

# Justifying the First-Order Approach in Agency Frameworks with the Agent's Possibly Non-Concave Value Function

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# First-Order Approach

Principal's canonical problem ( $\mathbf{x}$  is multi-dimensional):

$$\begin{aligned} \max_{a, s(\cdot)} \quad & \int \left( \underbrace{\pi(\mathbf{x})}_{\text{Principal's value}} - \underbrace{s(\mathbf{x})}_{\text{Contract}} \right) f(\mathbf{x}|a) d\mathbf{x} \\ \text{s.t.} \quad & (i) \ U(s(\cdot), a) \geq \bar{U} \\ & (ii) \ a \in \arg \max_{a'} U(s(\cdot), a') = \int u(s(\mathbf{x})) f(\mathbf{x}|a') d\mathbf{x} - c(a') = 0 \\ & (iii) \text{ (LL) } s(\mathbf{x}) \geq \underline{s} \end{aligned}$$

**First-Order Approach (FOA):** replace (ii) with its first-order condition (ii)'

$$\begin{aligned} \max_{a, s(\cdot)} \quad & \int \left( \underbrace{\pi(\mathbf{x})}_{\text{Principal's value}} - \underbrace{s(\mathbf{x})}_{\text{Contract}} \right) f(\mathbf{x}|a) d\mathbf{x} \\ \text{s.t.} \quad & (i) \ U(s(\cdot), a) \geq \bar{U} \\ & (ii)' \ U_a(s(\cdot), a) = \int u(s(\mathbf{x})) f_a(\mathbf{x}|a) d\mathbf{x} - c'(a) = 0 \\ & (iii) \text{ (LL) } s(\mathbf{x}) \geq \underline{s} \end{aligned}$$

**Note:** the limited-liability (LL)  $s(\mathbf{x}) \geq \underline{s}$  for the solution existence (e.g., **Mirrlees (1975)**)

Optimal contract  $(s^o(x), a^o)$  based on the first-order approach:

$$\frac{1}{u'(s^o(x))} = \begin{cases} \lambda + \mu \frac{f_a(x|a^o)}{f(x|a^o)}, & \text{if } s^o(x) \geq \underline{s}, \\ \frac{1}{u'(\underline{s})}, & \text{otherwise,} \end{cases}$$

with  $\lambda \geq 0$  and  $\mu > 0$

- Existence and uniqueness: [Jewitt, Kadan, and Swinkels \(2008\)](#)

If the agent's value function  $U(s^o(\cdot), a)$ ,

$$U(s^o(\cdot), a) = \int u(s^o(x))f(x|a)dx - c(a)$$

is 'concave' in  $a$ , then the first-order approach is valid (e.g., [Mirrlees \(1975\)](#))

- The previous literature since [Mirrlees \(1975\)](#): 'sufficient' conditions for  $U(s^o(\cdot), a)$  to be 'concave' in  $a$

## Question (Focus of the literature)

How can we make  $U(s^o(\cdot), a)$  concave in  $a$ ?

**Strategy 1:** put conditions on  $f(x|a)$ , the technology, only:

- 1 One-signal (i.e.,  $x$  is scalar): **Mirrlees (1975)** and **Rogerson (1985)**: **MLRP** (monotone likelihood ratio property) and **CDFC** (convexity of the distribution function condition)
- 2 Multi-signal extension of **CDFC**: **Sinclair-Desgagné (1994)**, **GCDFC**: generalized CDFC), **Conlon (2009)**, **CISP**: concave increasing set property), and **Jung and Kim (2015)**, **CDFCL**: convexity of the distribution function condition for the likelihood ratio)
- 3 Too restricted (e.g., normal, gamma distributions excluded)

## Question (Focus of the literature)

How can we make  $U(s^\circ(\cdot), a)$  concave in  $a$ ?

