### LETTER OF AUTHORIZATION FOR

P

- 1. Effective 1.10.11, 1954, this Letter of Authorization will define your relationship with the United States Government while you are on detail from the United States Army to another Governmental organization (hereinafter called "this organization").
- 2. In recognition of the special mission to which you have been assigned, it is hereby agreed that the following rights, restrictions, and obligations will be in force during the period you are performing this particular mission for this organization:
  - (a) It is specifically understood and agreed that you are a member of the Armed Forces of the United States and that you are entitled to retain from either the U.S. Army or this organization, only the salary, allowances and other benefits which are commensurate with your military grade and post of assignment.
  - (b) As you will be assigned by the United States Army on bona fide military FCS orders to Indo-China, you will receive from your parent military service your base pay and longevity, and the allowances applicable to the designated unit to which you will be assigned.
  - (c) It is contemplated that you may be furnished transportation to and from your permanent post of duty overseas by your parent military service. In the event that such transportation is not so furnished, you will be advanced or reimbursed funds by this organisation for said travel and transportation expenses and for authorized travel within your operational area. You will be entitled to per diem in lieu of subsistence in the course of this travel in accordance with applicable Government civilian travel regulations. All travel, transportation and per diem provided you under this paragraph by this organization must be properly authorized, and expenses incurred hereunder are subject to payment and accounting in compliance with the regulations of this organization.
  - (d) In conformance with the Joint Travel Regulations, this organization will advance or reimburse you funds for the travel and transportation expenses of your dependents and your household effects from your present area of assignment to any place in the United States which you may designate. If authority is granted for your dependents to join you at your permanent post of duty overseas, this organization will advance or reimburse you funds for the travel and transportation expenses of your dependents and your household effects subject to the emergency restrictions of your parent military service; from the place so designated by: you to your permanent-post of duty overseas, and, upon completion of your assignment with this organisation, from your permanent post of duty overseas to Washington, D. C. Your dependents will be entitled to per diem in the course of such overseas travel in accordance with applicable Government civilian travel regulations. The expenses incurred in the movement of your dependents and your household effects from said designated place in the United States to your permanent post of duty

overeas shall include transportation as indicated above and storage of such household effects as are not moved, provided that the total amount of household effects moved plus the total amount of household effects stored shall not exceed the total weight allowance prescribed (by the Joint Travel Regulations) for a major in the U. S. Army. All travel transportation and per diem provided for under this paragraph must be properly authorized, and expenses incurred hereunder are subject to payment and accounting in compliance with the organization's regulations and, where applicable, the Joint Travel Regulations.

- (e) You will be advanced or reimbursed funds for necessary operational expenses as specifically approved by this organization. Such funds will be subject to accounting in compliance with the regulations of this organization.
- (f) It is anticipated that by virtue of your duties on this particular assignment for this organization you may be required to fulfill the minimum Department of the Army requirements necessary for the receipt of extra-hazardous duty pay (demolition pay). If such requirements are met and proper certification is made thereto, and if for security or operational reasons such payments cannot be made to you by your parent military organization, then, this organization will pay to you the sum of \$100,00 per month in Heu of an identical amount you would have received from the United States Army had you been on overt military duty abroad. Your mission chief, or a responsible senior mission official will be required to certify to this organization that the handling and exploding of demolitions is a requirement of your duty with this organization, that you have fulfilled the minimum Department of the Army regulations necessary for the receipt of such extra-hazardous duty pay, and that no payment therefor has been received by you from your parent military service.
- (§) You will be entitled to leave in accordance with the policies of your parent military service. Upon the completion of your present assignment, you will be required to certify to your parent military service the number of days annual leave you have taken during your assignment with this organization.
- (h) If, in the performance of your cover service, you assume the custody of government funds or take title of record to property of any nature whatsoever and wherever situate, which property has in fact been purchased with monies of the U. S. Government, you havely recognise and acknowledge the existence of a trust relationship, either express or constructive, and you agree to execute whatever documents may be required by this organization to evidence this relationship.
- 3. You will be required to keep forever secret this Letter and all information which you may obtain in the course of your association with this organization (unless released in writing by this organization from such obligation), with full knowledge that violation of such secrecy may subject you to criminal presecution under the aspionage laws dated 25 June 1948, as amended, and other applicable laws and regulations.

4. The conditions of this authorization are predicated upon the assumption that you will be assigned to Salgon, Indo-China under bona fide military cover, and that you will continue under such cover for the duration of your overseas assignment with this organization. Any deviation from those facts will require a new Letter of Authorization or amendment thereto.

UNITED STATES OF AMERICA

Contracting Officer

ACKNOWLEDGED:

AEVIEWED:

Chief of Military Personnel

11 December 1953

MEMORANDUM POR: Mr. John H. Richardson

FROM:

Major Lucien E. Conein

Attached horeto is a copy of a lotter I am forwarding to Dick Helms. The letter in itself in self-explanatory.

I want you to know that my decision is in no way intended to reflect on you or the SE Division.

Lucutlone

Attachment.

11 December 1953

Doar Dick,

You will recall that it was my intention in 1951 to civilianise and assume a staff position upon my return from Germany. Since my return last August, however, I have decided to return to the Army and, accordingly, I signed a statement of category to this effect on 1 December 1953.

This decision is in no way a reflection on you or members of your staff but rather recognition that I cannot afford to civilianize due to my personal obligations. I intend to inform John Richardson of my action at the same time you receive this letter.

Since T am at present holding a slot, I think it is only fair to all concerned to have it filled by a qualified person before my departure.

I want to thank you and Gordon for the trust you have given me in the past. You may rest assured that I will always be glad to be of nervice to the Avercy in the military if the need should ever arise.

Yours truly,

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### BIOGRAPHIC PROFILE

Conein, Lucien E.

DOB: 29 November 1919

Married: Three sons, born 1950, 1958, 1959 Naturalized U.S. Citizen, 11 Aug 1942 (Formerly French Citizen)

EOD: 12 November 1961

Current Reserve Status: U.S. Army Retired Reserves

Non-CIA Employment:

1935-1940 - Printing, Pressman and Typesetter, F.R. Buckley Sept 1941 - Sept 1961 - U.S. Army, Lt./Col., Infantry

Non-CIA Education and Training

Mar-April 1943 - OCS, Ft. Benning, Ga.

Nov 1943 - Mar 1944 - British Airborn School

1949-1953 - University of Maryland, Mil. Science 77 Sem/hrs. 1956 - Special Warfare School, Ft. Bragg, N.C.

Foreign Languages:

French-Fluent-Native of Country

Agency Sponsored Training:

Paramilitary Training

CIA Employment:

July 43-Dec 1945 - OSS-Special Mission to France and

Indochina

Jan 46-Jan 1951 - CIA Mission to Germany Nov 51-May 1952 - CIA-Chief of Nuernberg Operations Base

1954-1956 - Detailed to CIA-Saigon Military Mission

12 Nov 1961 - EOD as Career Agent

19 Mar 1963 - Promoted to GS-14 step two equivalent

Special Qualifications:

Served as Military Liaison to J-2 SCS, Iranian Army 1959-1961

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MEMORANDUM FOR: Chairman, GS-13 Evaluation Board

SUBJECT

: Recommendation for Promotion to GS-14 Charlotte Bustos-Videla

l. It is recommended that Charlotte Bustos-Videla be promoted from GS-13 to GS-14.

- 2. The performance of this officer has been characterized for many years by all of her supervisors as consistently strong to outstanding. She has been able to establish herself as indispensable in each Headquarters Branch or Field Station assignment, usually functioning as the backbone of the unit to which assigned. Since return to Headquarters in September 1972 from her field assignment in Mexico, her performance has been entirely congruent with the thrust of the Field Station's enthusiasm over her ability, performance, attitude and growth potential. She is currently chief of the Cuban and CA Section of her branch, and has established once again her mastery over her assigned duties. She is the kind of sound, dependable, yet imaginative officer greatly appreciated by her supervisors. In short, she is a true professional who performs beyond her grade level.
- 3. In regard to her potential, she has served in the Agency since 1951, starting as a secretary/stenographer, and advancing brilliantly with each new challenge offered. She achieved professional status in 1953 and has spent the bulk of her time since then specializing in Latin American affairs, demonstrating total flexibility in assignments, a voracious appetite for work and a penchant for exceptionally precise and thorough production. A review of her career to date can lead to the conclusion that she has always risen successfully to each new professional challenge, and is still far from reaching her maximum capacities. While she has had little supervisory experience in the field, her supervisor was of the opinion that she is a "natural leader". This has been borne out in her performance in her current capacity as a Branch Section Chief, in which she has demonstrated exemplary supervisory ability. Notwithstanding her drive, aggressiveness and professional aplomb, she is a popular co-worker, is receptive to guidance and sensitive and responsive to the needs of her subordinates.

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- 4. This employee has utilized her fluency in the Spanish language to maximum advantage in her work. Formal testing recently confirmed her high proficiency in that language. Coupled with a comprehensive training record and her invaluable experiences over a twenty year period, she has become particularly effective in Latin American operations and operational support, demonstrating excellence in each of several recognized specializations, including CI operations, functional support, reports and requirements, area support and varied covert action activities.
- 5. The officer's adaptability, high intelligence and mastery over her trade was of inestimable value to Mexico City Station, and over a five year period from 1967 to 1972, she functioned as the Station's internal troubleshooter. Her duties included the maintenance of watchlists, screening of travel documents, processing of raw technical take, target analysis, reports writing, operational support, handling of outside contract agents, and special assignments as the Chief of Station's Executive Assistant.
- 6. The employee is occasionally called upon by the Office of Training to administer specialized training, and she was chosen recently to attend the Mid-Career Course ending in December 1972. Meanwhile, her absence from her new job is felt sorely by the Branch. It is expected that her current assignment will last about two years.
- 7. In summary, we have here an exceptional officer who has been performing at the level of a GS-14 for some years; it is now time to promote her to that grade commensurate with her performance and which she so justly deserves.

Theodore G. Shackley

Chief

Western HemisphereDivision

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MEMORANDUM FOR: Chairman, QSI - Honor and Merit Awards Panel

SUBJECT -

14-00000

Request for Quality Step Increase (HR 20-37)

Mrs. Charlotte Bustos-Videla

- 1. On the basis of the information presented below, it is recommended that a Quality Step Increase be approved for Charlotte Bustos-Videla.
- 2. As noted in the attached fitness report, Subject's performance of her duties has been uniformly outstanding. In addition to her responsibilities in the Cuban section of the Mexico City Station, she has recently been made the executive assistant to the Chief of Station at Mexico City. In this job, she screens all incoming material for matters of interest to the Chief and Deputy Chief of Station. She also continues performing her past functions in the Cuban section for the Station.
- 3. Subject's present high quality of performance is typical of her performance since she entered the Agency in 1951. It is fully expected that this level of performance will be maintained.
- 4. Although the present Chief of Station was not the reviewing official on the attached fitness report, he has commented that he considered Subject an outstanding officer and has recommended that she be considered for a Quality Step Increase.

lliam V. Broe

Chief

Western Homisphere Division

# EYES ONLY SECRET

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MEMORANIUM FOR: Secretary, CBCS Panel (Section A)

SUBJECT:

42.

Recommendation for Promotion to Grade GS-13 Charlotte Z. Bustos-Videla

1. The promotion of Charlotte Z. Bustos-Videla from GS-12 to GS-13 is hereby recommended.

- 2. This exceptional officer has now been performing at a senior level for several years and, while recognition through a Quality Step Increase was granted her last year, her sustained performance clearly exceeding the requirements of a GS-13 qualifies her for a promotion at this time. Subject is one of the outstanding women who have demonstrated their capacity for even further advancement within the Agency and will probably continue to advance in the future. The present recommendation is based on already demonstrated ability to operate at a senior level.
- 3. Shipert is 36 years old and has been in grade as a 69-12 for the past five and one-half years.

Desmond PitzGereld
Chief,
Western Hemisphere Division

EYES ONLY SECRET ENDER OF THE C

REQUEST FOR PERSONNEL ACTION 30 August 1972 2. MAR (Lan-Fres-Medile) 007667 Bustosvidela, C/Z. NATURE OF PERSONNEL ACTION A. EFFECTIVE DATE REQUESTED Reassignment and Transfer to Vouchered Funds 17 Regular PINANCIAL ANALYSIS NO. CHAPGEABLE 8. LEGAL AUTHORITY (Compli V 10 V v 10 0 3235-0620 con wf. Ø 10 Ø 6 C 10 Y 10. LOCATION OF OFFICIAL STATION P. ORGANIZATIONAL DESIGNATIONS DDP/WH Division Branch 1 CA Section Wash., D. C. II POSITION TITLE 2 POSITION NUMBER 2 CAREER SERVICE DESIGNATION Ops Officer (D-13)1294 14. CLASSIFICATION SCHEDULE (GS, L.B., etc.) 13 OCCUPATIONAL SERIES 16. GRADE AND STEP IT SALARY OR RATE . , 22,487 0136.01 13 GS 18. REMARKS XHOME BASE: WH FROM: DDP/WH/BR 1/MEXICO CITY STATION/0418 2 - Security 1 - Finance Issue Army W-2 (Concur: CCS E 2 IMPDET CL BY 007034 DATE SIGNED 188 SIGNATURE OF CASSES MENTED AN PROPERTY CHESTER L. Berthold, C/WIL/Hers 23 untreute (Gen 31. MPARATION 32 (GPRICTION/CAM/LILATION GATA 33 SCES117 DOES ATAG u imili (Afficie) 48 juniel Middlife all C 301 Mand fauras tonismin Nami 5,475 F47 2'4 8 Sa Fara Maria FIRE PER PART STORE 6-ED Fail (No. 1)

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HEMORAHDUM FOR: Charlotte Bustos-Videla

THROUGH : Chief, WH Division

SUBJECT : Quality Step Increase

1. I was pleased to learn that you have been granted a Cuality Step Increase. Such recognition is proof of the high esteem in which you are held by your supervisors in the Clandestine Service.

2. Please accept my personal best wishes. I am confident that your future performance will be of a continuing high quality.

Thomas H. Karamossiness Deputy Director for Plans

SCORES (120)

1 2 DEC 1969

MEMORANDUM FOR: Head, Clandestine Service

Career Service

SUBJECT

: Notification of Approval of Quality Step Increase -Charlotte Bustos-Videla

- 1. I am pleased to send to you the attached official notification of the approval of a second Quality Step Increase to be awarded to this employee. The previous Quality Step Increase was effective March 1964.
- 2. May I again ask that you arrange an appropriate ceremony for the presentation of this Quality Step Increase which is in recognition of her continuing excellent performance.

Robert S. Wattles
Director of Personnel

SECRET

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Mrs. Charlotte Bustos-Videla

APPROVAL RECOMMENDED:

Chairman, DDP SSI Panel

APPROVED:

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28 June 1967

MEMORANDUM FOR: Central Cover Group

SUBJECT : Cover for Charlotte E. Bustou-Videla

- 1. Mrs. Charlotte M. Dustos-Videla is being transferred PCS to Mexico City in staff capacity. She will fill slot 1523.
- 2. Ers. Eustos-Videla is traveling under Travel Order No. 59-68. (See copy attached) Her cover will be that of a dependent wife entering Newico on the Visitante visa of her hardand, Dr. Covar Eustos-Videla, who is receiving a Visitante visa in connection with a teaching contract he has with the Las Americas University, Mexico City. The University is paying for the travel of Dr. Eustos-Videla only and for all documentation. The University also will provide no quarters or quarters allowance. Under the travel order Mrs. Eustos-Videla will receive mileage and giagle perdica for the trip to Mexico City. Limited household effects will be sent, the remaining items (also limited) will be stored at Government empasse.
- It. The cover stopy to be used by Mrs. Eustos-Videla is the new in real record for he heavy, Jerni Creations Group exceptive 15 July 1967. The first travel to mented with her husband, where she will meet friends and obtain local employment with the U.S. Ephaspy.
- 4. Actually, Ero. Duotos-Videla will remain in pay status as a Stail Employee.
- 5. Due to the change is cover stories, it is requested that CCG/NC take appropriate steps to see that the salary received through 15 July 1967 be covered by an Army V-2, and that effective 15 July 1967, D.C. Income tak no longer be withheld, and all subsequent salary be covered by a notional Department of State V-2. For salary government checks should continue to be deposited to the hational take of Washington, Dupour Circle Branch, Account to.
  3 265 86 6. The will receive so field alletreat.

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1 SEP 1966

MEMORANDUM FOR: CSPS/A

SUBJECT

Recommendation for Promotion of Charlotte Bustos-Videla

- 1. The promotion recommendation to GS-13 of Mrs. Charlotto Bustos-Videla is hereby submitted. Mrs. Bustos-Videla entered the Agency in August 1951 as a GS-5 and rapidly and deservedly rose to a GS-12 by 1959. She has now been almost seven years in grade and has been recommended for promotion to the CSPS/B by WH Division five times previously.
- 2. This outstanding officer has continued to perform at the exceptional level which has by now become her standard of performance. Her past four annual Fitness Reports have each given her an overall rating of outstanding. In this connection it is noteworthy that no two Fitness Reports were written by the same rating officer. She continues to occupy a GS-12 efficer slot and her performance clearly continues to exceed the requirements for that position. She is considered to be one of the outstanding women who have demonstrated their capacity for further advancement within the Agency.
- 3. Mrs. Bustos-Videla not only continues to bring continuity to the Mexican Branch through her long experience on Mexican affairs, but consistently contributes to the smooth functioning of the Branch through her highly efficient organizational capabilities. She has been called upon to handle all manner of difficult desk problems. She invariably responds quickly, cheerfully, and effectively. She has been instrumental in on-the-job training of a number of officers, both for desk assignments and in preparation for field assignments. She has excellent rapport with innumerable persons in other areas and staffs, thus adding to the efficiency and speed with which she accomplishes her daily tasks. Her promotion at this time is arged.

