



# Data Warehouse: The Choice of Inmon versus Kimball

Ian Abramson  
IAS Inc.



# Agenda

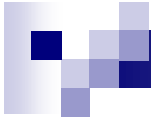
- The 2 Approaches
  - Bill Inmon – Enterprise Warehouse (CIF)
  - Ralph Kimball – Dimensional Design
- Similarities
- Differences
- Choices

# DW History



- 1990
  - Inmon publishes “Building the Data Warehouse”
- 1996
  - Kimball publishes “The Data Warehouse Toolkit”
- 2002
  - Inmon updates book and defines architecture for collection of disparate sources into detailed, time variant data store.
    - The top down approach
  - Kimball updates book and defines multiple databases called data marts that are organized by business processes, but use enterprise standard data bus
    - The bottom-up approach





# The Data Warehouse Is:

- **Bill Inmon**, an early and influential practitioner, has formally defined a data warehouse in the following terms;
  - Subject-oriented
    - The data in the database is organized so that all the data elements relating to the same real-world event or object are linked together;
  - Time-variant
    - The changes to the data in the database are tracked and recorded so that reports can be produced showing changes over time;
  - Non-volatile
    - Data in the database is never over-written or deleted - once committed, the data is static, read-only, but retained for future reporting; and
  - Integrated
    - The database contains data from most or all of an organization's operational applications, and that this data is made consistent
- **Ralph Kimball**, a leading proponent of the dimensional approach to building data warehouses, provides a succinct definition for a data warehouse:
  - “A copy of transaction data specifically structured for query and analysis.”

# What are they saying?

- These two influential data warehousing experts represent the current prevailing views on data warehousing.
- Kimball, in 1997, stated that
  - "...the data warehouse is nothing more than the union of all the data marts",
  - Kimball indicates a bottom-up data warehousing methodology in which individual data marts providing thin views into the organizational data could be created and later combined into a larger all-encompassing data warehouse.
- Inmon responded in 1998 by saying,
  - "You can catch all the minnows in the ocean and stack them together and they still do not make a whale,"
  - This indicates the opposing view that the data warehouse should be designed from the top-down to include all corporate data. In this methodology, data marts are created only after the complete data warehouse has been created.



# What is a Data Warehouse:

- The single organizational repository of enterprise wide data across many or all lines of business and subject areas.
  - Contains massive and integrated data
  - Represents the complete organizational view of information needed to run and understand the business



# What is a Data Mart?

- The specific, subject oriented, or departmental view of information from the organization. Generally these are built to satisfy user requirements for information
  - Multiple data marts for one organization
  - A data mart is built using dimensional modeling
  - More focused
  - Generally smaller, selected facts and dimensions
  - Integrated

# Data Warehouses vs. Data Marts

## ■ Data Warehouses:

- Scope
  - Application independent
  - Centralized or Enterprise
  - Planned
- Data
  - Historical, detailed, summary
  - Some denormalization
- Subjects
  - Multiple subjects
- Source
  - Many internal and external sources
- Other
  - Flexible
  - Data oriented
  - Long life
  - Single complex structure

## ■ Data Marts:

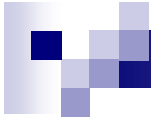
- Scope
  - Specific application
  - Decentralized by group
  - Organic but may be planned
- Data
  - Some history, detailed, summary
  - High denormalization
- Subjects
  - Single central subject area
- Source
  - Few internal and external sources
- Other
  - Restrictive
  - Project oriented
  - Short life
  - Multiple simple structures that may form a complex structure



# The Inmon Model

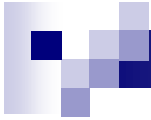


- Consists of all databases and information systems in an organization.....
  - The CIF (Corporate Information Factory)
- Defines overall database environment as:
  - Operational
  - **Atomic data warehouse**
  - **Departmental**
  - **Individual**
- The Warehouse is part of the bigger whole (CIF)