**Strategy 2:** put conditions on both  $u(s)$  and  $f(x|a)$ :

- ① Theorem 1 in **Jewitt (1988)**:

$$w(z) \equiv u\left(u'^{-1}\left(\frac{1}{z}\right)\right) \text{ is concave in } z > 0 \quad (1)$$

or Proposition 7 in **Jung and Kim (2015)**:

$$U(s^\circ(\mathbf{x}), a^\circ) \text{ is concave in } q \equiv \frac{f_a}{f}(\mathbf{x}|a^\circ) \quad (2)$$

→ (1) and (2) are equivalent

- ② **Problem:** Cannot be used when the agent's limited liability  $s(\mathbf{x}) \geq \underline{s}$  binds:

$$U(s^\circ(\mathbf{x}), a^\circ) \text{ becomes convex in } q \equiv \frac{f_a}{f}(\mathbf{x}|a^\circ)$$

around  $\mathbf{x}$  where  $s(\mathbf{x}) \geq \underline{s}$  binds

The first-order approach cannot be justified by the previous literature in:

## Example (Exponential distribution: (LL) not binding)

The agent's utility is  $u(s) = \frac{1}{r}s^r$ ,  $r \leq \frac{1}{2}$ , and cost  $c(a)$  is increasing and convex in  $a$ . The signal generating function has a multiplicative form,  $\tilde{x} = h(a)\tilde{\theta}$ , where  $h(0) = 0$ ,  $h(a)$  is increasing and **convex to a small degree**, and  $\tilde{\theta}$  is exponentially distributed with mean 1, i.e., the density function of  $\tilde{\theta}$  is  $p(\theta) = e^{-\theta}$ ,  $\theta \in [0, \infty)$ .  $\underline{s}$  is low enough. Thereby

$$f(x|a) = \frac{1}{h(a)} e^{-\frac{x}{h(a)}}, \quad (3)$$

- A little convexity of  $h(a)$ : does not satisfy **Jewitt (1988)** and **Jung and Kim (2015)** in **Strategy 2**
- Our Proposition 1 justifies the first-order approach in this case if  $c(\cdot)$  becomes convex in  $h(\cdot)$

## Examples show the existing conditions are not enough

The first-order approach cannot be justified by the previous literature in:

### Example (Exponential distribution: (LL) not binding)

The agent's utility is  $u(s) = \frac{1}{r}s^r$ ,  $1 > r > \frac{1}{2}$  (difference from the above example), and cost  $c(a)$  is increasing and convex in  $a$ . The signal generating function has a multiplicative form,  $\tilde{x} = h(a)\tilde{\theta}$ , where  $h(0) = 0$ ,  $h(a)$  is increasing and **concave**,<sup>a</sup> and  $\tilde{\theta}$  is exponentially distributed with mean 1, i.e., the density function of  $\tilde{\theta}$  is  $p(\theta) = e^{-\theta}$ ,  $\theta \in [0, \infty)$ .  $\underline{s}$  is low enough. Thereby

$$f(x|a) = \frac{1}{h(a)} e^{-\frac{x}{h(a)}}, \quad (4)$$

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<sup>a</sup>We assume  $h(\cdot)$  is concave enough satisfying a regularity condition.

- Now concave  $h(a)$ : following **Jewitt (1988)** and **Jung and Kim (2015)**
- $1 > r > \frac{1}{2}$ :  $w(z)$  in **Jewitt (1988)** is convex in  $z > 0$ , thereby not satisfying **Jewitt (1988)** and **Jung and Kim (2015)**
- Our Proposition 2 justifies the first-order approach in this case

The first-order approach cannot be justified by the previous literature in:

