# Operations Research III: Theory

Network Flow

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## Supply networks

# P&G

- Proctor & Gamble makes and markets over 300 brands of consumer goods worldwide.
- ▶ In the past, the company had hundreds of suppliers, over 60 plants, 15 distributing centers, and over 1000 consumer zones.
- ► Managing item flows over the huge **supply network** is challenging!
  - ► An LP/IP model helps.
  - ▶ The special structure of **network transportation** must also be utilized.
- ▶ \$200 million are saved after an OR study!¹

<sup>&</sup>lt;sup>1</sup>J. D. Camm, T. E. Chorman, F. A. Dill, J. R. Evans, D. J. Sweeney, and G. W. Wegryn (1997). "Blending OR/MS, Judgment, and GIS: Restructuring P&G's Supply Chain." *INFORMS Journal on Applied Analytics* **27**(1) 128-142.

#### Network flow models

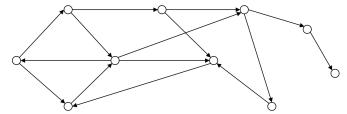
- ▶ A lot of operations are to **transport** items on a **network**.
  - ▶ Moving materials from suppliers to factories.
  - Moving goods from factories to distributing centers.
  - Moving goods from distributing centers to retail stores.
  - Sending passengers through railroads or by flights.
  - Sending data packets on the Internet.
  - Sending water through pipelines.
  - And many more.
- ▶ A unified model, the **minimum cost network flow** (MCNF) model, covers many network operations.
- ▶ It has some very nice theoretical properties.
- ► It can also be used for making decisions regarding inventory, project management, job assignment, facility location, etc.

## Road map

- ► MCNF problems.
- ▶ LP formulation for MCNF.
- ► Special network flow models.

#### Networks

- ▶ A **network** (graph) has **nodes** (vertices) and **arcs** (edges/links).
  - ▶ A typical interpretation: Nodes are locations and arcs are roads.



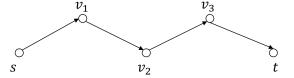
- ► Arcs may be **directed** or **undirected**.
  - For an arc from u to v: (u, v) if directed and [u, v] if undirected.
  - ▶ In this lecture, all arcs are directed.
  - A network is directed if its arcs are directed.
  - ► An undirected network is also called a graph (by some people).

### Paths and cycles

ightharpoonup A path (route) from node s to node t is a set of arcs

$$(s, v_1), (v_1, v_2), ..., (v_{k-1}, v_k), \text{ and } (v_k, t)$$

such that s and t are connected.



- $\triangleright$  s is called the **source** and t is called the **destination** of the path.
- ▶ Direction matters!
- ▶ A cycle (equivalent to circuit in some textbooks) is a path whose destination node is the source node.
- ▶ A path is a **simple path** if it is not a cycle.
- ▶ A network is an **acyclic network** if it contains no cycle.

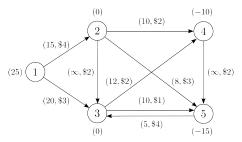
## Flows, weights, capacities

- ▶ A flow on an arc is the action of sending some items through the arc.
  - ▶ The number of units sent is called the **flow size**.
- ▶ A **network flow** is the collection of all arc flows.
  - A network flow is just a plan for making flows on all arcs.
- ► An arc may have a **weight**.
  - A weight may be a distance, a cost per unit flow, etc.
- ▶ A weighted network is a network whose arcs are weighted.
- ► An arc may have a **capacity** constraint.
  - ▶ There may be an upper bound and/or an lower bound (typically 0) for its flow size.
- ▶ A network is **capacitated** if there is an arc having capacity limits.

#### Minimum cost network flow problem

- ▶ Consider a weighted capacitated network G = (V, E).
  - ightharpoonup G is the network, V is the set of nodes, and E is the set of arcs.
- ▶ For node  $i \in V$ , there is a supply quantity  $b_i$ .
  - $\triangleright$   $b_i > 0$ : i is a **supply** node.
  - $ightharpoonup b_i < 0$ : i is a **demand** node.
  - $\triangleright$   $b_i = 0$ : i is a **transshipment** node.
  - $\triangleright \sum_{i \in V} b_i = 0$ : Total supplies equal total demands.
- ▶ For arc  $(i, j) \in E$ , the weight  $c_{ij} \ge 0$  is the **cost** of each unit of flow.
- How to satisfy all demands by sending a minimum-cost flow from supplies?
- ▶ This is called the minimum cost network flow (MCNF) problem.

