B2B SELLINGPLAYBOOK



PARTNERSHIPS FOR SUCCESS:

Transforming health care access and delivery through B2B innovation

Dear Valued Partners,

Bon Secours Mercy Health leads the way in strategically transforming health care delivery and services. Long renowned for providing compassionate, high-value health care through its hospitals and clinical sites in the U.S. and Ireland, the ministry also demonstrates thought leadership and innovation through an expanding portfolio of growth-oriented businesses.

Our platform of business-to-business (B2B) subsidiaries help us leverage economies of scale to enhance health care access, improve outcomes and drive value across a vast array of investments, partnerships, mergers and acquisitions. We bring specialized resources to each of these portfolio investments across areas such as value-based care programs, digital innovation, outsourced care management, supply chain transformation, complex prescription management, consulting and much more.

With a long-term commitment to invest in innovative, forward-looking businesses that support and bolster traditional health care service, focusing on our B2B platform is critical to drive meaningful, diversified revenue that extends beyond our current footprint.

This guide provides you with the profiles of our B2Bs, all of which demonstrate our excellence in healthcare as well as business. Our goal is to utilize these assets to deepen client relationships, differentiate our offerings, and achieve sustainable growth. In an increasingly competitive and challenging landscape, hospitals and health systems need more than just great programs —they need strategic insights, tailored approaches, and the right partnerships to succeed. We deliver this and more through our growing B2B portfolio.

We understand that selling to healthcare organizations is not just about closing deals; it's about building trust, understanding the unique needs of your clients, and ultimately improving patient outcomes. Those relationships we form today will define the future of healthcare – a future where BSMH generates long-term value through targeted investments like these that align with our mission to truly transform how care is delivered.

David Cannady

Chief Strategy Officer, Bon Secours Mercy Health

anche Mackey

Don'd A. Carry

Sandra Mackey

Chief Marketing Officer, Bon Secours Mercy Health

CONTENTS

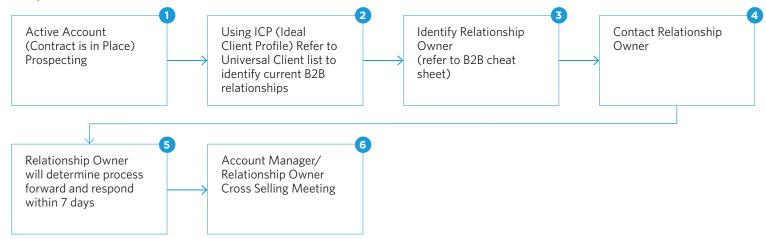
Rules of Engagement	3
BSMH B2B Roster	4-5
Advantus Health Partners	6
Bon Secours Occupational Health / Mercy Health Occupational Health	7
BSMH Physician and Provider Relations	8
Compass Surgical Partners	9
Compassus	10
Conduit Health Partners	11
Ensemble Health Partners	12
Harness Health Consulting	13
Harness Health Pharmacy	14
Health Select Services	15
Nordic	16

RULES OF ENGAGEMENT

These rules of engagement were developed to increase collaboration and avoid duplicate efforts in prospecting, developing and growing new customer accounts.

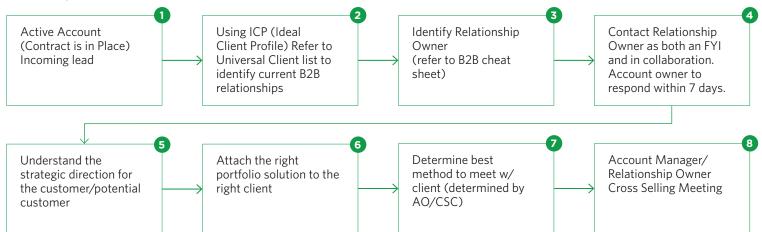
PROSPECT (EXISTING ACCOUNT)

This is an existing account with a contract in place, which has been identified as a new opportunity for an additional or expanded B2B contract.