## Example (Normal distribution: (LL) binding)

The agent's utility is  $u(s) = \frac{1}{r}s^r$ ,  $r \leq 1$ , The cost function is  $c(a) = D(e^{ka} - 1)$ ,  $D > 0$ ,  $k > 0$ , and the signal generating function has an additive form  $\tilde{x} = a + \tilde{\theta}$ ,  $\tilde{\theta} \sim N(0, \sigma^2)$  thereby

$$f(x|a) = \frac{1}{\sqrt{2\pi}\sigma} e^{-\frac{(x-a)^2}{2\sigma^2}}$$

- Normal distributions often excluded by the previous literature: ( $\leftarrow$  its likelihood ratio unbounded)
- $r < 1$ : includes  $r > \frac{1}{2}$  with which  $w(z)$  in Jewitt (1988) is convex in  $z > 0$  not satisfying Jewitt (1988) and Jung and Kim (2015)
- Our Proposition 3 justifies the first-order approach if

$$D \geq \bar{U} - u(\underline{s}) \tag{5}$$



The first-order approach cannot be justified by the previous literature in:

## Example (Gamma distribution: (LL) binding)

The agent's utility is  $u(s) = \frac{1}{r}s^r$ ,  $r \leq 1$ , Cost function is given by  $c(a) = ka$ ,  $k > 0$ , and  $\tilde{x} \in (0, \infty)$  has the gamma distribution with shape parameter  $a$ , i.e.,

$$f(x|a) = \frac{x^{a-1}\beta^{-a}}{\Gamma(a)} e^{-\frac{x}{\beta}}. \quad (6)$$

- Gamma distribution often excluded by the previous literature: ( $\leftarrow$  its likelihood ratio unbounded)
- $r < 1$ : includes  $r > \frac{1}{2}$  with which  $w(z)$  in Jewitt (1988) is convex in  $z > 0$  not satisfying Jewitt (1988) and Jung and Kim (2015)
- Our Proposition 3 justifies the first-order approach (even with linear cost)

## Big Question (Possibly Non-Concave Indirect Utility)

Why should the agent's value function  $U(s^o(\cdot), a)$  be concave?

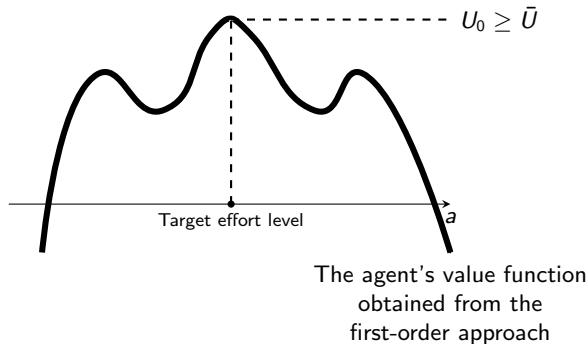
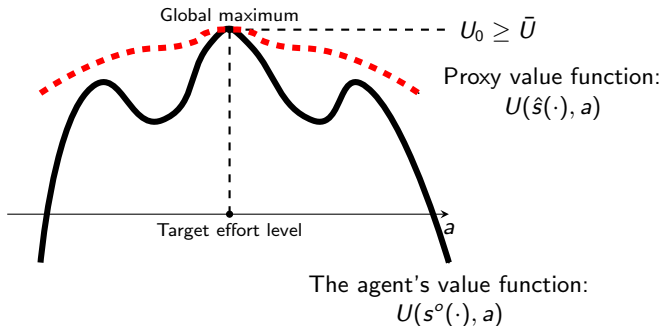


Figure: Possibly Non-Concave Indirect Utility of the Agent



Our approach: justify the first-order approach in all of the above examples

- ① Finding a proxy function  $\hat{s}(\mathbf{x})$  where the proxy value  $U(\hat{s}(\cdot), a)$  is maximized at  $a = a^o$ , the same target action level
- ② Proving  $U(s^o(\cdot), a) \leq U(\hat{s}(\cdot), a)$ ,  $\forall a$ , justifying the first-order approach
- ③ A proper proxy  $\hat{s}(\mathbf{x})$  depends on whether the limited liability binds or not

