

New York/RyeBrook Orientation Program  
Corporate Affairs Remarks

USA

First I'd like to congratulate each of you on your new position, and to wish you a long and rewarding career here at Philip Morris. I have been with the Philip Morris USA Corporate Affairs department for \_\_\_\_\_ years, and one thing I can promise you, based on my experience, is that you will never have a dull day here.

There is always something exciting going on. Sometimes we wish there wasn't quite so much activity, but because of the nature of our industry, and because of the political climate right now in Washington and elsewhere around the country, we've been kept busy.

When you told your friends and family that you had accepted a job with Philip Morris, you probably heard many good things about our company, ranging from "What a huge company" to "Don't they make Jell-O" to "What a great stock." But you may have also heard comments like: "Don't they make CIGARETTES," or the one I hear all the time, "Do you have to smoke if you work there?"

Corp.  
Separate

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Philip Morris<sup>USA</sup> is very much in the news these days, and ~~a lot of~~ <sup>much of</sup> the coverage we've received has not been positive, nor has it been fair or balanced. I'm sure that you've got lots of questions about things you've read about in the newspaper in recent months. I'd like to give you a brief

Chris  
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