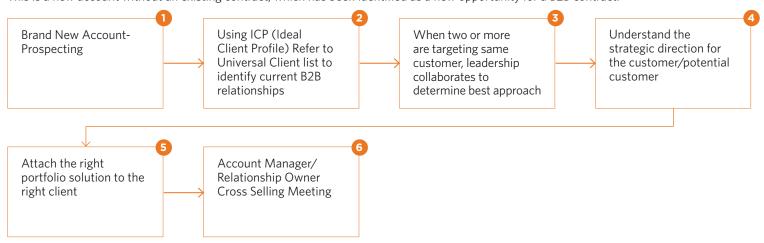
LEAD (EXISTING ACCOUNT)

This is an existing account with a contract in place, which has proactively reached out to get more information about a new or expanded B2B contract.



PROSPECT (NEW ACCOUNT)

This is a new account without an existing contract, which has been identified as a new opportunity for a B2B contract.



B2B ROSTER

Here's a lineup of our BSMH portfolio companies that are providing exceptional, measurable value both inside and outside of our health system.

Company	Description	Key Contacts
Advantus Health Partners	Advantus manages and operates a complex supply chain organization with a modular design to fit any channel or scale of health systems. We provide back office solutions in contracting, analytics and clinical intelligence and run core operations inside the walls of the healthcare setting.	Dan Hurry, President; djhurry@advantushp.com John Wright, COO; jwright3@advantushp.com Rick Roycroft, Chief Growth Officer; RRoycroft@advantushp.com Seth Wardell, Executive Director of BD; swardell@advantushp.com
Bon Secours Occupational Health MERCYHEALTH Occupational Health Services	Provide health services to employees either at one of our occupational health clinics or at a dedicated onsite employer clinic. Contracted with and billed directly to the employer, not insurance.	Kirsten Saint Clair, President Adam Vraves, VP Strategy / Sales Mike Bramhall, VP Operations
BON SECOURS MERCY HEALTH	A relationship model designed to improve communication among providers and optimize growth for the medical group, network and market operations across our communities.	Kelly Nicholls, VP Angela Birney, System Director (Paducah, Cincinnati, Toledo, Lorain, Lima, Youngstown) Wendy Phelps, System Director (Springfield, Richmond, Greenville, Hampton Roads)
COMPASS SURCICAL PARTNERS	Supporting the growth of BSMH ambulatory surgical footprint through joint venture opportunities with employed and independent surgeons. These opportunities support strategic alignment with commercial and governmental payers reducing overall costs.	David Killean, VP Ambulatory Services; dkillean@mercy.com; 615-364-6018 Jasna Karamehmedovic, VP Diversified Growth; JKaramehmedovic@bsmhealth.org; 773-636-2281 Sean Rambo, President Compass Surgical; srambo@compass-sp.com; 404-822-4716 Scott Bacon, VP Development; sbacon@compass-sp.com; 919-797-3629 Michelle Schwarz, System Director Ambulatory Surgical Services; mlschwarz@mercy.com; 513-316-1535
COMPASSUS®	Compassus is the Joint Venture partner, managing BSMH Home Health and Hospice programs throughout OH, VA, KY, SC and FL.	Andrew Monroe - Division President & Exec. Sponsor; Andrew.Monroe@compassus.com Jeff Marsh - Chief Growth Officer; jeffrey.marsh@compassus.com Laura Templeton - Chief Operating Officer; laura.templeton@compassus.com
Conduit Health Partners	Improving access to quality health care through nurse-first triage services and helping health care systems optimize their transfer center services. Nurse First Triage Avoid unnecessary ED visits Reduce Network leakage Improve Patient Acquisition & Optimize Growth	Cheryl Dalton Norman, President; cdalton-norman@conduithp.com; 865-604-4751 Dominique Wells, COO; DominiqueWells@conduithp.com; 513-502-1589 Dusti Browning, VP Growth and Client Solutions; dlbrowning@conduithp.com; 513-312-1807 Kris LaHote, Manager Program Management Office; kristine_lahote@conduithp.com; 419-340-6892