**Note:** impose additional conditions on the agent's cost function  $c(\cdot)$

# Fundamental Lemma

À la Jung and Kim (2015), define the likelihood ratio

$$\tilde{q} \equiv Q_{a^\circ}(\tilde{\mathbf{x}}) \equiv \frac{f_a(\tilde{\mathbf{x}}|a^\circ)}{f(\tilde{\mathbf{x}}|a^\circ)}$$

The optimal contract  $s^\circ(x)$  in  $q$ -space becomes:

$$s^\circ(x) \equiv w(q) \equiv (u')^{-1} \left( \frac{1}{\lambda + \mu q} \right)$$

The agent's indirect utility (value function) given  $s^\circ(\cdot)$

$$u(s^\circ(\mathbf{x})) \equiv r(q) = \begin{cases} u(w(q)) \equiv \bar{r}(q), & \text{when } q \geq q_c \\ u(\underline{s}), & \text{when } q < q_c \end{cases}$$

- Threshold  $q_c$  solves  $u'(\underline{s})^{-1} = \lambda + \mu q_c > 0$ : limited liability starts to bind

Distribution function for  $q$  given  $a$  (possibly different from  $a^\circ$ )

$$G(q|a) \equiv \Pr [Q_{a^\circ}(\tilde{\mathbf{x}}) \leq q|a], \quad dG(q|a) = g(q|a)dq$$

# Properties of a proxy contract

Define  $U^o \geq \bar{U}$  at the optimum:

$$U^o = U(s^o(\mathbf{x}), \mathbf{a}^o) = \int u(s^o(\mathbf{x})) f(\mathbf{x}|\mathbf{a}^o) d\mathbf{x} - c(\mathbf{a}^o) \quad (7)$$

Lemma (How to construct a proxy contract  $\hat{s}(\cdot)$ )

(1a)  $f(\mathbf{x}|a)$  satisfies that  $\frac{g(q|a)}{g(q|\mathbf{a}^o)}$  is convex in  $q = \frac{f_a(\mathbf{x}|\mathbf{a}^o)}{f(\mathbf{x}|\mathbf{a}^o)}$  for all  $a$

(2a) (DOUBLE-CROSSING PROPERTY)  $\exists$  a contract  $\hat{s}(\mathbf{x})$  satisfying

$$(i) \quad \int u(\hat{s}(\mathbf{x})) f(\mathbf{x}|\mathbf{a}^o) d\mathbf{x} - c(\mathbf{a}^o) = U^o \quad (8)$$

$$(ii) \quad \int u(\hat{s}(\mathbf{x})) f_a(\mathbf{x}|\mathbf{a}^o) d\mathbf{x} - c'(\mathbf{a}^o) = 0 \quad (9)$$

such that  $\hat{r}(q) \equiv u(\hat{s}(\mathbf{x}))$  crosses  $r(q) \equiv u(s^o(\mathbf{x}))$  twice starting from above

(3a)  $E[\hat{r}(q)|a]$  is concave in  $c(a)$

then using the first-order approach is justified

(1a) and (2a) jointly imply:

$$U(s^o(\cdot), a) - U(\hat{s}(\cdot), a) = \int (r(q) - \hat{r}(q)) g(q|a) dq \leq 0, \quad \forall a$$

**Why?:** we know that  $U(s^o(\cdot), a^o) = U(\hat{s}(\cdot), a^o)$  when  $a = a^o$

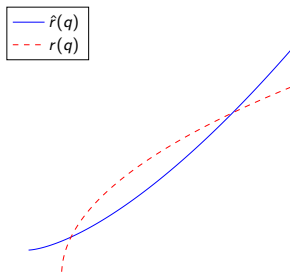


Figure:  $r(q)$  and  $\hat{r}(q)$ : double-crossing

As  $a \uparrow$  from  $a^o$ :  $g(q|a)$  moves toward higher  $q$ , where  $r(q) - \hat{r}(q)$  is more likely to be negative. When  $a \downarrow$  from  $a^o$ , the same

