



PROJE YÖNETİMİ ve PROJE YÖNETİCİLİĞİ

EMRE ALIÇ, PMP

EMRE ALIÇ, PMP



Bilgisayar Mühendisliği Lisans
Bilgisayar Mühendisliği ABD Yüksek Lisans (2016)

2. Üniversite Açık Öğretim Fakültesi İşletme Bölümü



2008-2010



2010-2011



2012-2013



2014-2015

Bilgi Teknolojileri
Proje Yöneticisi



2015-...

Bilgi Teknolojileri
Proje ve Portföy Yöneticisi



2012- ...

Ankara Branch Direktörü



EMRE ALIÇ, PMP

Sertifikalar



Diğer Görevler



Türkiye Dijital Oyunlar Federasyonu

Teknik Kurul Üyeliği



Bilişim Teknik Ayna Kurul Üyeliği





AJANDA

- PMI ve PMI-TR
- PROJE ve PROJE YÖNETİMİ
- PMBOK ve PROJE YÖNETİMİ SÜRECİ
- PROJE DENEYİMLERİ



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<http://www.pmi.org/>



James Snyder

Eric Jenett

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PROJE YÖNETİM STANDARTLARI





- ✓ İş Fırsatları
- ✓ Maaş Avantajı
- ✓ Prestij



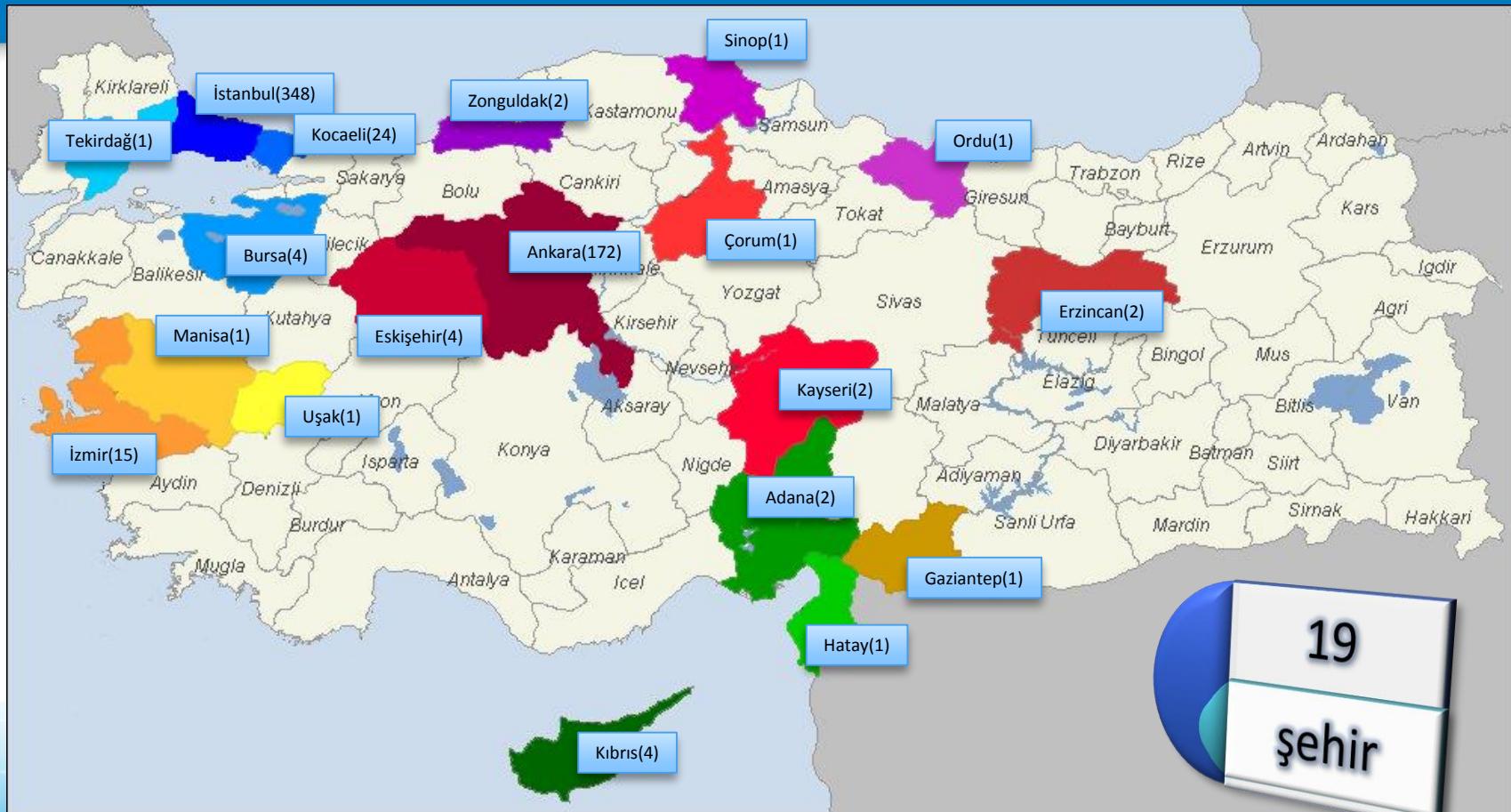
Nisan 2016
İtibarıyle
650'den
Fazla Üye



- Ülkemizde proje yönetim konusunda farkındalık yaratmak ve Proje Yönetimi'nin değerini ülkemizde yürüyen projelerde de oluşturmak için Profesyonel Gelişim Faaliyetleri yürüten gönüllü ve kar amacı gütmeyen bir Sivil Toplum Kurumudur.
- PMBOK®(Proje Yönetimi Bilgi Birikimi Kılavuzu) yerelleştirilmesi ve PMP®(Proje Yönetim Profesyoneli) Sertifikası Sınavının Türkçe desteği ile sunulması çalışmalarını yapan PMI TR, ülkemizdeki yetkin ve yetişmiş Proje Yöneticilerinin artması için gayret göstermektedir.