# The Data Warehouse

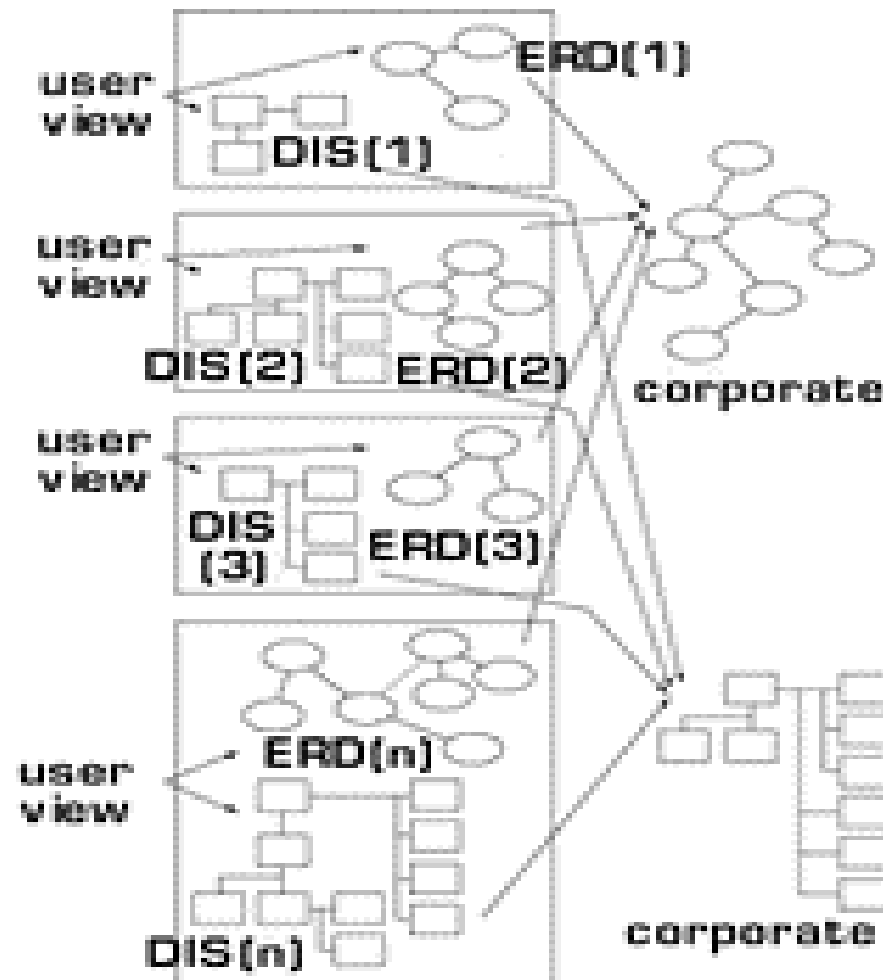
Operational (Day-to-Day Operations) * Transactions *	Customer Credit Rating
<b>Atomic Data Warehouse (Data manipulated &amp; moved)</b> * Transactions *	Customer Credit History
<b>Departmental (Focused)</b> * Source is ADW *	Customer by Postal Code
<b>Individual (Ad hoc)</b> * Source is ADW *	Delinquent Customers



