# Designing Behavior-Aware AI to Improve the Human-AI Team Performance in AI-Assisted Decision Making

#### **Author Name**

Affiliation email@example.com

#### **Abstract**

With the rapid development of decision aids that are driven by AI models, the practice of AI-assisted decision making has become increasingly prevalent. To improve the human-AI team performance in decision making, earlier studies mostly focus on enhancing humans' capability in better utilizing a given AI-driven decision aid. In this paper, we tackle this challenge through a complementary approach—we aim to train "behavior-aware AI" by adjusting the AI model underlying the decision aid to account for humans' behavior in adopting AI advice. In particular, as humans are observed to accept AI advice more when their confidence in their own judgement is low, we propose to train AI models with a humanconfidence-based instance weighting strategy, instead of solving the standard empirical risk minimization problem. Under an assumed, thresholdbased model characterizing when humans will adopt the AI advice, we first derive the optimal instance weighting strategy for training AI models. We then validate the efficacy and robustness of our proposed method in improving the human-AI joint decision making performance through systematic experimentation on synthetic datasets. Finally, via randomized experiments with real human subjects along with their actual behavior in adopting the AI advice, we demonstrate that our method can significantly improve the decision making performance of the human-AI team in practice.

#### 1 Introduction

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

28

29

30

31

32

33

35

36

37

38

39

Artificial Intelligence (AI) technologies have been widely used to support decision making in many domains, leading to the paradigm of "AI-assisted decision making" where AI provides decision recommendations while humans integrate the AI advice with their own knowledge to arrive at the final decisions. However, the potential of such human-AI collaboration often falls short in practice, and "human-AI complementarity"—that is, the human-AI team outperforms either human or AI alone in decision making—is rarely achieved. This necessitates the exploration of novel approaches to improve the human-AI team performance in AI-assisted decision making.

Prior efforts have primarily focused on improving the human-AI collaborative decision making performance by "augmenting" humans, with particular emphases on promoting humans' appropriate reliance on AI [Bansal et al., 2021b; Buçinca et al., 2021]. In these endeavors, the AI model underlying the decision aid is often assumed to be given and is designed to maximize its independent accuracy. This indicates a largely under-explored direction for improving AI-assisted decision making—can we quantitatively characterize how human decision makers would factor AI recommendations into their decisions, and then directly design AI models in a way to maximize the human-AI team accuracy in joint decision making? In other words, can we develop AI models that are aware of human behavior and complement humans by design? Compared to existing methods focusing on augmenting humans, designing behavior-aware AI can potentially be a more powerful and scalable approach to improve the human-AI team performance in AI-assisted decision making, as AI models are often more "tunable" than their human teammates.

42

43

45

46

47

48

49

50

51

52

53

54

55

56

57

58

59

60

61

62

63

65

66

67

68

69

70

71

72

73

74

75

76

77

78

79

80

81

82

83

In this paper, we take a first step towards designing behavioraware AI for AI-assisted decision making scenarios. In particular, we build our behavior-aware AI based on recent empirical observations of the real-world human behavior in AI-assisted decision making. It is found that human decision makers' confidence in their own judgment (i.e., their "self-confidence") on a decision making case significantly influences their likelihood of adopting the AI's recommendation, with lower selfconfidence associated with higher chance of adopting AI recommendation [Chong et al., 2022]. We thus create a thresholdbased team decision making model to characterize such human behavior, and propose to train the AI models to account for this behavior by following a human-confidence-based instance weighting method rather than solving the standard empirical risk minimization problem. This method effectively shifts the AI model's attention to those task instances where human decision makers have low self-confidence and have higher "needs" for accurate AI recommendations.

To validate the effectiveness of the proposed approach, we conduct comprehensive experiments that encompass both simulation-based evaluations and real-world human-subject studies. Our real-world human-subject experiment results show that when human decision makers are assisted by the AI model trained using our proposed method, the human-AI team accuracy in decision making is increased significantly com-

pared to when they are assisted by a standard AI model that 86 is trained to maximize its independent accuracy; this perfor-87 mance increase primarily comes from task instances on which 88 humans are less confident about their own judgments. More-89 over, our simulation results suggest that the human-AI team performance gain brought up by the human-confidence-aware AI is the largest over the standard AI when the expertise of 92 human decision makers exhibits significant overlaps with the 93 standard AI model, and is the largest over the human-accuracy-94 aware AI when humans' confidence is highly uncalibrated.