B2B ROSTER

(Continued)

Company	Description	Key Contacts
ENSEMBLE* HEALTH PARTNERS	Ensemble manages end-to-end revenue cycle services to hospitals, health systems and provider groups. We guarantee a 5-10% reduction in cost and a recurring 3-5% increase in annual net patient revenue. Unlike our competition, we are a company of elite revenue cycle operators and do not rely heavily on offshore staffing resources.	Judson Ivy, Founder and President; Judson.Ivy@ensemblehp.com Ben Foster, Chief Commercial Officer; Ben.Foster@ensemblehp.com
Harness Health Consulting	PAM is embedded in your existing payments process and facilitates a prepayment review of 100% of selected potential referral source transactions. Any deficiencies/ errors are tracked and corrected prior to payment. Significantly reduces risk, improves controls, avoids regulatory costs, and has a return greater than the cost of the service (separate from the regulatory cost avoidance).	Jerry Lear, Chief Internal Audit Officer Chris Wasik, System Director IA Mark Despoth, Director IA/PACE
Harness Health Pharmacy	Manages employee prescription benefits (PBM) 340B consulting/auditing/managing	Lance Lomax - PBM Management (513) 485-4437 Amanda Gordon - 340b Consulting (513) 478-0506
Health Select SERVICES	Health Select Services (HSS) uses a clinical approach integrated with a technical platform that supports health care and Accountable Care Organizations (ACOs) achieve value-based care performance results.	Jean Haynes, Chief Population Health Officer Kelli Chovanec, VP, Clinical Services for Population Health Operations contact: Carla Stephens, Population Health Client Management Specialist
N ; RDIC	Nordic partners with clients to optimize the value of health IT investments and shape the future of healthcare through strategic advisory, technology deployment, digital innovation and comprehensive managed services. Our team brings a depth and breadth of experience to help hospital systems advance clinical, financial, and operational transformation.	Stu McLean, Interim CEO Paul Slaughter, COO; paul.slaughter@nordicglobal.com Katherine Sager, Chief Consulting Officer; katherine.sager@nordicglobal.com Dan Stoke, Chief Growth Officer; daniel.stoke@nordicglobal.com Mickey Davis, Managed Services EVP; mickey.davis@nordicglobal.com Terri LeFort, President Nordic International; terri.lefort@nordicglobal.com



Company Name	Advantus Health Partners
Other Naming/Reference	Advantus Health Partners
Description	Advantus manages and operates a complex supply chain organization with a modular design to fit any channel or scale of health systems. We provide back office solutions in contracting, analytics and clinical intelligence and run core operations inside the walls of the healthcare setting.
Value Proposition	Comprehensive Supply Chain Solutions company that meets clients where they are. Our menu of services can be taylor fit based on maturity, scale and readiness. Our contracting approach is narrow and deep yielding double digit savings for clients and improving quality of service.
Services	We offer supply chain solutions while also offering top tier pricing through our GPO as secondary or tertiary.
Company Contacts	Dan Hurry, President, djhurry@advantushp.com; John Wright, COO, jwright3@advantushp.com; Rick Roycroft, Chief Growth Officer, RRoycroft@advantushp.com; Seth Wardell, Executive Director of BD, swardell@advantushp.com
Relationship Owner	Seth Wardell swardell@advantushp.com; 904-293-5023
Industry Terms or Topics	GPO, Supply Chain Solutions
Competitors	Premier, TRG, HealthTrust, Vizient
Ideal Client Profile	Small to mid-size IDN'swith 1-5 hospitals for comprehensive services, Large IDN's for specific offerings
Target Roles	CFO, COO, CEO, CNO, CMO, Supply chain VP/managers/directors, VP of value analysis, Chief Supply Chain Officer.
Partners/Clients	Clients: BSMH, Premier Health, Salem Health, Delta Health, Roper, Larkin Health, LACNY, USPH Strategic Operation Partners: Alliant Purchasing, TruPointe Partners, Alliance Cost Containment, Warrior Outdoors, Greater Dayton Area Hospital Association Strategic Suppliers: Medline, HHS, GE Healthcare, SupplyCopia, Medtronic, JnJ
Geography	National
Online	https://advantushp.com/contact/
Companion Companies	Can bring value to any of the portfolio companies as our services are free and non legal binding