### An example



- ▶ For each node i, the label  $(b_i)$  means its supply quantity is  $b_i$ .
  - ▶ One supply node, two demand nodes, and two transshipment nodes.
- For each arc (i, j), the label  $(u_{ij}, c_{ij})$  means its upper bound of flow size is  $u_{ij}$  and its unit cost of flow is  $c_{ij}$ .
  - Some arcs may have unlimited capacity.
  - ▶ Between two nodes there may be two arcs of different directions.
  - Any feasible flow?

# Road map

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- ► LP formulation for MCNF.
- ► Special network flow models.

## Formulating the MCNF problem

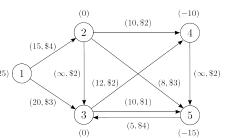
▶ Decision variables: let

$$x_{ij} = \text{flow size of arc } (i, j)$$

for all  $(i, j) \in E$ .

► Objective function:

$$\min 4x_{12} + 3x_{13} + \dots + 2x_{45}.$$



- ▶ Capacity constraints:  $x_{12} \le 15$ ,  $x_{13} \le 20$ , ...,  $x_{53} \le 5$ .
- ► Flow balancing constraints:
  - Supply node:  $25 = x_{12} + x_{13}$ .
  - Transshipment nodes:  $x_{12} = x_{23} + x_{24} + x_{25}$ ,  $x_{13} + x_{23} + x_{53} = x_{34} + x_{35}$ .
  - ▶ Demand nodes:  $x_{24} + x_{34} = x_{45} + 10$ ,  $x_{25} + x_{35} + x_{45} = x_{53} + 15$ .
- ▶ Flow balancing constraints ensure that all demands are satisfied.
- ► That total supplies equal total demands is required for feasibility.

#### LP formulation

▶ Collectively, the complete formulation is

- ► Model size:
  - ▶ The number of nodes is the number of equality constraints.
  - ► The number of arcs is the number of variables.
- ▶ In each column, there are **exactly** one 1 and one -1!
  - ► Is this always true? Why?

### Integers for free!

- Our knowledge suggests that flow sizes should not be set to integers.
- ► We use integer variables only when:
  - Approximation by rounding is too inaccurate.
  - ▶ Binary variables are required for modeling complicated situations.
- ▶ What if we must get an integer solution?
- ► For MCNF problems, we will get integer solutions for free.
  - ▶ As long as supply quantities and upper bounds are all integers, the solution of the LP for MCNF must be an **integer solution**.
  - ▶ For MCNF, the LP relaxation of the IP formulation always gives an integer solution (if it is feasible).
- ► This is because the coefficient matrix is very special.

#### Totally unimodular matrices

▶ We start with the definition of **unimodular matrices**:

#### Definition 1 (Unimodular matrices)

A square matrix is unimodular if its determinant is 1 or -1.

▶ Now we define totally unimodular matrices:

### Definition 2 (Totally unimodular matrices)

A matrix is totally unimodular (TU) if all its square submatrices are either singular or unimodular.

► Example:

$$A = \begin{bmatrix} 1 & 0 & -1 & 0 \\ 0 & -1 & 0 & 1 \\ -1 & 0 & 1 & 0 \end{bmatrix} \text{ is TU but } B = \begin{bmatrix} 1 & 0 & 1 \\ 0 & 1 & 1 \\ 1 & 1 & 0 \end{bmatrix} \text{ is not.}$$

#### Why totally unimodular matrices?

► Total unimodularity gives us integer solutions!

#### Proposition 1

For a standard form  $LP\min\{c^Tx|Ax=b,x\geq 0\}$ , if A is totally unimodular and  $b\in\mathbb{Z}^m$ , then an optimal bfs  $x^*$  obtained by the simplex method must satisfy  $x^*\in\mathbb{Z}^n$ .

*Proof.* The bfs associated with a basis B is  $x = (x_B, x_N) = (A_B^{-1}b, 0)$ . To show that  $x_B$  are integers, we apply a fact from Linear Algebra:

$$x_B = A_B^{-1}b = \frac{1}{\det A_B} A_B^{\text{adj}}b,$$

where  $A_B^{\mathrm{adj}}$  is the adjugate matrix of  $A_B$  (i.e.,  $(A_B^{\mathrm{adj}})_{ij}$  is the determinant of the matrix obtained by removing row j and column i from  $A_B$ ). If A is totally unimodular, det  $A_B$  will be either 1 or -1 for any basis B.  $x_B$  is then an integer vector if b is an integer vector.

