

# University of Mumbai



029031

CCF: 444: 115

NO: 5460

I Certify that

MUDALIKAR SHANKAR NANDAKUMAR SELVARANI

PASSED THE MASTER OF MANAGEMENT STUDIES DEGREE  
(SEMESTER-IV) (FURTHER REVISED)

held by the University of Mumbai in the month of

MAY 2013

*Pravin Deshmukh*

JUNE 21, 2013

CONTROLLER OF EXAMINATIONS



# University of Mumbai

0111857

CERTIFICATE SHOWING THE NUMBER  
OF MARKS OBTAINED IN EACH HEAD OF PASSING BY

MUDALIKAR SHANKAR NANDAKUMAR SELVARANI



AT THE MASTER OF MANAGEMENT STUDIES (SEMESTER-IV)(FURTHER REVISED)

EXAMINATION HELD IN MAY 2013

SEAT NUMBER 5460

REGISTRATION NO.

HEADS OF PASSING		MAXIMUM MARKS	MINIMUM MARKS	MARKS OBTAINED	SUB TOTAL
SPECIALIZATION:IV - OPERATIONS					
1. MANAGEMENT CONTROL SYSTEM	THEORY	60	30	33	
	INTERNAL	40	20	33	
2. BUSINESS ETHICS AND CORPORATE GOVERNANCE	INTERNAL	100	50	57	
3. ENTREPRENEURSHIP MANAGEMENT	INTERNAL	100	50	68	
4. SERVICES MANAGEMENT	INTERNAL	100	50	52	
5. ENVIRONMENT MANAGEMENT	INTERNAL	100	50	59	
8. PROJECT MANAGEMENT	INTERNAL	100	50	73	
9. SPECIALIZATION PROJECT	INTERNAL	100	50	50	
TOTAL		700	—	425	

Result **PASSES**

Result Declared on **JUNE 21, 2013**

*Pravin Deshpande*

CONTROLLER OF EXAMINATIONS

Received ₹ 50/-

1 - O-229, 2 - O-2042, 3 - O-2043, 4 - O-2045, 5 - Head of Failure, 6 - Marks Correct, 7 - Exemption in the Head, 8 - Not Applicable, 9 - Absent, 10 - Portals, 11 - Typo/Benefits



# University of Mumbai

0130549

CCF: 444: 0119

CERTIFICATE SHOWING THE NUMBER  
OF MARKS OBTAINED IN EACH HEAD OF PASSING BY

MUDALKAR SHANKAR NANDAKUMAR SELVARANI

AT THE MASTER OF MANAGEMENT STUDIES (SEMESTER-III) (FURTHER REVISED)

EXAMINATION HELD IN NOVEMBER 2012

SEAT NUMBER 5410

REGISTRATION NO.

HEADS OF PASSING	MAXIMUM MARKS	MINIMUM MARKS	MARKS OBTAINED	SUB TOTAL
SPECIALIZATION: IV - OPERATIONS				
1. INTERNATIONAL BUSINESS	THEORY 60 INTERNAL 40	30 20	32 24	
2. STRATEGIC MANAGEMENT	INTERNAL 100	50	65	
3. SUMMER INTERSHIP REPORT	INTERNAL 100	50	077	
4. OPERATION PLANNING & CONTROL (OPC)	THEORY 60 INTERNAL 40	30 20	30 30	
5. LOGISTICS & SUPPLY CHAIN MANAGEMENT	INTERNAL 100	50	59	
6. MATERIALS MANAGEMENT	INTERNAL 100	50	60	
7. TECHNOLOGY MANAGEMENT INCLUDING MANUFACTURING STRATEGY	INTERNAL 100	50	70	
8. BUSINESS PROCESS RE-ENGINEERING & BENCHMARKING	INTERNAL 100	50	75	
9. QUANTITATIVE METHODS IN OPERATIONS	INTERNAL 100	50	53	
10. WORLD CLASS MANUFACTURING PRACTICES	INTERNAL 100	50	66	
11. ADVANCED SUPPLY CHAIN MANAGEMENT	INTERNAL 100	50	58	
TOTAL	1100	—	699	

Result: **PASSES**

Result Declared on: **FEBRUARY 16, 2013**

Received ₹ 50/-

*[Signature]*  
CONTROLLER OF EXAMINATIONS

1 - 0.25, 2 - 0.50, 3 - 0.50, 4 - 0.50, 5 - Head of Passes, 6 - Marks Correct, 7 - Exemption in the Head, 8 - Not Applicable, 9 - Absent, 10 - Failed, 11 - Dismissed Result