- (1a) condition operationalizes this intuition

(1a) and (2a) jointly imply:

$$U(s^o(\cdot), a) - U(\hat{s}(\cdot), a) = \int (r(q) - \hat{r}(q)) g(q|a) dq \leq 0, \quad \forall a$$

**But:** It might be the following case

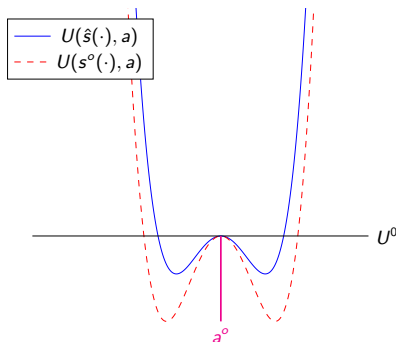
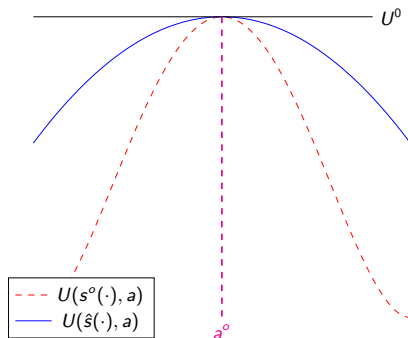


Figure: First-order approach not justified?

(3a) makes sure that  $U(\hat{s}(\cdot), a)$  is maximized at  $a = \mathbf{a}^o$ , therefore:





**Figure:** First-Order Approach Justified

So  $U(s^o(\cdot), a)$  must be maximized at  $a = a^o$

- The first-order approach (FOA) justified

# When the Limited Liability (LL) Not Binds

## Proposition (When (LL) does not bind)

Given that the likelihood ratio,  $\tilde{q} \equiv \frac{f_a(\tilde{\mathbf{x}}|a^o)}{f(\tilde{\mathbf{x}}|a^o)}$ , is bounded below,<sup>a</sup> given  $a^o$ ,

(1a)  $\frac{g(q|a)}{g(q|a^o)}$  is convex in  $q = \frac{f_a(\mathbf{x}|a^o)}{f(\mathbf{x}|a^o)}$  for all  $a$

(2c)  $c(a)$  is convex in  $m(a) \equiv \int qg(q|a)dq$ , and

(3c)  $r(q) = \bar{r}(q)$  is concave in  $q$

then the first-order approach is justified

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<sup>a</sup>We assume  $\underline{s}$  is small enough, so (LL) does not bind at optimum.

**Note:** Now  $\bar{r}(q) = r(q)$  due to the nonbinding (LL)

- In this case, finding a proxy contract  $\hat{s}(\mathbf{x})$  is easier (no need to respect the limited liability (LL))
- Find  $\hat{s}(\mathbf{x})$  such that  $u(\hat{s}(\mathbf{x})) \equiv \hat{r}(q)$  becomes linear in  $q$

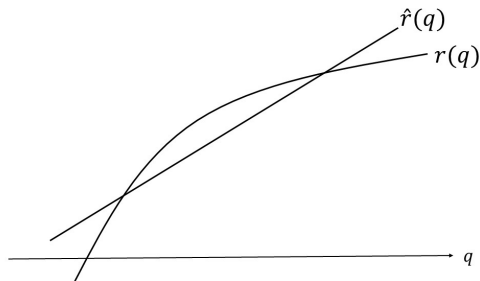


Figure: When the Limited Liability Constraint Does Not Bind

**Simplest case:** our proxy contract  $\hat{r}(q)$  is **linear** in  $q$

- (2c) makes sure under  $\hat{r}(q)$ , the agent will choose  $a = a^o$
- With (1c) and (3c), we apply the lemma above (double-crossing) while (3c) is from **Jewitt (1988)** and **Jung and Kim (2015)**
- This case justifies Example 1 (the exponential distribution case with  $r < \frac{1}{2}$ )