#### 2 **Related Work**

91

97

98

99

100

101

102

103

104

105

106

107

108

110

111

112

113

114

115

117

118

119

120

121

122

123

124

125

126

127

128

129

130

131

132

133

135

136

137

138

139

140

As AI-driven decision aids are increasingly used to support decision making, research on how to improve human-AI collaboration in AI-assisted decision making has surged recently. A key objective of this research is to explore novel approaches to improve the human-AI team accuracy in joint decision making. To this end, researchers have been mostly focusing on helping humans better utilize the given AI, including assisting them to form better mental models of AI [Bansal et al., 2019; Mozannar et al., 2022], providing additional model information to enable calibrated trust in AI [Zhang et al., 2020; Yang et al., 2020], and forcing them to engage with AI's advice cognitively [Buçinca et al., 2021].

In contrast, very limited studies take the approach of redesigning the AI models to account for humans' behavior in adopting AI recommendations and directly optimizing for the human-AI team accuracy in AI-assisted decision making. A notable exception is Bansal et al. [2021a], although the study assumes humans to be rational and will only adopt AI recommendation when doing so maximizes their utility. In the real world, however, humans often exhibit irrational behavior. Indeed, empirical studies have shown that humans' decisions in adopting or ignoring AI recommendation when assisted by AI in decision making are often influenced by their own cognitive biases [Lu and Yin, 2021; Rastogi et al., 2022; Bertrand et al., 2022]. Thus, optimizing human-AI team decision making in practice requires the consideration of the realistic human behavior in the development of AI models. In this study, we focus on designing behavior-aware AI to account for one particular aspect of the real-world human behavior in adopting AI recommendation: humans' confidence in their own judgment is indicative of their inclination to accept AI recommendation [Chong et al., 2022; Wang et al., 2022].

The idea of taking humans' real-world behavior into account in designing AI has been explored in other human-AI collaboration settings. For example, there is a line of literature on learning to defer that highlights the division of labor between humans and AI [Madras et al., 2018; Wilder et al., 2020; Bondi et al., 2022; Dvijotham et al., 2023]. In these studies, the AI model is designed to decide whether to make the decision itself or ask for a human to make the decision, taking humans' and AI's capabilities into account. In humanrobot co-planning settings, where human and AI agents each make a sequence of decisions while coordinating with each other to complete a joint goal, researchers have demonstrated the advantage of training the AI agent using a human model rather than through self-play [Carroll et al., 2019;

Kwon et al., 2020]. Our work differs from these prior studies as we focus on training behavior-aware AI in the AI-assisted decision making setting, where AI only provides recommendations and humans are always the final decision maker.

143

144

145

146

147

148

149

150

151

152

153

154

155

156

157

158

160

161

162

163

164

165

166

167

169

170

171

173

174

175

176

177

178

179

181

182

183

184

187

188

189

190

191

192

193

#### 3 **Problem Setup**

In a human-AI joint decision making setting, given the decision making case characterized by features  $x \in \mathcal{X}$ , the human-AI team needs to make a decision  $y \in \mathcal{Y}$ . In this study, we focus on a popular human-AI joint decision making setting which is often referred to as "AI-assisted decision making": given a decision making case x, an AI model first provides a decision recommendation  $y_m = m(\mathbf{x}; \theta_m)$  to a human decision maker (DM)—who has their own independent judgment  $y_h = h(\mathbf{x}; \theta_h)$  on this case—and then the human DM needs to make the final team decision d. Unlike some other human-AI collaboration paradigms, humans always retain the role of final decision maker here, which is ubiquitous especially in contexts involving high-stake decisions like medical diagnosis. Without loss of generality, we focus on multiclass classification tasks in this study (i.e.,  $\mathcal{Y} = \{1, 2, \dots, K\}$ ).

The AI model is typically learned from a training dataset which comprises N data instances, i.e.,  $\mathcal{D}$  $\{\mathcal{I}_1, \mathcal{I}_2, \dots, \mathcal{I}_N\}$  where  $\mathcal{I}_i = (\mathbf{x}_i, y_i)$ . A common practice adopted to train the AI model is to learn the model parameters  $\theta_m$  to minimize the empirical risks over  $\mathcal{D}$ :

$$\theta_m = \arg\min_{\theta'_m} \sum_{(\mathbf{x}_i, y_i) \in \mathcal{D}} \ell(m(\mathbf{x}_i; \theta'_m), y_i)$$
 (1)

where  $\ell(\cdot)$  is a loss function of interest (e.g., 0-1 loss). However, this training process effectively optimizes for the AI model's *independent* performance rather than the performance of the *human-AI team*. In other words, this optimization process neglects the human DM's contribution to the decision making process. Assuming that the human DM's final team decision  $d = f(\mathbf{x}, y_m = m(\mathbf{x}; \theta_m), y_h = h(\mathbf{x}; \theta_h))$ , i.e., dis influenced by the decision making case x, the AI model's decision recommendation  $y_m$ , and the human DM's own independent judgment  $y_h$ , training an AI model that optimizes for the human-AI team performance requires us to solve a new empirical risk minimization problem focusing on team loss:

$$\arg\min_{\boldsymbol{\theta}_{m}'} \sum_{(\mathbf{x}_{i}, y_{i}) \in \mathcal{D}} \ell\left(f(\mathbf{x}_{i}, m(\mathbf{x}_{i}; \boldsymbol{\theta}_{m}'), h(\mathbf{x}_{i}; \boldsymbol{\theta}_{h})), y_{i}\right) (2)$$