Approved by CS Court

Since Forth

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William V. Broe Chief, Western Hemisphere Division

SECRET (When Filled In)

11 August 1966

MEMORANDUM FOR: Charlott Z. Bustos-Videla

THROUGH

Head of GJ Career Service

SUBJECT

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Notification of Non-eligibility for Designation as a Participant in the CIA Retirement and Disability System

- 1. As you may know, we are in the process of reviewing the employment history and current career field of all employees in the Agency to identify those who are eligible for designation as a participant in the new CIA Retirement and Disability System. In this process, the initial review of each case is made by the individual's Career Service. If the Head of his Career Service nominates him for participation in the System, this nomination is reviewed by the CIA Retirement Board which recommends final action to me. However, if the Head of the Career Service advises that the employee does not meet the basic requirements of HR 20-50 for participation, I have accepted this finding without further review by the CIA Retirement Board. This practice has been adopted in the interest of expediting this screening process so that those employees who are eligible to participate in the System may be designated participants as soon as possible,
- 2. In your case, the Head of your Career Service has advised me that you do not meet the requirements of HR 20-50 for designation as a participant and I have accordingly made the formal determination required by the regulation that you are not eligible for designation. From a review of your record it appears that the decision of your Career Service was based upon the fact that you do not have sufficient time prior to completing 15 years of service with the Agency in which you could complete a minimum of 60 months of qualifying service as required by regulation. My determination that you are not eligible at this time for designation in no may affects your current status under the Civil Service Retirement System, nor does it preclude resonsideration of your eligibility to participate in the CIA System it you should meet the requirements for designation in the future.
- 3. Should you desire further information concerning the requirements for designation as a participant in the CIA Retirement System, I suggest that you read paragraph e of HR 20-50 and paragraph 5 of the Employee Bulletin dated 30 July 1965, entitled "Public Law 88-643, The Central Intelligence Agency Retirement Act of 1964 for Certain Employees."
- 4. It is always possible that the records upon which the determination made in your case may have been incomplete or inaccurate regarding your actual employment history with the Agency. If, after studying the materials cited above, you have questions regarding the determination that you are not eligible to participate in the CIA Retirement System, please feel free to contact officials of your Career Service. They are tamiliar with the details of your case and will gladly discuss them with you. In addition, you may wish to discuss your case with the CIA Retirement Staff located in Room 205, Magazine Building (extension 2847). If such discussions do not resolve any questions you have regarding your eligibility, you may request that your case be formally considered by the CIA Retirement Board. However, this request must be made within 30 days of the date of this memorandum.

ze D. Echols

Director of Personnel



1 MAR 1366

MEMORANDUM FOR: Secretary, CS/CS Panel (Section A)

SUBJECT

Recommendation for Promotion to

Grade GS-13, Charlotte Z. Bustos-Videla

- 1. The promotion request from GS-12 to GS-13 on Mrs. Bustos-Videla is hereby submitted.
- 2. This outstanding officer has continued to perform at the exceptional level which has by now become for her a standard of performance. She now formally occupies a senior (GS-13) FI Officer slot in the Mexican Branch and her performance clearly continues to exceed the requirement for that position. She is still considered to be one of the outstanding women who have demonstrated their capacity for further advancement within the Agency, independently, of the experience on Mexican affairs acquired through continuity in her present assignment.
- 3. The comments made in connection with the four previous promotion recommendations continue to be entirely applicable.
- 4. Subject is 37 years old and has been in grade as a G3-12 for the past six years.

William V. Broe Chief,

Western Hemisphere Division

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a CEP 1965

MEMORANDUM FOR: Secretary, CS/CS Panel (Section A)

SUBJECT: Recommendation for Promotion to Grade GS-13, Charlotte Z. Bustos-Videla

- 1. The promotion request from GS-12 to GS-13 on Mrs. Bustos-Videla is hereby resubmitted.
- 2. This outstanding officer has continued to perform at the exceptional level which has by now become for her a standard of performance. She now formally occupies a senior (GS-13) FI Officer slot in the Mexican Branch and her performance clearly continues to exceed the requirement for that position. She is still considered to be one of the outstanding women who have demonstrated their capacity for further advancement within the Agency, independently of the expertise on Mexican affairs acquired through continuity in her present assignment.
- 3. The comments made in connection with the three previous promotion recommendations continue to be entirely applicable.
- 4. Subject is 36 years old and has been in grade as a GS-12 for the past six years.

William V. Broe
Chief,
Western Hemisphere Division

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MEMORANDUM FOR: Secretary, CSCS (Panel A)

SUBJECT: Recommendation for Promotion to GS-13
Mrs. Charlotte Bustos-Vide1a.

- 1. The promotion to GS-13 of Mrs. Charlotte Bustos-Videla is recommended. Mrs. Bustos-Videla entered the Agency in August 1951 as a GS-5 and rapidly and deservedly rose to a GS-12 grade by 1959.
- 2. This recommendation is based on Mrs. Bustos-Videla's performance during the past three years as the senior assistant to the various chiefs of the Mexican desk/branch, who unanimously have found her to be extremely competent and reliable both in her routine assignments and special tasks occasionally levied on her, such as country studies, compilation of programs, requirement reviews, etc.
- 3. Mrs. Bustos Videla has consistently responded with intelligence and clarity and has materially contributed to orderly imaginative administration of Headquarters support to a most active station. In the process, she has been instrumental in training on-the-job innumerable officers both for desk assignments and in preparation for field assignments.
- 4. For her outstanding performance she received a quality step increase in April 1964. This deserved recognition should now be followed up at this time by a promotion to the next grade in accordance with the consistently good performance at the GS-13 level over a prolonged period of time.

Desmond FitzGerald

Chief

Western Hemisphere Division

14 APR 1964

MEMORANDUM FOR: Head, Clandestine Services Career Service

SUBJECT

: Notification of Approval of Quality Step Increase - Mrs. Charlotte Bustos-Videla

1. I am pleased to send to you the attached official notification of the approval of the Quality Step Increase which you recommended for this employee.

- 2. The salary increase accomplished by the award of a Quality. Step Increase is important and tangible evidence of the esteem in which the employee so recognized is held. However, I believe the commendatory and incentive benefits of this award will be partially lost unless it is presented in an appropriate ceremony which will afford the individual recognition among co-workers and supervisory officials. Also, I believe such recognition serves to inspire other employees to aspire to excelled such recognition.
- 3. May I ask, therefore, that you arrange to have this Quality Step Increase presented at an appropriate ceremony.

Emmett D. Echols
Director of Personnel

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#### 20 March 1964

MEMIELADUM FOR: DDP/OP

THROUGH

: Chief, Clandestine Services Personnel Office

2026161

: Charlotte 2. Bunton-Videls -- Frquest for Quality Step Increase

- 1. It is recommended that a Quality Step Encrease for Mrs. Charlotte 2. Bustos-Videla be endorsed by you for the reasons presented in the attached memorandum prepared by the Chief, Western Hemisphere Division.
- 2. A review of Mrs. Bustos-Videla's Official Personnel File to the coalty repports the material for Colo at Nice. Without exception. The personne of this officer decopy in the coalty and Adminy reciprors has been identified by various and all expervious as "Experior" and "Outstanding." Likewise, nothing in other records maintained by the Office of Personnel contradicts or modifies the impressive record made by Mrs. Bustos-Videla.
- 3. Testimony to the high regard which collected of Wi Division First Wis officer's work is furnished by noting that Mrs. Bustos-Videla is the first female officer to be proposed for a QQI by Wi and one of a Wool of but three officers nominated by that Division for the award since the QQI provision of the Federal Salary Sector Acc of 1962 became effective in QIA approximately fifteen months ago.

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#### 6 March 1964

MEMORANDUM FOR: Deputy Director of Plans

ATTENTION : DDP/OP

14-00000

SUBJECT : Request for Quality Step Increase for

Charlotte Bustos-Videla

 On the basis of the information presented below, it is recommended that a quality step increase be approved for Charlotte Bustos-Videla.

- 2. As stated in the accompanying Fitness Report, Subject's performance of her duties has been uniformly outstanding. In addition to her responsibilities as the desk officer for Mexico PI and Operational Support Projects, she carries a heavy burden in the areas of administration, preparation of special reports and training of personnel. She frequently represents the Mexico Section in dealings with other elements of the Agency and acts for the Chief of Section in his absence, subject's performance clearly exceeds the normal requirements of the assignment and of her present GS grade level.
- 3. Subject's present high quality of performance typifies her performance over a period of several years and it is fully expected that this level will be maintained.
- 4. Consideration was given to the granting of a Merit Award but the quality step increase seems more appropriate in this case. Subject has been passed over for promotion in the past and due to limitations as to

area of assignment, it is unlikely that a promotion to grade GS-13 can be obtained. The salary increase is therefore thought to be the most fitting reward for her outstanding service.

APPROVED:

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### 15 March 1963

MENURANDUM FOR: Secretary, CS/CS Panel (Section A)

SUBJECT:

Recommendation for Promotion to Grade GS-13

Mrs. Charlotte Bustos-Videla

- l. Mrs. Charlotte Bustos-Videla entered on duty with MM Division in August of 1951. She has sorved on a variety of deaks covering South American as well as Mexican and Central American affairs. In each of her assignments she has demonstrated exceptional competence and devotion to duty.
- 2. Since December 1957 Mrs. Bustos has been assigned to the Mexican Dask and at present is Acting Chief. She is the soul and motor of that desk, managing many of its operations and supervising its staff, many of whom she has trained. She is past mistress of administrative precedence and the case with which she consider elements, maintains along any secures necessary appropriate while handling the most complicated operational aspects of projects is phonomenal. Her work output is enormous and yet everything is done simply and modestly with a minimum of axeas motion. She is an outstanding employee and should be deserving of recognition.
- 3. It is recommended that Mrs. Bustes be promoted to grade 08-13.

J. C. XIGO Chief, Western Wesisphere Division

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14-00000

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21 Tay 1961

MEMORALTUM FOR: WH/Personnel

SURJECT: Change of Name

14-00000

It is requested that all records in the Agency, including the section which issues payroll checks, to changed to-reflect my married name: Charlotte Z. Bustos-Videla. This change is effective immediately.

Charlette & Baston Kelcher Charlotte Z. Mark 5-71 dela

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TORM NO. 1152

16 July 1959

Buto Pizero (3

MEMORANDUM FOR: Secretary, CS/CS Panel (Section B)

SUBJECT:

Recommendation for Promotion - Miss Charlotte L. Zehrung

- 1. Miss Charlotte L. Eshrung entered on duty with CIA on 27 August 1951. She was assigned to the Mexican Section of WH Division, Branch III, in June 1957. During the past two years she has been the responsible Case Officer for several FI and CE Projects.
- 2. Miss Zehrung is a loyal and dedicated employee. She has displayed considerable initiative and has been able to carry out her duties with a minimum amount of support. She readily accepts responsibility and is a highly efficient worker who thinks clearly and logically. Her knowledge of Headquarters and Field procedures in addition to her ability to organize her work greatly facilitates the smooth functioning of the Mexican Deak. She has demonstrated a superior comprehension of the numerous and varied projects of the Mexico City Station which has contributed to the overall Headquarting support of the stations performance. Because of her sound understanding of operations and her outstanding capacity for work, Miss Zehrung has an excellent potential for assuming greater responsibilities.
- 3. In recognition of her outstanding performance it is recommended that Miss Zehrung be promoted to grade GS-12.

o King

Western Hemisphere Division

17 March 1973

MEMORANDUM FOR: Charlotte Zehrung

VIA

: Chief, WE/3/Mexico

- 1. You have been selected by your division, and authorized by the Clandestine Services Records Committee, to act as Records Officer for your component. Your appointment is based on your professional qualifications to carry out an assignment requiring experience, judgment, and a knowledge of the Clandestine Services objectives for your component.
- 2. You are to act on behalf of your Division or Staff element in authorizing the destruction of material of no value to the Clandestine Services in accordance with criteria established for this purpose. You are empowered to authorize the destruction of documents and Index cards recommended for destruction by other members of your branch, and to desensitize KAPOK and RYBAT material which is no longer sensitive or which has been restricted in error. Your signature will be recognized by RI as that of an officially appointed Records Officer.
- 3. A sories of meetings will be held in Room thus, f Building to brief you and your colleagues on the details of your duties as Records Officer. You have been scheduled to attend the meeting to be held on Wednerday, 2 April 1958, 1300 1645 hours; if it is not possible for you to attend on the date designated, please call Extension 8325 to arrange for an alternate date. Please review the attached materials prior to this meeting.

Attachment

As stated

cc: Personnel Jacket of Addressee

S-E-C-R-E-T

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Handle With Care

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Charlotte BUSTONS-VIDELA

### LEFT HAND SIDE

(numbered top to bottom)

- 1. Admin and finance documents March 1974 Jan 1978
- 2. Admin and finance documents May 1951 April 1956
- 3. Bio profile (sanitized form in file)

Charlotte BUSTOS-VIDELA

## RIGHT HAND SIDE FILE

(numbered top to bottom)

- 1. Personnel/cover after 1973
- 2. "Actions" Personnel actions after 1973
- 3. "Actions" Personnel Actions Before 1957
- 4. "Fitness Reports" May 1973 Nov 1977
- 5. "Fitness Reports" prior to 1957
- 6. "Other" admin material after 1973
- 7. "Other"-admin material-prior to 1957
- 8. "Medical" all medical material related to clearances
- 9. "PHS-SEC" document related to cover legend

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THIS EMPLOYER HAS BEEN IDENTIFIED AS A C.I.A. EMPLOYER FOR PURPOSES OF WITHOLDING STATE AND FEDERAL TAXES

DATE DESIGNATED

JANUARY 03 .1961

07667 CHARLOTTE L ZEHRUNG 235100010

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MPAY ACJUSTMENT IN ALCORDANCE WITH 5 L.S.C. 530° AND EXECUTIVE ORDER 11691 PURSUANT TO ALTHURITY OF ECT AS PROVICED IN THE CIA ACT OF 1949, AS AMENDED, AND OCI DIRECTIVE DATED OB OCIONER 1962.\*\*

# EFFECTIVE DATE OF PAY ACJUSTMENT: OT JANUARY 1973

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7 JAN 1975 TO 1 OCT 19.2 UNDER EXECUTIVE ORDER
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PAY ADJUSTMENT IN ACCURDANCE WITH SALARY SCHEDULES OF PL 92-210 AND FRECUTIVE ORDER 11637 PURSUANT TO AUTHORITY OF DCI AS PROVIDED IN THE CIA ACT OF 1949, AS AMENDED, AND A DCI DIRECTIVE DATED 8 DCTOBER 1962"

EFFECTIVE DATE OF PAY ADJUSTMENTS 9 JANUARY 1972

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NEW SALĀRY

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#### EFFECTIVE DATE OF PAY ADJUSTMENTS 10 JANUARY 1971

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EFFECTIVE DATE UF PAY ACJUSTMENTS 14 OCTUBER 1973

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OPDER 11474 PURSUANT TO AUTHORITY OF CC1 AS PROVIDED IN THE CLA ACT OF 1949, E AS AMENGED, AND A DCI DIRECTIVE DATED 8 OCTOBER 1962"

EFFECTIVE DATE OF PAY ADJUSTMENT: 13 JULY 1969

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| 7 1()  | 51620  | CODING<br>CHARLIC<br>WIT   | # 5000<br>4507                           | BERDERIN L. HIC<br>BOOL C  | 3 Hapro  | 75 0ATE<br>100<br>() 1  | 0F 5.8'H  | 25 DATE OF 158+05  | 1 42 54            |  |
| 7 I()  | Pri MERC   | CODING  */Phabetic  With  Q AFFIREME    CSC   CA   S NOA   | # 5000<br>4507                           | LOCE   | 3 Hapro  | 75 0A'E   | 0F 5.8'H  | 25 DATE OF 158+05  |                    | E  |
| CHIL COSE  THE EXPLETS  THE EXPLETS  THE EXPLETS   | 51620  | CODING  CITHABETIC  WITH  Q REFERSAGE  CM  CM  CM  CM  CM  CM  CM  CM  CM  C   | H STATION COOK                           | 31 SEPARATION  | Code Gode Gode Gode  | O 1 Concerts  | or siern<br>12   251<br>or on Data  | 75 DAY ( 0) 24 - 24 - 24 - 24 - 24 - 24 - 24 - 24                  | 1 42 54            | 34 254                                       |
| Code   | FIT MERC<br>51620<br>29 SPECIAL<br>REFERENCE   | CODING  CITHABETIC  WITH  Q REFERSAGE  CM  CM  CM  CM  CM  CM  CM  CM  CM  C   | H STATION COOK                           | 23F03FMI E. 170<br>2002<br>COULTAKATO III  | Code Gode Gode Gode  | 75 CATE  500  () 1  Chican / Cancella  400  29  | or siern<br>12   251<br>or on Data  | FOD DATA   | 2 20 40<br>2 20 40 | 34 254                                       |
| COSE   | TRIVIACE STOZO TO STICIAL REFERENCE M. SERV COMM MO DA   | CODING  THE PETER AND THE PETE | M STATION COPE  4507  NI DATA  COCCE     | STREET, L. 10  STREET | 33 Correct OPE SECONS TECONS T | 75 CATE 503 CF1 Litton / Conceth 40 23 CG04 At DATA   | OF SIRTH  PA 291  PA 291  PA 19  PEGU / PEAU  P MANUT  P | EOD DATA  HOSSIBANCE  TAILLA OF COST                               | S SOCIAL SIC       | 34 SEK                                       |
| 7 10  STEELERS  D DA 19  STEELERS  D DA 19  STEELERS  D PREVIOUS CONTRA  1 NO 1510  1 NO 1510  1 NO 1510  1 Miles 202  | TO MERC<br>5 1 6 20<br>29 SPECIAL<br>REFERENCE<br>M. SERV COME<br>MO. DA   | CODING  Cheering  O PERSONNE  COM  COM  COM  COM  COM  COM  COM  CO  | M STATION COOK 4507 NI DATA COCH 43 COMP | STREET, L. 10  JOS AND DATE OF THE CONTRIBUTION OF THE CONTRIBUTIO | 3 Styring Costs 3 Correct fort   | 75 OATE 100 OF 1 OF 100 OF 1 OF 100 OF 1 OF 100 OF | OF SIRTH  PA 291  PA 291  PA 19  PEGU / PEAU  P MANUT  P | FOD DATA  HINSHBANCE   | S SOCIAL SIC       | 34 254                                       |
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SECRET