# What happens if $\bar{r}(q)$ becomes convex in $q$ ?

## Proposition (When (LL) does not bind)

Given that the likelihood ratio,  $\tilde{q} \equiv \frac{f_a(\tilde{\mathbf{x}}|a^o)}{f(\tilde{\mathbf{x}}|a^o)}$ , is bounded below,<sup>a</sup> given  $a^o$ ,

(1a)  $\frac{g(q|a)}{g(q|a^o)}$  is convex in  $q = \frac{f_a(\mathbf{x}|a)}{f(\mathbf{x}|a^o)}$  for all  $a$

(2c') (i) there exists  $t > 0$  such that

$$\frac{c'(a^o)}{M'(a^o; t)} M(a^o; t) - c(a^o) = \bar{U}$$

and (ii)  $c(a)$  is convex in  $M(a; t)$  for such  $t > 0$ , and

(3c')  $\ln \bar{r}(q)$  is concave in  $q$

then the first-order approach is justified

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<sup>a</sup>We assume  $\underline{s}$  is small enough, so (LL) does not bind at optimum.

**Note:** Now  $\ln \bar{r}(q)$ , not  $\bar{r}(q)$ , is concave so  $\bar{r}(q)$  can be convex ( $\rightarrow$  weaker)

- (2c') is a bit stronger than (2c) instead

- In this case, our proxy contract  $\hat{r}(q)$  is exponential in  $q$

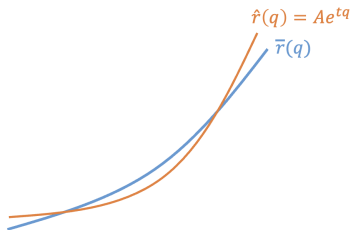


Figure:  $\hat{r}(q)$  and  $\bar{r}(q)$

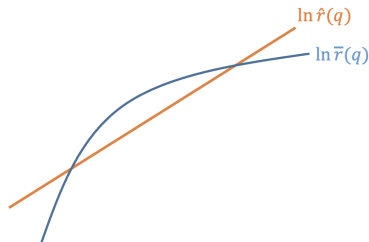


Figure:  $\ln \hat{r}(q)$  and  $\ln \bar{r}(q)$

**Simplest case:** our proxy contract  $\hat{r}(q)$  is **exponential** in  $q$  so  $\ln \hat{r}(q)$  is **linear**

- (2c') makes sure under  $\ln \hat{r}(q)$ , the agent will choose  $a = a^o$
- (1c) and (3c') allow us to apply the lemma above (double-crossing)
- This case justifies Example 2 (the exponential distribution case with  $r > \frac{1}{2}$  and concave  $h(a)$ )

# When the Limited Liability (LL) Binds

## Finding a proxy contract when (LL) binds for $q \leq q_c$

Define the moment generating function (MGF) of  $g(q|a)$ :

$$M(a; t) \equiv \int e^{tq} g(q|a) dq.$$

Proposition (When (LL) binds for  $q \leq q_c$ )

Given that the likelihood ratio,  $\tilde{q} \equiv \frac{f_a(\tilde{\mathbf{x}}|a^o)}{f(\tilde{\mathbf{x}}|a^o)}$ , is unbounded below, given  $a^o$ ,

(1a)  $\frac{g(q|a)}{g(q|a^o)}$  is convex in  $q = \frac{f_a(\mathbf{x}|a^o)}{f(\mathbf{x}|a^o)}$  for all  $a$