## Implications for IPs

- ➤ So if a standard form LP has a totally unimodular coefficient matrix, an optimal bfs reported by the simplex method will always be integer.
- ► So if a standard form **IP** has a totally unimodular coefficient matrix, its **LP relaxation** always gives an integer solution.
  - ► The branch-and-bound tree will have **only one node**.
  - ▶ Showing the coefficient matrix is totally unimodular is very helpful!
- ► In general, the way to design a good algorithm for **solving** a problem always starts from **analyzing** the problem.

### Sufficient condition for total unimodularity

- ► So how about our MCNF problem?
- ▶ We rely on a very useful sufficient condition for total unimodularity:

#### Proposition 2

For matrix A, if

- ightharpoonup all its elements are either 1, 0, or -1,
- each column contains at most two nonzero elements, and
- rows can be divided into two groups so that for each column two nonzero elements are in the same group if and only if they are different,

then A is totally unimodular.

*Proof.* By induction on the dimension of square submatrices.

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#### The coefficient matrix of MCNF

▶ Recall that our MCNF example was formulated as

- ▶ If  $u_{ij} = \infty$ , the coefficient matrix fits the sufficient condition.
  - ► The coefficient matrix is thus totally unimodular.
  - ▶ A solution generated by the simplex method is thus integer.
- ▶ If  $u_{ij} < \infty$ , some more arguments are needed.

#### Proposition 3

For any MCNF problem that is feasible, the simplex method reports an integer optimal solution.

# Road map

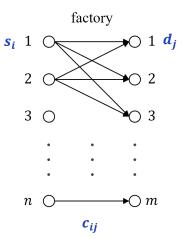
- ► MCNF problems.
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#### MCNF is more than MCNF

- Here we will show that many well-known problems are all special cases of the MCNF problem.
  - ► Transportation problems.
  - Assignment problems.
  - Transshipment problems.
  - Maximum flow problems.
  - Shortest path problems.
- ▶ If a given problem can be formulated as one of the above, it is solved.
  - Each of these problems can be solved by some special algorithms.
  - ▶ All we need to know is: They can all be solved by the simplex method.

## Transportation problems

- ightharpoonup A firm owns n factories that supply one product in m markets.
  - The capacity of factory i is  $s_i$ , i = 1, ..., n.
  - ► The demand of market j is  $d_j$ , j = 1, ..., m.
- $\triangleright$  Between factory i and market j, there is a route.
  - ▶ The unit cost for shipping one unit from factory i to market j is  $c_{ij}$ .
- ► How to produce and ship the product to fulfill all demands while minimizing the total costs?

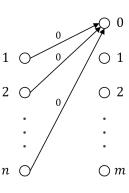


### Transportation problems

- ▶ Let  $x_{ij}$  be the shipping quantity on arc (i, j), i = 1, ..., n, j = 1, ..., m.
- ► This is an MCNF problem:
  - ▶ Factories are supply nodes whose supply quantity is  $s_i$ .
  - $\triangleright$  Markets are demand nodes whose supply quantity is  $-d_j$ .
  - No transshipment nodes.
  - Arc weights are unit transportation costs  $c_{ij}$ .
  - ► Arcs have unlimited capacities.

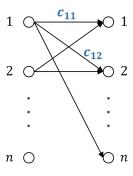
## Variants of transportation problems

- ▶ What if  $\sum_{i=1}^{n} s_i > \sum_{j=1}^{m} d_j$ ?
  - Let's create a "virtual market" (labeled as market 0) whose demand quantity is  $d_0 = \sum_{i=1}^n s_i \sum_{i=1}^m d_i$ .
  - Arcs (i,0) have costs  $c_{i,0}=0$ .
  - Shipping to market 0 just means some factory capacities are unused.
- Nhat if different factories have different unit production costs  $c_i^P$ ?
  - $ightharpoonup c_{ij}$  is updated to  $c_{ij} + c_i^{\rm P}$ .
  - E.g., cases with outside suppliers.
- ▶ What if different markets have different unit retailing costs  $c_i^{\rm R}$ ?
  - $ightharpoonup c_{ij}$  is updated to  $c_{ij} + c_j^{\rm R}$ .
  - ▶ E.g., countries have different tariffs.



## Assignment problems

- ightharpoonup A manager is assigning n jobs to n workers.
- ▶ The assignment must be one-to-one.
  - ► A job cannot be split.
- ▶ The cost for worker j to complete job i is  $c_{ij}$ .
- ▶ How to minimize the total costs?
- ► This is actually a special case of the transportation problem!
  - Jobs are factories and workers are markets.
  - Each factory produces one item and each market demands one item.
  - ▶ The cost of shipping one item from factory i to market j is  $c_{ij}$ .
- ▶ What if there are fewer jobs than workers?



