# Beaumont University 2016 Course Catalog

# Course Registration, Withdrawal and "No Show" Policy

#### **How to Enroll**

Instructions on how to self-enroll in classes can be found <u>here</u> on the Beaumont University website. Each employee should discuss class dates/times with their supervisor/manager before enrolling in a course.

## **Class Withdrawal Policy**

In order to be courteous and respectful to other employees and the instructor, withdrawals should be made at least four (4) days prior to the class start date. Many courses have waiting lists and this allows time to offer another employee the option to attend. Withdrawals with less than one (1) day notice may be considered a "No Show."

## **No Show Policy**

Failure to show up for a class will result in an "Incomplete" being recorded on the employee's transcript and notification will be sent to the employee's supervisor/manager. Cancellations with less than one (1) day notice may be considered a "No Show."

Employees with three (3) "No Shows" in any one-year period will not be allowed to attend Beaumont University courses without written approval from their supervisor and permission from the instructor.

#### **Table of Contents**

Monthly Schedules <u>Leadership Development</u>

January 7 Habits of Highly Effective People

February <u>Becoming a More Effective Leader:</u>

March Understanding Your

April Management Style

May <u>Crucial Conversations</u>

June <u>Emotional Intelligence</u>

July <u>Employee Relations Skills</u>

August <u>Influencer</u>

September <u>Leadership Essentials</u>

October <u>Managing Toxic and Disruptive</u>

November <u>Behaviors</u>

December The Attitude Angle

**Overcoming The Five Dysfunctions** 

of a Team for Leaders

**Generations in the Workplace** 

**Employee Development/Service** 

Excellence

**Adding Style to Service Excellence** 

**Being Part of a Team** 

**Defusing Anger** 

**Enhancing Your Telephone Skills** 

Yes, And...Using Improv to

<u>Improve</u>

There is no cost for Beaumont employees to attend Beaumont University courses

# 2016 Calendar At-A-Glance

	January 2016				
				1	
4	5	6	7	8	
11	12	13	14	15	
18	19	20	21	22	
25	26	27 Leadership Essentials	28 Being Part of a Team	29	

********		February 2016		
1	2 Yes, And	3	4	5
8	9	10	11 Leave Them Feeling Good	12 Managing Toxic and Disruptive Behaviors
15	16	17	18 Defusing Anger	19 Becoming a More Effective Leader
22	23	24 Adding Style to Service Excellence	25	26 Crucial Conversations
29				

	March 2016				
	1	2 Being Part of a Team	3	4 Crucial Conversations (Day 2)	
7	8 Generations in the Workplace	9 Emotional Intelligence	10 Yes, And	11	
14	15 Leave Them Feeling Good	16	17 The Attitude Angle	18	
21	22	23 Adding Style to Service Excellence	24	25 Overcoming the 5 Dysfunctions of a Team	
28	29	30 Leadership Essentials	31 Defusing Anger		

	April 2016				
				1	
4	5 The Attitude Angle	6	7 Being Part of a Team	8	
11	12	13	14 Defusing Anger	15 7 Habits of Highly Effective People	
18	19	20 Leave Them Feeling Good	21	7 Habits of Highly Effective People (Day 2)	
25	26	27 Adding Style to Service Excellence	28	7 Habits of Highly Effective People (Day 3)	

	May 2016				
2	3	4	5 Being Part of a Team	6 Managing Toxic and Disruptive Behaviors	
9	10	11	12	13	
16	17	18	19	20	
23	24	25 Leadership Essentials	26 Emotional Intelligence	27	
30 Memorial Day	31				

	June 2016				
		1 Generations in the Workplace	2	3	
6	7	8	9	10 7 Habits of Highly Effective People (Day 1)	
13	14	15	16	17 7 Habits of Highly Effective People (Day 2)	
20	21	22	23	24 7 Habits of Highly Effective People (Day 3)	
27	28	29 Crucial Conversations (Day 1)	30		

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4	5	6 Crucial Conversations (Day 2)	7	8	
11	12	13	14 Emotional Intelligence	15	
18	19	20	21	22	
25	26	27 Leadership Essentials	28	29	