TPAY ADJUSTMENT IN ACCORDANCE WITH SECTIONS 212 AND 216 OF PL 90-206 AND EXECUTIVE ORDER 11413 PUPSHANT TO AUTHORITY OF DCI AS PROVIDED IN THE CIA ACT OF 1949, AS AMENDED, AND A-CCI DIRECTIVE DATED 8 OCTOBER 1962"

EFFECTIVE DATE OF PAY ADJUSTMENT: 14 JULY 1968

NAME

14-00000

SERIAL CRGN. FUNDS GR-STEP SALARY SALARY

BUSTOSVIDELA C Z

007667 51 620 CF GS 13 4 \$14,857 \$15,849

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| . PUNDS                         |                                  |                |                |                       |  | DO 50 USC  |                              |      |
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THE REPORT OF THE PROPERTY OF

箩 SERIAL NO. 3 OFGANIZATION FU1405 S. EWOP HOURS 007667 BUSTUSVIDELA C Z CF 51 620 SCX-23 NEW SALARY RATE ETPE ACTION OLD SALACT SATE EFFECTIVE DATE Orade Salary last Eff. Date Solary 31 ADJ 10/23/66 314,217 16/22/67 DS 13 CERTIFICATION AND AUTHENTICATION I CERTIFY THAT THE WORK OF THE ABOVE NAMED EMPLOYEE IS OF ACCEPTABLE LEVEL OF COMPETENCE. SIGNATURE ار درو درو NO EXCESS LWOP® 1 IN PAY STATUS AT END OF WAITING PERIOD LWOP STATUS AT END OF WAITING PERIOD 000 CLERKS INITIALS AUDITED BY FORM 560 E Use previous editions PAY CHANGE NOTIFICATION (4-51)

PAY ADJUSTMENT IN ACCORDANCE WITH SALARY SCHEDULES OF PL 90-216
AS A MENDED. AND A DCI DIRECTIVE DATED 8 OCTOBER 1962."

OF 1949. EFFECTIVE WATE OF PAY ADJUSTMENTS B OCTOBER

£. 43

NAME

14-00000

BUSTOSVICELA C Z

SERIAL DAGN, FUNDS GA-STEP OLD 107667 51 520 GF SALARY SALĀRY G5 13 3 \$13,769 514.407

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| MAH: 18                                 | JULY 6         | 7 .                           |                      | · (W)                                   | hen Filled I | n)              |                   |  |                                | ć           |
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| ncf                                     |                |                               |                      |   |              |                 |                   |  |                                | <del></del> |
| . SERIAL NUMBER                         | 2. NAME (L     | ASE-FIRST WIDDLE              |                      |   |              |                 |                   |  |                                |             |
| nn7667                                  | 1              | OSVIDEL                       | ACZ                  |   |              | ·               |                   | <b>59</b> 3  |                                |             |
| MATURE OF PERSON                        |                | NO TOAN                       | CCCD T               | ·O                                      | 4 EFFEC      | INE DA          | TE S. CATE        | CORA OL EMBIDARENA   |                                |             |
| REASSIGN<br>CONFIDENT                   |                |                               | SPER I               |   | 07           | -               | 1                 | REGULAR  | ₹                              |             |
| FUNDS                                   |                | 1 TO V                        | Y                    | V 10 (F                                 | 7. Financ    | iel Anel        | ysie No. Chargoub | le 8. CSC OR OTHER LES   | VIIIONTUA JA                   |             |
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| RANCH I<br>EXÍCO CI                     | TY. MF         | xico śi                       | MOLTA                |   | MEXIC        | 0 0             | ITY, M            | EXICO  |                                |             |
| POSITION TITLE                          |                |                               |                      |   | 17 795171    |                 |                   | 13 SERVICE DESIGNA   | 7198                           |             |
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| CLASSIFICATION SCH                      | EDULE (ĜS, LB, | , otc.)                       | 15. OCCUPA           | TIGRAL SERIES                           | 14. GRADE    | AND SI          | <b>: ?</b>        | 17. SALARY OR RAFE   |                                |             |
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| ACTION 20. Employ                       | n office       |                               | 27. STATION          |   | 21. has i    | -               |                   | 26 DATE OF SALE  | 7. SAIT OF LI                  | 7           |
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|   | STRAICE MISS   | 5 1059 1 (05)<br>1 1065 1 164 |                      | 3 . 4.3                                 |              |                 |                   | à ho   |                                |             |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                |                               | 315.476              | माँ० मर्भ युवर्ग र                      | โล Aมีสหร้   | ore A           | TION              |  |                                |             |
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|   |                | <i>:</i>                      |                      | 3,, 7, 7                                | : ', ' ;     | • • •           | .,                | 07-20  | 6/17                           |             |
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ČEEĞ SECRET T: 23 1.1 NOTIFICATION OF PERSONNEL ACTION 1. SERIAL NUMBER 2. BANE (LAST-FIRST-MIROLE) 007637 LISTYSVIDELA C 3. NATURE OF PERSONNEL ACTION 4. EFFECTIVE DATE | S. CATEGORY OF EMPLOYMENT DA FROM: TICK ALBULA? 7. COST CENTER NO. CHARGEABLE B. CSC OR OTHER LEGAL AUTHORITY V 10 V ¥ 10 CF TUNDS CF 10 V (F TO CF 700 - 0000 0000 30 USC 403 J 9. ORGANIZATIONAL BESIGNATIONS 10. LOCATION OF OFFICIAL STATION DOP, WH BRANCH 1 FI SECTION WNSH., D.C. II POSITION TITLE 12 POSITION NUMBER 13 SERVICE DESIGNATION . = --- CPS OFFICER 1201 14 GRADE AND STEP 14. CLASSIFICATION SCHEDDLE [65, 18, etc.) IS. OCCUPATIONAL SERIES 17. SALARY OR RATE 13 3 33 0136.01 13769 IL REMARES SPACE BELOW FOR EXCLUSIVE USE OF THE OFFICE OF PERSONNIL If ACTION 20 Frebs | D. OFFICE CODING 22 STATION | 33 HITELREE | 24, Magte | 25 DATE OF BIRTH 14 DATE OF GRADE 1-27 -DATE OF LET CODE 1086 D4. 19 NO. 04 \*\*#1 415 40, 1 1 1 73 60 Hussil H H H 4113122 Secon 22 religious Data 11. September 21. September 1. Co. 1. Co. Data Code Data Code 1. Co. 1. Co. 1. Code Data Code 35 CHREETION CAPELLATION DATA 24 MIE LUPIRES REG RO EOD DATA SS SETY, COMP BATE IF LONG COMP. DATE IM CARETE CATEGORY 45 focust Strustly #5 FIGLT / HEALTH INSURANCE CC 84 2008 1103 O . WAIYEA CARL PLAN ere. PREVIOUS COVERNMENT SERVICE DATA STATE TAX DATA 47 LEAVE CAT 43. PERSONAL TAX DATA FORM ELECUTED 2 - 50 \*311-0011\*\*\* 68 42 745 545 4651048 1 165 1 . No baban in finalica 1 765 2 . 40 ROTATULE OF CHER AUTHENTICATION Uso Provious Estaton SECRET 1150

14-00000

PPAY ADJUSTMENT IN ACCOPDANCE WITH SALARY SCHEDULES OF PL 99-301 PURSUANT TO AUTHOPITY OF DCI AS PROVIDED IN THE CIA ACT OF 1949. AS APENDED, AND A-DOI POLICY DIRECTIVE DATED 8 OCTOBER 1962."

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EFFECTIVE DATE OF PAY ADJUSTMENTS 10 OCTOBER 1965

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OLD NÉW ORGN. FUNDS GR-STEP SALARY SALARY

\$12,029 BUSTOS.-VICELA C Z 907667

APAY ADJUSTMENT IN ACCORDANCE WITH SALARY SCHEDULES OF PL 89-504 PURGLARY TO AUTHORITY OF BOT AS PROVIDED IN THE CIA ACT OF 1949, AS AMERICO, AND A-BOT DIRECTIVE DATED B SCHOBER 1902."

EFFECTIVE DATE OF PAY ADJUSTMENTS 3 JULY 1566

1.3 ... DHON, FUNOS GREETER ULD NEW ALST S-VIDELA C Z SALAHY SALARY 007667 51 509 v 68 12 6 512,459 312,822

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| OCS 05/27  |   | NOTIFICATION C                 | F PERSONNEL ACTION   | N  |
| 007667   | RUSTOSVID   | FIAC 7                         |  |  |
| 3 MATURE OF PERSONNEL                                    | ACTION .  |                                | 4 EFFECTIVE DATE S CATE  | ECORY OF EMPLOYMENT  |
| REASSIGNME   |   |                                | 05 31 65   |  |
|  | X Y FO Y  | V 10 0'                        | 7 COST CENTER NO CHARGEABLE                                      | B CSC CE OTHER LEGAL AUTHORITY   |
| • FUNDS  | Ø 10 V  | G 10, U                        | 5235 0620 000  | <b>1</b>   |
| ORGANIZATIONAL DESIG                                     | NATIONS<br>ISTON  |                                | SO EDICATION OF CITICAL STATION                                  |  |
|  |   |                                |  |  |
| IL POSITION TITLE<br>DPS OFFICE                          | R   |                                | 1202   | 13 CARSER SERVICE DISIGNATION  |
| 14 CLASSIFICATION SCHEDU<br>15                           | LE (GS. 18, etc.)   | 15 OCCUPATIONAL SERIES 0136.01 | 16 GRADE AND STEP<br>12  | 12" SECRET OR RATE   |
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10m 11506 (A) M/O (A) Use Pressure Ed topic ADJUSTMENT OF SALARY RATE IN ACCORDANCE WITH THE SCHEDULES OF THE GOVERNMENT EMPLOYEES SALARY REFORM ACT OF 1964 PURSUANT TO THE AUTHORITY OF THE DIRECTOR OF CENTRAL INTELLIGENCE AS PROVIDED IN THE CENTRAL INTELLIGENCE AGENCY ACT OF 1949, AS AMENDED, AND POLICY DIRECTIVE ISSUED BY THE ACTING DIRECTOR OF CENTRAL INTELLIGENCE DATED 8 OCTOBER 1962.

SALARY CONVERTED TO RATE SHOWN FOR INDIVIDUAL'S GRADE AND STEP AS INDICATED IN CHART BELOW.

# GENERAL SCHEDULE RATES Federal Employees Salary Act of 1964

| GEART        | ļ.      | -       | Per A  | lnnum  | Rate    | s and   | Steps   |         |         |           |
|--------------|---------|---------|--------|--------|---------|---------|---------|---------|---------|-----------|
| GRADE        | 1 .     | 2       | 3      | 4      | 5       | 6       | 7       | 8       | 9       | 10        |
| GS- 1        | \$3,385 | \$3,500 |        |        | \$3,845 | \$3,960 | \$4,075 | \$4,190 | \$4,305 | \$4,420   |
| GS- 2        | 3,680   | 3,805   | 3,930  | 4,055  |         |         | 4,430   | 4,555   |         |           |
| GS- 3        | 4,005   | 4,140   | 4,275  |        | 4,545   | 4,680   | 4,815   | 4,950   | 5,025   | 5,220     |
| GS- 4        | 4,480   | 4,630   | 4,780  | 4,930  | 5,080   | 5,230   | 5,380   | 5,530   | 5,680   | 5,830     |
| GS- 5        | 5,000   | 5,165   | 5,330  | 5,495  | 5,660   | 5,825   | 5,990   | 6,155   | 6,320   |           |
| GS- 6        | 5,505   | 5,690   | 5,875  | 6,060  | 6,245   | 6,430   | 6,615   | 6,800   | 6,985   | 7,170     |
| GS- 7        | 6,050   | 6,250   | 6,450  | 6,650  | 6,850   | 7,050   | 7,250   | 7,450   | 7,650   | 7,850     |
| <b>GS-8</b>  | 6,630   | 6,850   | 7,070  | 7,290  | 7,510   | 7,730   | 7,950   | 8,170   | 8,390   | 3,610     |
| GS- 9        | 7,220   | 7,465   | 7,710  | 7,955  | 8,200   | 8,445   | 8,690   | 8,935   | 9,180   | 9,425     |
| GS-10        | 7,900   | 8,170   | 8,440  |        | 8,980   |         | 9,520   |         | 10,060  |           |
| GS-11        | 8,650   | 8,945   | 9,240  | 9,535  | 9,830   | 10,125  | 10,420, | 10,715  | 11,010  | 11,305    |
| GS-12        |         |         |        |        |         |         |         |         |         |           |
| GS-13        |         |         |        |        |         |         |         |         |         |           |
| <b>GS-14</b> | 14,170  | 14,660  | 15,150 | 15,640 | 16,130  | 16,620  | 17,110  | 17,600  | 18,090  | 18,580    |
| GS-15        | 16,460  | 17,030  | 17,600 | 18,170 | 18,740  | 19,310  | 19,880  | 20,450  | 21,020  | 21,590    |
| GS-16        | 13,935  | 19,590  | 26,245 | 20,900 | 21,555  | 22,210  | 22,865  | 23,520  | 24,175  |           |
| GS-17        | 21,445  | 22,195  | 22,945 | 23,695 | 24,445  |         |         |         | ,       |           |
| GS-18        | 24,500  |         |        |        |         |         |         | <u></u> |         | · · · · · |

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IN ACCORDANCE WITH THE PROVISIONS OF PUBLIC LAW 874/95 AND OCT MEMORANDUM DATED 1 AUGUST 1946, SALACY IS AUJUSTED AS FOLLOWS,

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| •   | GS   |   | 0136   | .01   | 12 2                     |  | 9215   |   |             |             |
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| # A.TICAL TO Employed (#66   10   10   10   10   10   10   10   | or 21. OFFICE HUMERIC  27 SPECIAL REFERENCE 36 SERF, COMP  | SPACE CODING  ASPRABLIC  10 RETIREM 1 CRC 3 PICA 3 PICA 3 PICA 17 UN 17 UO                                  | BELOW PC: 2P STATION FORE ENT OATA COCK 6 CORP. DATE DATE 11   | 71 INTEGREE CODE  | 22   Mdg***   25         | - GLIE-OF STRIM  | N DATE OF BEAUTIFUS COSC   | 33 St. AE 70. SOC                         | URITY O HO. | H. SEX      |
| ALTONI M Empirement (1966)  \$78 10  \$16 Express  \$24   5.35%  \$25   72.5%  \$25   72.5%  \$26   73.5%  \$27   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$3.5%  \$4.5% | 27. OFFICE HUMBERIC  27 SPECIAL REFERENCE  36 SERV. COMP  L MO GA  7 PRESIMENT SERVICE LEVIOUS SERVICE   | SPACE CODING  APPROBLIC  19 RETIREM  1 CNC 3 PICA 3 PICA 3 PICA 1 NO 10  10  10  10  11  11  11  11  11  11 | BELOW POLICE  IT STATION  FORE  ENT SATA  FORE  6 (CRF, DATE  24 14444 (4)   | 73. SEPARATION DATA CODE    33. SEPARATION DATA CODE    33. MIL SETY    1-145   2-NO  | 22   Mdg***   25         | - OLIVE OF STREET  | EOD DATA  THE INSULANCE  VELLULUS COSC  44. S  | 33 St. AE 70. SOC                         | URITY D NO. | 34. SEX     |
| # 4.710701 70 Empire Code Code Code Code Code Code Code Cod   | TOT 21. OFFICE NUMBERS  27 SPÉCIAL PEFERENCS  36 SERV. COMP  1 NO GA  7  27 SERMIENT SERVICE  18 IN SERVICE  18 | SPACE CODING  APPROBLIC  19 RETIREM  1 CNC 3 PICA 3 PICA 3 PICA 1 NO 10  10  10  10  11  11  11  11  11  11 | BELOW PC:  IF STATION  FORE  ENT GATA  COCK  COCK  AS COMP. DATE  AS COMP. DATE  COCK  AS COMP. DATE  COCK | 73. SEPARATION DATA CODE    33. SEPARATION DATA CODE    33. MIL SETY    1-145   2-NO  | 24 Mdg***   25           | OLIC OF STATE  | MO DATE OF GRADE  EOD DATA  I'M INSURANCE  VALUE OF COSC  44. S  FORM ELECUISO  1.718  2.70  | 17 NO NO NO NO NO NO NO NO NO NO NO NO NO | URITY D NO. | 34. SEX     |
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| ALTONI M Empirement (1966)  \$78 10  \$16 Express  \$24   5.35%  \$25   72.5%  \$25   72.5%  \$26   73.5%  \$27   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$28   73.5%  \$3.5%  \$4.5% | TOT 21. OFFICE NUMBERS  27 SPÉCIAL PEFERENCS  36 SERV. COMP  1 NO GA  7  27 SERMIENT SERVICE  18 IN SERVICE  18 | SPACE CODING  ALPHABETIC  10 RETIREM 1 CHC 3 PICA 3 PICA 1 NON 17 NO 2ATA This is woo!                      | BELOW PC:  IF STATION  FORE  ENT GATA  COCK  COCK  AS COMP. DATE  AS COMP. DATE  COCK  AS COMP. DATE  COCK | 71 INTEGREE 1 (008 21) SEPARATION DATA (008 2 - 32 MILL SETY 2 - 30 2 - 30 1 14 1 - 34 2 - 30 1 15 3 - 31 1 15 3 - 31 1 15 3 - 31 1 15 3 - 31 1 15 3 - 32 3 - 32 3 - 33 3 - 34 3 - 35 3 | 24 Mdg***   25           | OLIC OF STATE  | MO DATE OF GRADE  EOD DATA  I'M INSURANCE  VALUE OF COSC  44. S  FORM ELECUISO  1.718  2.70  | 17 NO NO NO NO NO NO NO NO NO NO NO NO NO | URITY D NO. | 34. SEX     |

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|           |               | 1.0:7 3        | MAMO<br>VICE A<br>CHARLOTT |                          | poéy                        | Cod Conter   | V=20           | -    | LWOPI  | lours |   |
| j.        | (             | OLD BALARY RAT | re .                       | 0.                       | pr                          | EN SALARY RA | TE             | 7. T | TPE AC | TION  |   |
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| 5 12      | 1             | 3 8,955        | 12/13/59                   | 12                       | 2                           | \$ 4,215     | 06/11/61       |      |        | ŀ     |   |
| Berniarka | 404 /         | Notice tices   | ESS LWOP                   |                          | <del></del>                 |              | 8              | k    | , , ,  | •     |   |
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| •         |               |                | 10                         | 111.3                    | 6                           | ٠,           |                |      | . i    | /     |   |
| /         |               | 800<br>80-<br> | PAY_CHA                    | % 8 8<br>3 8 8<br>1NGE 1 | (,<br>8 8 8<br>8 8 8<br>NOT | o o o        | N              | 2    | K      |       |   |

IN ACCOMPANCE WITH THE PROVISIONS-OF P. L. 86-568 AND DOT MEMO DATED 1 AUGUST 1056, SALARY IS ADJUSTED AS FOLLOWS EFFECTIVE 10 JULY 1960.