<http://www.pmi.org.tr/>

ÜYELERİMİZİN TÜRKİYE'DEKİ DAĞILIMI



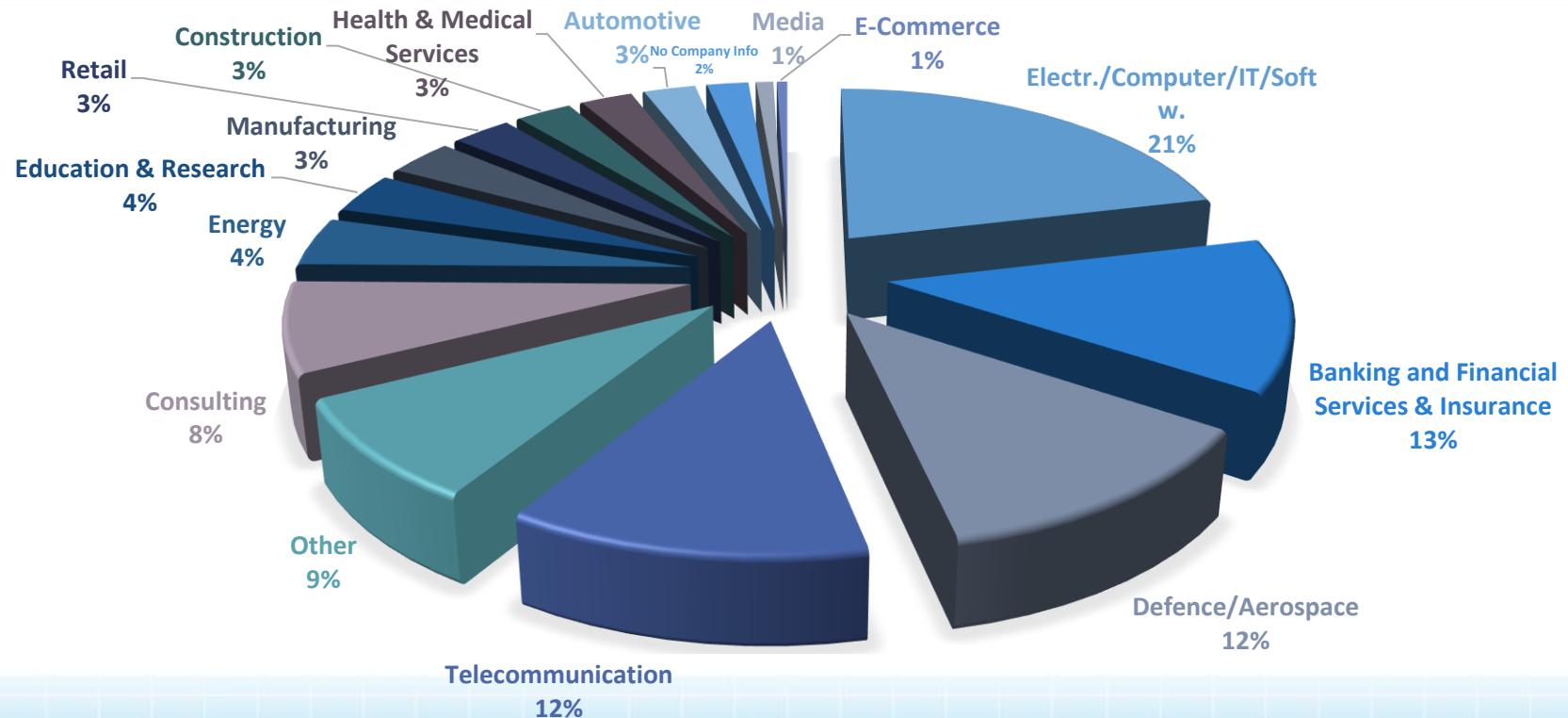
19

şehir

ÜYELERİMİZİN DÜNYADAKİ DAĞILIMI

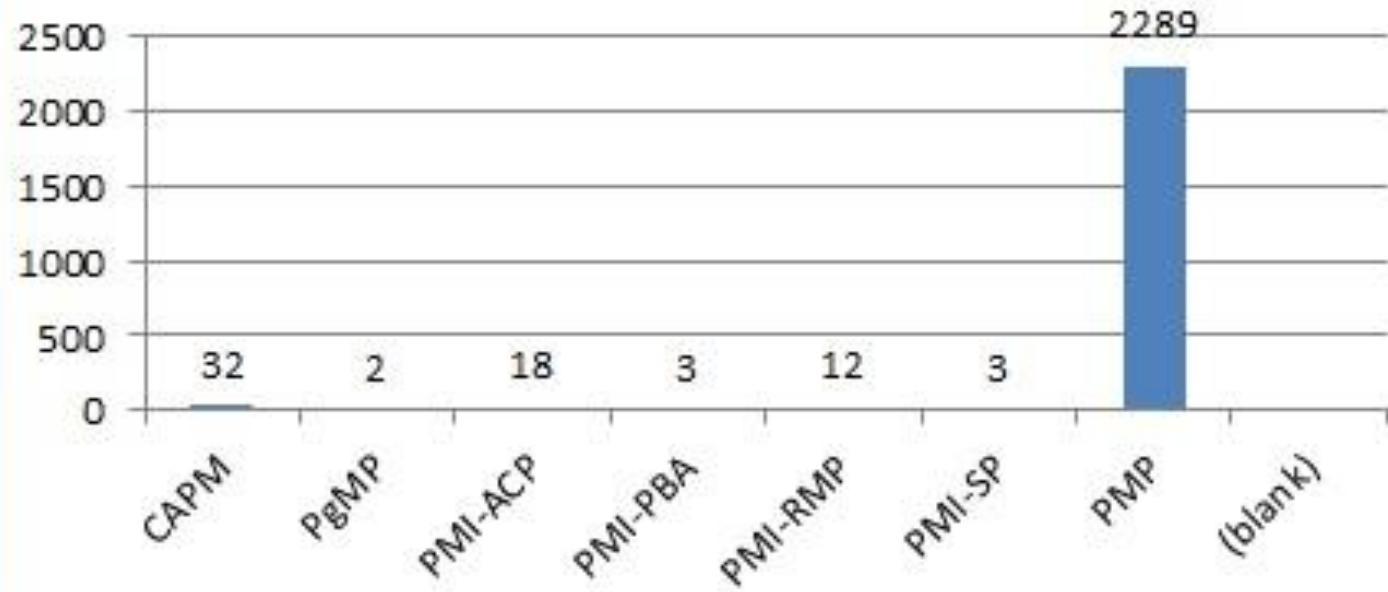


ÜYE PROFİLİ – SEKTÖREL ANALİZ





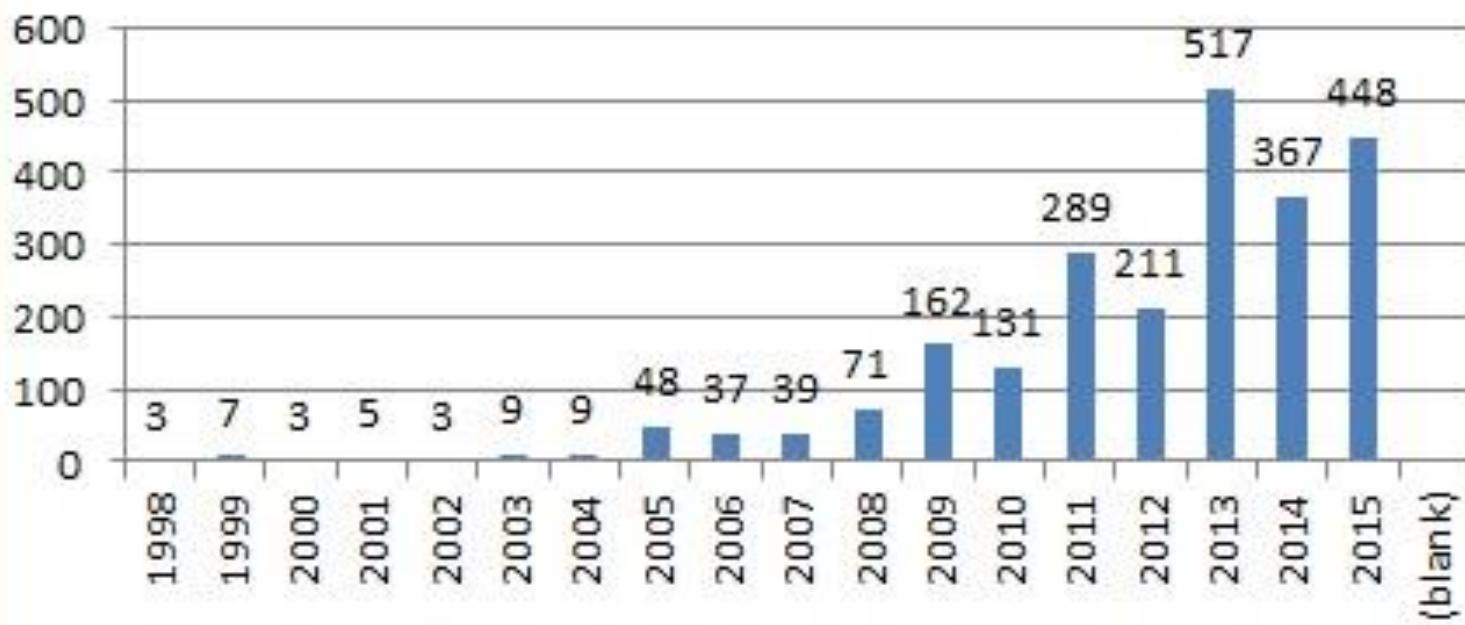
Sertifika Bazında Sayılar



Sertifika ▾



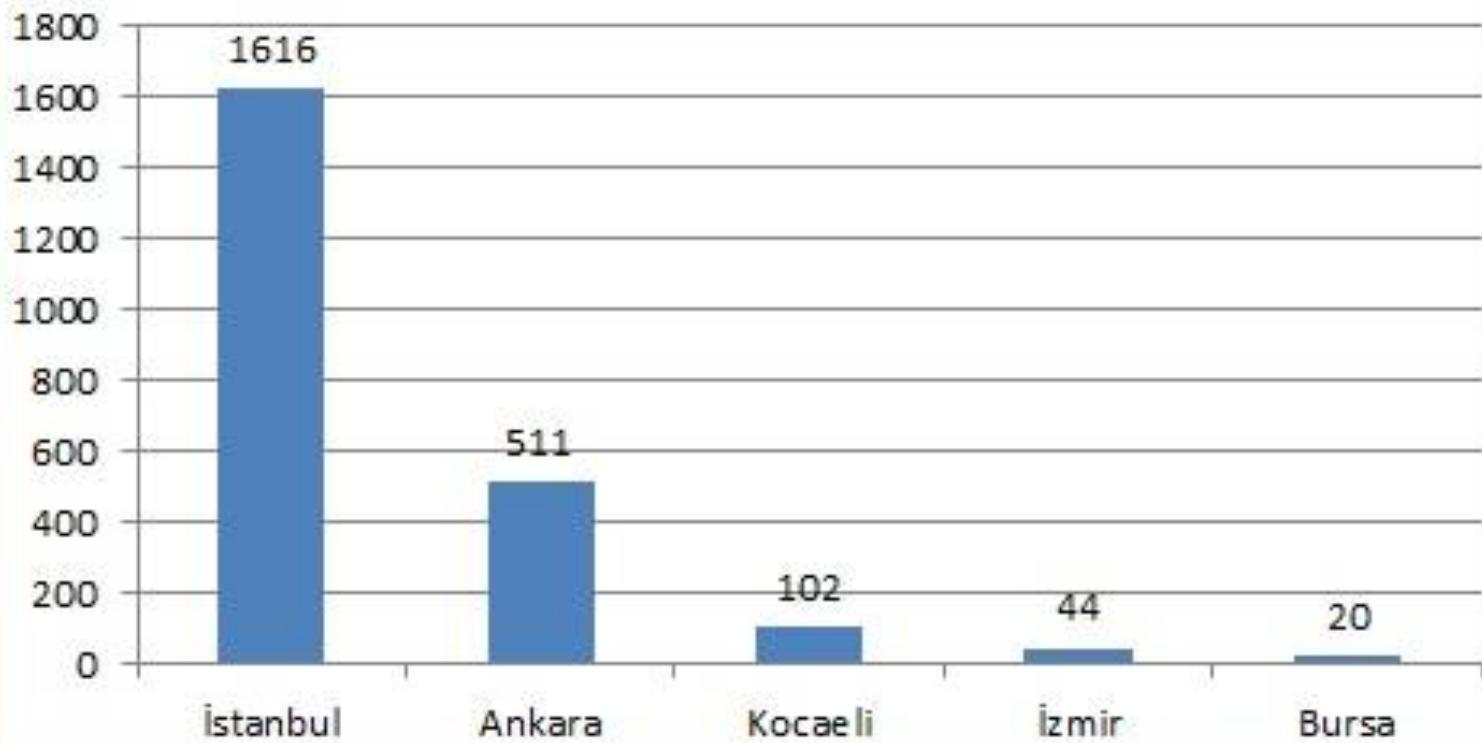
Yıllar Bazında Sertifika Sayıları



Yıl ▾



Şehirler Bazında - İlk 5



PMI-TR Faaliyetleri

Aylık Profesyonel Gelişim Aktiviteleri
(İstanbul-Ankara-İzmir)

Proje Yönetim Zirveleri (PMSummit)

Proje Yönetim Günü Aktivitesi (PMDAY)

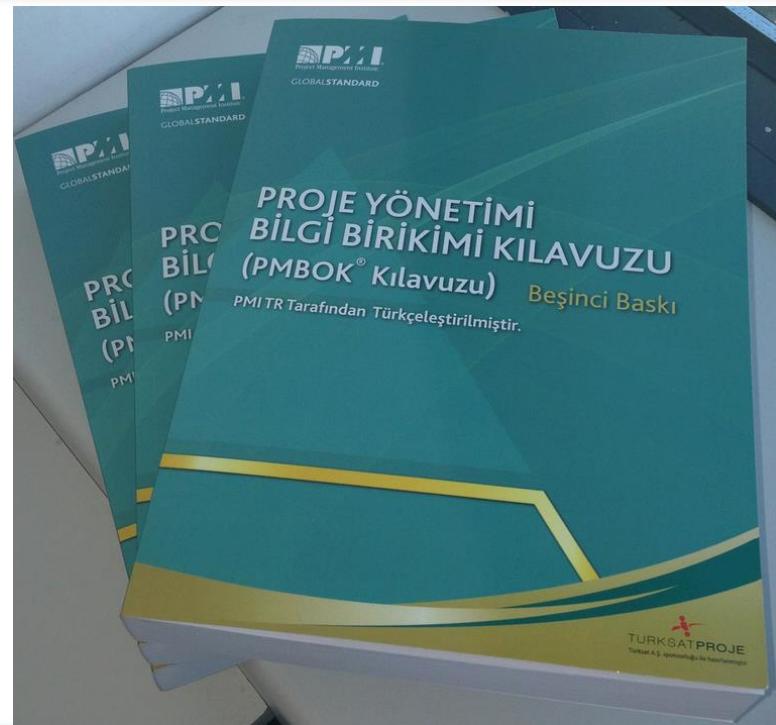
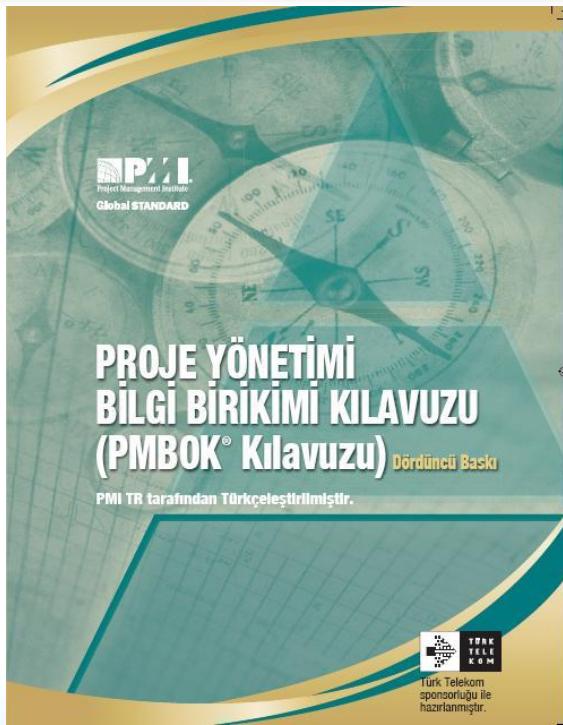
İşbirliği yapılan diğer etkinlikler...

«Türkçe» Project Management



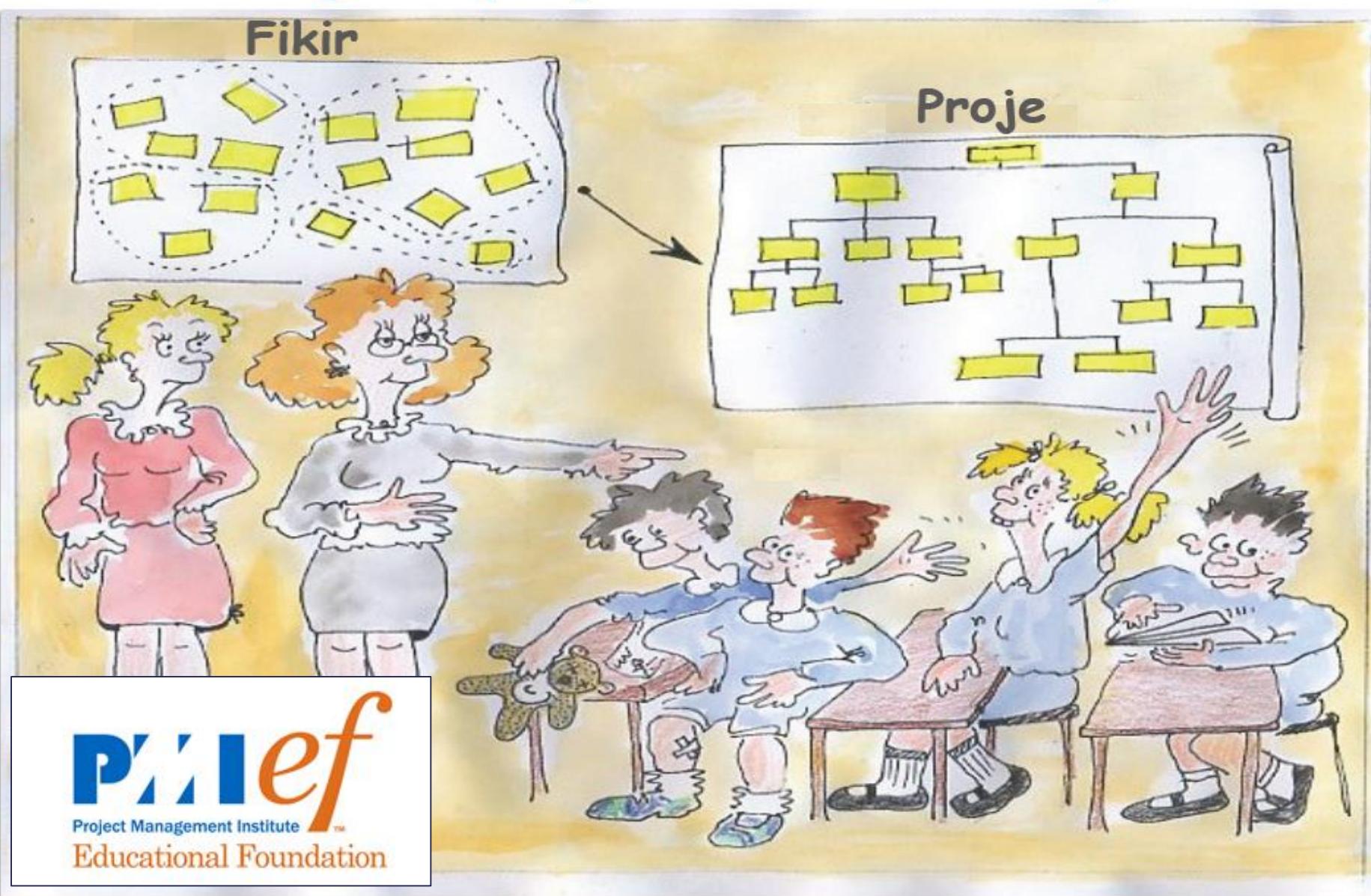
PMBOK® (PROJE YÖNETİMİ BİLGİ BİRİKİMİ KİLAVUZU)

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Gelecektan gelen projeler®: İlkokullara yönelik Kit

Telif Hakkı PMI® Kuzey İtalya Derneği, 2012 - TR01 - Hizipir Ücret ödemeden, sadece ticari olmayan amaçlarla kullanılabılır - S. 1