#### IP formulations

- $\blacktriangleright$  Let I and J be the sets of factories/jobs and markets/workers.
- ► For the transportation problem: ► For the assignment problem:

$$\min \quad \sum_{i \in I} \sum_{j \in J} c_{ij} x_{ij} \qquad \min \quad \sum_{i \in I} \sum_{j \in J} c_{ij} x_{ij}$$

$$\text{s.t.} \quad \sum_{j=1}^{m} x_{ij} = s_i \quad \forall i \in I \qquad \text{s.t.} \quad \sum_{j=1}^{n} x_{ij} = 1 \quad \forall i \in I$$

$$\sum_{i=1}^{n} x_{ij} = d_j \quad \forall j \in J \qquad \qquad \sum_{i=1}^{n} x_{ij} = 1 \quad \forall j \in J$$

$$x_{ij} \in \mathbb{Z}_{+} \quad \forall i \in I, j \in J. \qquad x_{ij} \in \{0,1\} \quad \forall i \in I, j \in J.$$

- $\triangleright$  For TU, put rows for I in one group and rows in J in the other.
- ▶ Relaxing the integer constraint is critical for the assignment problem!

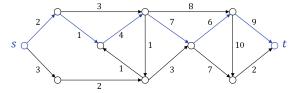
## Transshipment problems

- ▶ If there are transshipment nodes in a transportation problem, the problem is called a transshipment problem.
- ▶ It is just an MCNF problem with unlimited arc capacities.

General MCNF formulation: 
$$(u_{ij} = \infty)$$
min  $c^T x$  Transshipment 
$$x \leq u$$
 Transportation 
$$x \geq 0.$$
  $(b_i \neq 0)$ 
Assignment 
$$(b_i = \pm 1)$$

### Shortest path problems

- For a given network on which each arc has a weight  $d_{ij}$  as a distance, what is the shortest path to go from a given source node s to a given destination node t?
  - ▶ Let's assume that  $d_{ij} \ge 0$  in this course.



- ▶ How is a shortest path problem an MCNF problem?
- We simply ask how to send one unit from s to t with the minimum cost, where arc costs are just arc distances.
  - ightharpoonup One supply node s and one demand node d.
  - ▶ All other nodes are transshipment nodes.
  - ▶ The supply and demand quantities are both 1.

#### IP formulation

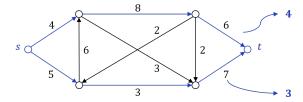
- ightharpoonup Let T be the set of transshipment nodes.
- ► For the shortest path problem:

$$\begin{aligned} & \min \quad \sum_{i \in I} \sum_{j \in J} d_{ij} x_{ij} \\ & \text{s.t.} \quad \sum_{(s,j) \in E} x_{sj} = 1 \\ & \sum_{(i,t) \in E} x_{it} = 1 \\ & \sum_{(i,k) \in E} x_{ik} - \sum_{(k,j) \in E} x_{kj} = 0 \quad \forall k \in T \\ & x_{ij} \in \{0,1\} \quad \forall (i,j) \in E. \end{aligned}$$

- $\triangleright$  For TU, group rows for s and T and leave the row for t alone.
- ▶ Relaxing the integer constraint is critical for the shortest path problem!

### Maximum flow problems

For a network whose arcs have capacities but no cost, how many units may we send from a given source node s to a given destination node t?



- ▶ How is a maximum flow problem an MCNF problem?
  - ▶ We want to send as many units as possible.
  - ▶ We solve a maximization problem, not a minimization one.
- $\blacktriangleright$  We try to send units from t to s to "pay negative costs".
  - ▶ All original arcs have their capacities and no cost.
  - ▶ The added arc from t to s has unlimited capacity and cost -1.
  - ► All nodes are transshipment nodes.

#### IP formulation

- ▶ Let  $x_{ts}$  be the flow size of the added arc (t, s).
  - Let  $c_{ts} = -1$  be the unit cost.
- ► For the maximum flow problem:

min 
$$-x_{ts}$$
  
s.t. 
$$\sum_{(i,k)\in E} x_{ik} - \sum_{(k,j)\in E} x_{kj} = 0 \quad \forall k \in V$$

$$x_{ij} \leq u_{ij} \quad \forall (i,j) \in E$$

$$x_{ij} \in \mathbb{Z}_+ \quad \forall (i,j) \in E.$$

### Reduction map