It is therefore critical to understand the form of the human-AI team decision making model  $f(\cdot)$  to accurately reflect how human DMs factor the AI model's decision recommendations into their final decisions. Interestingly, recent empirical studies suggest that when assisted by an AI model in decision making, human DMs are more inclined to accept the AI recommendation when they have low "self-confidence", that is, their confidence in their own independent judgment is low [Chong et al., 2022; Wang and Du, 2018; Schemmer et al., 2023; Wang et al., 2022]. Thus, when a human confidence oracle Cthat provides us with human self-confidence on each decision making instance (i.e.,  $\mathcal{C}:\mathcal{H}(\mathcal{X})\mapsto [0,1]$ ) is available, this empirical insight can be reflected by a threshold-based team decision making model:

$$f(\mathbf{x}_i, m(\mathbf{x}_i; \theta_m), h(\mathbf{x}_i; \theta_h)) = \begin{cases} h(\mathbf{x}_i; \theta_h) & \text{if } C_i > \tau \\ m(\mathbf{x}_i; \theta_m) & \text{otherwise} \end{cases}$$

where  $C_i := \mathcal{C}(h(\mathbf{x}_i;\theta_h))$  is the human DM's self-confidence on instance i, and  $\tau$  is the self-confidence threshold for the human DM to adopt or ignore the AI recommendation—humans will rely on the AI recommendation if their self-confidence is below  $\tau$ , thus a higher value of  $\tau$  is associated with a higher frequency for humans to rely on the AI recommendation. Note that human DM's self-confidence does *not* necessarily reflect the accuracy of their own judgment. In fact, humans can often overestimate (e.g., "Dunning-Kruger effect" [Dunning, 2011]) or underestimate (e.g., "impostor syndrome" [Langford and Clance, 1993]) their abilities.

In this paper, as an initial step to better factor the human DM's behavior in AI-assisted decision making into the training of the AI model, we explore how the AI model should be trained to optimize for the human-AI team performance when the team uses the threshold-based model (i.e., Equation 3) to make the joint decisions.

## 4 Human-Confidence-Based Instance Weighting

When humans use the threshold-based model to determine their final decisions in AI-assisted decision making, they will only adopt the AI recommendation when their self-confidence is sufficiently low (i.e., below  $\tau$ ). Intuitively, this implies that an AI model needs to be as accurate as possible on those decision making instances where humans are less confident about their own judgments and thus "need" the AI advice more. To operationalize this idea, we propose to train a behavior-aware, complementary AI model  $y_c = m_c(\mathbf{x}; \theta_c)$  that minimizes the weighted empirical risks over the entire training dataset, where the weight of each instance  $(w_i)$  is a function of the human DM's self-confidence on it  $(\mathcal{C}_i)$ :

$$\theta_c = \arg\min_{\theta_c'} \sum_{(\mathbf{x}_i, y_i) \in \mathcal{D}} w_i \cdot \ell(m_c(\mathbf{x}_i; \theta_c'), y_i)$$
 (4)

Intuitively, the standard AI model  $y_m = m(\mathbf{x}; \theta_m)$  weighs all instances equally (i.e.,  $w_i = 1 \ \forall \mathcal{I}_i \in \mathcal{D}$ ). In general, without additional information about the value of the self-confidence threshold  $\tau$ , we have the following proposition:

**Proposition 1.** If the human DM is less confident about  $\mathcal{I}_i$  than  $\mathcal{I}_j$ , then  $\mathcal{I}_i$  should be weighted at least as high as  $\mathcal{I}_j$ , i.e.,  $w_i \geq w_j$  if  $\mathcal{C}_i < \mathcal{C}_j$ .

*Proof.* See supplemental materials (SM) for the proof.

Following this proposition, we may propose a few heuristic methods for setting the weight for each training data instance, e.g.,  $w_i = 1 - C_i$  or  $w_i = \frac{1}{C_i}$ . Below, we discuss how to derive the optimal weight of each training data instance in two different scenarios with different kinds of information about the self-confidence threshold  $\tau$ .