Kit'in
tanıtımı

Temel
kavramlar

Çalışma
yöntemi

Yedi pratik
araç

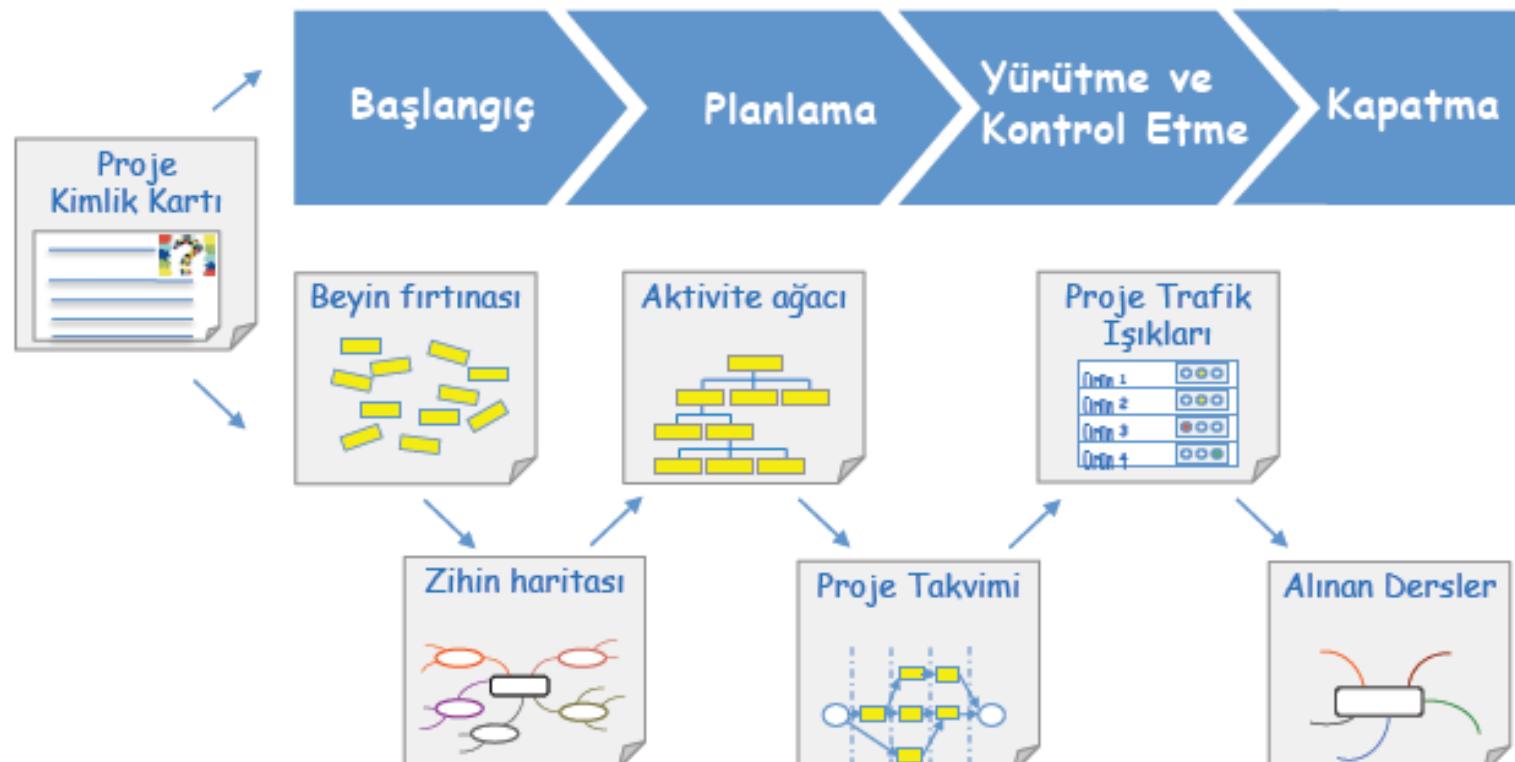
Örnek
projeler

Deneyimler

Diger
ülkeler

Gelecektan gelen projeler®: İlkokullara yönelik Kit

Bu noktada proje için metafor olarak kullandığımız yolculuğu hesaba katarsak, önceki sayfalarda açıklanan fazlar, projenin çıktılarının sırası vurgulanarak özetlenebilir.



-  **Teknikler**
-  **Proje fazları**
-  **1. Başlangıç**
-  **2. Planlama**
-  **3. Yürütme ve Kontrol Etme**
-  **4. Kapatma**
-  **Ozet**



PMI TR Mentorlük Programı

"Mentee": Mezun veya Üniversite Öğrencisi

Mentor:

PMP, PMI TR üyesi gönüllü.

Proje Yönetim Tecrübeli.

6-8 ay süren bire bir görüşmeler.

İrtibat: mentoring@pmi.org.tr

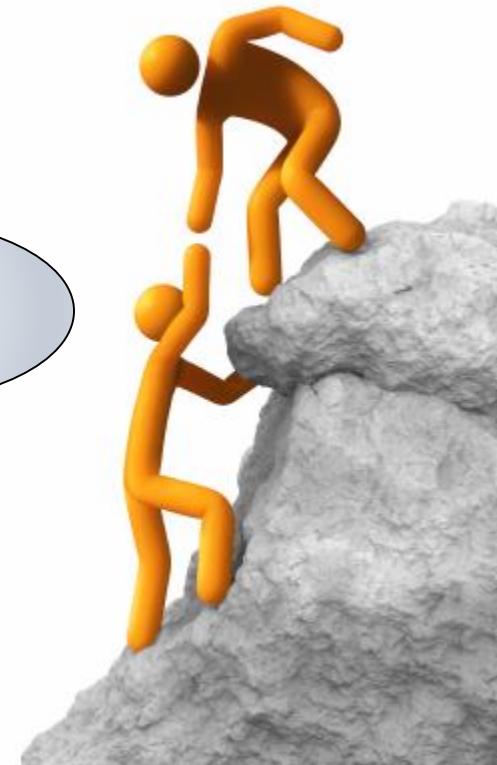
CAPM
Sertifikası

İnovasyon

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Planlama

PM
Araştırmaları

PM Pratikleri
Uygulama



CAPM

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- CAPM başvurusu gereklilikleri:
 - Lise veya denk bir 2.derece öğrenim diploması
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ÜYELİK

Individual Member

Our individual membership is open to anyone interested in project management. If your work involves projects or project management, or you simply want to learn more about them, an individual membership is a terrific solution for you.

Pricing:

PMI membership USD \$129 to join (plus USD \$10 application fee)
 USD \$129 to renew

Chapter membership Fees vary; [view chart](#).
 Browse our [chapter listings](#) to find a chapter near you.



Student Member

PMI memberships aren't just for working project practitioners. If you are enrolled full time in a degree-granting program at a college or university that has U.S. accreditation, or the global equivalent, a PMI student membership may be right for you. All you need is a passion for project management and verification of full time enrollment in a degree-granting program.

Your membership publications will be delivered electronically to your email address. This membership offer does not include print publications sent to you via postal mail.

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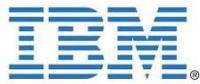


Feyzîye
Mektepleri
Vakfı • 1885

IŞIK ÜNİVERSİTESİ



(IBTECH)



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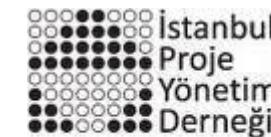
PARTNERLER



İş Dünyası ve
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Derneği



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İŞIK ÜNİVERSİTESİ

#PMSummit2015 ANKARA



Sosyal Medyada
Bizi Takip Edin



PROJE NEDİR?

Benzersiz bir ürün, hizmet veya sonuç yaratmak
için yürütülen geçici bir girişimdir.









Operasyonlar

- Hiç değişmeden ya da az değişiklikle tekrarlama
- Sıradan
- Sürekli
- Daha önce yapılmış
- Daha sonra aynı şekilde yapılma durumu var
- Geçmiş bilgi ve tecrübe mevcut
- Her şey belirli/tanımlı

Projeler

- Yeni olma
- Zamanla gelişim, ilerleme
- Bir defa yapılması
- Daha önce yapılmamış olma
- Daha sonra birebir aynı şekilde yapılmama
- Geçmiş tecrübe az veya yok
- Her şey belirli /tanımlı değil

PROJE YÖNETİMİ NEDİR?

Proje ihtiyaçlarını karşılamak için bilgi, beceri,
araç ve tekniklerin proje aktivitelerine
uygulanmasıdır.

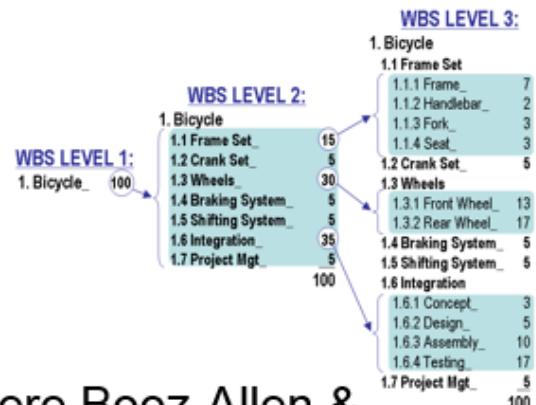
TEKNİKSEL GELİŞİM

1910 - Henry Gantt proje liderleri için şemalar geliştirmiştir.

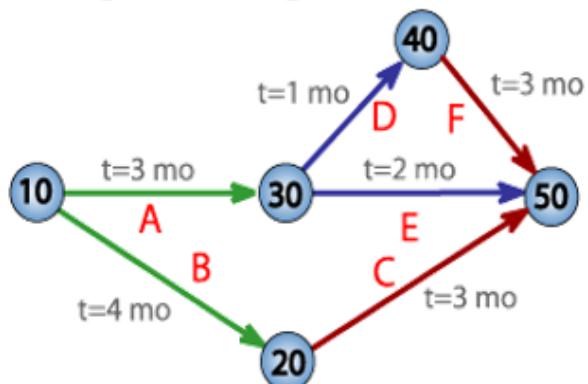
- 1931 – 1935 tarihlerinde Hoover barajı projesinde kullanılmıştır, planlandan 2 yıl önce bitmiştir

1920 - Donanma gemisi inşasında İş Kırılım Yapısı (WBS) geliştirildi.

		January	February	March	April
New tariffs defined	04/01/2008				
New tariffs approved by EC	11/01/2008				
TA approval of new tariffs	15/02/2008				
New tariffs announced	29/02/2008				
New tariffs live in all switches	07/03/2008				
Systems ready for new tariffs	21/03/2008				
Bills distributed	11/04/2008				
Review and close	31/04/2008				



1956 – Polaris füzesi geliştirmesinde kullanılmak üzere Booz-Allen & Hamilton tarafından Program Değerlendirme ve İnceleme Tekniği (PERT) geliştirildi.



NEDEN PROJE YÖNETİMİ ?

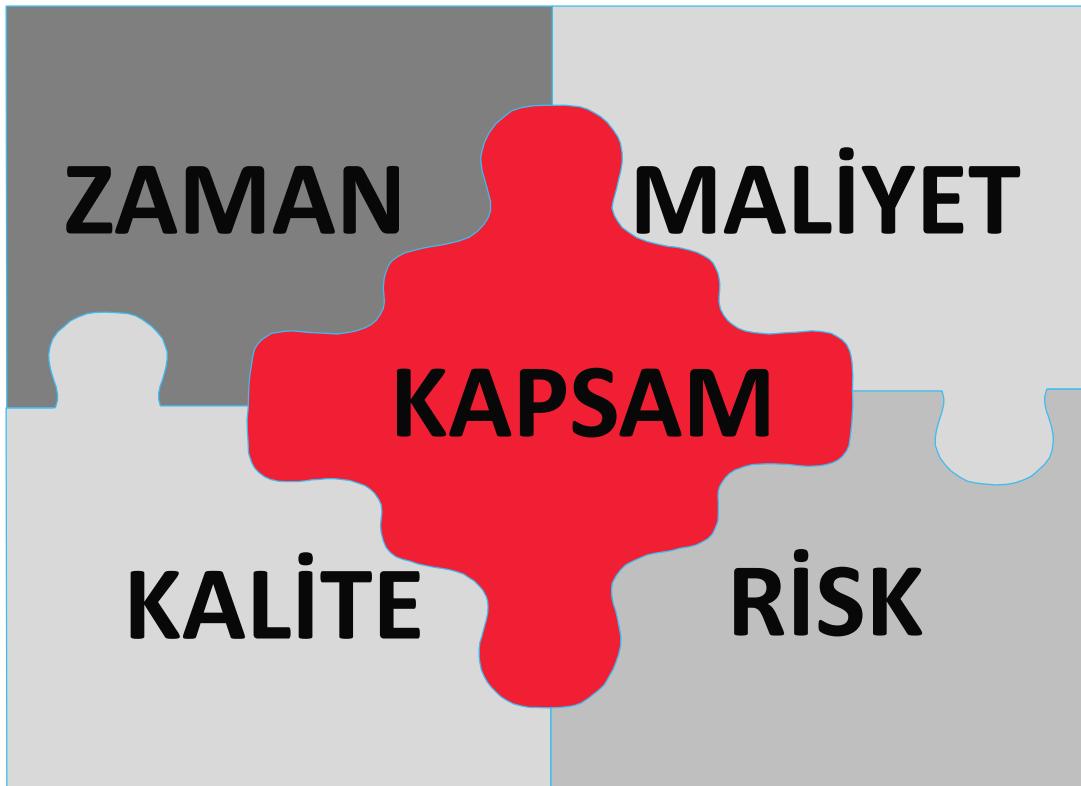
Üst Yönetimi Destekler

- Tek Bir Sorumluluk Merkezi Belirler
- Net Hedefler Tanımlar
- Planlama ve Kontrol Sürecini Güçlendirir
- Güçlü İletişim Altyapısını Destekler

Dinamik ve Teşvik Edici İş Ortamı

- Takım elemanlarına yetki ve sorumluluk verir
- Öğrenmek ve iletişimini artırmak için imkan yaratır
- Çalışanları monotonluktan kurtarır