Company Name	Mercy Health Occupational Health / Bon Secours Occupational Health
Other Naming/Reference	Occ Health, Occ Med, Employer Services
Sales Council Contact	Adam Vraves
Description	Provide health services to employees either at one of our occupational health clinics or at a dedicated onsite employer clinic. Contracted with and billed directly to the employer, not insurance.
Value Proposition	With nearly 75 access points in four states, Bon Secours/Mercy Occupational Health provides employers with healthcare services designed to keep employees safe and on the job. We provide the highest quality pre-hire Occupational Health services along with safe, expedited return-to-work post injury.
Services	Services include worker injuries, employment screenings, drug/alcohol testing, fit testing, physical exams, and general health checks.
Industries	Occupational Health, Occupational Medicine, Employer Services, Workers Compensation
Company Contacts	Kirsten Saint Clair, President Adam Vraves, VP Strategy / Sales Mike Bramhall, VP Operations
Relationship Owner	Dan Gerker, National Sales Director DGERKER@mercy.com, (314) 330-5810
Competitors	Concentra, Crossover Health, XYZ health system occ health
Ideal Client Profile	Generally 100+ employee companies in blue collar industries such as hospitality, manufacturing, construction, etc.
Target Roles	Human Resources, Safety Manager, Employee/workplace Safety
Partners/Clients	1,000+ companies across our markets; large onsite customers include GE, P&G, Michelin
Geography	BSMH footprint (OH, VA, KY, SC)
Online	https://www.bonsecours.com/health-care-services/occupational-health#
Companion Companies	Conduit: Nurse Triage is VERY complimentary to Occ Health onsite services. We include as third leg o our stool (Onsite, Near site, and remote triage)



Company Name	BSMH Physician and Provider Relations
Other Naming/Reference	PPRM
Sales Council Contact	Kelly Nicholls
Description	A relationship model designed to improve communication among providers and optimize growth for the medical group, network and market operations across our communities.
Value Proposition	The physician and provider relations team is a market-based shared service whose primary objectives are to optimize patient retention, new patient volume, and provider engagement by initiating and strengthening referral relationships across our care continuum through improved communication and elimination of care delivery barriers.
Services	PPRMs serve as a conduit of communication to physicians and providers practicing medicine in BSMH Markets, keeping them informed and making sure their voice is heard. Additionally, the PPRM serves as counsel to market leadership, providing competitive performance reviews of key services featured in the market product portfolio. Finally, the PPRM team facilitates issue resolution, often leading to improvements across the care delivery model.
Industries	Quality, Access, Report Delivery, Patient Satisfaction, Cost, Network Adequacy, Communication, Engagement
Company Contacts	Kelly Nicholls, VP Angela Birney, System Director (Paducah, Cincinnati, Toledo, Lorain, Lima, Youngstown) Wendy Phelps System Director (Springfield, Richmond, Greenville, Hampton Roads)
Relationship Owner	Wendy Phelps Angela Birney
Competitors	Health Systems and Medical Groups in the BSMH Footprint
Ideal Client Profile	Target Primary Care physicians and specialists practicing inside the BSMH footprint. Also target urgent care sites and non competing hospitals.
Target Roles	Physician, APP, Practice Manager, Nurse
Partners/Clients	Bon Secours Mercy Health Hospitals, Bon Secours Mercy Health Employed Specialists, Bon Secours Mercy Health Population Health
Geography	BSMH Footprint
Companion Companies	Occ Health, Urgent Care, Conduit, Nordic ation Health; Mercy Health Select; legal entity under HealthSpan Partners



