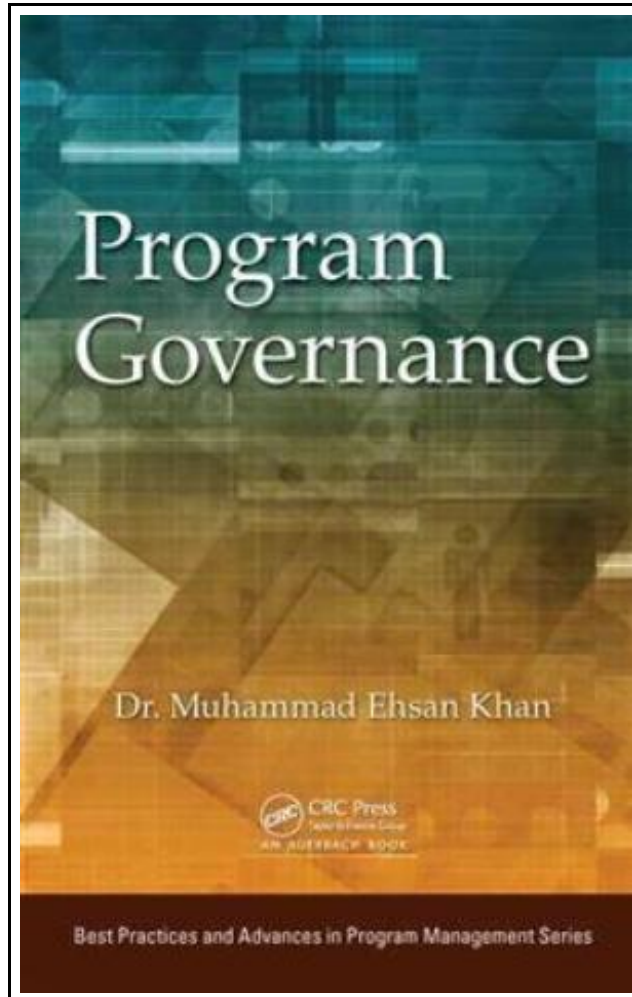


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PROGRAM GOVERNANCE



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Taylor & Francis Ltd, 2014. Hardcover. Book Condition: New. 15.6 x 23.5 cm. "Prologue Organizations form programs to achieve strategic objectives that help them grow and perform more effectively and efficiently. The importance of these initiatives is such that an oversight function is required from executive management, whose role is to monitor the program ensuring that all parts are on track, support the program when required, and control different aspects of the program if things seem to go in the wrong direction. These dimensions of unification form the core of program governance. The need for program governance comes from the fact that there are certain aspects of the program that are not under the direct control of the program manager, and he or she requires support from the program governors to ascertain successful delivery of the program objectives. In addition, the program governors have to ensure that the program activities are being carried out as planned, and that any major deviations are accounted for and approved. In the following chapters, for the sake of clarity, all governance entities or roles (such as steering committees, program boards, program sponsors, etc.,) will be grouped together and referred to as program governors. A few years ago, I was working with a team of software professionals to develop the first trading platform in the Gulf Cooperation Countries (GCC) region. The team, I still remember, could be called a star team. We were a start-up; we needed a team like that one. It was similar to a "band of brothers" working together to build their dream rather than a pool of professionals working toward an objective. We succeeded! We created our dream"-- Our orders are sent from our warehouse locally or directly from our international distributors to allow us to offer you the best possible...



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