PROJE YÖNETİMİ KISITLARI



PROJE ÖRNEKLERİ

BORSA ANALİZ-EMİR (AL-SAT) PROJELERİ

Web Uygulamaları

Masaüstü Yazılımları

Köprü Yapım İşleri

Bina-Kule Yapım İşi

Okul Gezisi

Elektronik Oyun Geliştirme

Ağaç Dikim Etkinliği

Bilgisayar Üretim

Elektronik Kart Projesi

Otomobil Üretim

Enerji Santrali Kurulumu

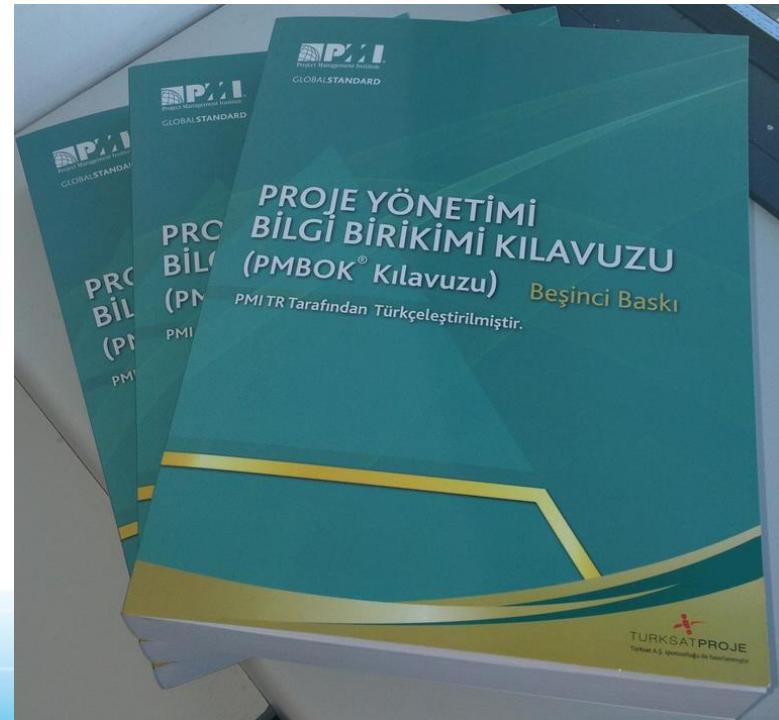
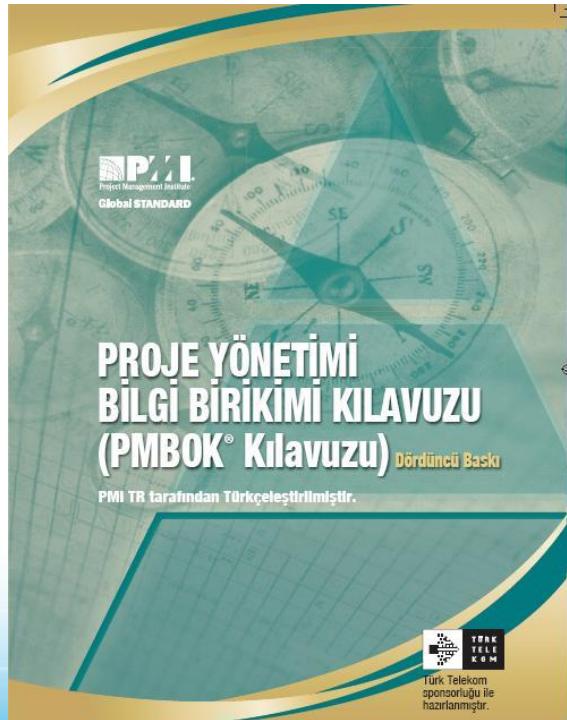
MOLA ZAMANI!



«Türkçe» Project Management



PMBOK® (PROJE YÖNETİMİ BİLGİ BİRİKİMİ KİLAVUZU) PMP VE CAPM CERTIFICATION EXAM TURKİSH LANGUAGE SUPPORT



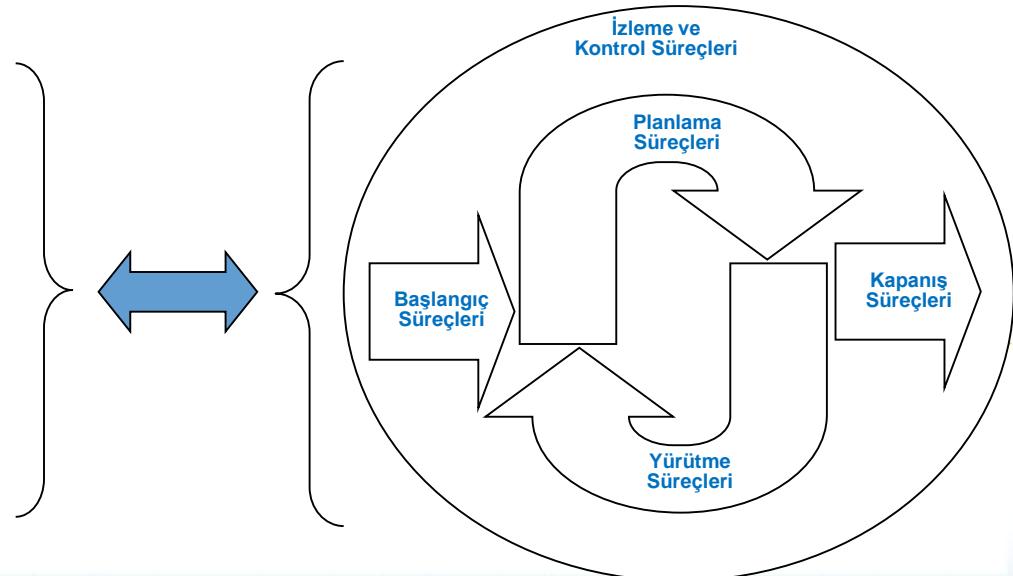
Bilgi Alanları – Proje Süreçleri



Proje Yönetimi Bilgi Alanları

- Proje Entegrasyon Yönetimi
- Proje Kapsam Yönetimi
- Proje Zaman Yönetimi
- Proje Maliyet Yönetimi
- Proje Kalite Yönetimi
- Proje İnsan Kaynakları Yönetimi
- Proje İletişim Yönetimi
- Proje Risk Yönetimi
- Proje Tedarik Yönetimi
- Proje Paydaş Yönetimi

Proje Süreçleri



Project Integration Management Overview

4.1 Develop Project Charter

- .1 Inputs
 - .1 Project statement of work
 - .2 Business case
 - .3 Agreements
 - .4 Enterprise environmental factors
 - .5 Organizational process assets
- .2 Tools & Techniques
 - .1 Expert judgment
 - .2 Facilitation techniques
- .3 Outputs
 - .1 Project charter

4.2 Develop Project Management Plan

- .1 Inputs
 - .1 Project charter
 - .2 Outputs from other processes
 - .3 Enterprise environmental factors
 - .4 Organizational process assets
- .2 Tools & Techniques
 - .1 Expert judgment
 - .2 Facilitation techniques
- .3 Outputs
 - .1 Project management plan

4.3 Direct and Manage Project Work

- .1 Inputs
 - .1 Project management plan
 - .2 Approved change requests
 - .3 Enterprise environmental factors
 - .4 Organizational process assets
- .2 Tools & Techniques
 - .1 Expert judgment
 - .2 Project management information system
 - .3 Meetings
- .3 Outputs
 - .1 Deliverables
 - .2 Work performance data
 - .3 Change requests
 - .4 Project management plan updates
 - .5 Project documents updates

4.4 Monitor and Control Project Work

- .1 Inputs
 - .1 Project management plan
 - .2 Schedule forecasts
 - .3 Cost forecasts
 - .4 Validated changes
 - .5 Work performance information
 - .6 Enterprise environmental factors
 - .7 Organizational process assets
- .2 Tools & Techniques
 - .1 Expert judgment
 - .2 Analytical techniques
 - .3 Project management information system
 - .4 Meetings
- .3 Outputs
 - .1 Change requests
 - .2 Work performance reports
 - .3 Project management plan updates
 - .4 Project documents updates

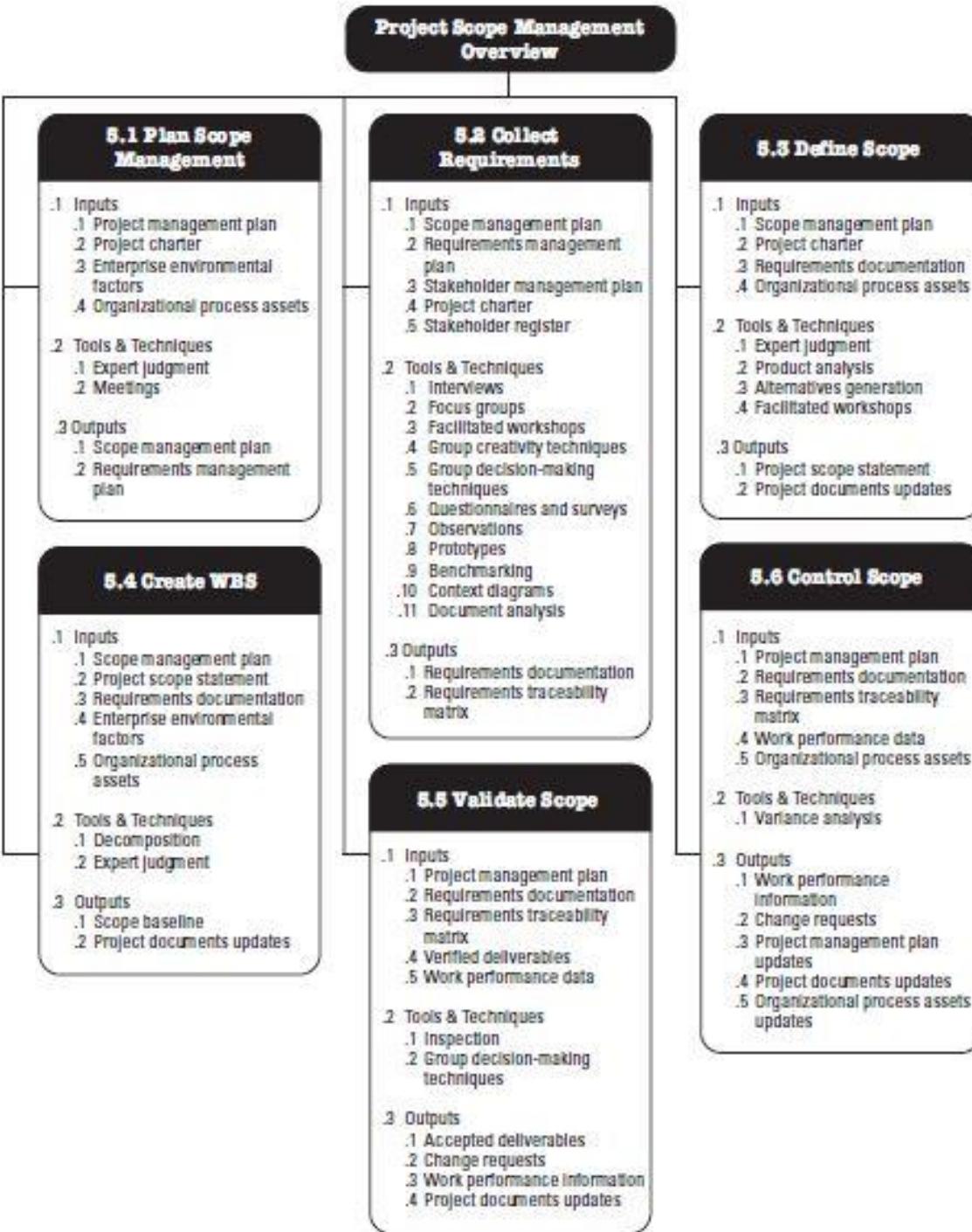
4.5 Perform Integrated Change Control

- .1 Inputs
 - .1 Project management plan
 - .2 Work performance reports
 - .3 Change requests
 - .4 Enterprise environmental factors
 - .5 Organizational process assets
- .2 Tools & Techniques
 - .1 Expert judgment
 - .2 Meetings
 - .3 Change control tools
- .3 Outputs
 - .1 Approved change requests
 - .2 Change log
 - .3 Project management plan updates
 - .4 Project documents updates