	August 2016				
1	2	3 Generations in the Workplace	4	5	
8	9	10	11	12	
15	16	17	18	19	
22	23	24	25	26	
29	30	31			

		September 2016		out of the party
5			1	2
5	6	7	8	9
12	13	14	15 7 Habits of Highly Effective People (Day 1)	16
19	20	21	22 7 Habits of Highly Effective People (Day 2)	23
26	27	28 Leadership Essentials	29 7 Habits of Highly Effective People (Day 3)	30

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# **Leadership Development Courses**

#### 7 Habits of Highly Effective People

Every day, we face challenges that try to derail our effectiveness – common distractions, conflicting priorities, unclear objectives and poor communication, among others. This 3-session course applies timeless principles that yield greater productivity, improved communication, strengthened relationships, increased influence and laser-like focus on critical priorities. LDR2025 19.5 hours

#### You'll learn how to:

- Take initiative to become more effective
- Balance key priorities
- Improve interpersonal communication
- Apply principles for achieving a balanced life

You must attend all three sessions to receive credit for the class

#### Becoming a More Effective Leader: Understanding Your Management Style

All leaders have their own individual style that impacts the way they manage time, make decisions, solve problems, and work with and develop others. Effective leaders understand their style and how it impacts and influences people who have other styles.

LDR2036 8 hours

#### You'll learn how to:

- Understand your own management style and its effect on others
- · Recognize others' styles and their preferences for interaction
- More effectively guide and develop those who report to you
- Overcome challenges when working with people who have different styles

This course is most effective for employees who have at least one year of management experience. It requires participants to take a 20 minute, online, pre-class assessment which will provide leaders with a comprehensive, individual, management style report.

#### **Crucial Conversations**

Crucial conversations are those difficult discussions that matter most – the ones that significantly affect relationships and results. These conversations are often filled with strong emotions and varied opinions. This 2-day class focuses on dealing with the fears and common problems associated with difficult discussions. LDR2019 16 hours

#### You'll learn how to:

- Understand the consequences of avoiding crucial conversations
- Identify skills to minimize defensiveness
- Practice holding effective crucial conversations
- Discuss what must be done after a crucial conversation to ensure action and results

You must attend both sessions to receive credit for the class

#### **Emotional Intelligence: Key to Effective Leadership**

One of the key qualities of effective leaders is Emotional Intelligence (EQ). It is often considered more important than IQ in determining leadership success. This 3-hour session focuses on understanding and exploring participants' levels of Emotional Intelligence in the workplace. LDR2021 3 hours

#### You'll learn how to:

- Identify the five categories of Emotional Intelligence
- Recognize the impact Emotional Intelligence has on leadership
- Determine individual strengths and areas of development
- Create an action plan to increase Emotional Intelligence

#### **Employee Relations Skills**

Being an effective and consistent leader starts with understanding the structure and policies in place governing acceptable employee behavior. This full-day session reviews key managerial and administrative procedures and processes. LDR2002 7 hours

- Differentiate the steps of performance management coaching and mentoring, counseling, Level I, Level II and termination
- Understand reliability expectations and suitability to work standards
- Respond to grievances
- Utilize performance appraisals to guide employee development

#### **Generations in the Workplace**

In healthcare we can potentially interact with up to five different generations in the workplace, impacting our effectiveness with both staff and customers.

LDR2032 3 Hours

#### You'll learn how to:

- Gain a better understanding of the unique strengths and differences of each generation
- Learn strategies to combat the potential conflicts between the generations
- Improve communication across the generations

#### Influencer

Effective leaders are influential in creating sustainable positive changes within themselves, teams and the organization. This 2-day class will give you powerful and useful techniques for driving change and resolving tough issues at work and beyond. LDR2034 16 hours

#### You'll learn how to:

- Diagnose the many causes behind a problem and create powerful strategies for moving things forward
- · Identify the behaviors that, if changed, will lead to desired results
- Rely less on formal authority and more on ways to motivate and enable others to alter their behavior
- Use the powerful Influencer Model to develop and apply a robust influence strategy to anything from small-tolarge scale transformations

You must attend both sessions to receive credit for the class.

