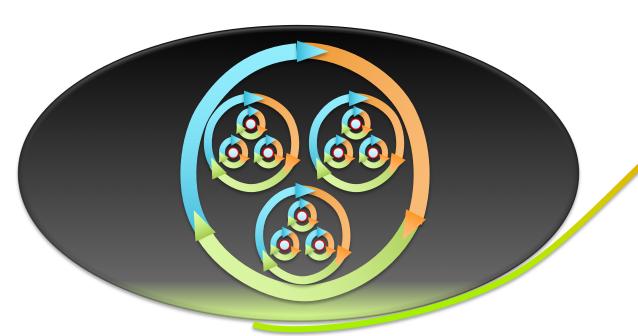
XSCALE Alliance certifies that on December 21, 2019

Med Marounane Ajraoui



completed all requirements necessary to become a

Practitioner of XSCALE Business Agility

XSCALE Alliance is a global ecosystem promoting the principles of Agile Organization. XSCALE Business Agility is a pattern language that generates self-directing portfolios of self-managing streams of self-organizing teams. XBA descales hierarchies, accelerates market adaptation, and breaks through throughput bottlenecks to enable organizations to embrace and leverage disruptive change.

authorized by Peter Merel, CEO, XSCALE Alliance

Peter Merel.