4.6 Close Project or Phase

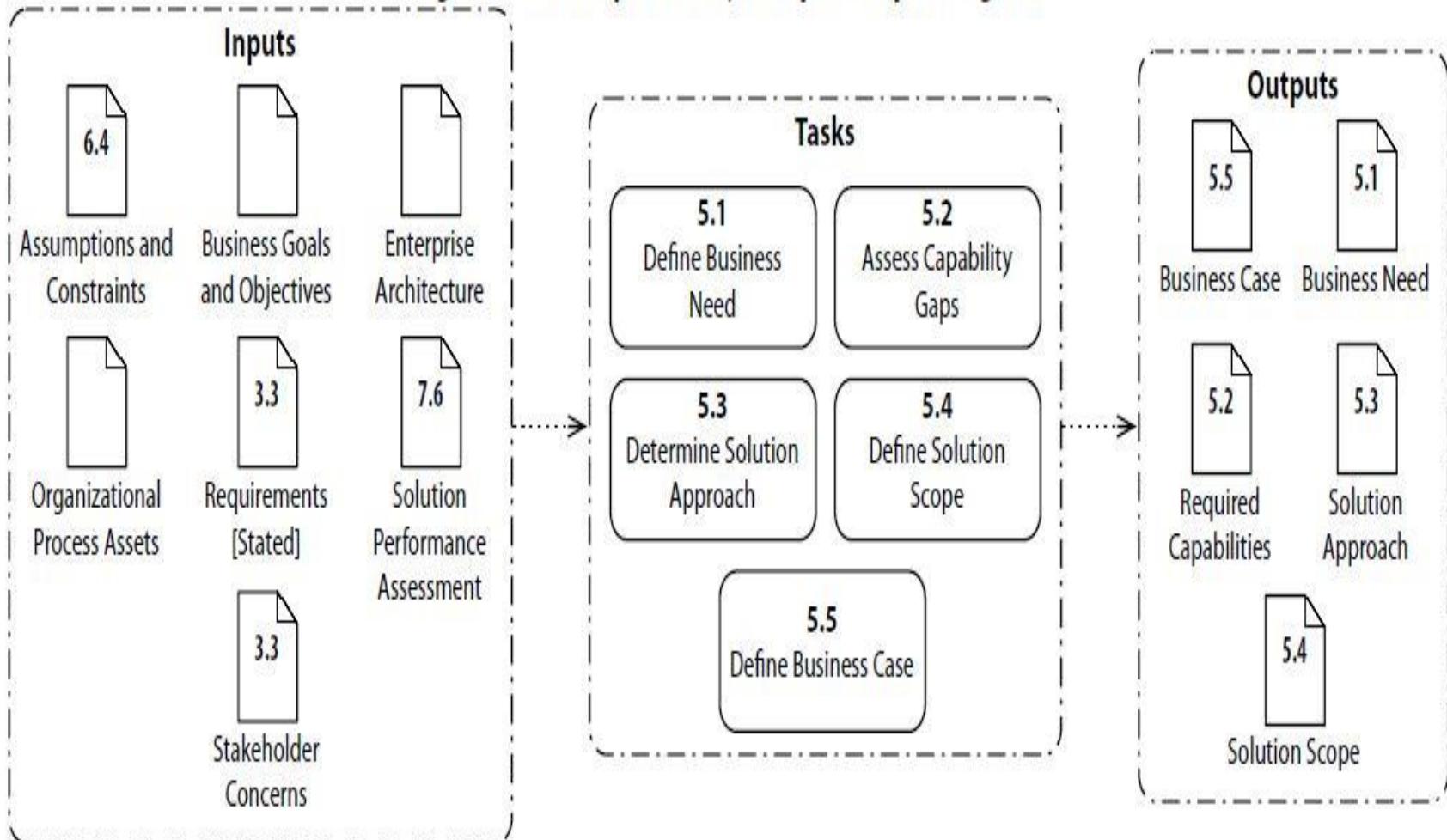
- .1 Inputs
 - .1 Project management plan
 - .2 Accepted deliverables
 - .3 Organizational process assets
- .2 Tools & Techniques
 - .1 Expert judgment
 - .2 Analytical techniques
 - .3 Meetings
- .3 Outputs
 - .1 Final product, service, or result transition
 - .2 Organizational process assets updates

PROJE KAPSAM YÖNETİMİ

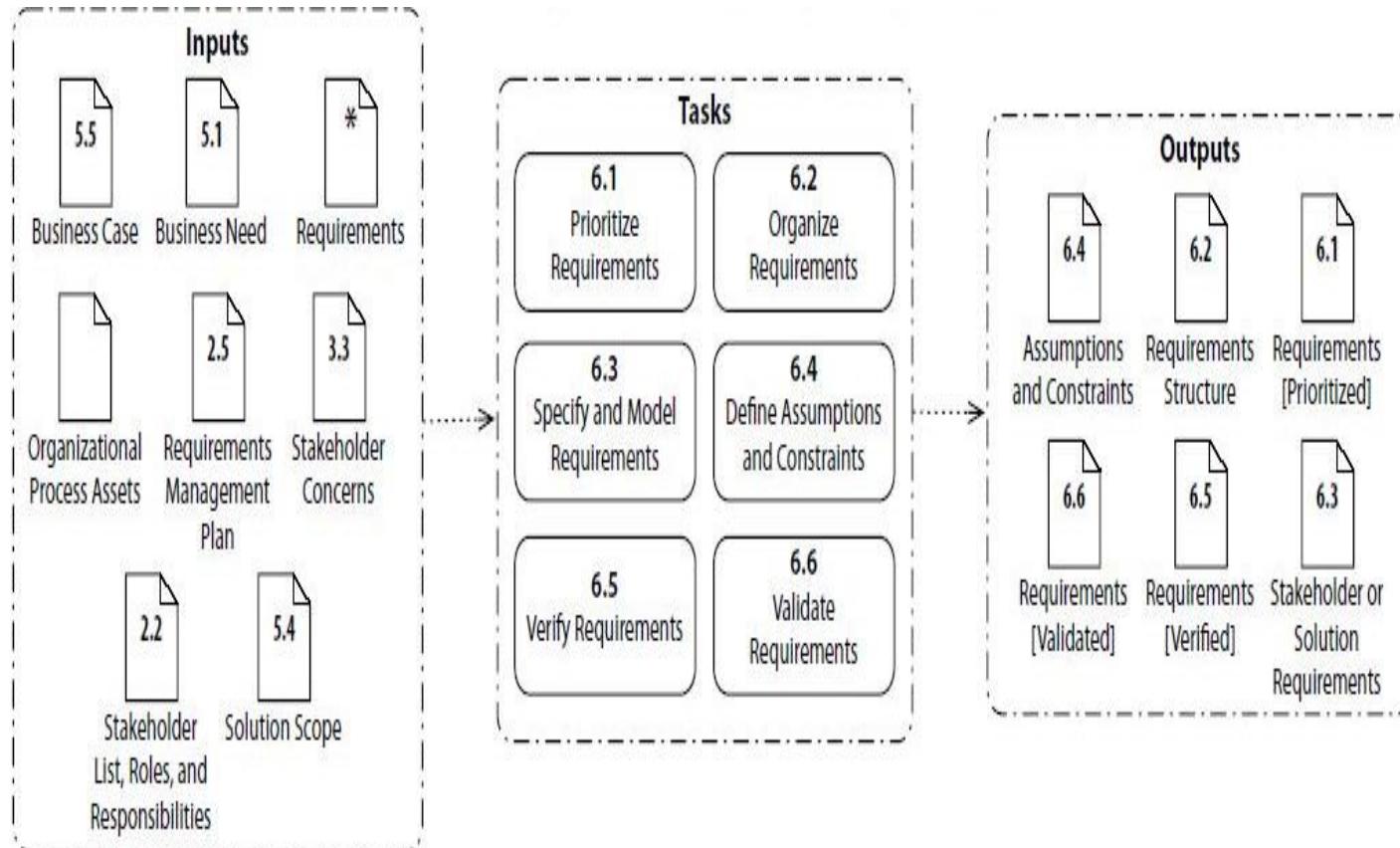


A Guide to the
Business Analysis
Body of Knowledge®
(BABOK® Guide)

Figure 5–1: Enterprise Analysis Input/Output Diagram



GEREKSİNİM ANALİZİ



Acceptance and Evaluation Criteria Definition	Observation
Benchmarking	Organization Modeling
Brainstorming	Problem Tracking
Business Rules Analysis	Process Modeling
Data Dictionary and Glossary	Prototyping
Data Flow Diagrams	Requirements Workshops
Data Modeling	Risk Analysis
Decision Analysis	Root Cause Analysis
Document Analysis	Scenarios and Use Cases
Estimation	Scope Modeling
Focus Groups	Sequence Diagrams
Functional Decomposition	State Diagrams
Interface Analysis	Structured Walkthrough
Interviews	Survey/Questionnaire
Lessons Learned Process	SWOT Analysis
Metrics and Key Performance Indicators	User Stories
Non-functional Requirements Analysis	Vendor Assessment

PROJE ZAMAN YÖNETİMİ

Project Time Management Overview

6.1 Plan Schedule Management	6.2 Define Activities	6.3 Sequence Activities	6.4 Estimate Activity Resources
<p>1 Inputs</p> <ul style="list-style-type: none"> .1 Project management plan .2 Project charter .3 Enterprise environmental factors .4 Organizational process assets <p>2 Tools & Techniques</p> <ul style="list-style-type: none"> .1 Expert judgment .2 Analytical techniques .3 Meetings <p>3 Outputs</p> <ul style="list-style-type: none"> .1 Schedule management plan 	<p>1 Inputs</p> <ul style="list-style-type: none"> .1 Schedule management plan .2 Scope baseline .3 Enterprise environmental factors .4 Organizational process assets <p>2 Tools & Techniques</p> <ul style="list-style-type: none"> .1 Decomposition .2 Rolling wave planning .3 Expert judgment <p>3 Outputs</p> <ul style="list-style-type: none"> .1 Activity list .2 Activity attributes .3 Milestone list 	<p>1 Inputs</p> <ul style="list-style-type: none"> .1 Schedule management plan .2 Activity list .3 Activity attributes .4 Milestone list .5 Project scope statement .6 Enterprise environmental factors .7 Organizational process assets <p>2 Tools & Techniques</p> <ul style="list-style-type: none"> .1 Precedence diagramming method (PDM) .2 Dependency determination .3 Leads and lags <p>3 Outputs</p> <ul style="list-style-type: none"> .1 Project schedule network diagrams .2 Project documents updates 	<p>1 Inputs</p> <ul style="list-style-type: none"> .1 Schedule management plan .2 Activity list .3 Activity attributes .4 Resource calendars .5 Risk register .6 Activity cost estimates .7 Enterprise environmental factors .8 Organizational process assets <p>2 Tools & Techniques</p> <ul style="list-style-type: none"> .1 Expert judgment .2 Alternative analysis .3 Published estimating data .4 Bottom-up estimating .5 Project management software <p>3 Outputs</p> <ul style="list-style-type: none"> .1 Activity resource requirements .2 Resource breakdown structure .3 Project documents updates
6.5 Estimate Activity Durations	6.6 Develop Schedule	6.7 Control Schedule	
<p>1 Inputs</p> <ul style="list-style-type: none"> .1 Schedule management plan .2 Activity list .3 Activity attributes .4 Activity resource requirements .5 Resource calendars .6 Project scope statement .7 Risk register .8 Resource breakdown structure .9 Enterprise environmental factors .10 Organizational process assets <p>2 Tools & Techniques</p> <ul style="list-style-type: none"> .1 Expert judgment .2 Analogous estimating .3 Parametric estimating .4 Three-point estimating .5 Group decision-making techniques .6 Reserve analysis <p>3 Outputs</p> <ul style="list-style-type: none"> .1 Activity duration estimates .2 Project documents updates 	<p>1 Inputs</p> <ul style="list-style-type: none"> .1 Schedule management plan .2 Activity list .3 Activity attributes .4 Project schedule network diagrams .5 Activity resource requirements .6 Resource calendars .7 Activity duration estimates .8 Project scope statement .9 Risk register .10 Project staff assignments .11 Resource breakdown structure .12 Enterprise environmental factors .13 Organizational process assets <p>2 Tools & Techniques</p> <ul style="list-style-type: none"> .1 Schedule network analysis .2 Critical path method .3 Critical chain method .4 Resource optimization techniques .5 Modeling techniques .6 Leads and lags .7 Schedule compression .8 Scheduling tool <p>3 Outputs</p> <ul style="list-style-type: none"> .1 Schedule baseline .2 Project schedule .3 Schedule data .4 Project calendars .5 Project management plan updates .6 Project documents updates 	<p>1 Inputs</p> <ul style="list-style-type: none"> .1 Project management plan .2 Project schedule .3 Work performance data .4 Project calendars .5 Schedule data .6 Organizational process assets <p>2 Tools & Techniques</p> <ul style="list-style-type: none"> .1 Performance reviews .2 Project management software .3 Resource optimization techniques .4 Modeling techniques .5 Leads and lags .6 Schedule compression .7 Scheduling tool <p>3 Outputs</p> <ul style="list-style-type: none"> .1 Work performance information .2 Schedule forecasts .3 Change requests .4 Project management plan updates .5 Project documents updates .6 Organizational process assets updates 	

PROJE MALİYET YÖNETİMİ

Project Cost Management Overview

7.1 Plan Cost Management

- .1 Inputs
 - .1 Project management plan
 - .2 Project charter
 - .3 Enterprise environmental factors
 - .4 Organizational process assets
- .2 Tools & Techniques
 - .1 Expert judgment
 - .2 Analytical techniques
 - .3 Meetings
- .3 Outputs
 - .1 Cost management plan