#### **Leadership Essentials**

Leadership Essentials focuses on the philosophy, principles and practices of being a Beaumont leader. This interactive 1-day course is applicable for recently promoted or hired Beaumont leaders, those aspiring to a leadership role, as well as experienced leaders desiring a refresher session. LDR-ORI 8 hours

#### You'll learn how to:

- Display the Beaumont leadership competencies
- Create an engaging environment
- · Enhance your communication skills
- Make informed hiring decisions
- Utilize various technical systems

#### **Managing Toxic and Disruptive Behaviors**

Toxic behaviors not only make the workplace miserable, but left unaddressed they can be downright destructive and dangerous. This 3-hour workshop will help leaders deal more effectively with disruptive behavior. LDR1024 3 hours

- Recognize and identify toxic and disruptive behaviors
- Explain the impact of these behaviors in the workplace in individuals, groups and the organization
- Explore 4 dynamics in disruptive situations, and techniques for effective responses to each dynamic
- Identify strategies to minimize the effects of being a "toxic handler"

#### Overcoming The Five Dysfunctions of a Team for Leaders

Without a strong and high functioning team, leaders have a slim chance of being effective and successful. Based on the best-selling leadership book by Patrick Lencioni, this one-day session focuses on how leaders can improve the cohesion and functioning of their teams by applying The Five Dysfunctions Model. LDR2035 8 hours

#### You'll learn how to:

- Understand what's needed to build a cohesive team
- Gain a basic understanding to the degree in which your team meets these expectations
- Identify steps to improve your team's functioning
- Develop an action plan to improve your team's functioning

#### The Attitude Angle

Few things have a greater impact on our daily lives than attitude. Our attitudes and those of others can create a positive or negative environment and affect life, job and patient satisfaction. This 3-hour workshop will explore the factors that determine attitude and what you can do to influence more positive experiences. LDR2027 3 hours

- Determine the attributes that influence attitude
- Harness the power of choice
- Understand the pitfalls of perception
- Identify behaviors that result in positive teams

# **Employee Development/Service Excellence**

#### Adding Style to Service Excellence

Everyone – patients, co-workers, family members – has their own unique style. These differences can make for challenging situations when others' styles differ from our own. This 2½ hour class will guide you through the process of recognizing various behavior styles and show you the importance of flexing your approach to achieve service excellence. EED2025 2.5 hours

#### You'll learn how to:

- Understand the strengths of your personal style
- Recognize how your behavior impacts interactions with others
- Understand how your style is perceived by others
- Identify what you can do to improve interactions by adapting your style to others

#### **Being Part of a Team**

Each person plays an important role in a successful department and organization. Collaboration is critical to achieving goals and creating an engaging workplace. This 2½ hour workshop will show you how to be a valuable team member and work effectively with others. EED2000 2.5 hours

- Describe the characteristics of winning teams
- Identify the characteristics of dysfunctional teams
- Discuss the four processes of team development and growth
- Identify the key elements in evaluating a team's effectiveness

#### **Defusing Anger**

Discussions can quickly get out of control when anger enters the conversation. Once emotions take over, it's challenging to get the conversation back on track. This 2-hour workshop provides techniques to keep discussions under control and productive when things start to get tense. EED2043 2 hours

#### You'll learn how to:

- Identify the warning signs that a conversation is escalating toward anger
- · Deal with the situation calmly and with control
- Manage your own emotions
- Respond effectively to the concerns of the upset or angry person

#### Leave Them Feeling Good: The Basics of Customer Service

Customer service in healthcare is at the core of what we do. Each day, we encounter numerous "customers" – patients, families, co-workers, etc. This 2½ hour workshop will focus on the development of customer service skills across a variety of situations. EED2017 2.5 hours

- Make a positive first impression
- Recognize the impact of attitudes in the workplace
- Effectively contend with challenging behaviors
- Utilize techniques to defuse tense situations

#### Yes, And ... Using Improv to Improve

Making the most of what's currently available, whether it's resources or talent, is a defining trait for work success. This 2-hour session explores the use of improvisation to creating a thriving team environment. EED2025 2 hours

- Understand the "yes, and" concept
- Explore how improv can create strong teams
- Recognize the value of thinking "inside" the box
- Handle changing circumstances more effectively