Scenario 1: Optimization for Known Self-Confidence Threshold. First, we consider the simplest scenario where the

human DM has a fixed self-confidence threshold  $\tau$  to determine their reliance on the AI recommendation, and its value is known to the AI model developer. Let  $\mathcal{D}_h \coloneqq \{\mathcal{I}_i \mid \mathcal{C}_i > \tau\}$  and  $\mathcal{D}_l \coloneqq \mathcal{D} \setminus \mathcal{D}_h$  be the sets of instances where human DM has high and low self-confidence, respectively. Using the threshold-based team decision making model (Equation 3), the complementary AI should focus only, and equally, on instances in the low confidence set  $\mathcal{D}_l$ .

**Proposition 2.** When the human DM uses a fixed and known self-confidence threshold  $\tau$  to determine the human-AI team decision, the team loss is minimized when  $w_i = \mathbb{1}[C_i \leq \tau]$ .

*Proof.* See SM for the proof.

Scenario 2: Optimization for Expected Self-Confidence Thresholds. In practice, humans' self-confidence threshold  $\tau$  may not only be unknown to the AI model developer, but may also vary across different DMs and across time. To reflect this, we consider a second scenario such that when facing a decision making instance, the human DM draws a threshold value from a known distribution (i.e.,  $\tau \sim f_T(\tau)$ ) and then apply the threshold-based model to determine their final decision. In this case, the complementary AI model needs to be trained to minimize for the expected team loss over all possible  $\tau$ .

**Proposition 3.** When the human DM draws a self-confidence threshold from a known distribution to determine the human-AI team decision, i.e.,  $\tau \sim f_T(\tau)$ , the expected team loss is minimized when  $w_i = 1 - F_T(C_i)$ , where  $F_T(\cdot)$  is the cumulative distribution function (CDF) for  $\tau$ .

*Proof.* Given the threshold-based team decision making model, we decompose the expected team loss  $(\mathbb{E}[\mathcal{L}_{team}])$  as follows (we use  $h(\mathbf{x})$  and  $m_c(\mathbf{x})$  to refer to  $h(\mathbf{x};\theta_h)$  and  $m_c(\mathbf{x};\theta_c)$ , respectively, for convenience and readability):

$$\int_{\tau=0}^{1} f_{T}(\tau) \cdot \frac{1}{|\mathcal{D}|} \sum_{(\mathbf{x}_{i}, y_{i}) \in \mathcal{D}} \ell(f(\mathbf{x}_{i}, m_{c}(\mathbf{x}_{i}), h(\mathbf{x}_{i})), y_{i}) d\tau$$

$$= \frac{1}{|\mathcal{D}|} \sum_{(\mathbf{x}_{i}, y_{i}) \in \mathcal{D}} \int_{0}^{1} f_{T}(\tau) \cdot \ell(f(\mathbf{x}_{i}, m_{c}(\mathbf{x}_{i}), h(\mathbf{x}_{i})), y_{i}) d\tau$$

$$= \frac{1}{|\mathcal{D}|} \sum_{(\mathbf{x}_{i}, y_{i}) \in \mathcal{D}} \left( \int_{0}^{\mathcal{C}_{i}} f_{T}(\tau) \cdot \ell(h(\mathbf{x}_{i}), y_{i}) d\tau + \int_{\mathcal{C}_{i}}^{1} f_{T}(\tau) \cdot \ell(m_{c}(\mathbf{x}_{i}), y_{i}) d\tau \right)$$

$$= \underbrace{\frac{1}{|\mathcal{D}|} \sum_{(x_{i}, y_{i}) \in \mathcal{D}} F_{T}(\mathcal{C}_{i}) \cdot \ell(h(\mathbf{x}_{i}), y_{i})}_{\text{uncontrollable human loss}}$$

$$+ \underbrace{\frac{1}{|\mathcal{D}|} \sum_{(x_{i}, y_{i}) \in \mathcal{D}} (1 - F_{T}(\mathcal{C}_{i})) \cdot \ell(m_{c}(\mathbf{x}_{i}), y_{i})}_{\text{uncontrollable human loss}}$$

Thus, minimizing  $\mathbb{E}[\mathcal{L}_{team}]$  is equivalent to minimizing  $\sum_{(\mathbf{x}_i, y_i) \in \mathcal{D}} (1 - F_T(\mathcal{C}_i)) \cdot \ell(m_c(\mathbf{x}_i; \theta_c), y_i)$ , which implies  $w_i = 1 - F_T(\mathcal{C}_i)$ .

*Remarks*. Following Proposition 3, we can see that when the human DM draws  $\tau$  from a uniform distribution, i.e.,  $\tau \sim$ 

U[0,1], the heuristic method of setting the weight of each training instance  $w_i = 1 - C_i$  is in fact the optimal.