(2b) (i) there exists  $t > 0$  such that

$$\frac{c'(a^o)}{M'(a^o; t)} M(a^o; t) - c(a^o) \leq \bar{U} - u(\underline{s})$$

and (ii)  $c(a)$  is convex in  $M(a; t)$  for such  $t$ , and

(3b)  $\ln(\bar{r}(q) - u(\underline{s}))$  is concave in  $q$

then the first-order approach is justified

**Note:** Concave  $\bar{r}(q) \rightarrow$  concave  $\ln(\bar{r}(q) - u(\underline{s}))$  ( $\rightarrow$  weaker)



## Finding a proxy contract when (LL) binds for $q \leq q_c$

**Intuition:** a proxy contract  $\hat{s}(\mathbf{x})$  must respect the limited liability constraint (LL)

$$u(\hat{s}_t(\mathbf{x})) \equiv \hat{r}_t(q) = Ae^{tq} + B$$

which has a good property:  $\hat{r}_t(q) \rightarrow \underbrace{B \geq u(\underline{s})}_{\text{by (i) of (2b)}} \text{ as } q \rightarrow -\infty$

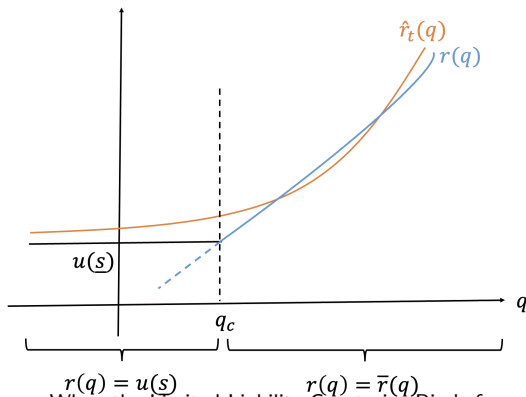


Figure: When the Limited Liability Constraint Binds for  $q \leq q_c$

## Finding a proxy contract when (LL) binds for $q \leq q_c$

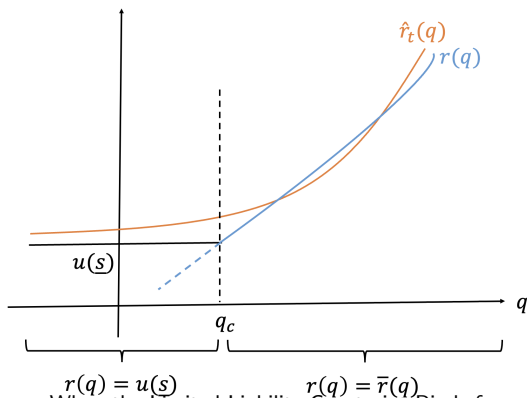


Figure: When the Limited Liability Constraint Binds for  $q \leq q_c$

**Note:** Examples 3 and 4 (Normal and Gamma distributions) can be justified of their use of the first-order approach

- $\bar{r}(q)$  for  $q \geq q_c$  can be convex
- Both distribution features unbounded likelihood ratio (thus we need (LL)):

Jewitt (1988) and Jung and Kim (2015) assume away (LL) in contrast

## Comparison with the earlier literature

To compare with Jung and Kim (2015)'s conditions (1J-1) and (1J-2):

- We introduce the total positivity of degree 3 ( $TP_3$ ) (Karlin (1968))
- Our (1a) condition is related to this ( $TP_3$ ) condition

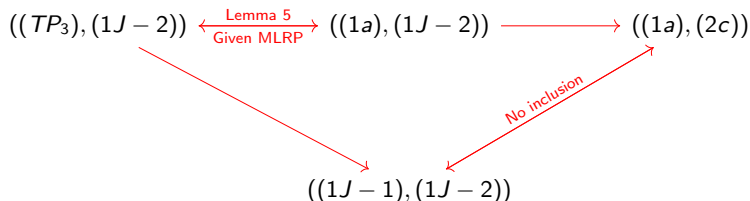


Figure: Relation Diagram between Conditions

**Conclusion:** no direct inclusion between our paper and Jung and Kim (2015)

- Jung and Kim (2015): applicable only when (LL) does not bind