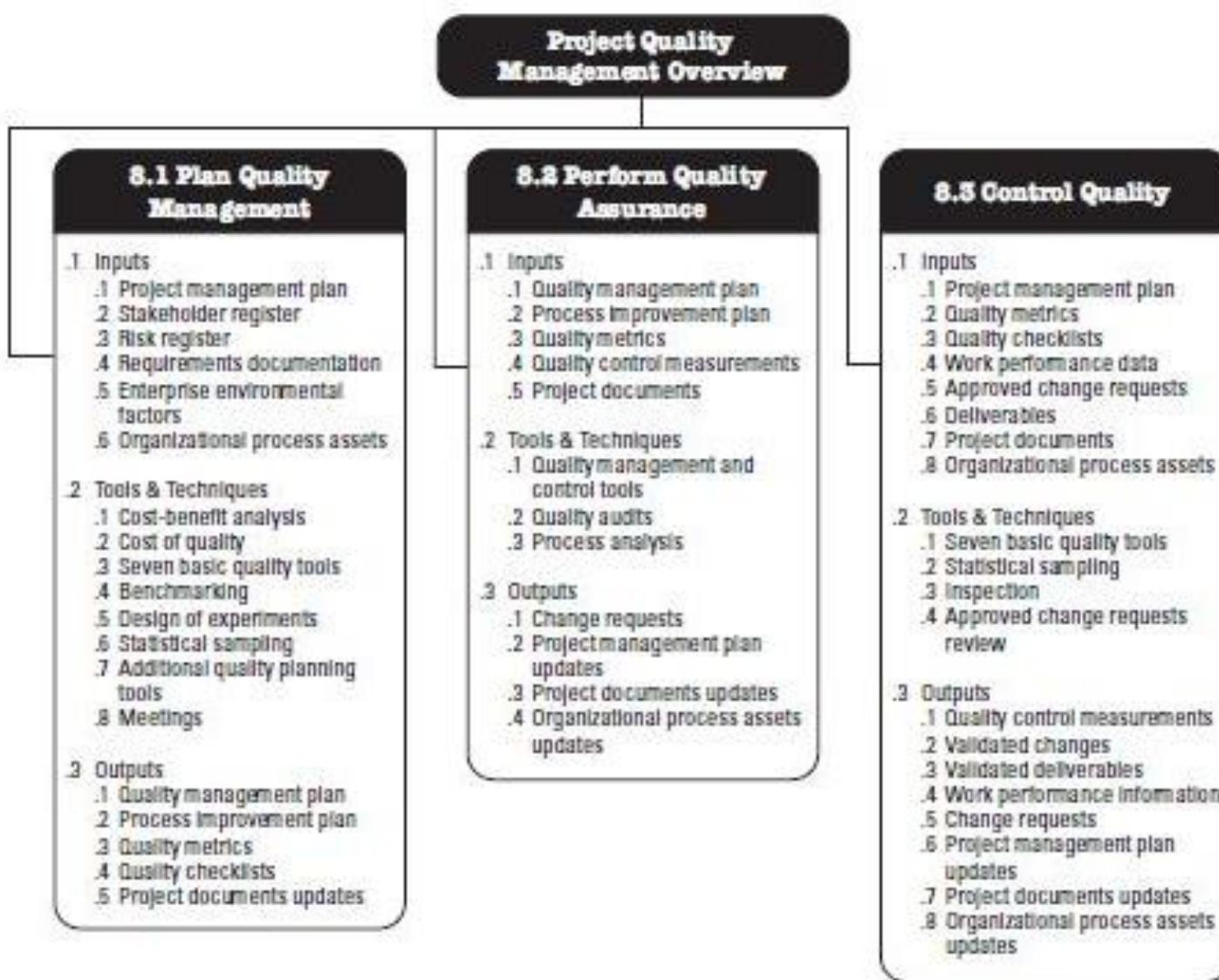
7.2 Estimate Costs

- .1 Inputs
 - .1 Cost management plan
 - .2 Human resource management plan
 - .3 Scope baseline
 - .4 Project schedule
 - .5 Risk register
 - .6 Enterprise environmental factors
 - .7 Organizational process assets
- .2 Tools & Techniques
 - .1 Expert judgment
 - .2 Analogous estimating
 - .3 Parametric estimating
 - .4 Bottom-up estimating
 - .5 Three-point estimating
 - .6 Reserve analysis
 - .7 Cost of quality
 - .8 Project management software
 - .9 Vendor bid analysis
 - .10 Group decision-making techniques
- .3 Outputs
 - .1 Activity cost estimates
 - .2 Basis of estimates
 - .3 Project documents updates

7.3 Determine Budget

- .1 Inputs
 - .1 Cost management plan
 - .2 Scope baseline
 - .3 Activity cost estimates
 - .4 Basis of estimates
 - .5 Project schedule
 - .6 Resource calendars
 - .7 Risk register
 - .8 Agreements
 - .9 Organizational process assets
- .2 Tools & Techniques
 - .1 Cost aggregation
 - .2 Reserve analysis
 - .3 Expert judgment
 - .4 Historical relationships
 - .5 Funding limit reconciliation
- .3 Outputs
 - .1 Cost baseline
 - .2 Project funding requirements
 - .3 Project documents updates

PROJE KALİTE YÖNETİMİ





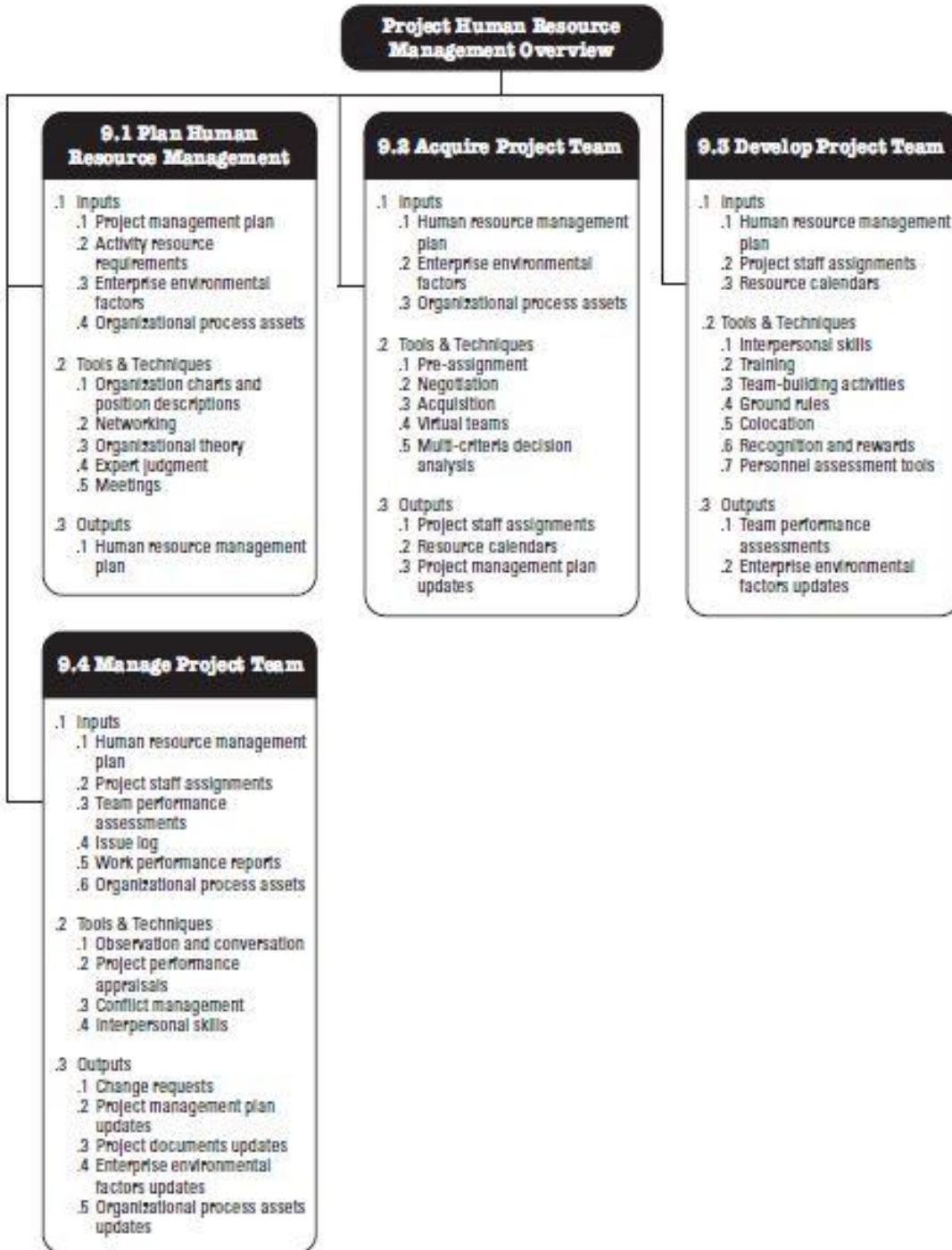
Sertifikalı Test Uzmanı Temel Seviye Ders Programı

Yayın
Versiyon 2011

International Software Testing Qualifications Board

2.	Yazılım Yaşam Döngüsü Boyunca Test (K2)
2.1	Yazılım Geliştirme Modelleri (K2)
2.1.1	V modeli (Sıralı Geliştirme Modeli) (K2)
2.1.2	Döngüsel-Artımlı Geliştirme Modelleri (K2)
2.1.3	Yazılım Geliştirme Yaşam Döngüsünde Test (K2)
2.2	Test Seviyeleri (K2)
2.2.1	Bileşen (Birim) Testi (K2)
2.2.2	Entegrasyon Testi (K2)
2.2.3	Sistem Testi (K2)
2.2.4	Kabul Testi (K2)
2.3	Test Çeşitleri (K2)
2.3.1	Fonksiyonel Test (K2)
2.3.2	Fonksiyonel Olmayan Test (K2)
2.3.3	Yapısal Testler (K2)
2.3.4	Değişiklikleri Test Etme: Tekrar Testi ve Regresyon (K2)
2.4	Bakım Testi (K2)

PROJE İNSAN KAYNAKLARI YÖNETİMİ



PROJE İLETİŞİM YÖNETİMİ

Project Communications Management Overview

10.1 Plan Communications Management

- .1 Inputs
 - .1 Project management plan
 - .2 Stakeholder register
 - .3 Enterprise environmental factors
 - .4 Organizational process assets
- .2 Tools & Techniques
 - .1 Communication requirements analysis
 - .2 Communication technology
 - .3 Communication models
 - .4 Communication methods
 - .5 Meetings
- .3 Outputs
 - .1 Communications management plan
 - .2 Project documents updates

10.2 Manage Communications

- .1 Inputs
 - .1 Communications management plan
 - .2 Work performance reports
 - .3 Enterprise environmental factors
 - .4 Organizational process assets
- .2 Tools & Techniques
 - .1 Communication technology
 - .2 Communication models
 - .3 Communication methods
 - .4 Information management systems
 - .5 Performance reporting
- .3 Outputs
 - .1 Project communications
 - .3 Project management plan updates
 - .2 Project documents updates
 - .4 Organizational process assets updates

10.3 Control Communications

- .1 Inputs
 - .1 Project management plan
 - .2 Project communications
 - .3 Issue log
 - .4 Work performance data
 - .5 Organizational process assets
- .2 Tools & Techniques
 - .1 Information management systems
 - .2 Expert judgment
 - .3 Meetings
- .3 Outputs
 - .1 Work performance information
 - .2 Change requests
 - .3 Project management plan updates
 - .4 Project documents updates
 - .5 Organizational process assets updates

PROJE RİSK YÖNETİMİ

Project Risk Management Overview

11.1 Plan Risk Management

- .1 Inputs
 - .1 Project management plan
 - .2 Project charter
 - .3 Stakeholder register
 - .4 Enterprise environmental factors
 - .5 Organizational process assets
- .2 Tools & Techniques
 - .1 Analytical techniques
 - .2 Expert judgment
 - .3 Meetings
- .3 Outputs
 - .1 Risk management plan

11.2 Identify Risks

- .1 Inputs
 - .1 Risk management plan
 - .2 Cost management plan
 - .3 Schedule management plan
 - .4 Quality management plan
 - .5 Human resource management plan
 - .6 Scope baseline
 - .7 Activity cost estimates
 - .8 Activity duration estimates
 - .9 Stakeholder register
 - .10 Project documents
 - .11 Procurement documents
 - .12 Enterprise environmental factors
 - .13 Organizational process assets
- .2 Tools & Techniques
 - .1 Documentation reviews
 - .2 Information gathering techniques
 - .3 Checklist analysis
 - .4 Assumptions analysis
 - .5 Diagramming techniques
 - .6 SWOT analysis
 - .7 Expert judgment
- .3 Outputs
 - .1 Risk register

11.3 Perform Qualitative Risk Analysis

- .1 Inputs
 - .1 Risk management plan
 - .2 Scope baseline
 - .3 Risk register
 - .4 Enterprise environmental factors
 - .5 Organizational process assets
- .2 Tools & Techniques
 - .1 Risk probability and impact assessment
 - .2 Probability and Impact matrix
 - .3 Risk data quality assessment
 - .4 Risk categorization
 - .5 Risk urgency assessment
 - .6 Expert judgment
- .3 Outputs
 - .1 Project documents updates

11.4 Perform Quantitative Risk Analysis

- .1 Inputs
 - .1 Risk management plan
 - .2 Cost management plan
 - .3 Schedule management plan
 - .4 Risk register
 - .5 Enterprise environmental factors
 - .6 Organizational process assets
- .2 Tools & Techniques
 - .1 Data gathering and representation techniques
 - .2 Quantitative risk analysis and modeling techniques
 - .3 Expert judgment
- .3 Outputs
 - .1 Project documents updates

11.5 Plan Risk Responses

- .1 Inputs
 - .1 Risk management plan
 - .2 Risk register
- .2 Tools & Techniques
 - .1 Strategies for negative risks or threats
 - .2 Strategies for positive risks or opportunities
 - .3 Contingent response strategies
 - .4 Expert judgment
- .3 Outputs
 - .1 Project management plan updates
 - .2 Project documents updates

11.6 Control Risks

- .1 Inputs
 - .1 Project management plan
 - .2 Risk register
 - .3 Work performance data
 - .4 Work performance reports
- .2 Tools & Techniques
 - .1 Risk reassessment
 - .2 Risk audits
 - .3 Variance and trend analysis
 - .4 Technical performance measurement
 - .5 Reserve analysis
 - .6 Meetings
- .3 Outputs
 - .1 Work performance information
 - .2 Change requests
 - .3 Project management plan updates
 - .4 Project documents updates
 - .5 Organizational process assets updates