SD HAPF SERIAL ORS'S GR-ST OLD SALARY NEW SALARY

DI ZEHRUNG CHARLOTTE 107667 46 13 GS-12 1 \$ 8,330 \$ 8,955

/S/ EMMETT D. ECHOLS
DIRECTOR OF PERSONNEL

|                           |  |            |          | (When fill    | ed In)           |             |         |         |                           |                      |               | <u> </u>                     |               |                 |     |
|---------------------------|--|------------|----------|---------------|------------------|-------------|---------|---------|---------------------------|----------------------|---------------|------------------------------|---------------|-----------------|-----|
| 046. 11.6                 |  | NOTIFICA   | ATIO     | N OF PE       | RSO              | NNEI        | L A     | CTIO    | N                         |                      |               |                              |               |                 |     |
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| 1., 30.07 140.            | Z. 140m9 (LOR-7119C-   | (VHQQ/9)   |          |               | Mo.              | Da.         | Yr.     | None    | O Co                      |                      |               | ٨                            | No. D         | a.   Y          | 11. |
| 107667                    | 107667 ZEHRUNG CHARLOTTE   |            |          |               |                  |             |         | 5 P     | .2 0                      |                      |               |                              | 28   2        |                 | 51  |
| 7. SCD<br>Mo.   Do.   Yr. | 9. CSC Retret. 9. C  | SC Or Othe | r Logal  | Authority     | 10. A            | Da.         | Hidav.  |         | Code                      |                      | LCD<br>Do.    | Yr.                          | _             | 1 Co            |     |
| 04 02 51                  | 1.44.  | USCA 40    | 3 .      |               | 1410.            | <b>7.3.</b> |         | No-2    | Cool                      | 08                   | 27            | 51                           | Yes .<br>No . | , , ,           |     |
|                           |  |            | PREV     | IOUS ASS      | ign <sub>h</sub> | AENT        |         |         |                           |                      |               |                              |               |                 |     |
| 14. Organization          | ial Designations   |            |          | Code          | 15. L            | ocatiòr     | of C    | fficial | Station                   |                      |               | -                            | Station Code  |                 |     |
| DOP WH                    |  |            |          |               | <u> </u>         |             |         |         | ٠ .                       |                      |               |                              |               | `               |     |
| BRANCH 111                | T. 0.1   |            |          | 4613          |                  |             | ~ ~     |         |                           |                      |               | •                            | 750           | 1 2             |     |
| MEXICO SEC                |  |            |          | 14013         | WAS              | H.,         | D. C.   | _ :     | N/a                       | TAN                  | E 1           | 00.7                         | 750           |                 |     |
| Dass . 2  Code            |  |            |          |               | _                | l           | 18. Pa  |         | 140.                      | 119.                 | Serv.         | ¥U. C                        | Occup.        |                 |     |
| Udid - 4<br>frgn - 6      | 1.0. FI  |            |          |               |                  |             | 052     | ?1 -    | -                         | GS                   | 3             |                              | 0136          | 5.51            |     |
| 21. Grado & Stop          | 22. Salary Or Rate   | 93. SD     | -        | . Date Of Gra |                  |             |         |         | Appr                      | priati               | on Nu         | mber                         |               |                 | -   |
| 11 4                      | \$ 7750  | DI         |          |               | 5 0              |             | 5 5     | 8       | 3500                      | 20                   |               |                              |               |                 |     |
|                           |  |            |          | ACTIO         | N                |             |         |         |                           |                      |               |                              |               |                 |     |
| 27. Nature Of Ac          | tion   | Code       |          | f. Date       | 29. Ty           | po Of       | Employ  | 40      |                           | 1                    | Code          | 30. S                        | oparati       | on Dat          | ٦   |
|                           |  |            | Mo.      | Da. Yr.       |                  |             |         |         |                           | - 1                  |               |                              |               |                 | Į   |
| PROMOTION                 |  | 30         | 12       | 13   59       | REG              | ULAH        | t       |         |                           | -                    | 01            |                              |               |                 | į   |
|                           |  |            | PRESE    | OISZA III     | SNME             | NT          |         |         |                           |                      |               |                              | ,             |                 |     |
| 11. Organizationa         | Il Designations  |            | 1        | Codo          | 32 Lo            | cation      | CICH    | · luio  | tution                    |                      |               |                              | (71.01        | (., : ;         | 7   |
| ODP WH.                   | -  | ÷          | - 1      |               |                  |             |         |         |                           |                      |               | l                            |               |                 | - { |
| BRANCH III                |  |            |          |               | -                |             | -       |         |                           | -                    |               | -                            |               |                 | -   |
| MEXICO SECT               | and the second s |            | <u> </u> | 4613 .        | WASH             |             |         |         |                           |                      |               |                              | 7501          |                 |     |
| 3. Dept Field             | 34. Position Title   |            |          |               |                  | 3           | 5. Pc1  | uon h   | lo.                       | 36. 5                | orv. 3        | 7. O                         | ccup. 5       | ries            |     |
| istid - 4                 | OPS OFCR   |            |          |               |                  |             | 060     | ,       |                           | GS                   |               |                              | 0136          | .01             |     |
|                           | CONTRACTOR OF THE PARTY OF THE  | 40. SD     | 41.      | Qata Cl Grad  | 9 42             | PSI Du      |         |         | Appro                     | 1                    | n Num         |                              |               |                 | -   |
|                           | \$ 8200  |            | Mo       | . Da. Yr      | Mo.              | Da.         | Y1.     |         | ne 14                     | · .                  | ነ <i>ለ</i> ሶሶ |                              |               |                 |     |
| 2 ]                       | <sup>5</sup> 8330  | DI         | 112      | 13 1 59       | 1100             | 1 11        | 101     | 102     | 35 10                     | AA)                  | w             |                              | <del></del>   |                 | 4   |
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|                           |  |            |          |               |                  |             | •       |         | 1-                        | 7-                   | 66            | •                            |               |                 |     |
|                           |  |            |          |               |                  |             |         |         | •                         | ,                    | 62            | 4 KJ                         | <u></u> i     |                 |     |
|                           |  |            |          |               |                  |             | ·<br>%  | شي      | سمانه در.<br>محمر کاری با | -                    |               | المال "ماسور<br>المال "ماسور |               |                 |     |
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| MH 10 1150                |  | ·          |          | CECOFY        | <del>,</del>     |             |         |         |                           |                      |               |                              |               |                 | j   |

| 1. EUP BERIA                   | L BÓ.       | s.   |                    | NAME      |                          |                                 | D. Aggia | # £ 0 01         | IGAM.                         | 4 FUND         | 8 B A | LOTHENT  |
|--------------------------------|-------------|--|--------------------|-----------|--------------------------|---------------------------------|----------|------------------|-------------------------------|----------------|-------|----------|
| 10766                          | IG CH       | ARLOT  | 16 -               |           | DI                       | ) <b>//</b> k                   | H 3      | V-2              | اد اد                         | 3 3-           |       |          |
| 6,                             | 0           | LD SALARY R  | ATE                |           |                          | 7.                              |          | YEW              | SALARY                        | RATE           |       |          |
| SPADE                          | 51 LP '     | SALIST   | LAST               | BFFECTIVE | DATE                     | GRADE                           | \$11.7   | BALARY           |                               | PPFECTIVE DATE |       |          |
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| GS 11                          | 3           | 3 7.510  | 04                 | 06        | >8                       | 65 11                           | 4        | \$               | 7,750                         | 10             | 04    | 59       |
|                                |             | TO 82  | COMPL              | ETED      | BY TH                    | 1E OFFICE                       | OF CU    | MPTR             | OLLER                         |                |       |          |
| B. CHECK ONE<br>IF EXCESS LIVE |             | 10 E164 <b>06</b> L <b>POF</b>                                     | □ 440              | 196 LWOP  |                          | 9. NUMBER OF                    | HOURS LW | OP               |                               |                |       | •        |
| la per                         | 97A790 AT 1 | FOLLOWING.<br>IND GO WATTIM <b>S PERIO</b><br>IS AT EMP OF WATTIMS |                    |           | -                        | 10. INITIALS O                  | F CLERK  |                  | 11. AUG                       | ) TEO #T       |       | ·        |
|                                |             |  |                    | LETED     | BY 1                     | HE OFFICE                       | OF PE    | RBO              | NNEL                          |                |       |          |
| 2. TYPE OF A                   |             | .a.s.   Pat 40/P   | PT#E#T             |           | -                        | ID. REMARES                     |          | •                |                               |                | •     | •        |
| I. AUTHENTIC                   | ATION       | لرب  | -                  |           | . (                      |                                 | 0        |                  |                               | <del> </del>   | , 0   | 4        |
|                                |             | •  |                    | 6G. j     | 1] ٤٤                    | רַ דֿון פ                       | •        | •                |                               |                | 1     | ·        |
|                                | ·           | , , , , , , , , , , , , , , , , , , ,                              |                    | 8 8 %     | 000<br>000<br>000<br>000 | 0.8 4.800<br>0.8 4.800<br>0.000 | 8,8,8    | %<br>%<br>%<br>% | 800, 88<br>800, 88<br>800, 88 | ·              |       |          |
|                                | -           |  |                    | PAY C     | HANGE                    | NOTIFICAT                       | TON      |                  |                               |                |       | <u> </u> |
| 70 8 M<br>1-8 D                | 560 ;       | BOLETE PETYIOUS<br>EPLACES PORM \$500                              | EDITION<br>AND 560 | b.        | SE                       | CRET                            | , 01     | FICIA            | L PERSON                      | NNEL FO        | LDER  | (4)      |

IN LIFT OF FORM 1150 THIS NOTIFICATION EFFECTS RESLOTTING RESULTING FROM R-20-250

SD OLD SLOT NEW SLOT

DI 0521

321

04/28/50

SECPET

GENERAL SCHEDULE CALARY INCREASE RETROACTIVELY EFFECTIVE 12 JANUARY 1968 AUTHORIZED BY P. L. 85 - 462 AND DCI DIRECTIVE. SALARY AS OF 15 JUNE 1958 ADJUSTED AS FOLLOWS

NEW SALARY OLD SALARY GRADE-STEP

SERIAL \$ 7,510 NAME \$ 6,820

GS-11-3 107667 GORDON M. STEWART J ZEHRUNG CHARLOTTE

NEW SALARY RATE OLD SALARY RATE LAST EFFECTIVE DATE EFFECTIVE DATE STEP. GRADE SALARY GRACE 68 11 5 6,605 07 | 56 65 11 5 6.820 TO BE COMPLETED BY THE OFFICE OF COMPTROLLER 9. HUMBER OF HOURS LWOP EXCESS LWGP IF EXCESS LEAVE LWOP, CHECK FOLLOWING:

IN PAY STATUS AT SHO OF WAITING PERIOD 10. INITIALS OF CLEAK 11. AUDITED BY BOIRS SHILLAN TO GAS TA ESTATE TOWN PL TO BE COMPLETED BY THE OFFICE OF PERSONNEL PROJECTED SALARY WATE AND EFFECTIVE DATE GRADE STEP SALARY -14. AUTHENTICATION PERIODIC STEP INCREASE - AUTHENTICATION

ream no. 560b

SECRET

Personnel Folder

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**SECRET** NOTIFICATION OF PERSONNEL ACTION 3. Date Of Birth. 4. Vot. Pref. 1. Serial No. 2. Name (Last-First-Middle) Mo. Da. Mo. Da. 5 Pt-1 10 Pt-2 08 27 01 12 |29 51 107667 ZEHRUNG CHARLOTTE SCD 8. CSC Rutmt. 9. CSC Or Other Legal Authority 10. Apmt. Affidav. 11. FEGLI 12. LCD Mo. Da. Yr. Yos.1 Code Mo. Da. No.2 08 27 Mo. | Da. 0# 02 50 USCA 403 J PREVIOUS ASSIGNMENT 15. Location Of Official Station 14. Organizational Designations Code Station Code DOP WH C BRANCM 11 ARGENTINA SECTION WASH D C 16. Dept. - Field 17. Position Vitle 18. Position No. 19. Serv. 20. Occup. Series 63 2 REPORTS OFFICER ---0132.44 Frgn - 6 | 2 | REPURIS OFFICER | 21. Grade & Step | 92. Salary Or Rate | 23. SD 24. Date Of Grade 25. PSI Duo 26. Appropriation Number **s** 6605 8 3500 20 11 2 DI **ACTION** Mo. Da. Yr. 27. Nature Of Action Code 29. Type Of Employee Code 30. Separation Data REASSIGNMENT 56 12 |01 |57 REGULAR PRESENT ASSIGNMENT 31. Organizational Designations 2 Location Of Official Station Station Code DDP WH BRANCH 111 75013 MEXICO SECTION WASH D C 33. Dept. - Field 34. Position Title 36 Serv. 37. Occup. Series 35. Position No. Dopt - 2 Code
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38. Grade a Step 39. Salary Or Rate 0132.44 10,5700 41. Date Of Grade | 42. PSI Due 40. SD 43. Appropriation Number Ye. Mo. Du. Yr. Mo. Da. 04 110 155 6605 04 106 158 11 2 44. Remarks FOSTED

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PORM 10, 1150

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|---|--|---|---|--|---------------------------------------|-----------------|-------------|----------------|
| SECTION A   |  |   | INFORMATIC  |  |                                       |                 |             |                |
| I. EMPLOYEE NUMBER 007667   |  | dela, Charlo  |   | 12   | Jan 29                                | F               | GS-1        | 3              |
| 7. OFFICIAL POSITION Operation  |  |   | ODO/WH/l  | Yeelgin Ent  | D. CURREN                             | T STATIO        | N           | 10.            |
|   | 11. TYPE OF APP  |   | <del>, . ,</del>                                  | 1  | 14. TYPE                              | OF REPO         | AT          |                |
| CAREER RES  | ERVE CONTRAC   | OTHER (Spec.)   | TEMPORARY   | AMNU   |                                       | ASSIGN.<br>MENT | •           | PECIA          |
| NEW LXXIEE  | ust 1972 - 3   | 30 April 19   | 3   |  |                                       |                 | •           |                |
| SECTION B   |  |   | TIONS UPDAT                                       |  |                                       |                 |             |                |
| IF QUALIFICATIONS UPDA<br>WORD "YES" IN THE BO  |  |   |   |  |                                       |                 |             |                |
| SECTION C   |  | PERFORMANC  | E_EVALUATIO                                       | N  |                                       |                 |             |                |
| M-Marginal Perfor taken P-Proficient Perfor 3-Strong Perfor O-Outstanding Perfor  | range from counseling, opposed in Section D. monce is deficient in so or recommended should mance is satisfactory. Domance is characterized imance is so exceptional   | me aspects. The reason<br>I be described:<br>lesized results are boln<br>by exceptional proficier<br>in relation to requireme | is for assigning this is graduced in the serve.   | rating should  | be stated in S                        | oction D a      | nd remed    | liet ec        |
| work  | as to warrant special re   |   | C DUTIES  |  | · · · · · · · · · · · · · · · · · · · | <del></del>     | · · · · · · |                |
| lst up to six of the most impo-<br>orforms EACH specific duty.<br>Heir ability to supervise (indic  | Consider ONLY effectives   | ness in performance of I  |   |  |                                       |                 |             |                |
| PECIFIC DUTY NO. 1  |  | 4. 4  |   |  | ```                                   | •               |             | RATIF          |
|   | as <mark>Chief of th</mark><br>fficer, one IA  |   |   |  | pervisin                              | <b>g</b>        |             | S              |
| Analyzes a  | ll traffic peri  | aining to Bra   | nch and Sta                                       | tion SA  | and Cuba                              | m<br>m          |             | HATIN<br>LETTE |
| Operations  | , performs a   | ii operational  | support, p  | roject a   | ctions, c                             | orres           | -           | 0              |
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CLASSIFICATION
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CLASSIFICATION

SECTION I

NARKATIVE COMMENTS

Indicate significant strengths or weaknesses demonstrated in current position beging in proper perspective their relationship to overall performance. State suggestions made for improvement of work performance. One recommendations for training Comment on having language competence, if required for current position. Amplify or explain ratings given in Section C his provide begin bash for despraining future personnel action. Morney of performance of managerial or supervisory dustes and cost consciousness in the use of personnel, space, equipment and funds, must be commented on, if applicable. If extra space is needed to complete Section D, attack a separate sheet of paper.