Company Name	Compass Surgical Partners
Other Naming/Reference	Compass Surgical Partners; BSMH-CSP Master Joint Venture; Surgical Ventures; BSMH-CSP SV DE, LLC
Description	Supporting the growth of BSMH ambulatory surgical footprint through joint venture opportunities with employed and independent surgeons. These opportunities support strategic alignment with commercial and governmental payers reducing overall costs.
Value Proposition	ASC partnership alignment between BSMH-CSP and syndicated physicians (proceduralist/surgeon), including independent physician groups and employed physicians, while providing convenient access and low cost surgery for patients
Services	With a 51% BSMH ownership through these joint ventures, we are able to utilize BSMH managed care/payer and GPO Contracts and support to our value based programs through reduction of costs to our patients, providers and health system. Our partnership with Compass Surgical provides physician syndication oversight and expertise in ambulatory surgery center operations and management.
Company Contacts	David Killean, VP Ambulatory Services; dkillean@mercy.com; 615-364-6018 Jasna Karamehmedovic, VP Diversified Growth; JKaramehmedovic@bsmhealth.org; 773-636-2281 Sean Rambo, President Compass Surgical; srambo@compass-sp.com; 404-822-4716 Scott Bacon, VP Development; sbacon@compass-sp.com; 919-797-3629 Michelle Schwarz, System Director Ambulatory Surgical Services; mlschwarz@mercy.com; 513-316-1535
Relationship Owner	David Killean, VP Ambulatory Services; dkillean@mercy.com; 615-364-6018
Industry Terms or Topics	Ambulatory Surgical Services, ASC, Joint Ventures, ASC JV, Syndication, Regulatory
Competitors	Surgical Care Affiliates, USPI, AmSurg, Value Health, Regent Surgical Health, Atlas
Ideal Client Profile	Independent Physician Groups (Proceduralist), Specialty and Payer Mix targets, alignment strategy for the market/system
Target Roles	Master JV Board Members (BSMH COO, CFO, CMO, Compass President and CFO) - Market President, COO, CFO for individual JV ASC Projects
Partners/Clients	BSMH Primary/Secondary and Tertiary Markets, Independent Physician Groups (Ortho/Spine, GI, and Cardiovascular), Acquisition Targets in new markets
Geography	National through our Compass Partnership
Online	https://www.compass-sp.com/
Companion Portfolio Companies	Advantus, Health Select Services, Pharmacy, BSMH Provider Relations



Company Name	Compassus
Other Naming/Reference	Bon Secours at Home - Home Health & Hospice; Mercy Health at Home - Home Health & Hospice
Description	Compassus is the Joint Venture partner, managing BSMH Home Health and Hospice programs throughout OH, VA, KY, SC and FL.
Value Proposition	Compassus partners with Health Systems, to optimize homebased care services, resulting in a higher quality patient experience, outcomes, improved hospital KPIs and a sustainable/profitable Homebased Care platform (i.e. Home Health & Hospice for BSMH).
Services	Compassus provides integrated homebased care support across a continuum of services. For BSMH, these include Skilled Home Health Care and Hospice Care, as well as the MSO functional support that goes along with that (i.e. Branding, Communications, Compliance, IT, Contracting, etc.) for those services.
Company Contacts	Andrew Monroe - Division President & Exec. Sponsor; Andrew.Monroe@compassus.com Jeff Marsh - Chief Growth Officer; jeffrey.marsh@compassus.com Laura Templeton - Chief Operating Officer; laura.templeton@compassus.com
Relationship Owner	Jeff Marsh - Chief Growth Officer; jeffrey.marsh@compassus.com
Industry Terms or Topics	Home Health, Hospice, Advanced Care Planning
Competitors	Amedysis; LHC, etc.
Ideal Client Profile	Health Systems, Hospitals, Physician Practices, Assisted Living, Long-Term Care, SNF. Any location that interacts with patients requiring rehabilitative or care for the seriously ill.
Target Roles	CEO, CFO, CSO - Health Systems CFO, Biz Dev. or Strategy leaders - LTC, ALF CMOs & Physicians
Partners/Clients	Numerous Health Systems, ACOs, Provider Groups and LTC Chains
Geography	National (30 States)
Online	www.compassus.com/partnership-solutions



