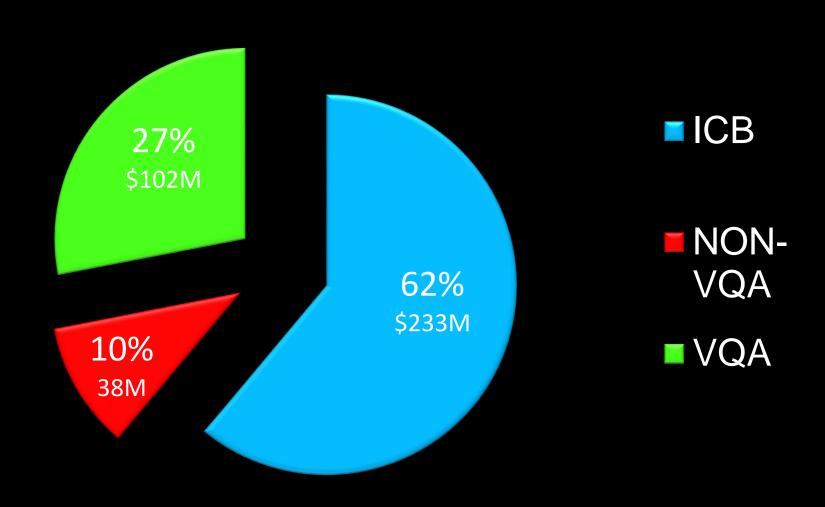
VQA Wines have sustained healthy sales increases over the past five years