## 5 Simulation Study

278

279

280

281

282

283 284

285

286

287

290

291

292

293

294

295

296

297

299

300

301

302

303

305

306

307

308

309

310

311

312

313

314

315

316

318

319

320

321

322

323

324

325

326

327

328

329

330

331

In this section, we conduct simulations to examine whether, and how, the joint decision making performance of human-AI teams improves when assisted by an AI model trained following our proposed human-confidence-based instance weighting (CBIW) method instead of the standard approach. This simulation is conducted on a synthetically generated college admission decision making dataset. Evaluation on this synthetic dataset is useful because it allows us to systematically control characteristics of the human DM's behavior, so that we can examine the robustness of the proposed method in improving the human-AI joint decision making performance.

#### 5.1 Synthetic Dataset Generation

Generating the Ground Truth. We consider a decision making task where DMs need to determine whether to admit an applicant to college, given two features of the applicant—their Grade Point Average (i.e., "GPA") and standardized test scores (i.e., "SCORE"). Inspired by Haider et al. [2022], we assume that applicants belong to either the privileged group or the underprivileged group, and admission outcomes for applicants of different groups are primarily decided by distinct sets of features. More specifically, we generate a set of 100,000  $(x_{GPA}, x_{Score}, y)$  instances, where the values of  $x_{GPA}$  and  $x_{Score}$  are uniformly randomly sampled between 0 and 1 without loss of generality. The applicant is further assigned to the privileged group with probability r, and we use r = 0.75 in this simulation study. Finally, we follow the two steps below to generate the ground truth label y for each applicant: (1) we first set y for each applicant to reflect that SCORE is more predictive of the admission outcome for privileged applicants, while GPA is more predictive for underprivileged applicants; (2) to account for a degree of randomness in the admission process, we then flip the label y currently set for each applicant with a small probability, and this probability is either proportional (when flipping from "reject" to "admit") or inversely proportional (when flipping from "admit" to "reject") to the value of  $x_{GPA} + x_{Score}$ . Details of the generation process of the College Admission dataset can be found in SM.

Generating Human DMs' Behavior. Beyond generating the ground truth label for all instances in the synthetic dataset, we also need to simulate how humans will make their decisions on these instances. To reflect that humans have varying levels of accuracy on different subsets of decision making tasks, on a decision making instance that belongs to group g(i.e., privileged or underprivileged), we randomly generate a human DM's independent judgment  $y_h$  such that it is correct with a probability equal to their accuracy on this group (i.e.,  $acc_a$ ). Further, the human DM's confidence on this instance is randomly sampled from a range between  $\hat{acc_q} - \Delta_u$  and  $a\hat{c}c_g + \Delta_o$  ( $a\hat{c}c_g = acc_g$  is not guaranteed) to reflect the DM's varying degree of confidence calibration. Finally, the DM's self-confidence threshold  $\tau$  on this instance is randomly sampled from a distribution  $f_T(\tau)$ , and we experiment with different  $f_T(\tau)$  in our simulation.

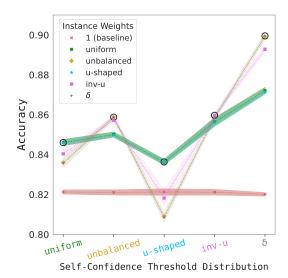


Figure 1: The human-AI team decision making accuracy (y-axis) when human DMs' self-confidence thresholds are drawn from different distributions (x-axis), and DMs collaborate with AI models trained using different human-confidence-based instance-weighting strategies. Error shades represent the standard errors of the mean. Black circles are used to highlight the largest y-values for every self-confidence distribution on the x-axis.

### 5.2 Evaluating Varied Threshold Distributions

334

337

338

339

340

341

343

344

345

346

347

348

349

352

353

354

355

356

358

359

360

361

362

We first evaluate the effectiveness of the proposed CBIWtraining method in improving the human-AI team performance when human DMs have different self-confidence threshold distributions in determining the team decisions (i.e.,  $f_T(\tau)$ ). Proposition 3 suggests that given a specific self-confidence threshold distribution  $f_T(\tau)$ , the optimal weighting function to be used to train the complementary AI model is  $w_i = 1$  –  $F_T(\mathcal{C}_i)$ . However, knowing or being able to reliably estimate  $f_T(\tau)$  can be unrealistic in practice. Thus, as a secondary goal of this evaluation, we aim to explore how critical using the exact optimal weighting function is to obtaining human-AI team performance gains through our CBIW-training method. **Evaluation Setup.** We assume DMs' independent judgments are more accurate for applicants from the privileged group. Thus, we set  $acc_{priv} = 0.9$  and  $acc_{unpriv} = 0.6$ . We further set  $\hat{acc}_g = acc_g, \Delta_u = \Delta_o = 0.1$  (i.e., DMs' confidence is well calibrated). We consider 5 types of self-confidence threshold distributions  $(f_T(\tau))$ : (1) UNIFORM:  $\tau \sim \beta(1,1)^1$ , reflecting that DMs' self-confidence threshold for relying on or ignoring the AI recommendation is uniformly spread over the spectrum; (2) UNBALANCED:  $\tau \sim \beta(1,2)^1$ , reflecting that DMs' self-confidence threshold leans towards the lower end of the spectrum; (3) U-SHAPED:  $\tau \sim \beta(0.5, 0.5)^1$ , reflecting that DMs' self-confidence threshold tends to be either very low or very high; (4) INV-U:  $\tau \sim \beta(2,2)^1$ , reflecting that DMs' self-confidence threshold leans towards the middle of the spectrum; (5)  $\delta$ : an impulse at 0.75, reflecting that DMs' self-confidence threshold is fixed.