# Inmon Modeling

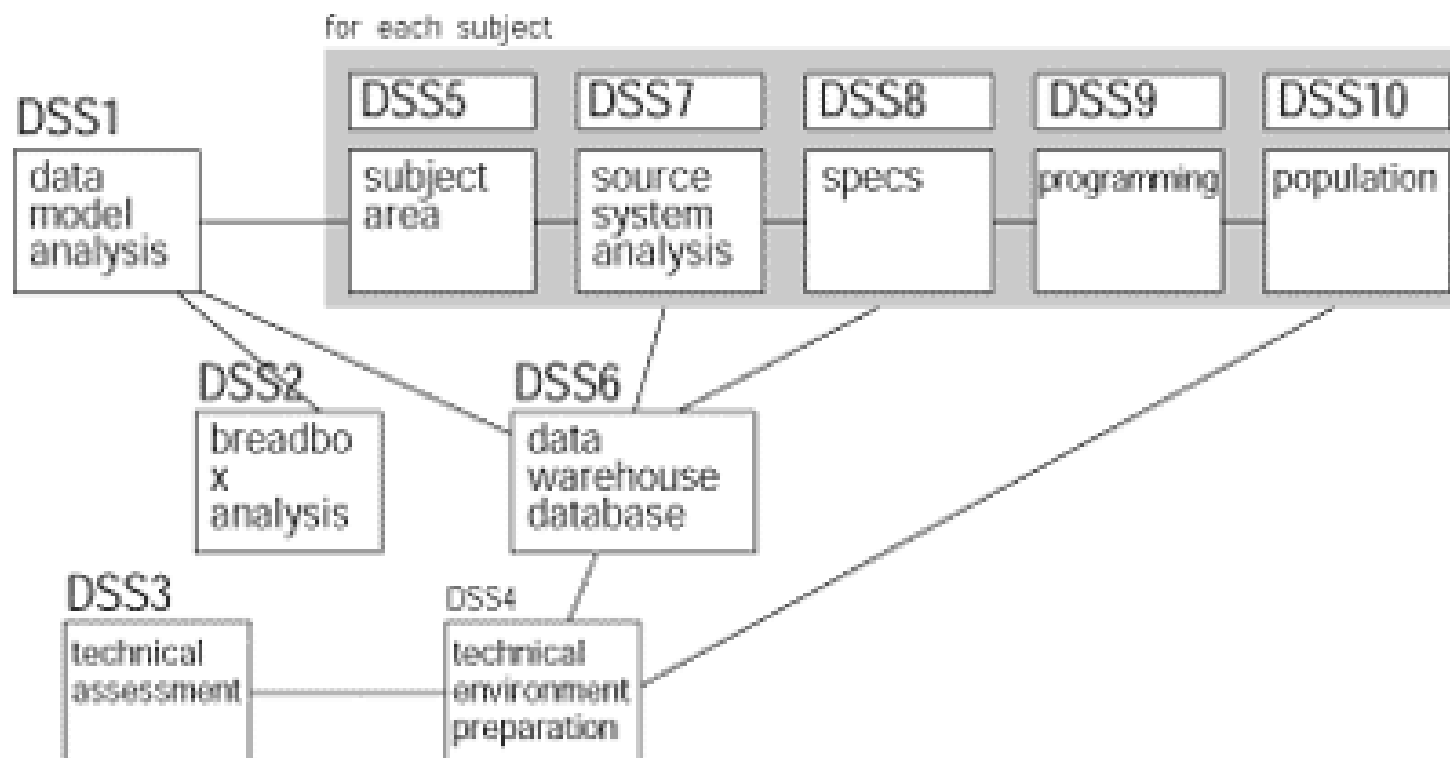
- Three levels of data modeling
  - ERD (Entity Relationship Diagram)
    - Refines entities, attributes and relationships
  - Mid-Level model (\*DIS\*)
    - Data Item Sets
    - Data sets by department
    - Four constructs:
      - Primary data groupings
      - Secondary data groupings
      - Connectors
      - “Type of” data
  - Physical data model
    - Optimize for performance (de-normalize)

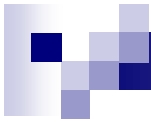
# Relationship between Levels One and Two of Inmon's Data model (Inmon,2002)