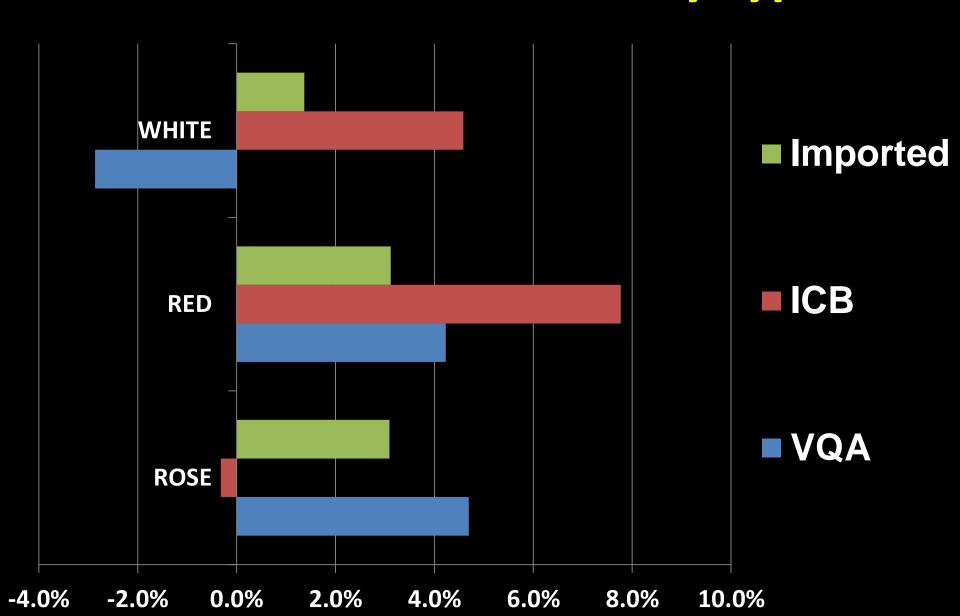
ICB Wines have enjoyed steady growth



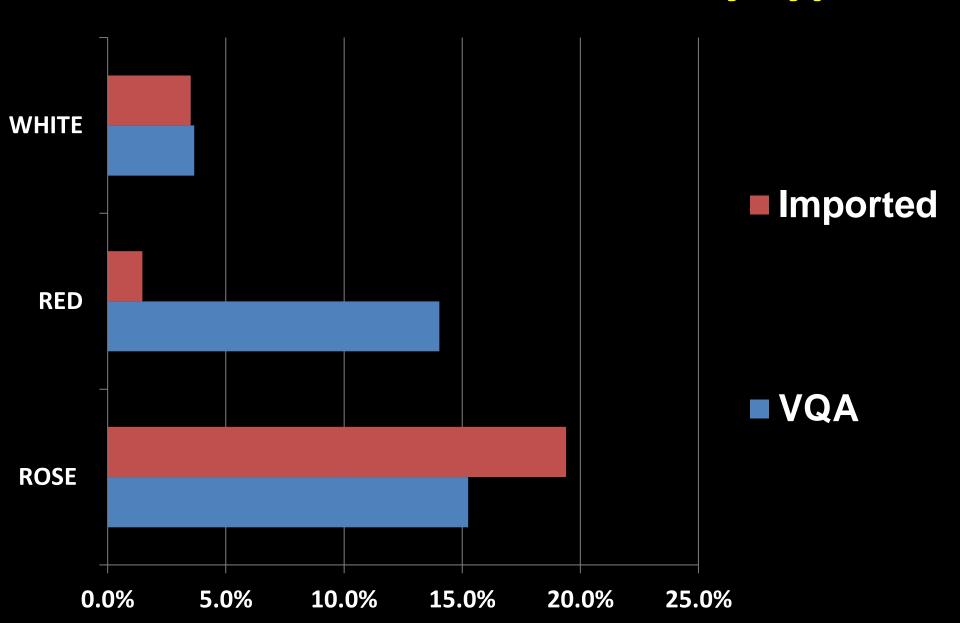
Market Share of ICB, NON-VQA and Ontario VQA Wines