In the 8 months during which she was under my supervision, Mrs. Bustos has performed in that same hard-working, highly-productive style which has become her trademark over the years. She understands the intelligence process from start to finish and is personally experienced with each step along the way, save the agent handling aspects. She excels in each phase of the work.

As chief of the Branch SA and Cuban activities section, she has once again demonstrated her mastery over her assigned duties. She is a sound, dependable, yet imaginative and energetic operations officer, whose performance leaves little to be desired. While she had had little previous supervisory experience, she has in this assignment demonstrated exemplary supervisory ability. Notwithstanding her drive, tenacity and attention to detail, she is a popular co-worker, is receptive to guidance and is sensitive to, and responsive to the needs of her subordinates.

In her performance of specific duty No. 2, she has brought to bear upon her daily duties her broad experience, high intelligence and good operational sense, functioning with practically no need of close supervision. It is comforting to know that an assignment given to this employee is always done promptly, professionally and cheerfully.

Her adaptability was demonstrated in her specific duty No. 3. Despite the press of normal daily activity, she was often called upon to produce "crash"

(continued)

| SECTION E   | CERTIFICATION AND C   | OMMENTS  |  |  |  |  |
|---|---|--|--|--|--|--|
| 1.  | BY EMPLOYEE   | •  |  |  |  |  |
| 1 CERIN   | FY THAT I HAVE SEEN SECTIONS A.   | B, C AND D OF THIS REPORT  |  |  |  |  |
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|   |   | Regionard Viferentes   |  |  |  |  |
| 21 May 1973   | DC/WH/l   | Raymond J. Swider  |  |  |  |  |
| 3.  | BY REVIEWING OFFI   | CIAL   |  |  |  |  |
| COMMENTS OF REVIEWING OFFICE  | The rater has written a   | n accurate and thorough evaluation   |  |  |  |  |
| of Mrs. Duetos I co   |   | the ratings provided subject.  |  |  |  |  |
| Charles an amounting 1  | officer . How ability to now  | form a variety of and ments  |  |  |  |  |
| She is an exceptional   | officer. Her ability to per   | form a variety of assignments  |  |  |  |  |
| in Headquarters and   | the Field has measured up   | to an outstanding record. Her  |  |  |  |  |
| work with subordinate   | es clearly indicate she is a  | good supervisor. Mrs. Bustos   |  |  |  |  |
| performs all facets o   | f her work in an exemplary  | manner and in my judgement   |  |  |  |  |
|   | rcentile in the A Category.   |  |  |  |  |  |
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Narrative Comments (continued): (Charlotte Z. Bustos-Videla)

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papers for the Branch because of her innate talents and established reliability. She never failed to impress her supervisor with her production, writing ability and energy. Her overall performance is clearly in excess of her grade level.

In terms of true cost and security-consciousness, she must also be considered very strong because she has a positive and aggressive attitude towards these subjects. It is with deep regret that the Branch parts with this employee who now moves up to the Division front office staff.

## Covert Action Operations Seminar No. 35 hours, full time

Participant : Bustos-Videla, Charlotte

Office

Year of Birth: 1929

14-00000

Service Designation:

Grade : GS-13 No. of Students

£00 Date : 08/51

## COURSE OBJECTIVES, CONTENT AND METHODS

The objective of the Seminar is to give the participant a familiarization with the major fields of covert action. These are viewed as:

Political Operations, including Propaganda;

Operations Against Priority Targets and Denied Areas. ,

("Priority targets" is taken to include Soviet Bloc, Chinese Communist, Euban, and North Vietnamese officials and other personnel in third countries, and other designated targets)

The Seminar includes a discussion of the "political animal" and on analytical look at the political personality.

The technique of instruction is one of talks by Operations Officers experienced in various specific kinds of operation, followed by questions and discussion. Participants are encouraged and exacted to ask questions and engage in the discussions, drawing upon and relating their experience to that under discussion. One of the important values to be gained from the Seminar is this exchange of experience.

#### ACHIEVEMENT RECORD

This is a certificate of attendence. No further assessment of individual capacity or performance is made in this course.

FOR THE DIRECTOR OF TRAINING:

Richard A. Fulier

Chief Instructor

#### CONFIDENTIAL

#### TRAINING REPORT

## Midcareer Course No. 34

Student: Bustos-Videla, Charlotte Date: 11/5-12/22/72

Year of Birth: 1929 Office : WH/1

Grade : 13 Service Designation: D

No. of Students : 30

## COURSE OBJECTIVES -- CONTENT AND METHODS

The Midcareer Course is designed to enable potential executive officers to develop and widen their understanding of management practices, of the Agency and the Intelligence Community, and of the Government's involvement in international affairs.

The Course consists of three major segments of varying lengths. The topics covered through lectures, seminars, group discussions and field trips are:

- Effective managerial behavior as derived through study of the Managerial Grid.
- 2. The functions, relationships and problems of various Agency components and of members of the intelligence Community.
- 3. Selected elements of national power and current developments in key international affairs.

# ACHIEVEMENT RECORD

No evaluation of the student is made during the Course, and no final grade is given upon course completion.

FOR THE DIRECTOR OF TRAINING:

Data

John C. Algent Da

Classified by: 17-1626

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CONFIDENTIAL

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| section b  |                    |                                       |                           | PERFORMAN  | CE EV            | AL U                  | ATION       |                 |         |                |                |                   |
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|  |                    | · · · · · · · · · · · · · · · · · · · |                           | SPECII   | IC DU            | TIES                  | ·           | •               |         |                |                |                   |
| Prepares operational target studies on PBRUMEN officials and assists in the planning of operations against these targets.  Screens all agent and technical reports dealing with PBRUMEN targets for operational and positive information and puts in retrievable form.   |                    |                                       |                           |  | O BATTING LETTER |                       |             |                 |         |                |                |                   |
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| OOA/DT&O Project Officer   |                    |                                       |                           |  |                  | RATING<br>LETTER<br>S |             |                 |         |                |                |                   |
| #35.4F35 DUTY NO. 8  |                    |                                       |                           |  |                  | BATING<br>LEFTER      |             |                 |         |                |                |                   |
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| OVERALL PERFORMANCE IN CURRENT POSITION  where acts account overgrhing about the employee which influences his effectiveness in his current position such as per- communical of specific duties, productivity, canduct on jub, suspectivariess, pertinent personal traves or habits, and erroquing iterations or rulents. Based on your humanistics of employee's everall performance during the ruling period, excessed between the ruling box serrespending to the statement which reach accurately reflects his layer of performance. |                    |                                       |                           |  | RATING<br>Leviga |                       |             |                 |         |                |                |                   |
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| SECTION C  | , NARRATIVE COMMENT  | \$  |  |  |  |
| bedicate significant strengths or wechnesses demonstrated in current position terping in proper perspective their relationals a varied performance. Since suggestions and be improvement of such performance. Give recommendations for training. Comment of such different personnel action. Amplify or explain rating; given in Section B to provide best best built for determining future personnel action. Manufar of general performance of managerial of the provider best built for determining future personnel action. Manufar of general on the provider best built for determining future personnel action. Manufar of general on the provider best built for determining future personnel action. Manufar of personnel of the provider best built for determining future personnel action. Manufar of personnel of the provider best built for determining future personnel action. The provider best built for determining future personnel action. Manufar of the provider best built for determining future personnel action. The past few built for determining future personnel action and the personnel action and of those where she has worked previously. Here work has always shown excellent judgement and ingenuity. A self-starter with tremendous drive and discipline, the amount of work she has produced has been produced as so often happens — she is asked to take on additional work or work as a matter outside of her regular field. While forceful, she is diplomatic and tactful and is able to present suggestions and criticisms in a pleasant manner. She is one of the most dedicated persons I have met in the Organization, and exceptionally dependable. While, as a woman and a Specialist, she has had little opportunity to handle agents she has done very well with those we have given her to handle. She has showed great ability in the training of two transcribers and in the debriefing of two female agents and their husbands. This is in large part due to her indepth knowledge of the targets this section is working on. The past few months have been difficult, |  |   |  |  |  |
|  |  | (concinued)   |  |  |  |
| SECTION D  | CERTIFICATION AND COMME  | NTS   |  |  |  |
| l.   | RTIFY THAT I HAVE SEEN SECTIONS A, B, AND  | C OF THIS DEPORT  |  |  |  |
| PATE   | SIGNATURE OF EMPLOYEE  | Je or Triis Revolut   |  |  |  |
| 7 Aug 1972   | /s/ Char   | lotte Z. Bustos-Videla  |  |  |  |
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| 7 August 1972  | Operations Officer   | /s/ John M. Burke   |  |  |  |
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SECTION C NARRATIVE COMMENTS

The one criticism of this Officer's work that I and others have made in the past still stands. She tries to do everything and somethings in this business just don't deserve the attention she gives them.

I have no personal knowledge of her supervisor abilities, but believe she is a natural leader.

|  | ****   | . 5.64  | 7777       | ,   | <del></del>    | SMPLOYEE            | SARIAL P   | IUMS E R              |
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| X CAREER   | AESENVE  | VEMPORARY   | +          | INITAL  | <u> </u>       | FI EA 98            | GNMENT   | PUPERVISOR            |
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| SECTION B  |  | PERFORMANC  |            | anuary 1  | 9/1 - D        | ecember             | 19/1   |                       |
| U-Unsabisfuetory  M-Marginal   | could range from course or proposed in Section<br>Performance is deficient   | Hable. A rating in this category<br>eling, to further training, to plo<br>C.<br>I in some aspects. The ressons to | seing on   | s immediate and<br>probation, to rec                | nugament or t  | o separation. (     | )escribe a   | ution takea           |
|  | taken ar recommended :   |   | `          |   |                |                     |  | l                     |
| P-Proficient<br>S-Strong   | The state of the s | ory. Desired results are boing pr<br>rised by exceptional proficienc  |            | in the monner exp                                   | ected,         |                     |  |                       |
| O-Outstanding  | - ·  | rised by exceptional proficiency<br>tional in relation to requirement   | -          | work and in com                                     | porison to the | performance of      | others do  | ing similar           |
|  | work as to warrant speci   | al recognition.   |            | •   |                |                     | -  |                       |
|  |  | \$PECIFI  | C DU       | TIES  |                |                     |  |                       |
| manner in which or<br>with supervisory re  | List up to six of the most important specific duties perfermed during the rating period. Insert rating letter which best describes the manner in which employees perferms EACH specific duty. Consider ONLY affectiveness in performance of that duty. All employees with supervisory responsibilities MUST be rated on their molity to supervise (indicate number of employees supervised).   |   |            |   |                |                     | omployees  |                       |
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|  | and dispatche<br>tional report   |   | so Q       | fficers   | in prep        | aration             | 1  | 0                     |
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| The into accent president about the amplayer which tollurances his effectiveness in his current position such as particularly, conduct an jud, cooperativeness, pertinent constant trains or habits, and continued to the perturbations of toleras. Based on your translages of employer's overall performance during the rating period. |  |   |            |   | S              |                     |  |                       |
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SECTION C : NARRATIVE COMMENTS

Indicate significant strengths or weaknesses demonstrated in current position keeping in proper perspective their relationship to overall performance. State suggestions made for improvement of work performance. Give recommendations for training. Comment on larging language competence, if required for current position. Amplify or explain ratings given in Section B to provide best busis for determining future personnel action. Manner of performance of managerial or supervisory duties and cost consciousness in the use of personnel, space, equipment and funds, must be competed on, if applicable. If extra space is needed to complete Section C, attach a separate sheet of paper.

This supervisor has worked with a variety of Intelligence Assistants. Many were good, but none compared with this Subject. She is the most thorough and fastest working IA I have met. Her capacity for hard work and long hours is prodigious. Her knowledge of operational matters is equal to that of most case officers. She has an operationally creative mind and has made many excellent suggestions for the improvement of the section's work. Additionally, her command of the Spanish language enhances all of the above abilities. This officer has found her very pleasant to work with. She has a unique ability to make constructive criticism in a tactful manner.

If this Subject has a weakness, it was pointed out by the reviewing officer in the last fitness report when he said, "in her voracious appetite for all kinds of facts (she) can at times put undue emphasis on them, including factual minutiae as against equally important but more elusive subjective factors.

Because of her outstanding performance and abilities the Subject will be given some activity handling agent personnel, during the forthcoming year.

The Subject's continued fine performance since her last promotion merits special consideration by the Promotion Board.

| SECTION D                  | TION D CERTIFICATION AND COMMENTS |                            |                                     |  |  |  |  |
|----------------------------|-----------------------------------|----------------------------|-------------------------------------|--|--|--|--|
| 1.                         | BY EMPLOYEE                       |                            |                                     |  |  |  |  |
|                            | I CERTIFY THAT I                  | TAVE SEEN SECTIONS A, B, A | AND C OF THIS REPORT                |  |  |  |  |
| WATE STREATHER OF EMPLOYER |                                   |                            |                                     |  |  |  |  |
| 9 Decembor                 | 1971                              | /s/ Charlotte              | Z. Bustos-Videla                    |  |  |  |  |
| 2.                         |                                   | BY SUPERVISOR              |                                     |  |  |  |  |
| MONTHS EMPLOYEE HAS BEE    | N THIS REPOR                      | T HAS'NOT'BE'EN SHOWN TO   | EMPLOYEY, GIVE-EXPLANATION          |  |  |  |  |
| PATE                       | OFFICIAL TIFL                     | RUZIVHAQUE TO 3.           | TYPED OR PRINTED NAME AND SIGNATURE |  |  |  |  |
| 9 December 19              | )71 Ops 0                         | fficer                     | /s/ John M. Burke                   |  |  |  |  |
| 3.                         | <del></del>                       | BY REVIEWING OFFICIAL      |                                     |  |  |  |  |
| COMMENTS OF REVIEWING OF   | FICIAL                            | o ratings and co           | omments. Subject performs a         |  |  |  |  |

I concur with the above ratings and comments. Subject performs all the tasks outlined above in a very professional and methodical manner. One does not even sense that the work is going on until the finished product is produced. It is always excellent. We count heavily on her thoughts and ideas in all operational studies and considerations. She is ops oriented and has an excellent bank of information to call on when necessary. She is pleasant and has the respect of her co-workers as well as her supervisors. Her abilities are varied and she can be counted on to perform extremely well regardless of assignment or target we will be losing this fine officer soon and we will be hard put to find someone who will be able to replace her.