<sup>&</sup>lt;sup>1</sup>Distributions are rescaled to accommodate for the fact that confidence on binary classification task varies between 0.5 and 1, instead of 0 and 1.

We randomly divide our synthetic dataset into the training and test folds based on a 80:20 split. Given the training set, we train random forest classifiers with maximum tree depth of 5 as our AI models. The baseline model is trained using the standard loss (Equation 1), while the five other complementary AI models are trained using the team loss following the CBIW method (i.e.,  $w_i = 1 - F_T(\mathcal{C}_i)$ ), and each model corresponds to one threshold distribution listed above. Then, on the test set, given each of the six AI models, we simulate the human-AI team decision on each instance following the threshold-based model (Equation 3) and determine its accuracy by comparing the team decision against the ground truth label. We repeat this procedure for five times in total.

363

364

365

366

367

368

369

370

371

372

375

376

377

378

379

380

381

382

383

384

385

386

387

388

389

390

391

392

393

394

395

396

397

398

399

400

401

402

403

404

405

406

407

408

409

410

411

412

**Evaluation Results.** Figure 1 reports the comparison of the average human-AI team decision making accuracy on the test dataset, when human DMs are collaborating with different AI models. We make the three important observations. (1) Compared to the case when humans collaborate with the baseline AI model (red markers in Figure 1), for each of the 5 types of  $f_T(\tau)$ , when training the AI model using the corresponding optimal weighting function (markers with the same colors as the distribution names on the x-axis in Figure 1), we can see most significant increase in the human-AI joint decision making performance. (2) In most cases (except for when the true  $f_T(\tau)$  is U-SHAPED), even if the instance weights are not optimal (i.e., computed based on incorrect assumptions about the threshold distribution), a notable human-AI team performance gain can still be found when humans collaborate with a complementary AI model rather than the baseline AI model. (3) The heuristic weighting function  $w_i = 1 - C_i$ (green markers in Figure 1), which does not rely on knowledge or estimation of  $f_T(\tau)$ , seems to be a good default choice that can lead to reasonable team performance gains in many cases. Based on these findings, we use this heuristic weighting function for convenience in the following experiments, unless stated otherwise<sup>2</sup>.

#### 5.3 Evaluating Varied Expertise Overlap

Next, we systematically vary human DMs' expertise overlap with the baseline AI model to identify under what conditions the proposed CBIW-training method may lead to the largest gain in the human-AI joint decision making performance.

In our setting, the baseline AI is more accurate on the privileged applicants as they are the majority group. We create 5 sets of human DMs' independent decision data to simulate that human DMs have varying levels of expertise overlap with the baseline AI (i.e., very high, high, medium, low, very low). We do so by controlling the comparison of  $acc_{priv}$  and  $acc_{unpriv}$  (i.e., humans' independent decision accuracy) from being consistent with that of the baseline AI (i.e.,  $acc_{priv} > acc_{unpriv}$ , high overlap) to being opposite to that of the baseline AI (i.e.,

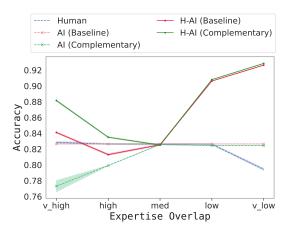


Figure 2: Impacts of the expertise overlap between humans and standard AI on human-AI team performance gains from the complementary AI (see differences between solid green and red lines).

 $acc_{priv} < acc_{unpriv}$ , low overlap), while ensuring the overall accuracy of humans' independent decision does not change much<sup>3</sup>. We again set  $a\hat{c}c_g = acc_g$ ,  $\Delta_u = \Delta_o = 0.1$ , and assume the human self-confidence threshold is sampled from  $\tau \sim U[0.8, 0.9]$ .

415

416

417

418

419

420

421

422

423

424

425

426

427

428

429

430

431

432

433

434

435

436

437

439

440

441

442

443

446

447

Figure 2 shows the evaluation results. While our proposed method outperforms standard approach in both high and low expertise overlap settings, we find that it leads to considerably larger human-AI team performance gains when the baseline AI model has high expertise overlap with humans (i.e., it is not complementary already). This is because when the humans have low expertise overlap with the baseline AI, the baseline model due to being accurate yet dissimilar is "complementary" by itself, and becomes largely similar to the AI model obtained from using the proposed CBIW-training method.