# The Warehouse Architecture





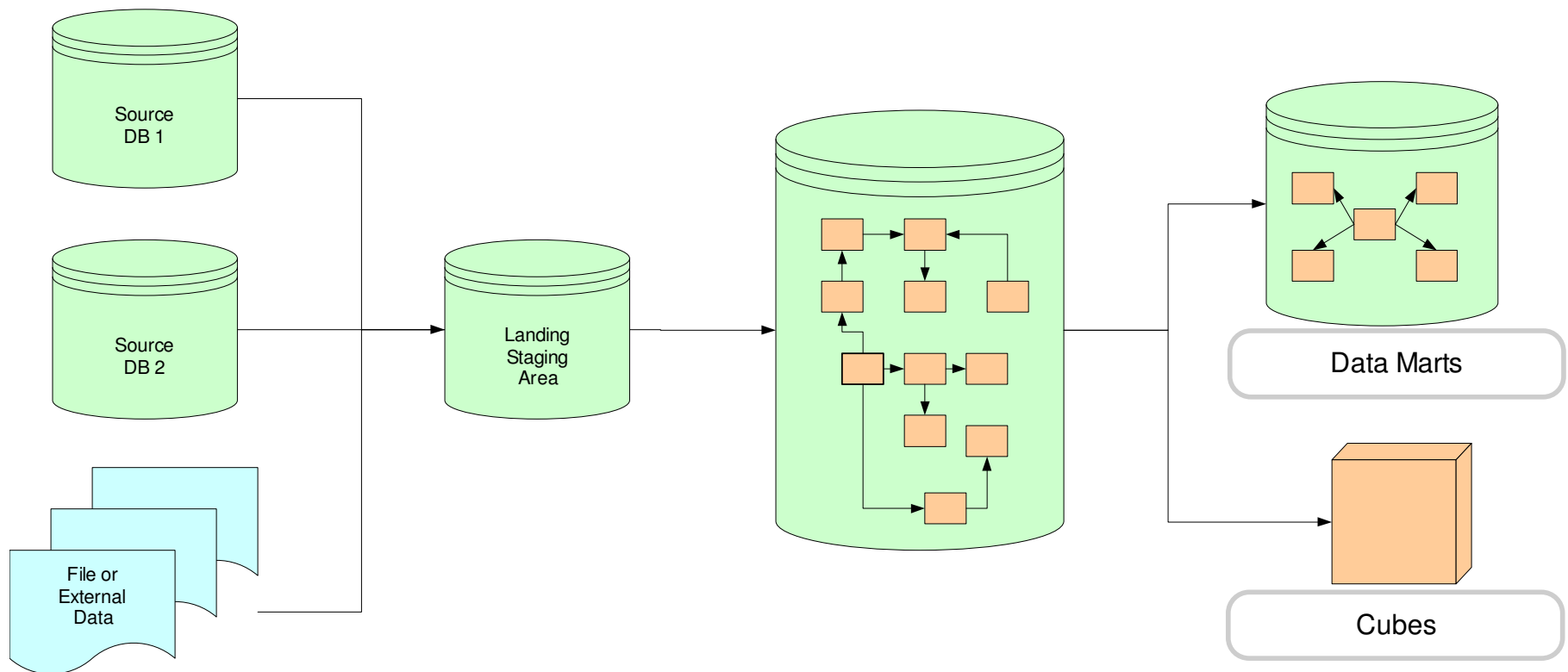
# The Inmon Warehouse

Data Sources

Staging

The Data Warehouse

Data Access

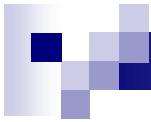




# The Kimball Approach



- The Dimensional Data Model
  - Starts with tables
    - Facts
    - Dimensions
  - Facts contain metrics
  - Dimensions contain attributes
    - May contain repeating groups
  - Does not adhere to normalization theory
  - User accessible