PROJE TEDARIK YÖNETİMİ

Project Procurement Management Overview

12.1 Plan Procurement Management

- .1 Inputs
 - .1 Project management plan
 - .2 Requirements documentation
 - .3 Risk register
 - .4 Activity resource requirements
 - .5 Project schedule
 - .6 Activity cost estimates
 - .7 Stakeholder register
 - .8 Enterprise environmental factors
 - .9 Organizational process assets
- .2 Tools & Techniques
 - .1 Make-or-buy analysis
 - .2 Expert judgment
 - .3 Market research
 - .4 Meetings
- .3 Outputs
 - .1 Procurement management plan
 - .2 Procurement statement of work
 - .3 Procurement documents
 - .4 Source selection criteria
 - .5 Make-or-buy decisions
 - .6 Change requests
 - .7 Project documents updates

12.2 Conduct Procurements

- .1 Inputs
 - .1 Procurement management plan
 - .2 Procurement documents
 - .3 Source selection criteria
 - .4 Seller proposals
 - .5 Project documents
 - .6 Make-or-buy decisions
 - .7 Procurement statement of work
 - .8 Organizational process assets
- .2 Tools & Techniques
 - .1 Bidder conference
 - .2 Proposal evaluation techniques
 - .3 Independent estimates
 - .4 Expert judgment
 - .5 Advertising
 - .6 Analytical techniques
 - .7 Procurement negotiations
- .3 Outputs
 - .1 Selected sellers
 - .2 Agreements
 - .3 Resource calendars
 - .4 Change requests
 - .5 Project management plan updates
 - .6 Project documents updates

12.3 Control Procurements

- .1 Inputs
 - .1 Project management plan
 - .2 Procurement documents
 - .3 Agreements
 - .4 Approved change requests
 - .5 Work performance reports
 - .6 Work performance data
- .2 Tools & Techniques
 - .1 Contract change control system
 - .2 Procurement performance reviews
 - .3 Inspections and audits
 - .4 Performance reporting
 - .5 Payment systems
 - .6 Claims administration
 - .7 Records management system
- .3 Outputs
 - .1 Work performance information
 - .2 Change requests
 - .3 Project management plan updates
 - .4 Project documents updates
 - .5 Organizational process assets updates

12.4 Close Procurements

- .1 Inputs
 - .1 Project management plan
 - .2 Procurement documents
- .2 Tools & Techniques
 - .1 Procurement audits
 - .2 Procurement negotiations
 - .3 Records management system
- .3 Outputs
 - .1 Closed procurements
 - .2 Organizational process assets updates

PROJE PAYDAS YÖNETİMİ





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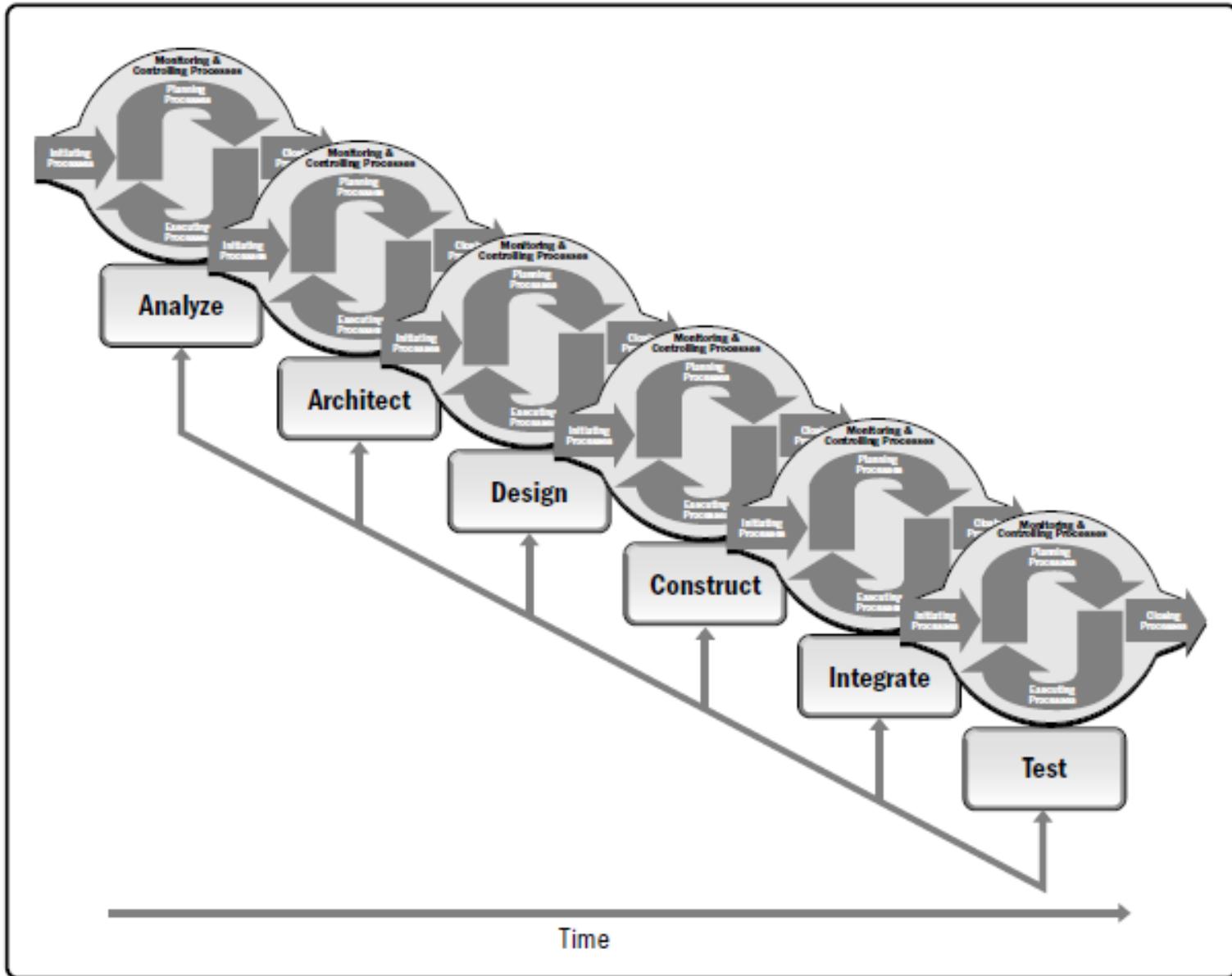
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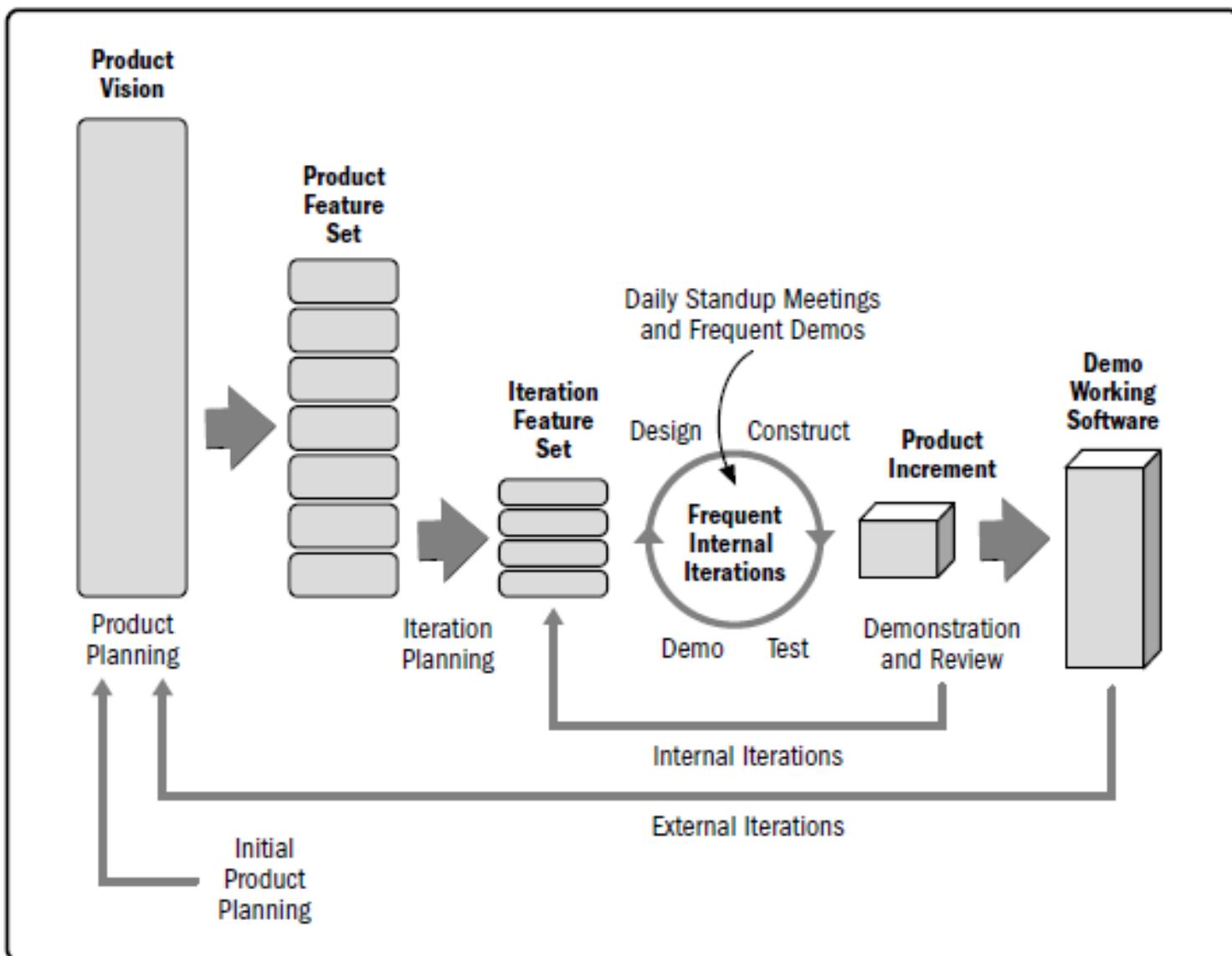