#### 5.4 Evaluating Varied Confidence Distributions

Finally, we examine how the human-AI team performance gains brought up by the CBIW method vary with human DM's degree of confidence calibration. In this simulation, we set  $acc_{priv}=0.9$ ,  $acc_{unpriv}=0.6$ ,  $\Delta_u=\Delta_o=0.2$ , and  $\tau\sim U[0.8,0.9]$ . To reflect that DMs may be underconfident on instances where they are accurate, we assume that  $\hat{acc}_{priv} = acc_{priv} = 0.9$  with probability  $\lambda$ , while  $\hat{acc}_{priv} = 0.7$  with probability  $1 - \lambda$ . Similarly, to reflect that DMs may be over-confident on instances where they are inaccurate, we assume that  $a\hat{c}c_{unpriv} = acc_{unpriv} = 0.6$ with probability  $\omega$ , while  $\hat{acc}_{unpriv} = 0.8$  with probability  $1-\omega$ . Intuitively, the smaller  $\lambda$  and  $\omega$  are, the more uncalibrated DMs' confidence is. To further highlight the importance of incorporating human confidence rather than human accuracy in developing behavior-aware AI for AI-assisted decision making, in addition to training the complementary AI model following the proposed CBIW method, we also train another complementary AI model following an accuracy-based instance weighting (ABIW) method by assuming perfect confidence calibration ( $w_i = 1 - acc_i$ ). Figure 3 shows our results,

 $<sup>^2</sup>$ We also conduct another simulation in which  $f_T(\tau) = U[\tau_{avg} - 0.05, \tau_{avg} + 0.05], \tau_{avg} \in \{0.55, 0.65, 0.75, 0.85, 0.95\}$  to examine how the average self-confidence threshold  $\tau_{avg}$  influences the human-AI team decision making accuracy gains when humans are assisted by a CBIW-trained AI versus the standard AI. Our results suggest that our proposed CBIW-training strategy is robust to the average self-confidence threshold changes, often leading to substantial gains over the standard training approach. See SM for details.

<sup>&</sup>lt;sup>3</sup>The Pearson correlation between humans' and the baseline AI model's decisions decreases gradually from 0.52 to 0.31 as we go from "very high" to "very low" expertise overlap dataset.

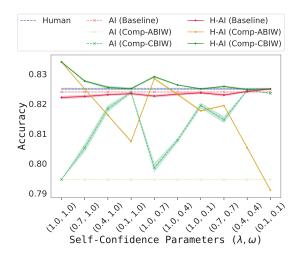


Figure 3: Impacts of humans' confidence calibration on human-AI team performance gains from the complementary AI obtained using the CBIW training method (see the solid green line).

suggesting: (1) DMs assisted by CBIW-trained AI consistently outperform DMs assisted by the baseline AI (see solid green and red lines), regardless of how uncalibrated their confidence is; and (2) DMs assisted by CBIW-trained AI outperform DMs assisted by ABIW-trained AI (see solid green and yellow lines), especially when DMs' confidence is uncalibrated.

### **6 Human Subject Experiments**

To examine the effectiveness of our proposed method in improving the human-AI team performance in real-world AI-assisted decision making settings, we conduct a large-scale, randomized experiment with real human subjects.

**Experimental Task.** In this experiment, subjects are recruited to complete image classification tasks with the assistance of an AI model. Specifically, we curate a subset of the widely used ImageNet dataset [Deng  $et\ al.$ , 2009], consisting of classes and instances that present varying levels of difficulty for humans—we select 10 classes, comprising five easily recognizable objects (Church, Garbage Truck, Gas Pump, Golf Ball and Parachute) and five challenging dog breeds (Australian Terrier, Border Terrier, Dingo, Old English Sheepdog, and Rhodesian Ridgeback). The resulting dataset, named WoofNette, consists of a total of 9, 446 training images and 4,054 test images, each of size  $128 \times 128 \times 3$ . Images that subjects are asked to classify in our experiment are randomly sampled from a 300-image subset of the WoofNette test set.

AI Training. We utilize the ResNet-50 architecture to train the AI models that we use in our experiment. The baseline AI model is established by fine-tuning the ResNet-50 network on the WoofNette training dataset to minimize the standard cross-entropy loss. On the other hand, we train the complementary AI model by minimizing the human-confidence-based, instance-weighted cross-entropy loss. For simplicity, we adopt the heuristic weighting function  $w_i = 1 - C_i$ .