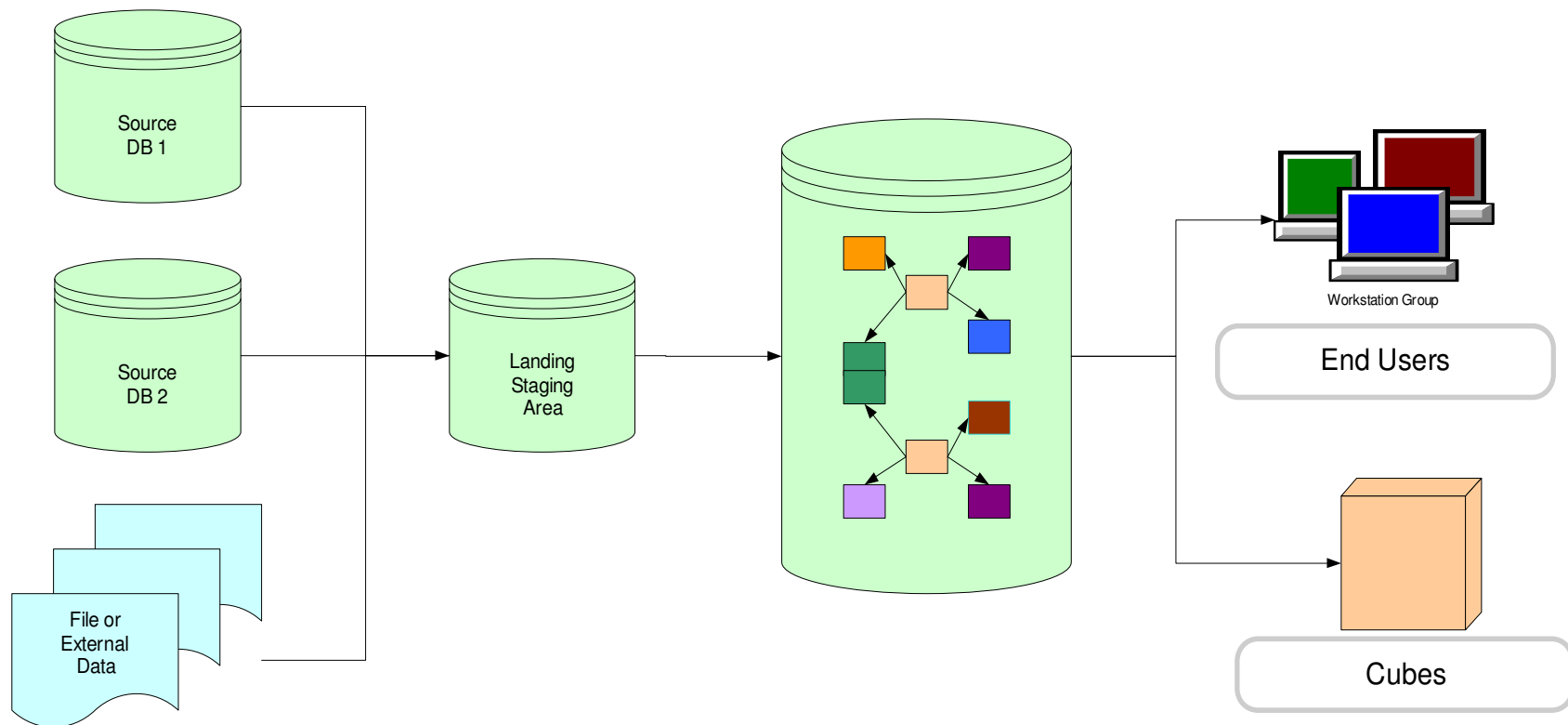
# The Kimball Data Lifecycle

Data Sources

Staging

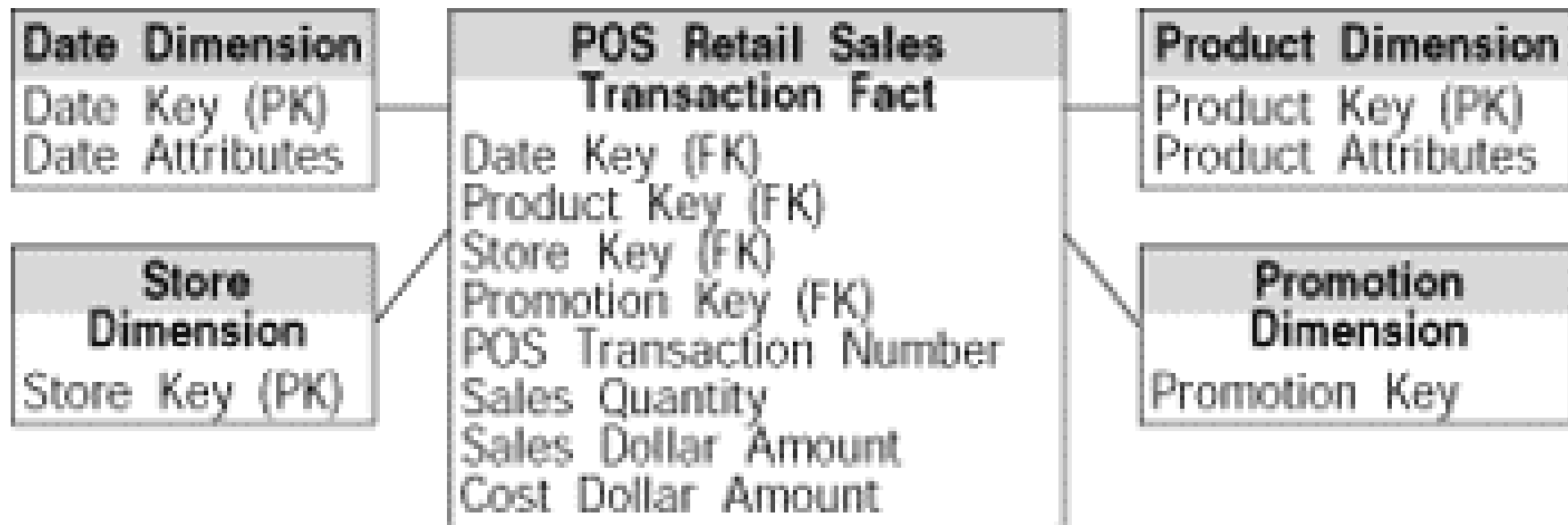
The Data Warehouse

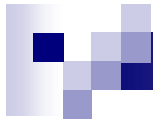
Data Access





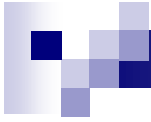
# The Dimensional Model





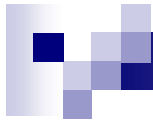
# The Kimball Data Bus

- Data is moved to staging area
  - Data is scrubbed and made consistent
- From Staging Data Marts are created
- Data Marts are based on a single process
- Sum of the data marts can constitute an Enterprise Data Warehouse
- Conformed dimensions are the key to success



# The Kimball Design Approach

- Select business process
- Declare the grain
- Choose dimensions
- Identify facts (metrics)



# Kimball's Philosophy

- Make data easily accessible
- Present the organization's information consistently
- Be adaptive and resilient to change
- Protect information
- Service as the foundation for improved decision making.



# Getting Started with Choices

## ■ Kimball

- ☐ Will start with data marts
- ☐ Focused on quick delivery to users

## ■ Inmon

- ☐ Will focus on the enterprise
- ☐ Organizational focus

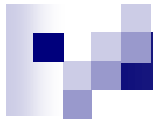
# Kimball vs. Inmon

## ■ Inmon:

- ☐ Subject-Oriented
- ☐ Integrated
- ☐ Non-Volatile
- ☐ Time-Variant
- ☐ Top-Down
- ☐ Integration Achieved via an Assumed Enterprise Data Model
- ☐ Characterizes Data marts as Aggregates