9 December 1971 Deputy Chief of Station /s/ George A. Fill

|   | · · · · · · · · · · · · · · · · · · ·   |                                       |   |  |                                 |             |                  |
|---|---|---------------------------------------|---|--|---------------------------------|-------------|------------------|
| •   | FITNESS REPORT  |                                       |   | /  | © CO                            | 7667        | NUMBER           |
| SECTION A   |   | GENERA                                | L   |  | <u> </u>                        |             |                  |
| 1. NAME<br>DITTIVO  | -VIDETA, CHARLOTTE Z. (Middle)  | 1 -                                   | !   | ). SE X  | GS-13                           | 9. 6D       |                  |
|   |   |                                       | Jan.29  | F  | 6. CURRENT                      |             |                  |
| e. oppicial pos<br>Operat   | iona Officer  | Di                                    | pp/wil/Br 1   | BAIG WMF W.T   | Mexico                          |             |                  |
| 0. CHECK (X) TYPE OF APPOINTMENT 10. CHECK (X) TYPE OF REPORT                                   |   |                                       |   |  |                                 | <u> </u>    |                  |
| X CAREER  | RESERVE TEMPORARY   | <del></del>                           | INITIAL   |  | REASS                           | IGNUENT     | SUPERVISO        |
| CAREEN-PI   | TOVISIONAL (See instructions - Section C)   | XX                                    | ANNUAL .  |  | READS                           | IONMENT     | -                |
| SPECIAL (F  | poelfy):  |                                       | SPECIAL (Speci  | fy):   |                                 |             |                  |
| II. DATE REPORT   | DUE IN O.P.   |                                       | EPORTING PERI   |  |                                 | 1070        | ,                |
|   |   |                                       | January -   | 31 De  | cember                          | 1970        |                  |
| SECTION B   | PERFORMA  |                                       |   |  |                                 |             |                  |
| - U-Unsatisfactory  | Performance is unoaceptable. A rating in this categories and range from dounsaling, to further training, to or proposed in Section C.   | placing on                            | probation, to real  | ngoment or   | to separation.                  | Describe a  | iction taken     |
| M-Marginal -  | Performance is deficient in some ospects. The reason taken or recommended should be described.  | es for assign                         | ing this rating sho                                       | uld be stated  | I in Section C                  | and remo    | dial actions     |
| P-Proficient  | Performance is satisfactory, Desired results are being  | produced                              | in the manner expe  | cted.  |                                 |             |                  |
| S-Strong  | Performance is characterized by exceptional profici   | ency.                                 |   |  |                                 |             |                  |
| O-Outstanding   | Performance is so exceptional in relation to requirem work as to warrant special reaggnition.   |                                       | · · · · · · · · · · · · · · · · · · ·                     | orison to the  | performance o                   | f others do | oing similar     |
| ·   | SPECI   | FIC DU                                | TIES  | ····   | ····                            |             |                  |
| annar in which or   | no most important apocific duties performed da<br>aplayee performs LACH specific duty. Consi-<br>aponsibilities MUST be reted on their ability  | der ONLY                              | offectiveness i   | n performa   | ico of that d                   | luty. All   |                  |
| PECIFIC DUTY NO   |   |                                       |   |  |                                 |             | HATING           |
| officials of interest and helps in the preparation of operational planning re target personnel. |   |                                       |   |  | 0                               |             |                  |
| PECIFIC DULY HO   |   |                                       |   |  |                                 |             | HATTIS           |
|   |   |                                       | nanat lane  | n and e  | ann te                          | Con         | GETTER           |
|   | he raw reports from technially useful information.  | icar c                                | peractons   | s and a  | iguiros                         |             | 0                |
| KCIPIC BUTT NO  | Provides operational a  | id adm                                | inistrati   | vo sur   | port fe                         | or or       | RATING           |
| station P   | BRUMEN activities. This   |                                       |   |  |                                 |             | Laiten           |
|   | reparation of memos, cabl   |                                       |   |  |                                 | ps in       | 0                |
| the prepar  | ation of project reports,   |                                       |   |  |                                 |             | BACING           |
| ECIFIC OUTY NO.   | patientaries nue nanarius   | goft                                  | he static   | n PBRU   | MEN wat                         | tch-        | RATING           |
|   | in general monitors travel  |                                       |   |  | from Pi                         | SKUME.      |                  |
| for our si  | ation, Headquarters and c   | tner                                  | stations.   |  |                                 |             | S                |
| ECIFIC OUTY NO.   | <sup>5</sup> Helps the station intel  | licen                                 | ce chief  | in the   | prepai                          | atio        | RATING           |
| of finishe  | ed intelligence reports fr  | om a                                  | PBRUMEN r   | efugee   | debric                          | fing        | CELIEN           |
|   | ly part of the reporting  |                                       |   |  |                                 |             | S                |
| ECIFIC DUTY NO.   | · Handles miscellaneous s   | pecia                                 | l project   | s for  | the sta                         | ition       | PATHIG<br>RATTAL |
|   | n to her PBRUMEN duties (   |                                       |   |  |                                 |             | ا و              |
|   | tchlists during a preside   |                                       |   |  |                                 | nin         | s                |
| raw report  | s for whole station, prop<br>OVERALL PERFORMAN  | ATALL<br>CE IN C                      | OR GI OOA   | 71710 D  | rolect                          | onowi       | 11)              |
| mance of eperification  | verything about the employee which influence<br>or duties, productivity, conduct on job, coo-<br>s or talents. Basad on your knowledge of e-<br>terating box corresponding to the statement v | s his affo<br>perotivene<br>æployee's | ctiver.ess in his<br>ss, pertinent per<br>overall perforn | i currant po<br>irsanal tra<br>nanca durir   | its or hybris<br>ig the cotting | period,     | RATING<br>LETYER |
|   |   |                                       |   | <i>-</i>   |                                 |             |                  |
| 14 45 Deach   | SEC   | RET                                   | Parket to   |  | 9 18 d - 7 7                    |             |                  |
| 47 26705  | this except a softenes of the   | ·                                     | م <b>ي</b> د ۽  | Same of the same o |                                 | ¥1,752      | 44443<br>-       |

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SECTION C NARRATIVE COMMENTS

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Indicate significant strengths or weaknesses demonstrated in current position kaeping in proper perspective their relationship to averall performance. Since suggestions made for improvement of soil, performance. Give recommendations for training, Comment on foreign language competence, if required for workship position. Amplify or explain ratings given in Section B to provide less basis for determining future personnel action. Manner of performance of managerial or supervisors detices and cost consciousness in the use of personnel, space, equipment and funds, must be commented on, if applicable. If extra space is needed to complete Section C, attach a separate sheet of paper.

Subject worked most of property the station PBRUMEN section. She was clearly outstanding in collating information from all sources during a recent intensified "PBRUMEN" month, determining as a result the overall pattern of the PBRUMEN mission here, spotting operational leads and updating target studies on all PBRUMEN officials as a result. Her final writeup regarding both new information obtained and the gaps that remain was thorough and useful.

Subject is extraordinarily rapid and efficient in researching for info, organizing files and other material and writing up any kind of resulting memo or dispatch. The same might be said perhaps of some other real pros in the IA field. However, in addition, Subject has a good, tough, operations-oriented mind and positively contributes ideas and suggestions re new operational techniques which the station has used profitably. Subject has natural managerial abilities as recently demonstrated in her organizing TDY help in a station-wide file and watchlist effort in connection with a presidential visit. Her Spanish is more than adequate for reading reports, and handling operational messages in that language. In sum, Subject is a tremendous station asset and would be extremely hard to replace without noting a serious loss in station efficiency.

-continued

| SECTION D                                     | CERTIFICATION AND COMM                                   | ENTS ·   |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|
| 1.  | BY EMPLOYEE  | ` `  |  |  |  |  |  |  |
| 10  | ERTIFI THAT I HAVE SEEN SECTIONS A. U. AM                | id C of this report  |  |  |  |  |  |  |
| DATE  | STONATURE OF THE LOTTE                                   | The second secon |  |  |  |  |  |  |
| 5 March 1971                                  | /ú/  | Charlotte ?. Dastos-Videia   |  |  |  |  |  |  |
| 2.  | 2. BY SUPERVISOR   |  |  |  |  |  |  |  |
| MUNTHS ENPLOYER HAS BEEN UNDER MY SUPERVISION |  |  |  |  |  |  |  |  |
|   | ·  | •  |  |  |  |  |  |  |
| DATE  | OPPICIAL TITLE OF SUPLAVISOR                             | TYPED OF PRINTED NAME AND SIGNATURE  |  |  |  |  |  |  |
| 5 March 1971                                  | Operations Officer                                       | /s/ John Issminger   |  |  |  |  |  |  |
| 3   | BY REVIEWING OFFICIAL                                    |  |  |  |  |  |  |  |
| COMMENTS OF REVIEWING OFFICIA                 | L  |  |  |  |  |  |  |  |
|   | opinion there is an excess<br>eer, I am in accord with h |  |  |  |  |  |  |  |
|   | ely more than an IA and ha                               |  |  |  |  |  |  |  |
|   | uired an individual with                                 |  |  |  |  |  |  |  |
|   |  | ombined with an ability to   |  |  |  |  |  |  |
|   | a short period of time.                                  |  |  |  |  |  |  |  |
| · · · · · · · · · · · · · · · · · ·           | Ę  | ***  |  |  |  |  |  |  |
| and rapid. One of                             | our hardest workers and m                                | ost dependante employous.  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |  |  |
|   | •  |  |  |  |  |  |  |  |
|   | •  |  |  |  |  |  |  |  |
| DATE  | OFFICIAL TITLE OF REVIEWING OFFICIAL                     | FIPED OR PRINTED NAME AND SIGNATURE  |  |  |  |  |  |  |
| 25 March 1971                                 | Deputy Chief of Station                                  | /s/ George A. Fill   |  |  |  |  |  |  |

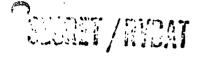
SECTION C

NARRATIVE COMMENTS

-continued

Three rather personalized comments might add meaning to this fitness report. Anyone, particularly a female, fitting the above description of efficiency and achievement can be, and often is a little overbearing and difficult to work with as a person. Subject, withall, is a pleasant personality who knows how to make her contributions and comments in a forthright but tactful manner. Secondly, and this one is a little hard to say, Subject in her voracious appetite for all kinds of facts can at times put undue emphasis on them including factual minutiae as against equally important but more elusive subjective factors. Thirdly, this rating officer has personally observed Subject only working on station premises at an office job, and frankly has no idea how she might function in outside operational work (cultivating people, working under outside cover).

Revenued by OP SPD/PPB



MEMORANDUM FOR THE RECORD

CHARLOTTE BUSTOS VIDELA

SUBJECT: Overall Outstanding Rating on Method of Recognition

- 1. This memo is being written in accordance with paragraph three of Book Dispatch 5273 of 12 April 1966.
- about a year ago in recognition of her very fine performance. It is a little early to repeat that kind of recognition even though it is a most logical and meaningful means to show recognition of her outstanding work.
- 3. Consideration should be given to an appropriate occasion in the fairly near future to grant another QSI to

|   | ···  |                               |                        |                        | ( 47.00 )                  | 11101            | In)   |  | -                     |                  |               |                  |
|---|--|-------------------------------|------------------------|------------------------|----------------------------|------------------|---|--|-----------------------|------------------|---------------|------------------|
| ł   |  |                               | ~ 1 <del>~</del> 1 1 6 |                        | 100 <b>T</b>               |                  |   |  | SMPLO                 | YEE B            | ERIAL         | NUMBER           |
|   | •  |                               | FIINE                  | SS REF                 | 'UK I                      | 007667           |   |  | 7                     |                  |               |                  |
| SECTION A   |  |                               |                        |                        | GE                         | HERA             | L   |  | 1                     |                  |               |                  |
| 1. NAME   | (Lest)   |                               | (Firet)                |                        | Michila)                   |                  | TE OF BIRTH   | a. sex                                     | 4. GRA                |                  | . 50          | •                |
|   | BustoeVidela Charlotte 2   12 Jan 29   F   GS-13                       |                               |                        |                        |                            | D                |   |  |                       |                  |               |                  |
| 6. OFFICIAL POSITION TITLE 7. OFFICIAL POSITION |  |                               |                        |                        |                            | N                |   |  |                       |                  |               |                  |
| Ops Officer DDP/WH/Branch 1 MOXICO City  9. CHECK (X) TYPE OF APPOINTMENT 10. CHECK (X) TYPE OF REPORT  |  |                               |                        |                        |                            | <del></del>      |   |  |                       |                  |               |                  |
| CAREEN  |  | PPOINTMENT                    |                        | TEMPON                 | A <b>A</b> Y               | 10. 6            | INITIAL   | OF REPORT                                  |                       | FA 6810          | WWP W T       | PUPERVISO        |
|   | CAREER-PROVISIONAL (See Instructions - Section C) XX ANNUAL REASSIGNME |                               |                        |                        |                            |                  | ·····   |  |                       |                  |               |                  |
| SPECIAL (Specify):  SPECIAL (Specify):  |  |                               |                        |                        |                            |                  |   |  |                       |                  |               |                  |
| 11. DATE REPORT DUE IN O.P. 12. REPORTING PERIOD (Frum- to-)  |  |                               |                        |                        |                            |                  |   |  |                       |                  |               |                  |
| 28 Feb  | ruary  | 1970                          |                        |                        |                            | 1 A              | igust 198   | 39 <b>-</b> 31                             | Dec                   | өлье             | r 19          | 969              |
| SECTION B   |  |                               |                        | PERF                   | ORMANC                     | E EY             | LUATION .   |  |                       |                  |               |                  |
| W - Weck  | po sitive<br>probatio  | e remedial a<br>on, to reast  | ction. T<br>gament     | he nature<br>or to sep | of the acti<br>aration, Di | on cou           | loss than sati<br>id range from c<br>action taken o | ounsaling, to<br>proposed                  | io furtha<br>In Socti | e train<br>on C. | ing, to       | placing on       |
| A - Adequote  | exceller   |                               | 011 10 QU              | iroment s.             | It is entire               | 11y \$9!         | isfactory and i                                     | 8 characteri                               | ted neit              | her by           | deficie       | ency nor         |
| P - Proficient  | Perform  | anca is more                  | than e                 | atl slactoi            | y. Dosland                 | result           | s are being pro                                     | duced in e p                               | xolicien              | nt mani          | n <b>ef</b> . |                  |
| 5 - Strong  | Perform  | ance is char                  | octoriza               | d by once              | ptional pro                | fictions         | :y.   |  |                       |                  |               |                  |
| O - Outstanding   | Porform  | ance is so e<br>loing similar | work a                 | nal In-rola            | otion to requ              | ulreme           | nts of the work                                     | and in com                                 | portson               | to the           | perform       | nonco of         |
| <del></del>   |  | 1011ng 1111111111             |                        |                        | SPECIFI                    |                  |   | · · · · · · · · · · · · · · · · · · ·      |                       |                  |               | <del></del>      |
| List up to six of i<br>mannor in which a<br>with supervisory i  | mployee  | portarma EA                   | CH spec                | cific duty.            | . Consider                 | OHLY             | effectiveness                                       | in performa                                | nce of t              | hat du           | ry. All       |                  |
| Complete reorganization of Station files, including development of new procedures, revision of file categories,   |  |                               |                        |                        | RATING<br>LETTER           |                  |   |  |                       |                  |               |                  |
|   |  | . 17(47)5 A                   |                        |                        | SULUCU.                    |                  |   | $\underline{-}\underline{\nu}^{(2)\prime}$ |                       | ~                |               | 1                |
| Provides<br>engaged<br>Secretar   | over:<br>in re   | organiz                       | atlo                   | nof                    |                            |                  |   |  |                       | Î                |               | S                |
| PECIFIC DUTY NO   | 0-1  |                               | (=,- +, <del>+</del>   |                        |                            |                  |   |  |                       |                  |               | HATING           |
| Special within the agencies   | assisi<br>he Sta   |                               |                        |                        |                            |                  |   |  |                       |                  | nt            | CHTTUA<br>S      |
| Preparati<br>effective<br>economies   | ion of<br>eness  | of Sta                        | tion                   | papoi                  | · handl                    | ing              | procedu   | es, pe                                     | rson                  |                  | •             | RATING<br>LETTER |
| PECIFIC DUTY NO   |  |                               |                        |                        |                            |                  | and fur<br>tion Regi                                |  |                       |                  |               | RATING<br>LETTER |
| ·,  | ลกุป   | perso:                        | nnol.                  | •                      | •                          |                  | . · . Tielin .                                      |  |                       |                  |               | S                |
| PECIFIC DUTT NO. 8  RATING LLTTER   |  |                               |                        |                        |                            | RATING<br>LLTTER |   |  |                       |                  |               |                  |
|   |  | رر<br>۷۵                      | ERALI                  | PERF                   | DRMANCE                    | IN C             | IRRENT POS  | ITION                                      |                       |                  |               |                  |
|   |  |                               |                        |                        | RATING<br>LETTER           |                  |   |  |                       |                  |               |                  |
|   |  |                               |                        |                        |                            |                  |   | ~~ 1                                       |                       |                  |               |                  |

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SECTION C

#### NARRATIVE COMMENTS

Indicate significant strengths or weaknesses demonstrated in current position keeping in proper perspective their relationship to everall performance. State suggestions made for improvement of work performance. Give recommendations for training. Comment on foreign language competence, if required for current position. Amplify or explain ratings given in Section B to provide best basis for determining future personnel action. Munner of performance of managerial or supervisory duties and cost consciousness in the use of personnel, space, adulpment and funds, must be commented on, if applicable. If extra space is needed to complete Section C, attach a separate sheet of paper.

In July 1969 Subject was transferred from the Cuba Section to the Station front office to serve as an executive assistant to the COS with special responsibility for ensuring that the paper flow of the Station remained under effective control during the period of transition resulting from the assignment here of several senior officers. This transition period necessitated or gave rise to a number of changes in the management and administrative areas of the Station. Subject's performance in this assignment under these circumstances was clearly ontstanding. Her sound judgement, imagination and responsiveness to guidance not only contributed to maintaining the stability and momentum of the Station but also made possible an early effort to come to grips with many of the problems which an inflated Registry and a highly distinctive records system created for the new Station management team.

During the ensuing six month period, Subject has recommended and implemented a number of changes which have produced a more effective and less costly records system. Paper holdings have been reduced substantially, input has been reduced and now conforms to basic CS procedures and requirements. Personnel savings have been effected and supervisory responsibilities more clearly delineated.

To sum up, Subject has made and continues to make a major contribution In a singularly unsensational area of Station activity. Her advice is sought and appreciated not only by the COS and myself, but by other (CONTINUED)

| SECTION D                                     | CERTIFICATION AND COMMENTS             |                                     |  |  |  |  |
|---|--|-------------------------------------|--|--|--|--|
| 1.  | BY EMPLOYEE                            |                                     |  |  |  |  |
| 7   | CERTIFY THAT I HAVE SEEN SECTIONS A, I | AND COF THIS REPORT                 |  |  |  |  |
| DATE  | SIGNATURE OF EMPLOYER                  |                                     |  |  |  |  |
| 15 January 1970                               | /s/ Charlotte Bustos-Videla            |                                     |  |  |  |  |
| 2.  | BY SUPERVISOR                          |                                     |  |  |  |  |
| MONTHS EMPLOYER HAS DEEN UNDER MY SUPERVISION | IF THIS REPORT HAS NOT BEEN SHOWN      | TO EMPLOYEE, GIVE EXPLANATION -     |  |  |  |  |
| 6 months                                      |  |                                     |  |  |  |  |
| DATE  | OFFICIAL TITLE OF SUPERVISOR           | TYPED OR PRINTED NAME AND SIGNATURE |  |  |  |  |
| 15 January 1970                               | · DOOS                                 | /s/ Paul V. Harwood                 |  |  |  |  |
| 3.  | BY REVIEWING OFFIC                     | IAL                                 |  |  |  |  |
| COMMENTS OF REVIEWING OFFICE                  | At It would be difficult               | t to overetate the contri-          |  |  |  |  |

bution made by Subject to this Station during the past six month period, and I concur fully in the ratings and comments of the Rating Officer. I might add that Subject is one of the more versatile, conscientious and productive employees with whom I have worked in this organization, and that in addition to the administrative/management role outlined above, continued to provide valuable operational/analytical assistance to the Cuban and other operational sections of the Station. The initiative and imagination shown by Subject in the very complicated administrative management assignment have been particularly commendable and her complete familiarity with the country, the language, and the background of the Station.