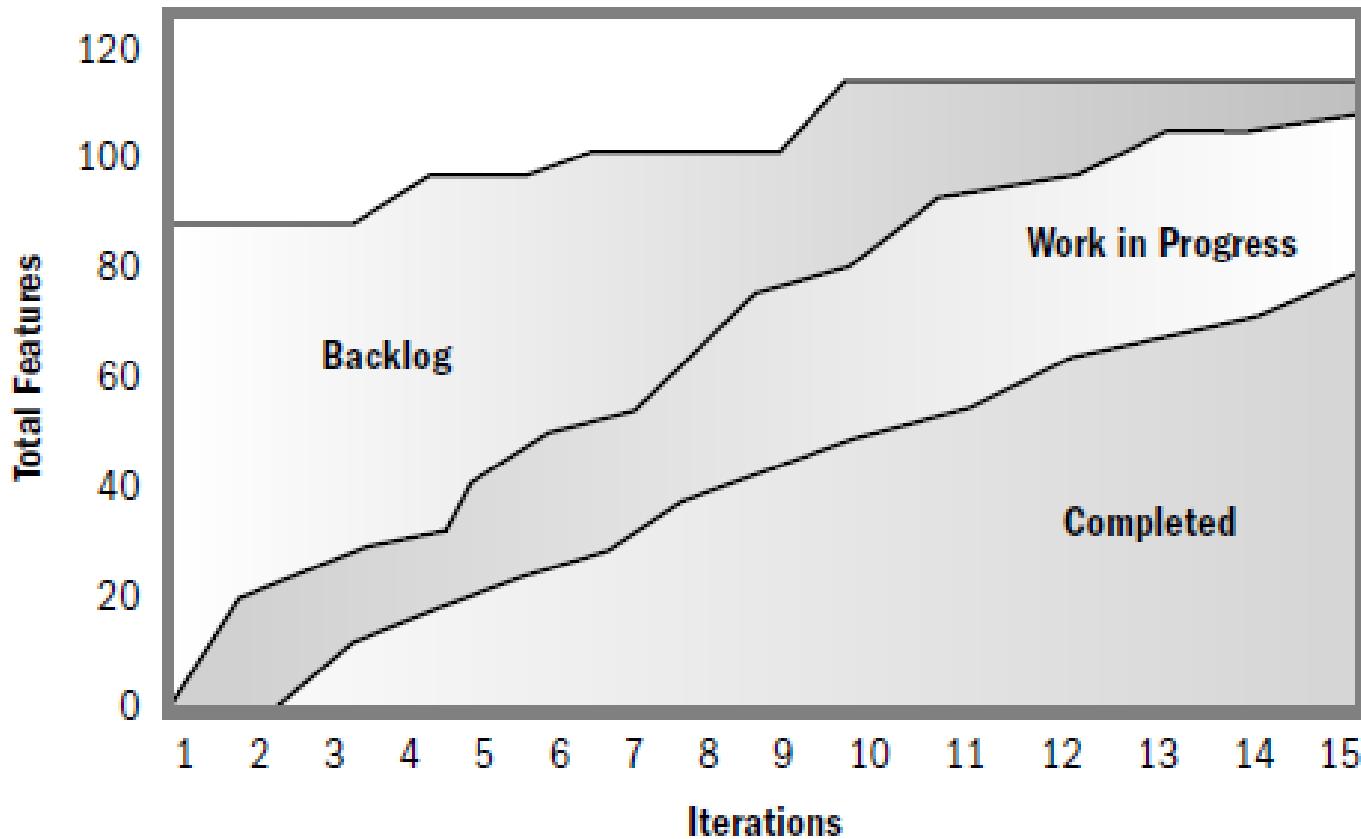
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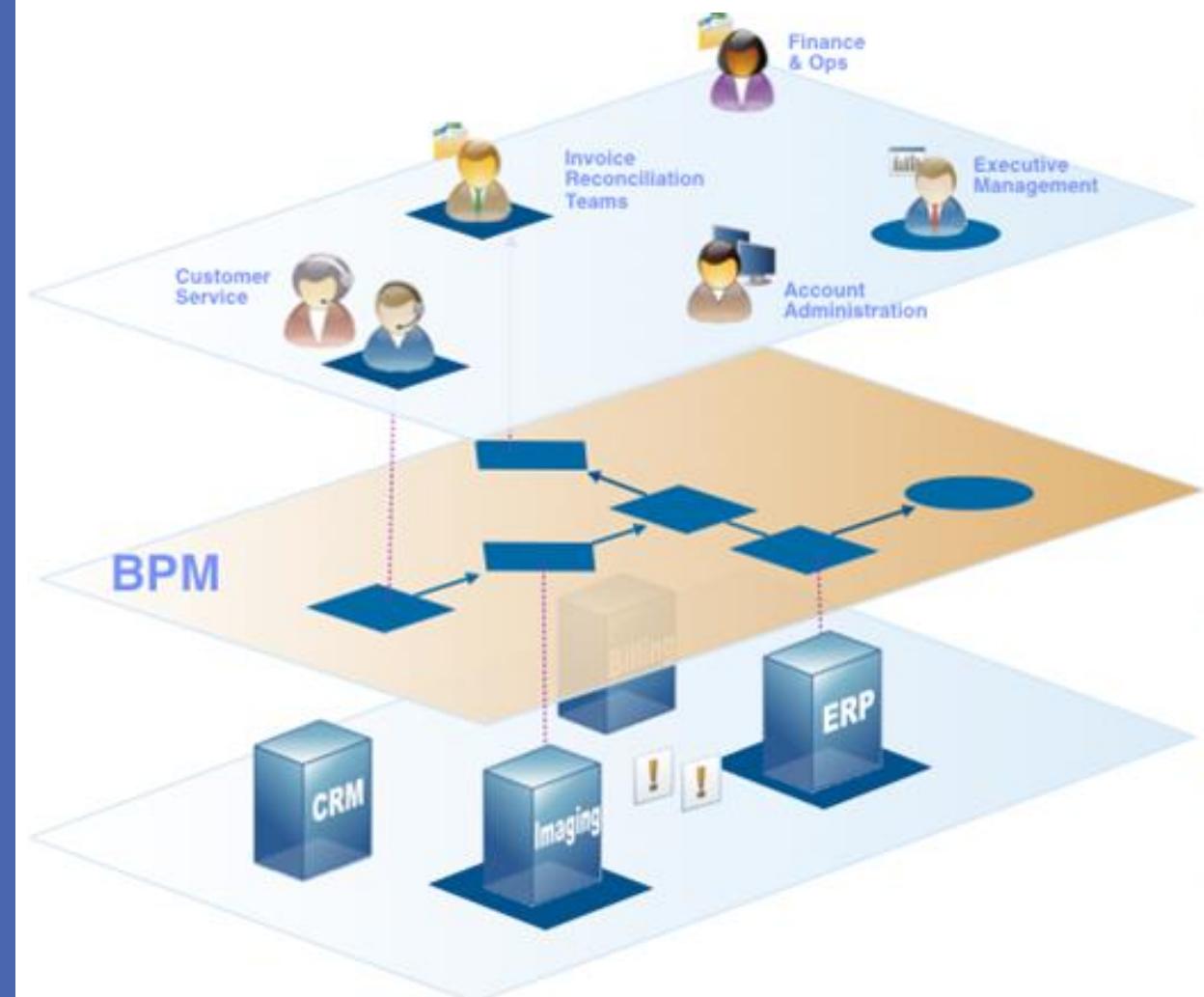






PROJE DENEYİMLERİ

İŞ SÜREÇ YÖNETİMİ (BPM) PROJESİ



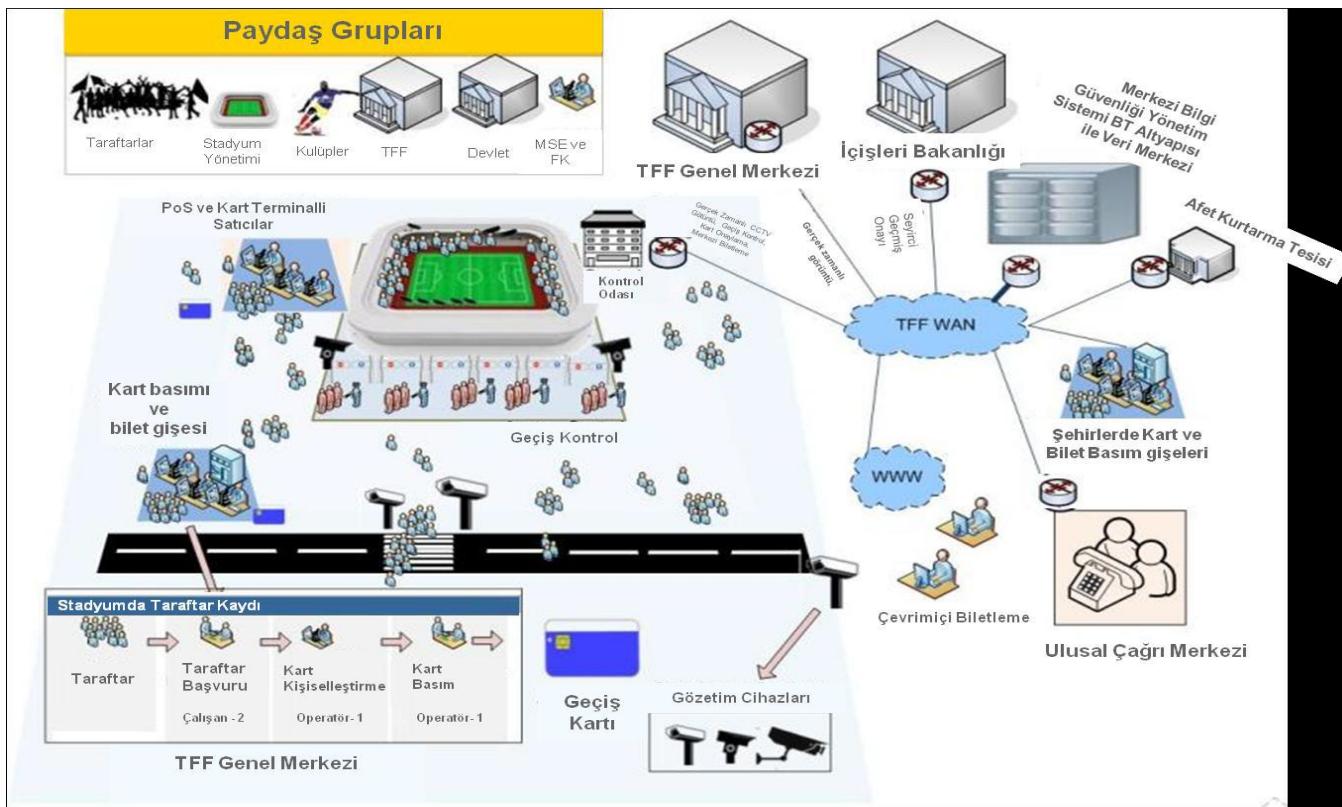
1. Automatically Prioritizes and Routes Work
2. Guides users through decisions
3. Standardizes resolution across geographies
4. Leverages existing systems and data
5. Monitors for business events and initiates action
6. Real-time visibility and process control

Benefits:

- 80% Reduction in Manual Interactions
- Faster Issue Resolution

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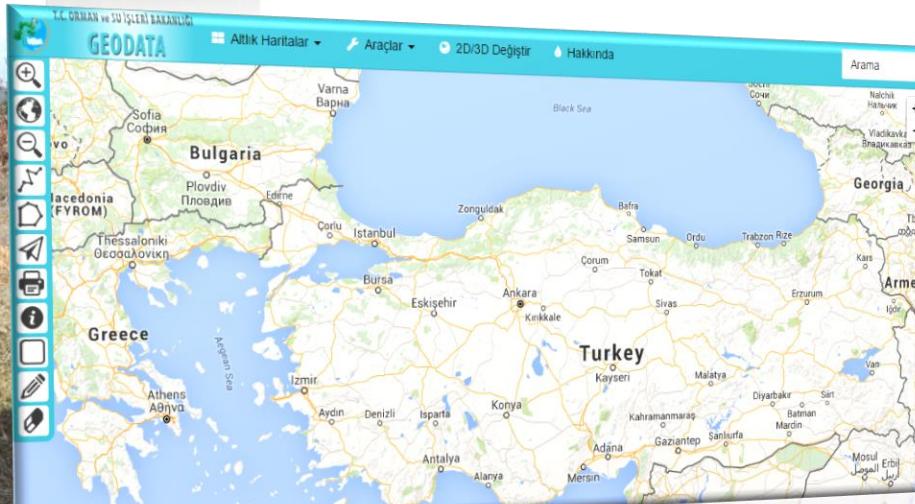
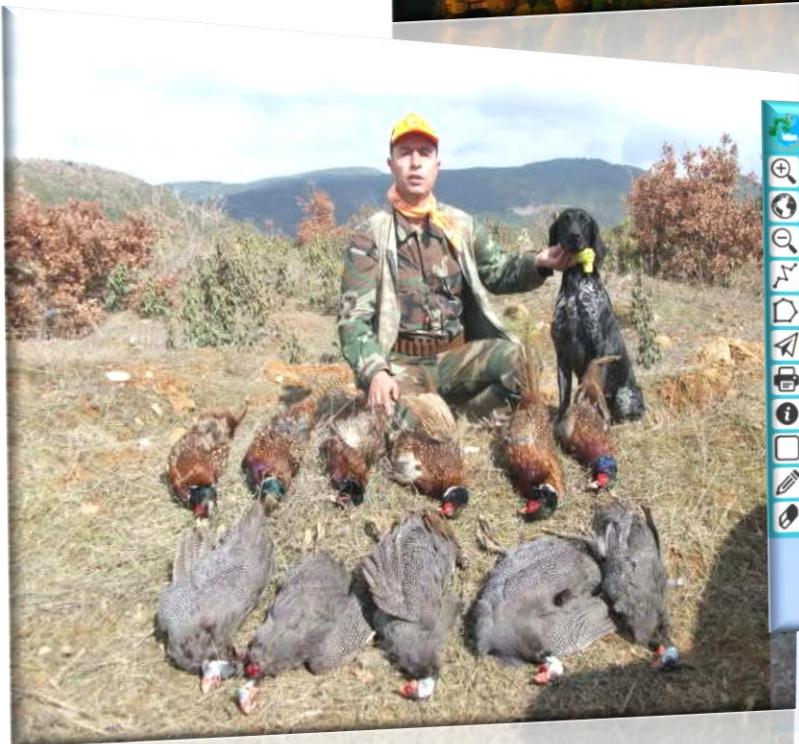
NUSRAT

* ASRIN HARBI ÇANAKKALE *

MÜCADELEYE SEN DE KATIL



MOBİL UYGULAMALAR VE GIS



Proje Yönetiminde Önemli Beceriler

- ✓ Liderlik.
 - Vizyon geliştirme
 - Güvenilirlik
 - İletişim
 - Etkileme
 - Motive etme
- ✓ Takım oyuncusu – Proje, organizasyon, topluluk, ekip çalışması.
- ✓ Farkındalık – İşin gereklerini anlama ve projenin bunları nasıl destekleyeceğini bilme.
- ✓ Uzlaşma ve sorun yönetimi.
- ✓ Adaptasyon – Değişen ihtiyaçlar, çalışma ortamına.
- ✓ Yaratıcılık – Problem çözmede yenilik ve proje amaçlarını tutturma.
- ✓ Mantıksal düşünme – Mantıksal süreçler planlama ve takip (ihtiyacları tanımlama, kaynakların hazır edilmesi, vb.)
- ✓ Kararlılık- Proje “yürüttülecektir”.

PMI Yetenek Üçgeni

PMI Talent Triangle



Önerilen faaliyetler

Proje yönetimi **araç ve tekniklerini** öğrenin.

Pratik yapın – hata yapmaya hazır olun.

Kişisel bir **kontrol listesi** oluşturun.

Proje Yönetim Eğitimi alın.

Önce CAPM sonra PMP Sertifikası alın.

Tecrübelerinizi **paylaşın** (okuyun, konuşun...)

Delilik, aynı şeyi aynı şekilde yapıp farklı bir sonuç beklemektir.

Çin atasözü

Önemli Mesajlar

Bütün projeler **kendine özgür** ama aralarında **benzerlikler** vardır

Proje yönetimi **liderlik** demektir.

Projenin **amacından** uzaklaşmayın.

Detayları iyice anlayın, ilerleyişi ise yukarıdan görün.

Yaklaşımlarınızda **esnek** olun, gerekli **araç ve teknikleri** kullanın.

Şablonları değil, **listeleri** kontrol edin.

Takımlar oluşturun (proje, organizasyonel, fonksiyonlar arası, işyeri içinde ve dışında)

İleriyi planlayın – sürprizler olmasın.

Projeyi yürütürken **yaratıcı** ve **özenli** olun.

Tecrübenin yerini tutacak hiçbir şey yoktur.... Ama başkalarının tecrübelерinden yararlanabilirsiniz.

Zaman/maliyet/kalite ile görev/iliskiyi **dengeleyin**.

İletişim, iletişim, iletişim.

EMRE ALIÇ, PMP

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@emrealic

e-posta:

emre.alic@ormansu.gov.tr

emre.alic@pmi.org.tr

emrealic@live.com