WINES sales trends – by type



VINTAGES sales trends – by type



VQA sales growth has slowed ICB sales continue to increase

VQA Wines



+0.8%

\$103M

VQA VINTAGES



+13.0%

\$15M

ICB



+5.5%

\$233M

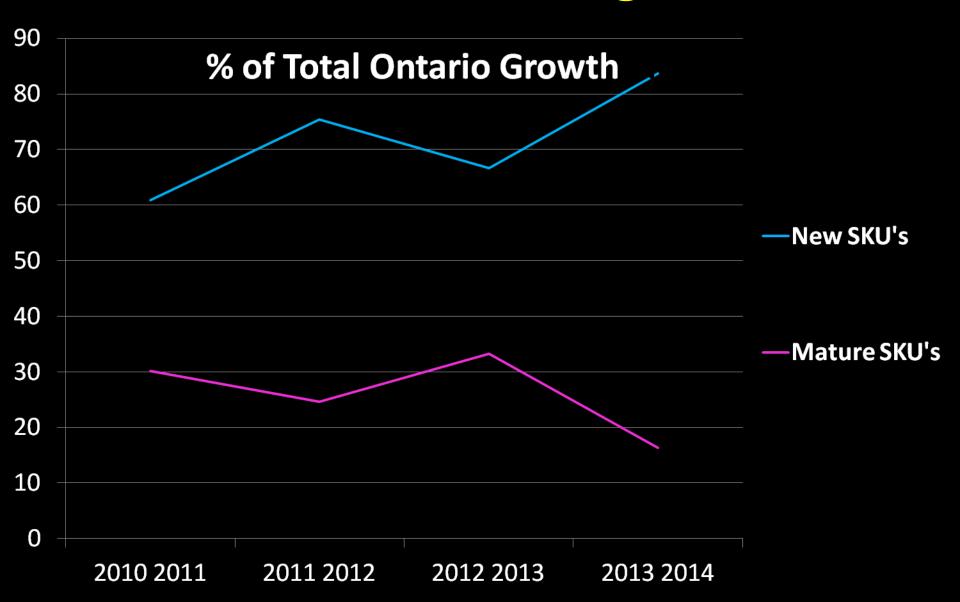
Non-VQA



-3.1%

\$38M

New brands drive growth



Trends in wine pricing

Average purchase price for wines



Prices for Wines - Imported



Value-driven ICB customers are trading up – all growth under \$12

< \$8.00 (58.3% of sales) **3.0**%

\$8.00 - \$10.00 (38.5% of sales) **7.9**%

\$10.00-\$12.00 (3.0% of sales) **32.0%**

\$12.00-\$15.00 (0.2% of sales) **-7.0%**

Customers willing to trade up for VQA - when products over-deliver

\$8.00-\$10.00 (5.5% of sales) -10.9%

\$10.00-\$12.00 (21.8% of sales) -11.3%

\$12.00-\$15.00 (59.8% of sales) **6.9%**

\$15.00-\$18.00 (7.6% of sales) **8.6%**

\$18.00-\$20.00 (0.9% of sales) **41.0**%

Prices in VINTAGES - imported wines



Confident customers are shopping **VINTAGES for premium Ontario wines**

\$18.00-\$20.00 (23.1% of sales) **4.0%**



\$20.00-\$25.00 (15.8% of sales) **35.6%**



\$25.00-\$30.00 (4.4% of sales) **23.6%**



Opportunities at LCBO

New Products are driving customer interest and trade up

New Products

Sales are \$3.8M 100% of VQA wines growth

New brands are more premium on average - Net \$/Litre:

- \$16.26
 - \$14.98 for mature brands



Customer shift toward VQA reds

VQA Red Net Sales +5.1%

43.3% share +1.7%

*white share -2.1%

Top Red Varietals

Merlot \$4.9M +20.8%

Other Varietals \$ 1.0M +15.2%

Baco Noir \$ 5.5M + 9.4%

Cabernet Sauvignon \$ 1.6M + 7.1%

Pinot Noir \$ 4.4M + 6.6%



Customers are choosing wines Ontario does best

Top VQA subsets

Riesling

Cabernet-Merlot Blend

Chardonnay

Baco Noir

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\$ 13M

\$ 13M

\$ 11M

\$ 6M

-3.1%

-0.2%

+2.2%

-3.1%

+9.4%



VINTAGES is a trusted destination for VQA wines

Sales +8.4% YTD +8.0%

VQA wine is growing across ALL VINTAGES subsets

White 1 + 5.2%

Red + 19.5%

Sparkling + 59.2%

Re-vamped Wines to Watch program launched in P4

Improved utilization of retail space

Enhanced assortment

Reinforce quality image

12 Wines/Turn, x3 turns/year



100% ONTARIO

Direct Delivery program has double digit sales increases

Enhanced assortment and new store clusters support

growing customer demand for regional wines

Top performing store clusters:

•	VQA Enhancement	\$1.1M	+65%
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• PEC \$256,000 +57%

• Icewine \$235,000 +24%

Total Program Sales: \$1.9M, +66%

How to be more successful at LCBO



Category objectives for VQA

Elevate the quality image of Ontario Wines and build consumer confidence by showcasing varietals and styles that Ontario does best.

Successful products drive customer interest and support LCBO programs

Varietals and styles Ontario does best

New products that offer exceptional price/value

Premium price points for all **VINTAGES** channels

Support LCBO programs and new initiatives

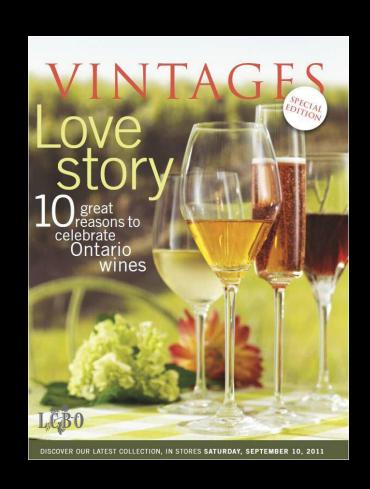
VINTAGES Front Line Release is driving the growth in VQA

Every two weeks VINTAGES releases 8-10 Ontario Wines

Featured in print catalogue

Available to 300 stores

56 – 224 case purchase quantity per SKU



Thank you