15 January 1970

COS

/s/ James B. Noland

## SECRET/RYBAT

- 2 -

SECTION C

NARRATIVE COMMENTS

CONTINUED

personnel who appreciate her personal and professional qualities.
Subject is aware that her current assignment is an unusual one and that she soon may have worked herself out of her current job. Since she speaks fluent Spanish, has a unique ability to get along with people and to get things done, there will be no problem in assigning her back into a position more closely supporting operations. Our operations are certain to benefit thereby.

|   | -                                  |             |                             | EMPLOYE                     | E SI RIAL           | NUMBER                                |
|---|------------------------------------|-------------|-----------------------------|-----------------------------|---------------------|---------------------------------------|
| FI: SS REPORT   |                                    |             |                             | 0076                        | 5 <b>7</b>          |                                       |
|   | NERAL                              |             |                             |                             |                     |                                       |
| BUSTOSVIDELA, Charlotte Z.  | A DATE OF                          |             | J. SEX                      | 4. GRADE                    | 5. SD               | _                                     |
| 6. OFFICIAL POSITION TITLE  | 12 Jan                             |             | F                           | 13                          |                     | <u>D</u>                              |
| Ops Officer DDP/WH/FF/1 Moxico City   |                                    |             |                             |                             |                     |                                       |
| D. CHECK (X) TYPE OF APPOINTMENT 10. CHECK (X) TYPE OF MEPORT   |                                    |             |                             |                             |                     |                                       |
| XX CARLER RESERVE TEMPORARY   | INITIA                             |             |                             | Y HEAT                      | SIGNUEN'            | TRUPERVIA                             |
| CAREAR-PROVISIONAL (See Instructions - Section C) ANNUAL REASSIGNMENT EMPLO   |                                    |             |                             |                             |                     | T EMPLOY                              |
| SPECIAL (Specify):  SPECIAL (Specify):  |                                    |             |                             |                             |                     |                                       |
| II. DATE REPORT DUE IN O.P.   | 12. REPORTIN                       |             |                             | - •                         |                     |                                       |
| October 1969  |                                    |             | Aurus                       | t 1969                      |                     |                                       |
| SECTION B PERFORMANC  |                                    |             |                             |                             |                     | · · · · · · · · · · · · · · · · · · · |
| W- Wook  Performance ranges from wholly inadequate to positive remedial action. The nature of the act probation, to reassignment or to separation.  | ion could range<br>excribe action  | from c      | ounseling, t<br>ir proposed | o further tr<br>In Section  | aining, ta<br>C.    | placing o                             |
| A - Adequate Performance meets all requirements. It is entirexcellence.   | ery sorestocion                    | y ens ii    | . cnaraciefi                | zed neline/                 | ny doriei           | auch uot                              |
| P - Proficient Performance is more than satisfactory. Desired   | l results are be                   | Ing pro-    | duced in a p                | roficient m                 | anner,              |                                       |
| \$ - Strong Performance is characterized by exceptional pro-  | •                                  |             |                             |                             |                     |                                       |
| O - Outstanding Performance is so exceptional in relation to requestion others doing similar work as to warrant special   |                                    | o work      | and In com                  | parison to 1                | he perfor           | nanco of                              |
|   | C DUTIES                           |             |                             |                             |                     |                                       |
|   |                                    |             | <del></del> .               |                             |                     |                                       |
| let up to six of the most important specific duties performed duri-<br>lannor in which employee performs EACH specific duty. Consider<br>with supervisory responsibilities MUST be roted on their obifity to  | ONLY effective                     | ****        | in performa                 | nce of that                 | duty. Al            | scribes the                           |
| PECIFIC DUTY NO. 1 Until she was called to  | cther du                           | ties        | in the                      | front                       |                     | LETTE                                 |
| office of the Station, did analysis   |                                    |             |                             |                             |                     |                                       |
| interest, collated information and p  | repared :                          | studi       | Les.                        | 12040                       |                     | 0                                     |
|   |                                    |             |                             |                             |                     |                                       |
| bereened the red froduct  | 61, 100 25                         | .: L '      | s equite                    | 1. 026                      | ruti.,              | 4 8 7 1 4 0<br>1 1 4 6 7 8 8          |
| and processed involligence and operat   | taenal ar                          | ifora       | ution.                      | in clo                      | នឲ                  | 0                                     |
| cooperation with two full time senior   | r outstae                          | tra         | nscrib                      | ers wh                      | om                  | "                                     |
| Hanaled the Station : BRU:  |                                    |             |                             |                             |                     | RATINO                                |
| program, and reported travel informat   |                                    |             |                             |                             | n.ì                 | S                                     |
| other customors.  | 2011 CO                            | . O. E. 11  | an wya o                    | TO:12                       | 110                 |                                       |
|   |                                    |             |                             |                             |                     | 1                                     |
| Provided operational supp   |                                    |             |                             |                             |                     | RATING                                |
| reviews, liaison memoranda, etc.) for   |                                    |             |                             |                             |                     |                                       |
| •   | •                                  |             |                             |                             |                     | S                                     |
| ecisic outy No. 4 Contributed to the repai  | ation of                           | 7500        | thlw "                      | Imme v4                     | 19                  | RITINO                                |
| and project reporting (outlines, rene   |                                    |             | 2014 A. D.                  | anining 3 ± C               |                     | LETTER                                |
| and project repairing touchines, rene   | maro, co                           | .,          |                             |                             |                     | 0                                     |
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| Eciric Dury No. a tian led special projects   | for the                            | tot         | ion in                      | auditi                      | on                  | LETTER                                |
| to her fulliples auties.  |                                    |             |                             |                             |                     | 1                                     |
| ·   |                                    |             |                             |                             |                     | 0                                     |
| AUTOLL OFORODIUS  | NI CHARC                           | <del></del> | 1710                        |                             |                     | i                                     |
| SVERALL PERFORMANCE   | IN CURREN                          | 1 202       | HON                         |                             |                     | RATING                                |
| ike into account averything about the employee which influences is rmance of specific duties, productivity, and ict on jab, a oper sticular limitations of fulents. Based in your hoomisely, and seem to the latter in the rating box corresponding to the enteriors. | ativeness, pert<br>lujen's overall | perfor      | est leneared<br>and exnem   | its or half<br>ag the tatle | e and<br>ng portad, | O                                     |

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Section of the sectio

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|--|---|--|
| SECTION C  | NARRATIVE COM   |  |
| Indicate significant strengths overall performance. Sinte augan foreign language common basis for determining forme perion the use of personnel, space Section C, attach a separate si | or weaknesses demonstrated in current positions number of larger presents of work person, if a viral position. Amplify resonation action, have a performance of number of page of page of page of page of page of page of page of page of page of page of page. | sition keeping in proper perspective their relationship a formance. Give recommendations for training. Comment or explain totings given in 3 oction B to provide best managerial as expervisory duties and cost consciousness on it applicable. If extre space is needed to complete ing the period under review |
| to deserve high pattention to deta<br>and complicated of<br>entrusted to her<br>speaks good Spani  | praise. Her enormous appail, her ability to absor<br>cases, her professionalis<br>really deserve the ratin  | petite for work, her be and digest enormous files sm and devotion to the duties ag of outstanding. Subject be be a subject be be a subject be be a subject be be a subject be be be a subject be be be be be be be be be be be be be b   |
| her potential. Su  | ner past performance, her<br>ubject who was recommende<br>promoted as soon as possi   | record at the Station and d for promotion to the GS-14 ble.  |
| •  |   | · ·  |
|  |   | •  |
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|  |   | ·  |
| SECTION D  | CERTIFICATION AND CO  | DIMENTS  |
| 1  | BY CHARL MAYERS CHARGE  |  |
| OATE   | SIGNATURE OF EMPLOYER   | 3, AND C OF THIS REPORT  |
| 1 August 1969  | Charlotte Z. Bustosvide   | da (Signed)  |
| 2.   | BY SUPERVISOR   |  |
| MONTHS EMPLOYEE HAS BEEN UNDER MY SUPERVISION  | IP THIS REPORT MAS NOT BEEN SHOWN   | TO EMPLOYEE, GIVE EXPLANATION  |
| DATE   | OFFICIAL TITLE OF SUPERVISOR  | TYPED OH FRINTED HAME AND SIGNATURE  |
| 1 August 1969  | Ops. Officer  | Francis Sherry (signed)  |
| 3.<br>COMMENTS OF REVIEWING OFFICE   | BY REVIEWING OFFICE   | IAL  |
| Subject is i of the foregoing executive assista difficult and com and the related rabilities are uns   | ndeed an exceptional off<br>ratings and related acco-<br>nt to the COS she has be-<br>plicated transition from<br>eorganization of the Stat   | the old regime to the new,<br>tion. Her organizational<br>to the undersigned, and  |
| DATE   | OFFICIAL TITLE OF HEVILOING OFFICIA   | AC TYPED OR PRINTED NAME AND SIGNATURE   |

James B. Noland

Chief of Station

1 August 1969

| FITNESS REPORT SECTION A GENERAL   |   |  |  |             |   | EMPLOYER SERIAL NUMBER |                   |                |                            |
|--|---|--|--|-------------|---|------------------------|-------------------|----------------|----------------------------|
|  |   |  |  |             |   | 007667                 |                   |                |                            |
|  |   | (Leet)                                       | (Firet) (Middle)   |             | L.<br>TE OF BIRTH   \$. SEX                             | 4. 01                  | ADE               | 8. 8D          | <del></del>                |
| 1. NAME (Lost) (Fine) (Middle) Bustos-Videla, Charlotte  |   |  |  |             | Jan 1929 F  | -13                    | U. 3.0            |                |                            |
| 6. 01  |   | ITION TITLE                                  | FIDIVIBR OF ASSIGNMENT   |             | !   | _                      |                   |                |                            |
|  | <b>O</b> p  | s Officer                                    | DDP/WH/1   | Mo          | xico  | Cit                    | у                 |                |                            |
| S. CHECK (X) TYPE OF APPOINTMENT 10. CHECK (X) TYPE OF REPO  |   |  |  |             |   |                        |                   |                |                            |
| XX   | CARFER  | ******                                       | TEMPORARY  |             | INITIAL   |                        | <del> </del>      |                | TSUPERVISO                 |
| CARECR-PROVIDINAL (See Instrictions - Section C) XX ANNUAL REASSIGNMEN SPECIAL (Specific) SPECIAL (Specific) |   |  |  |             |   |                        |                   |                | TEMPLOVE                   |
| 11.00  | <del></del>   | DUE IN O.P.                                  | <del></del>  | 12. 91      | SPECIAL (Specify):<br>PURTING PERIOD (Feams )           | (m)                    |                   |                |                            |
|  | ITE REPORT  | DUE M O.K.                                   | ·  |             | anuary 1968 - M   |                        | h 19              | 69             |                            |
| SECT   | ION B   |  | PERFORMANC   | <del></del> |   |                        |                   |                |                            |
| W - 3  | Mesh<br>Adequate  | positive remedial probation, to reast        | is from wholly inadequate to s<br>action. The nature of the acti<br>signment or to separation. Di<br>s all requirements. It is entire                  | on cou      | ld range from counseling, action taken or proposed      | to furi<br>In Soc      | her trai          | ning, ta       | placing on                 |
| 0.6  | Proficient  | excellence.                                  | re than satisfactory. Desired  | والمعمر     | s are below produced in a r                             | املامه                 |                   |                |                            |
| _  | trong   | -  | practorized by exceptional pro   |             | * *   | # 911C                 | wat mun           | in <b>or.</b>  |                            |
| _  | <del></del>   |  | exceptional in relation to req   |             | •••   | parl so                | n to the          | perfor         | monce of                   |
|  |   | others doing simile                          | or work as to warrant special:   |             |   |                        |                   |                |                            |
|  |   |  | SPECIFI  | C DU        | MES   |                        |                   |                | ···                        |
| nonne  | in which o  | nplayee performs E                           | pecific duties performed durin<br>ACH specific duty. Consider<br>it be rated on their ability to   | ONLY        | affectiveness in performa                               | nca of                 | that di           | лу. Ail        | scribes the<br>I employees |
|  | IC DUTY NO  |  |  |             |   |                        |                   |                | HATING                     |
| t  | ravel   | Station Pu<br>Information                    | RUMEN watchlist<br>to WOFIRM stat1   | ons         | and other cust  | ane<br>1me1            | i rep<br>'s       | orts           | s                          |
| PHCIP  | א דונים או  | Screens :                                    | the raw product  | of s        | overal technics   | 177                    | nora              |                | HATING                     |
| t  | lons ar   | nd processe                                  | s intelligence a   | nd o        | porational info   | סומיז כ                | tion              | ln             | LETTER                     |
| ·C   | lose co   | operation                                    | with two full tin  |             |   |                        |                   |                | <b>6</b> 0                 |
| C  | handles   | completel                                    | у  |             |   |                        |                   |                | <u> </u>                   |
|  | IC DUTT NO  |  |  | , .         |   |                        |                   |                | RATING<br>LETTER           |
| D:   | oes ans   | daysas on the                                | argets of Station<br>epares studios  | 1 TU        | terest, collate   | 8                      |                   |                | 1                          |
|  | HTOLENS!  | ton and pr                                   | spares studios   |             | 2.  |                        |                   |                | 0                          |
| PECIFIC OUTY NO. 4   |   |  |  |             |   |                        |                   | PATING         |                            |
|  | Contributes to the preparation of monthly summaries and project   |  |  |             |   |                        |                   | ect            | Lailed                     |
|  |   |  | s, renewals, etc.  |             | •   |                        |                   |                | 0                          |
|  |   |  |  | ·····       |   |                        |                   |                | ļ                          |
|  | C DUTY NO.  | -  | 1 2000000 /827-  | , L.        | anto ou anno 4.4  |                        |                   | <b></b> -      | RATING<br>LETTER           |
|  | Provides operational support (file, checks, operational reviews, liaison memoranda, etc. for various Station activities |  |  |             |   |                        |                   | s              |                            |
|  | Provided magnetically ore, for Antrone Sention Mentalities 2  |  |  |             |   |                        |                   |                | ى                          |
| ECIFI  | C BUTT NO.  | •  |  |             |   |                        |                   |                | DATING<br>LEFTER           |
| t e  |   |  |  |             |   |                        |                   |                |                            |
|  |   | 14 E.  |  |             |   |                        |                   |                |                            |
|  | <del></del>   | <u> </u>                                     | VEDALL DESENDUANCE   | IN CI       | IDDENT DALLTION   |                        |                   |                |                            |
|  |   |  | VERALL PERFORMANCE   | iu C        | JAKENI PUSITION   |                        |                   |                | BATIKS                     |
| imanc<br>iticuli   | e of specification  | ie didina i Modiceni<br>8 ce fabrici - Makai | emploses which influences helic, conduct on job, coupers<br>to, conduct on job, coupers<br>to your knowledge of empl<br>garming to the statement which | oree's      | ss, partinent parsonal tra<br>overall performance durin | itace<br>igithe        | habite,<br>rating | and<br>period. | 0                          |
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| TION    | NICOLINE CONCENTA  |  |
| CTION C | NARRATIVE COMMENTS |  |
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Indicate significant strengths or weaknesses demonstrated in current position keeping in proper perspective their relationship to averall performance. State suggestions made for improvement of work performance. Give recommendations for training. Comment on fareign language competence, if required for current position. Amplify or explain ratings given in Section 3 to provide best basis for determining future personnel action. Mannet of performance of managifal by supervisory duties and cost consciousness in the use of personnel, space, equipment and funds, must be commented on, if applicable. It is to paying it needed to complete Section C, attach a separate sheet of paper.

Subject's performance during the period of over one year under review continued to deserve the rating of Outstanding. Her major contributions during that period were in the fields of operational research and exploitation of information obtained through technical means. She was, during this period, given full responsibility for the handling of two full time senior transcribers including administrative matters. In view of the difficulty of recruiting target personnel the task of fully exploiting information obtained from technical sources is of great importance. Subject handled this task with her usual enormous capability for work, displaying initiative and great professionalism. She continued, in addition, to handle the other tasks listed in this report together with sensative reporting sent by a separate channel, altogether a much heavier workload than is usually carried by one person. She was helped in this by her good knowledge of Spanish, a talent for administrative work, considerable analytic experience and great devotion to her work. Subject should be considered for promotion to the grade of GS-14 at the first opportune moment.

| SECTION D  | CERTIFICATION AND COM   | IENTS  |  |  |  |  |  |  |
|--|---|--|--|--|--|--|--|--|
| 1.   | BY EMPLOYEE   |  |  |  |  |  |  |  |
| 1  | CLUTIFY THAT I HAVE SEEN SECTIONS A. B. A   | ND C OF THIS REPORT                                    |  |  |  |  |  |  |
| ATR BIGHATURE OF EMPLOYEE  |   |  |  |  |  |  |  |  |
| 3 April 69   | 3 April 69 Charlotte Bustos-Videla /s/  |  |  |  |  |  |  |  |
| 2.   | BY SUPERVISOR   |  |  |  |  |  |  |  |
| MONTHS EMPLOYEE HAS BERN<br>UNDER MY SUPERVISION                             | ONTHS EMPLOYEE HAS BERN IF THIS REPORT HAS NOT BEEN SHOWN TO EMPLOYEE, GIVE EXPLANATION HOBER MY SUPPREVISION |  |  |  |  |  |  |  |
| 19 months  |   |  |  |  |  |  |  |  |
| DATE   | OFFICIAL TITLE OF SUPERVISOR  | TYPED OR PRINTED NAME AND SIGNATURE                    |  |  |  |  |  |  |
| 3 April 69   | Ops_Officer   | Francis Sherry /s/                                     |  |  |  |  |  |  |
| 3.   | BY REVIEWING OFFICIAL   |  |  |  |  |  |  |  |
| of the rating of<br>an outstanding m<br>qualities of int<br>of the most valu | anner, bringing to her jo<br>elligence, reliability, a<br>able employees in the Sta                           | tly performs her duties in                             |  |  |  |  |  |  |
| 3 April 69   | COS.  | TIPLO OR PRINTED HAVE AND DIGNATURE  Winston Scott /8/ |  |  |  |  |  |  |

work to see a see

S-E-C-R-E-T

#### TRAINING REPORT

Soviet Bloc Operations Course No. 3

5 - 16 June 1967

80 hours, full time

Student : BUSTOS-VIDELA, Charlotte

Office

: DDP/WH

Year of Birth: 1929

Service Designation: D

Grade

: GS-13

No. of Students

: 34

EOD Date : August, 1951

# COURSE OBJECTIVES

To orient the student on the special nature of the Clandestine Services<sup>1</sup>
Soviet Bloc target and to train him in the application of clandestine methods
for collecting information on, assessing, and preparing recruitment operations against Soviet Bloc personalities.