Company Name	Conduit Health Partners
Other Naming/Reference	Access Health Partners DBA Conduit Health Partners
Sales Council Contact	Cheryl Dalton-Norman
Description	Improving access to quality health care through nurse-first triage services and helping health care systems optimize their transfer center services. Nurse First Triage Avoid unnecessary ED visits Reduce Network leakage Improve Patient Acquisition and Optimize Growth
Services	Nurse Triage Services Outsourced Transfer Center Services Healthcare Call Center Scheduling (post triage) Virtual Care - Remote Patient Monitoring and Hospital at Home
Industries	Transfer Center - Network leakage, Access to Care Nurse Triage - nurse triage, after-hours triage, 24/7 support, FQHC, population health, social determinants of health
Company Contacts	Cheryl Dalton Norman, President; cdalton-norman@conduithp.com; 865-604-4751 Dominique Wells, COO; DominiqueWells@conduithp.com; 513-502-1589 Dusti Browning, VP Growth and Client Solutions; dlbrowning@conduithp.com; 513-312-1807 Kris LaHote, Manager Program Management Office; kristine_lahote@conduithp.com; 419-340-6892
Relationship Owner	Angela Martin - AKMartin@conduithp.com - 513-763-0083 Sandy Pauls - SJPauls@conduithp.com - 859-466-0668
Competitors	Transfer Center - About Healthcare, Teletracking, Hospitals that do own transfers Nurse Triage - Access Nurse, IntellaTriage, TriageLogic
Ideal Client Profile	Ideal Transfer Center Client - Health System, Acuity > 2.5 CMI, 3 COEs/Accreditations, Operates on EPIC, Employed provider network, currently does not have a transfer center
Target Roles	Transfer Center - COO, or CNO, CFO, CEO, CMedicalO, CIO Nurse Triage Health System - COO, or CNO, CFO, CEO, CMedicalO, CIO Managed Care - VP of Experience, Population Health Officer, Chief Medical Officer, Quality Officer, CFO, Procurement (Managed Care org) Large Multi-Specialty Practice - Chief Medical Officer, Chief Financial Officer, Chief Operations Officer, Practice Manager, Providers"
Partners/Clients	PerfectServ Christus - Important Client - Nurse Triage for Provider Groups
Geography	United States
Online	https://www.conduithp.com/contact/



Company Name	Ensemble Health Partners
Sales Council Contact	Rob Guthrie
Description	Ensemble manages end-to-end revenue cycle services to hospitals, health systems and provider groups We guarantee a 5-10% reduction in cost and a recurring 3-5% increase in annual net patient revenue. Unlike our competition, we are a company of elite revenue cycle operators and do not rely heavily on offshore staffing resources.
Value Proposition	5-10% reduction in cost 3-5% increase in annual net patient revenue Official Epic Rev Cycle Partner For managed care contracting: possess the size and scale of the 3rd largest NFP health system in the US (\$35B NPR)
Services	We provide end-to-end, managed revenue cycle services (technically "outsource" but we use the term 'partner')
Industries	Payer Friction, Frictionless Revenue Cycle, Cost Certainty, Revenue Lift, Staffing Challenges, Deep Subject Matter Expertise
Company Contacts	Judson Ivy, Founder and President; Judson.Ivy@ensemblehp.com Ben Foster, Chief Commercial Officer; Ben.Foster@ensemblehp.com
Relationship Owner	Rob Guthrie, Senior Vice President of Business Development; Rob.Guthrie@ensemblehp.com 602.295.5502
Competitors	There are many who claim to do what we do but the 3 major end-to-end managed service provider competitors for Ensemble are: R1 RCM, Optum, Conifer
Ideal Client Profile	Hospitals, Health Systems or large stand-alone (if not part of a larger system) provider groups with annual net patient revenue greater than \$500M.
Target Roles	CEO, CFOsometimes COO or CSOcan be VP Finance or VP Biz Development at larger systems - where they have some real influence.
Partners/Clients	CLIENTS: Bon Secours Mercy Health, Ardent Health, Ballad Health, Thedacare (Froedert), OU Health, Nicklaus Children's, Valley Health, Carilion Clinic PARTNERS: Epic (RevCyclers Program); Microsoft (Azure); McKinsey (Quantum Black AI)
Geography	National
Online	https://www.ensemblehp.com/contact/
Companion Companies	Any of the portfolio companies can be seen as complimentary to Ensemble. The only potential overlap Nordic when they are pursuing a revenue cycle assessment or consulting engagement.

