

PHILIP MORRIS U. S. A.  
INTER-OFFICE CORRESPONDENCE  
RICHMOND, VIRGINIA

To: Salaried Delta Personnel Date: February 20, 1989  
From: Ann Ganzert and Becky Kanipe  
Subject: Smoking Panel at the Delta Assembly Center

We are seeking volunteers to participate on the smoking panel at the Assembly Center. As the hourly employees will not be on board for a few months, we will be dependent on salaried personnel to make the panel a success. Both smokers and non-smokers are welcome!

We do not have specific details regarding the panel at this time, but we can provide some general information to assist you in making your decision. Panel schedules will be flexible to allow sufficient time for smoking and evaluation without impacting your other responsibilities. Each panelist will be requested to complete a monadic test at least once a day. Depending on the number of panelists we may have to ask you to complete multiple smokings in one day. The ballot will be short, consisting of only 4-5 questions.

Subjective evaluation of our product will be an important part of our overall quality control. We hope you will be able to participate on the panel. Please complete the form below and return it to Ann Ganzert, R&D B3, by March 3.

Name DICK ERICSON SS# 398-44-2663

I wish to participate on the smoking panel (yes ☒ /no ☐)

I am a regular smoker ☒ (brand 1110)  
occasional smoker ☐ non-smoker ☐

I have previously participated on a smoking panel (yes ☐ /no ☒)

Return to Ann Ganzert, R&D, B3

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