#### ACHIEVEMENT RECORD

This is a certificate of attendance. No evaluation is made of individual performance in the course.

FOR THE DIRECTOR OF TRAINING:

iusaell A. Lungolle

Instructor, GTR

S-E-C-R-E-T

|  |  |  | f Bhen .   | F , 1 1 = 1                              | (+)  | <u> </u>  |   |   |                   |
|--|--|--|--|--|--|---|---|---|-------------------|
|  |  |  |  |  | JERIAL   |   |   |   |                   |
| FITNESS REPORT   |  |  |  |  | 00'  |   |   | 7667                                    |                   |
| SECTION A GENERAL  |  |  |  |  |  |   |   |   |                   |
| 1. NAME (Last) (Piret) (Middle)  |  |  |  |  | Z. DATE OF BIRTH 3. SEX  |   | 4. GRADE  |   |                   |
| <b>E</b>   | Bustos-Videla  | a, C   | harlotte .   | 12                                       | Jan 1929   | F   | GS-13   |   | D                 |
| S. OFFICIAL POS  |  | 7. OFF/DIF'S OF ASSIGNMENT S. CURRENT STATION DDD/WW/1 Mexico City |  |  |  |   |   |   |                   |
| Ope Officer . DDP/WH/1 MEXICO  • CHECK (X) TYPE OF APPOINTMENT . 10. CHECK (A) TYPE OF REPORT                                      |  |  |  |  |  |   |   |   | · y               |
| X CAREAR   | RESERVE  | T  | TEMPORARY  | 10. 6                                    | INITIAL  | 77,46,704)  |   | ONMEN                                   | TSUPERVISOR       |
|  | OVISIONAL (See Inefru  | ctions   |  | XXX                                      | A 440 A L  |   |   |   | TEMPLOYEE         |
| SPECIAL (S)  |  |  |  | 1  | SPESIAL (Speci   | (y); ·  | <del></del>   |   |                   |
| 11. QATE REPORT DUE IN O.P. 12. REPORTING PERIOD (From- fo-)   |  |  |  |  |  |   |   |   | ,                 |
| 29 Febru   | ary 1938   |  |  | Augu                                     | 1967   | throug  | h Janua   | ry 1                                    | 968               |
| SECTION B  |  |  | PERFORMANC   | E EVA                                    | LUATION  |   |   |   |                   |
| W - Meck   | Performance ranges of positive remedial act probation, to reassign                                     | ilon. T<br>nmont   | he nature of the act<br>or to separation. D  | lon cou<br>o scribe                      | ld range from co<br>action taken o                                       | ounseling, f<br>r proposed                              | o further trai<br>in Section C.                                   | ning, t                                 | o placing on      |
| A - Adequate   | Performance moets al excellence.   | li requ  | irements. It is entir  | ely sat                                  | istactory and is   | charactori  | zed neither b   | y delic                                 | ioncy nor         |
| P - Proficient   | Parformanca is more  | than s   | otislactory. Dasired   | l result                                 | s are being prod   | luced In a p  | roficient ma  | nne/.                                   |                   |
|  | Performanco la chera   |  | •  |  | -  |   |   |   | _                 |
| O - Outstanding  | Parlarmanca is so se<br>others doing similar   |  |  |  |  | and In comp   | parison to the  | portu                                   | mance of          |
| <del></del>  |  |  | SPECIF   | <u> </u>                                 |  |   |   |   |                   |
| nanner in which en   | o most important special process performs EAC sponsibilities MUST                                      | H spe  | cific duty. Consider   | ONLY                                     | effectiveness !  | n parlorman   | nce of that d   | uty. A                                  | Il emplayees      |
| Handles Station PBRUMEN program (maintains a watchlist, screens travel documents and roports travel information to WOFIRM stations |  |  |  |  |  |   |   |   |                   |
| and other interested customers).   |  |  |  |  |  |   |   |   |                   |
| PECIFIC DUTY NO.   |  |  |  |  |  |   |   |   | BATING<br>LETTER. |
|  | e raw produc<br>ce band oper   |  |  |  |  | ind pro   | 808803  | the                                     | 0                 |
| PECIFIC OUT 1 HO.  | 3  |  |  | 117                                      |  |   |   |   | BATING            |
|  | sis on targe   |  |  | inte:                                    | rest, pul  |   | ocument   | អ                                       | LETTER            |
| together,  | collating in   | for  | nation and   | prep?                                    | aring stu  | dies.   |   |   | 0                 |
| verps with   | the prepara  | tion   | of monthly   |  | enteres en 4   |   |   | _, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | HATING<br>LETTER  |
| reporting (outlines, renewals etc.).   |  |  |  |  |  | 0   |   |   |                   |
| Provides operational support (file checks, operational reviews,  |  |  |  |  |  |   |   |   |                   |
| liaison med  | perational si  | uppe   | rt (file ch  | ecks                                     | , operat.  | ional i   | reviews.  |   | PELLES            |
| liaison memoranda etc.) for various Station activities.  |  |  |  |  |  |   | s   |   |                   |
| PALING   |  |  |  |  |  |   |   | DATIAS                                  |                   |
| LETTUH   |  |  |  |  |  |   |   |   |                   |
|  |  |  |  |  |  |   |   |   |                   |
|  | OYE  | RALL   | PENFORMANCE  | IN CI                                    | RRENT POST   | riou  |   |   |                   |
| ka Into account or   |  | _  |  |  |  |   |   |   | PATING            |
| co the legion in the   | orything about the ome duties, productivity or folorits. Based on training box correspond by 65/14/260 | highed to  | mith influences his competed on judy, toopered and influences of empto of the steeres which is the steeres of t | e offec<br>livorus<br>lives's<br>h nessi | irrancia in his<br>i, puritent per<br>seculi perform<br>occuratory rella | Eurant pos<br>sonal trais<br>once during<br>eta his lov | ition such as<br>s or habits, i<br>the rating p<br>et of partiere | s per-<br>and<br>period,<br>ance,       | O                 |
| 45 HOE PAR . 10  |  |  | THE STREET PARTY CO., LINE CO., LANSING STREET, LANSING STREET, LANSING STREET, LANSING STREET, LANSING STREET,  |  |  |   |   |   |                   |
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| SECTION C   | NARRATIVE COMMENT  | their relationship to  |  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|--|--|
| Indicate significant strengths or   | weeknesses demonstrated in surrent position  | keeping in proper perspective their ratiotionship to<br>nce. Give recommandations for training. Comment  |  |  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |  |  |  |  |
| on foreign language comparence, it requires me current position of mapparite or supprinting the same cost consciousness   |  |  |  |  |  |  |  |  |  |  |
| an foreign language competence, if required for current position. Amplify or explain rottings given in Section and cost consciousness basis for determining future personnel action. Manner of performance of mappential or depropriety to extra space is needed to complete in the use of personnel, to act a separate sheat of paper.  Section C, attach a separate sheat of paper. |  |  |  |  |  |  |  |  |  |  |
| Section C, attach a separate shea   | 1 of poper.  | nameonmanco has truly been   |  |  |  |  |  |  |  |  |
| Section C, effect a separate sheet of paper. Since her arrival at this Station, Subject's performance has truly been since her arrival at this Station, Anti-tective recognized many of the   |  |  |  |  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |  |  |  |  |
| operational files and procedures of the PBRUMEN Section. She has made operational files and procedures of the documents concerning a  |  |  |  |  |  |  |  |  |  |  |
| operational files and procedures of the documents concerning a  |  |  |  |  |  |  |  |  |  |  |
| particularly useful exhaustive analyses of the detailed Station but also  |  |  |  |  |  |  |  |  |  |  |
| particularly useful exhaustive analyses of the Station but also number of Station targets not only per request of this Station but also number of Station targets not only per request of this Station but also number of Station targets not only per request.   |  |  |  |  |  |  |  |  |  |  |
| number of Station targets not only per request of this state program, on her own initiative. She has revamped the Section's travel program,   |  |  |  |  |  |  |  |  |  |  |
| on her own initiative. She has rovamped the size and expediting the curtailing the watchlist to more manageable size and expediting the reporting of travel information to the many customers for such informateporting of travel information to the many customers for such informations.  |  |  |  |  |  |  |  |  |  |  |
| curtains of thousand  | i information to the many  | customers for such informa-  |  |  |  |  |  |  |  |  |
| reporting of trave  | wouldn't of the take of B  | everal technical operations  |  |  |  |  |  |  |  |  |
| tion. Her thorough  | Treview of the take of   | mphasized their weaknesses.  |  |  |  |  |  |  |  |  |
| has increased their   | C. USOIUINOSS AB. WELL AS C.   | mphasized their weaknesses.  |  |  |  |  |  |  |  |  |
|   |  | TABLE talent for administra-   |  |  |  |  |  |  |  |  |
|   |  | nd good knowledge of Spanish   |  |  |  |  |  |  |  |  |
| tion, ner initiati  | e, sharp analytic minu a   | na good knowledge of spanish   |  |  |  |  |  |  |  |  |
|   |  | he PBRUMEN Section of this   |  |  |  |  |  |  |  |  |
| Station at a time of  | of almost complete person  | nel change. She has not been   |  |  |  |  |  |  |  |  |
| directly involved a   | with the actual running of   | f operations both because  |  |  |  |  |  |  |  |  |
|   |  | ort type work intrusted to   |  |  |  |  |  |  |  |  |
|   | frankly would not have   |  |  |  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |  |  |  |  |
|   | o go. Subject is carrying  | the workload asually   |  |  |  |  |  |  |  |  |
| handled by more tha   | in one person.   |  |  |  |  |  |  |  |  |  |
| •   | •  |  |  |  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |  |  |  |  |
| -   | ,  | ,  |  |  |  |  |  |  |  |  |
|   |  |  |  |  |  |  |  |  |  |  |
| SECTION D   | CEPTIFICATION AND COM  | ENTC   |  |  |  |  |  |  |  |  |
|   | CERTIFICATION AND COMM   | ENTS   |  |  |  |  |  |  |  |  |
| 1, .  | BY EMPLOYEE  |  |  |  |  |  |  |  |  |  |
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|   | TION A                       |                  |                                  |                         |   | NERA                                 |                                   |  |                                |                   |              |                  |
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| 9. CH   |                              | <del>-</del>     | APPOINTMEN                       |                         |   | 10. C                                | HECK INI TYPE                     | OF REPORT                                    |                                |                   |              |                  |
| XX  | CAREER                       | T                | RESERVE                          | 7                       | TEMPORARY   | 1                                    | INITIAL                           |  |                                | MEA 35            | GHMENT       | PUPERVISO        |
| CAREEN-PROVISIONAL (See Instructions - Section C) XX ANNUAL REASSIGNMENT E  |                              |                  |                                  |                         |   |                                      |                                   |  | T EMPLOYE                      |                   |              |                  |
|   | SPECIAL (S                   |                  |                                  | ~                       |   |                                      | SPECIAL (Spec                     |  |                                |                   |              |                  |
|   | 31 J                         |                  |                                  |                         |   |                                      | 1/66 -                            |  | <del></del> -                  |                   | <del></del>  |                  |
| SECT  | ION B                        |                  |                                  |                         | PERFORMANC  |                                      |                                   |  |                                |                   |              |                  |
| W. Work  Performance ranges from whally inadequate to slightly less than satisfactory. A rating in this category requirements of the action could range from counseling, to further training, to placing probation, to reassignment or to separation. Describe action taken or proposed in Section C.  Performance means all requirements. It is entirely satisfactory and is characterized noither by deficiency no excellence.  |                              |                  |                                  |                         |   |                                      | placing on                        |  |                                |                   |              |                  |
| P - E   | roficient                    | Porto            | rmance is mar                    | o than, s               | atisfactory. Dosired  | result                               | s are being pro                   | duced in a p                                 | roficle                        | ont ma            | aner.        |                  |
| \$ · <u>\$</u>  |                              |                  |                                  |                         | d by exceptional pro  |                                      | •                                 |  |                                |                   | -            |                  |
| ٥٠٥   | )yt standing                 | Perfor           | rmanco is so i<br>L doina simila | exception               | nal in relation to req<br>s to warrant special                            | uireme<br>tecoon                     | nts of the work                   | and in com                                   | parlson                        | to the            | a perform    | nance of         |
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| including project actions, logistical and financial support,  |                              |                  |                                  |                         |   | RATING                               |                                   |  |                                |                   |              |                  |
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| recir<br>and  | studie                       | . )<br>S. 8      | Prepares                         | month                   | helps propa   | vem                                  | onts. op:                         | eration                                      | al p                           | oran              | ida<br>gram, | RATING<br>LETTER |
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|   | ic buty 40<br>italne         | Ĭ                |                                  |                         | spondence, s  |                                      |                                   | ickler                                       | syst                           | tem,              |              | LETTER           |
| maintains project, agent, and subject 201 files.  |                              |                  |                                  |                         |   |                                      | S                                 |  |                                |                   |              |                  |
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| A CONTRACT OF THE CONTRACT OF |                              |                  |                                  |                         |   |                                      | S                                 |  |                                |                   |              |                  |
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|   | O KAR T                      | 61               |                                  |                         |   |                                      |                                   |  |                                |                   |              |                  |
|   |                              |                  | O.                               | VERAL                   | PERFORMANCE   | IN CI                                | IRRENT POS                        | ITION  |                                | · · · · · ·       |              |                  |
| rmane   | e of specif<br>or limitation | is dut           | las, froductiv<br>Ilants, Based  | icty, con<br>Invitation | duet on job, cooper<br>duet on job, cooper<br>throughout applicant        | iis ella<br>Hivena<br>nya <b>o's</b> | as, pertinent i<br>overall perfa- | is cuirons po<br>personal ssu<br>manca dustr | its or )<br>its or )<br>ig the | rabits,<br>enitis | , portod,    | RATING           |
| ees th  | a latter im i                | is toti          | ··g B@# <                        | Beleging.               | to the statement who  | to mas                               | tricculately to                   | liocts his le                                | vei ol                         | partor            | mance.       | S                |

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SECTION C

NARRATIVE COMMENTS FEB 16

Indicate significant strengths or weaknesses demonstrated in current position keeping in proper per lock the melt relationship to overall performance. State suggestions made for improvement of work performance. Give recommendations for training. Comment on foreign language competence, if required for current position. Amplify or explain ratings given in Section B to provide best basis for determining future personnal action. Manner of performance of managerial or supply says, duries must be described, if applicable.

Subject has continued to perform during the period under review in the same highly competent manner which all who know her have come to expect of her. She continues to put forth her best efforts at all times. She is particularly to be commended for the manner in which she cheerfully accepts onerous tasks, usually with very short deadlines, and invariably comes up with a thoroughly prepared answer within the time allotted. She is efficient, she is fully knowledgeable and capable in her job, she has a friendly, warm, and pleasant personality, and is always ready to respond to her fellow workers with a helping hand. She has no supervisory responsibility per se, but is frequently called upon for guidance to new secretaries and case officers alike and is of real help in such cases. Subject is one of the strongest Headquarters case officers known to rater, and her overall performance certainly borders very closely on being evaluated Outstanding.

| SECTION D  | CERTIFICATION AND CO                 | WMENTS                              |  |  |  |  |  |  |  |
|--|--------------------------------------|-------------------------------------|--|--|--|--|--|--|--|
| 1. BY EMPLOYEE   |                                      |                                     |  |  |  |  |  |  |  |
| I CERTIFY THAT I HAVE SEEN SECTIONS A, B, AND C OF THIS REPORT                           |                                      |                                     |  |  |  |  |  |  |  |
| Sighature of EMPLOTEE (Street ) Children   |                                      |                                     |  |  |  |  |  |  |  |
| 2. BY SUPERVISOR   |                                      |                                     |  |  |  |  |  |  |  |
| MONTHS EMPLOYEE HAS DEEN IF THIS REPORT HAS NOT BEEN SHOWN TO EMPLOYEE, DIVE EXPLANATION |                                      |                                     |  |  |  |  |  |  |  |
| 18 .   |                                      |                                     |  |  |  |  |  |  |  |
| DATE   | CEPTICIAL TITLE OF SUPERVISOR        | TYPEO ON THINTED HAMP, AND THE TURE |  |  |  |  |  |  |  |
| 30 January 1967  | DC/WH/1                              | J.H.V. Fisher                       |  |  |  |  |  |  |  |
| 3.   | BY REVIEWING OFFICE                  | AL //                               |  |  |  |  |  |  |  |
| Concur. An outstanding officer recognized as such and appreciated by all.                |                                      |                                     |  |  |  |  |  |  |  |
| OAVE<br>31 January 1967  | OFFICIAL TITLE OF REVIEWING OFFICIAL | W.J. Kaufman                        |  |  |  |  |  |  |  |