Harness Health

Consulting

Company Name	Harness Health Consulting
Other Naming/Reference	PAM (Physician Arrangement Monitoring), internally known as PACE
Sales Council Contact	Jerry Lear
Description	PAM is embedded in your existing payments process and facilitates a prepayment review of 100% of selected potential referral source transactions. Any deficiencies/ errors are tracked and corrected prior to payment. Significantly reduces risk, improves controls, avoids regulatory costs, and has a return greater than the cost of the service (separate from the regulatory cost avoidance).
Services	Physician Arrangement Monitoring The following are more opportunistic services: 340B Auditing/Consulting (commonly with Harness Pharmacy) Internal Audit/ERM Co-Source
Industries	Physician Arrangements, Stark Law, Anti-Kickback Statute, Regulatory Risk
Company Contacts	Jerry Lear, Chief Internal Audit Officer Chris Wasik, System Director IA Mark Despoth, Director IA/PACE
Relationship Owner	Jerry Lear, Chief Internal Audit Officer jelear@bsmhealth.org, 314-303-2322
Competitors	Competitors offer limited payment reviews of certain terms but not at 100% of the population: TimeSmart.Al (https://timesmart.ai/), Ludi (https://ludiinc.com/), Sympliphy (https://simpliphyinc.com/), Symplr (previously MediTract) (https://www.symplr.com/)
Ideal Client Profile	Hospitals and health systems. Likely not small rural or critical access hospitals unless involved in a settlement that includes focus arrangements.
Target Roles	CLO; CEO; CFO; CAEs and CCOs can help the lead, but not usually the buyer
Partners/Clients	CLIENTS: Summa Health, RSF
Geography	National



Company Name	Harness Health Pharmacy
Other Naming/Reference	Harness Health
Description	Manages employee prescription benefits (PBM) 340B consulting/auditing/managing
Value Proposition	Manage employee prescription benefit for approximately 100K lives - estimated 10% savings over commercial PBMs. Able to manage all aspects of 340b operations in large complex health systems - recognized national expertise.
Services	Operate a custom formulary PBM that saves employers 10% on prescription coverage. Provide nationally recognized expertise in all aspects of 340b management and operations.
Company Contacts	Lance Lomax - PBM Management (513) 485-4437 Amanda Gordon - 340b Consulting (513) 478-0506
Relationship Owner	340b - Amanda Gordon agordon@mercy.com PBM - Lance Lomax LLomax@mercy.com
Relevant Industry Terms	PBM, Drug Costs, 340b
Competitors	Visante, CVS
Ideal Client Profile	PBM management - provide prescription benefit management for any size health system and small to medium employers (100 -10,000) people Any 340b hospital or health system with 340b entities
Target Roles	Provide PBM series for BSMH, Nordic, Ensemble and Roper Health system Provide 340b consulting for University of Wisconsin, Tulane and LSU (LCMC)
Partners/Clients	HR departments, Pharmacy
Geography	USA
Online	https://www.harnessrx.com/contact/