## ■ Kimball

- ☐ Business-Process-Oriented
- ☐ Bottom-Up and Evolutionary
- ☐ Stresses Dimensional Model, Not E-R
- ☐ Integration Achieved via Conformed Dimensions
- ☐ Star Schemas Enforce Query Semantics



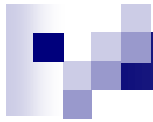
# The Comparison (Methodology and Architecture)

	Inmon	Kimball
<b>Overall approach</b>	Top-down	Bottom-up
<b>Architectural structure</b>	Enterprise-wide DW feeds departmental DBs	Data marts model a business process; enterprise is achieved with conformed dims
<b>Complexity of method</b>	Quite complex	Fairly simple

# The Comparison (Data Modeling)

	Inmon	Kimball
<b>Data orientation</b>	Subject or data driven	Process oriented
<b>Tools</b>	Traditional (ERDs and DIS)	Dimensional modeling; departs from traditional relational modeling
<b>End user accessibility</b>	Low	High





# The Comparison (Dimensions)

	Inmon	Kimball
<b>Timeframe</b>	Continuous & Discrete	Slowly Changing
<b>Methods</b>	Timestamps	Dimension keys

# Inmon Continuous & Discrete Dimension Management

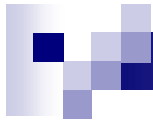
- Define data management via dates in your data
  - Continuous time
    - When is a record active
    - Start and end dates
  - Discrete time
    - A point in time
    - Snapshot

# Kimball Slowly Changing Dimension Management

- Define data management via versioning
  - Type I
    - Change record as required
    - No History
  - Type II
    - Manage all changes
    - History is recorded
  - Type III
    - Some history is parallel
    - Limit to defined history

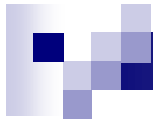
# The Comparison (Philosophy)

	Inmon	Kimball
<b>Primary Audience</b>	IT	End Users
<b>Place in the Organization</b>	Integral part of the Corporate Information Factory (CIF)	Transformer and retainer of operational data
<b>Objective</b>	Deliver a sound technical solution based on proven methods	Deliver a solution that makes it easy for end users to directly query data and still have reasonable response rate



# How to Choose?

<b>Characteristic</b>	<b>Favors Kimball</b>	<b>Favors Inmon</b>
<b>Nature of the organization's decision support requirements</b>	Tactical	Strategic
<b>Data integration requirements</b>	Individual business areas	Enterprise-wide integration
<b>Structure of data</b>	Business metrics, performance measures, and scorecards	Non-metric data and for data that will be applied to meet multiple and varied information needs
<b>Scalability</b>	Need to adapt to highly volatile needs within a limited scope	Growing scope and changing requirements are critical



# How to Choose?

<b>Characteristic</b>	<b>Favors Kimball</b>	<b>Favors Inmon</b>
<b>Persistency of data</b>	Source systems are relatively stable	High rate of change from source systems
<b>Staffing and skills requirements</b>	Small teams of generalists	Larger team(s) of specialists
<b>Time to delivery</b>	Need for the first data warehouse application is urgent	Organization's requirements allow for longer start-up time
<b>Cost to deploy</b>	Lower start-up costs, with each subsequent project costing about the same	Higher start-up costs, with lower subsequent project development costs



# References

- Data Warehousing Battle of the Giants: Comparing the Basics of the Kimball and Inmon Models: by Mary Breslin <http://www.bi-bestpractices.com/view-articles/4768>
- Inmon CIF glossary: <http://www.inmoncif.com/library/glossary/#D>
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- Kimball, R. and M. Ross. The Data Warehouse Toolkit: The Complete Guide to Dimensional Modeling (Second Edition), New York: John Wiley & Sons, 2000.

# Thanks and Questions?

- Ian Abramson  
IAS Inc  
416-407-2448  
[ian@abramson.ca](mailto:ian@abramson.ca)