Company Name	Health Select Services
Other Naming/Reference	Population Health; Mercy Health Select; legal entity under HealthSpan Partners
Sales Council Contact	Jennifer Tollefson
Description	Health Select Services (HSS) uses a clinical approach integrated with a technical platform that supports health care and Accountable Care Organizations (ACOs) achieve value-based care performance results.
Value Proposition	With over a decade of successful experience, HSS works with health care leaders on innovative ways to tackle challenges while improving the accessibility, productivity, quality, and costs of health care delivery
Services	Accountable Care Organization (ACO) / Clinically Integrated Network (CIN) consulting + support for value based programs; full or partial Pop Health outsource svcs Value-based contract operationalization and reporting Practice operations support Analytics strategy Care management
Industries	Population Health, Accountable Care Organizations, Value-Based Care, Care Coordination, Care Management; Quality
Company Contacts	Jean Haynes, Chief Population Health Officer Kelli Chovanec, VP, Clinical Services for Population Health Operations contact: Carla Stephens, Population Health Client Management Specialist
Relationship Owner	Kelli Chovanec, VP, Clinical Services for Population Health kchovanec@healthselectservices.org; (419)283-8998
Competitors	Aledade Privia Health Agilon Health
Ideal Client Profile	Targets are large health systems, independent providers groups, or current ACOs. They may be just starting their value-based journey or needing to improve performance to bolster their returns for their value-based programs.
Target Roles	CEO; COO; CFO; CNO; Presidents; VPs Large health systems
Partners/Clients	CLIENTS: Mercy Health Select, Health Partners of Bon Secours St. Francis, Cenergy Health Partners, Good Help / Hampton Roads, Southeastern Health Partners PARTNERS: Pinnacle Healthcare Consulting
Geography	National
Online	https://www.healthselect.services/



Company Name	Nordic
Other Naming/Reference	Nordic Consulting, Inc., Nordic Global, Healthtech (Canadian arm)
Description	Nordic partners with clients to optimize the value of health IT investments and shape the future of healthcare through strategic advisory, technology deployment, digital innovation and comprehensive managed services. Our team brings a depth and breadth of experience to help hospital systems advanc clinical, financial, and operational transformation.
Value Proposition	Experienced resources Expertise in all major EHR platforms Outcome-driven consulting Ability to staff rapidly
Services	Advisory Services - patient and provider journey, governance, OCM, IT strategy, etc. Digital Health - data & analytics, AI, cloud, interoperability, etc. Communities of excellence and on-demand talent - planning and deployment, optimization, M&A, program/project leadership, on demand staffing, etc. Managed Services -App support, service desk, ITO, staffing, etc."
Company Contacts	Stu McLean, Interim CEO Paul Slaughter, COO; paul.slaughter@nordicglobal.com Katherine Sager, Chief Consulting Officer; katherine.sager@nordicglobal.com Dan Stoke, Chief Growth Officer; daniel.stoke@nordicglobal.com Mickey Davis, Managed Services EVP; mickey.davis@nordicglobal.com Terri LeFort, President Nordic International; terri.lefort@nordicglobal.com
Relationship Owner	Dan Stoke, Chief Growth Officer; daniel.stoke@nordicglobal.com; 704-942-4732
Relevant Industry Terms	Advisory, Staffing, Managed Services, Electronic Health Record (E H R), ERP, financial, clinical, and operational
Competitors	Impact Advisors, Chartis, Tegria, Huron
Ideal Client Profile	Hospitals and Health Systems
Target Roles	C-Suite, Vice Presidents in information technology, finance, digital divisions (CIO, CTO, CDO, CFO, VP RevCycle, etc)
Partners/Clients	Partnerships: AWS, Microsoft, Fortified; Clients: Bon Secours Mercy Health
Geography	USA, Canada, Ireland, UK, Netherlands, Switzerland
Online	https://www.nordicglobal.com/who-we-are/contact
Companion Companies	Healthtech (https://www.healthtech.ca/) - Canadian entitiy Agile Health (https://agilehealth.com/) SMS Communication Technology"