Training the complementary AI model requires the knowledge of human DMs' self-confidence  $C_i$  on different training data instances (i.e., different images). To estimate  $C_i$ , we conducted a pilot study on Amazon Mechanical Turk (MTurk), in

which subjects were asked to complete 18 image classification tasks independently, without any AI assistance. The images were randomly sampled from a 500-image subset from the WoofNette training dataset. In total, 206 subjects attended our pilot study, leading to 4644 image classifications, with about 9 classifications on each image. Based on the pilot study data, for each image, we used the inter-annotator agreement the proportion of subjects whose classification on this image matches the majority classification—as a proxy for humans' self-confidence on it (i.e., higher agreement indicates greater confidence in humans' independent judgments). To generalize the human self-confidence estimation to other images outside of the 500-image subset used, we further leveraged the pretrained ResNet-50 architecture to train an AI model for predicting humans' self-confidence on each image, i.e.,  $\hat{C}_i = q(\mathbf{x}_i)$ . Thus, when training the complementary AI model, the weight of each training instance is set as  $w_i = 1 - \hat{\mathcal{C}}_i$  based on the predicted human self-confidence on the instance.

Note that training AI models to reach the optimal performance leads to extremely high AI accuracy, which limits the potential for achieving human-AI complementarity in joint decision making. Thus, in our experiment, we train the AI models for fewer epochs—we stop the training once the AI model reaches a target accuracy of 65%, which is close to humans' independent accuracy on this image classification task as we have observed in our pilot study<sup>4</sup>. As a result, the accuracy of the baseline AI model and complementary AI model we use in the experiment is 69% and 65%, respectively, when evaluated on the test dataset.

**Experimental Treatments and Procedure.** We include two treatments in our experiment. In the *control* treatment, subjects are assisted by the baseline AI model (i.e., the "standard AI") to complete the image classification tasks, while subjects in the *experimental* treatment are assisted by the complementary AI model in the image classification tasks.

We post our experiment on MTurk as a human intelligence task (HIT) and recruit MTurk workers as our subjects. Upon arrival, each subject is randomly assigned to one of the two treatments. Subjects start the HIT by completing a tutorial, which describes the image classification tasks that they need to work on in the HIT. At the end of the tutorial, subjects are asked to complete an example task, and they could only proceed to the actual experiment after making correct classification in this example task. After completing the tutorial, subjects start to work on a set of 18 image identification tasks under the AI assistance, and the images used in these tasks are randomly sampled from the WoofNette test dataset.

Our experiment was only open to US workers who have completed more than 100 HITs on MTurk and with a 90+% approval rate. Each subject could participate in the experiment only once. We included two attention check questions in our experiment, asking subjects to choose a randomly specified op-

<sup>&</sup>lt;sup>4</sup>We conducted further simulation experiments by varying the target AI accuracy. Our results showed that the human-AI team equipped with complementary AI consistently outperformed the standard AI across a range of different target AI accuracy values, though the target AI accuracy affects the magnitude of the gains. Additional details are available in the SM.

				AI Accuracy		H-AI Team Accuracy	
Data	# Instances	# Classifications	<b>Human Accuracy</b>	Standard	Complementary	Standard	Complementary
Objects Dogs	150 150	1144 1196	0.86 0.46	0.86 0.61	$0.63^{***} \downarrow 0.71^{***} \uparrow$	$0.82 \\ 0.55$	$0.86 \ \uparrow \ 0.64^{**} \ \uparrow$
High Conf Low Conf	150 150	1148 1192	0.72 0.47	$0.85 \\ 0.61$	$\begin{array}{c c} 0.64^{***} \downarrow \\ 0.70^{**} \uparrow \end{array}$	0.81 0.57	$egin{array}{ccc} 0.85 & \uparrow & & \\ 0.65^{**} & \uparrow & & \end{array}$
Overall	300	2340	0.66	0.73	0.67** ↓	0.68	0.75*** ↑

Table 1: Comparing the decision accuracy of the human-AI team on different subsets of data when human subjects are assisted by the standard or the complementary AI model. In the "AI Accuracy" and "H-AI Team Accuracy" columns, we compare the values corresponding to the complementary AI model and the values corresponding to the standard AI model. We use  $\uparrow(\downarrow)$  to indicate that the value corresponding to the complementary AI model is larger (smaller). Moreover, \*, \*\* and \*\*\* indicate the difference is statistically significant, with p < 0.05, p < 0.01 and p < 0.001, respectively. Human Accuracy values are for reference only; they are collected from a separate pilot study in which subjects complete classification tasks without AI assistance on a different subset of the WoofNette dataset than the one we used in our experiment. High Conf and Low Conf refer to the two sets of task instances where the predicted human self-confidence was above or below the median value.

tion in these questions. Only data from subjects who answered both attention check questions correctly was considered as valid. The base payment of the task was \$1.2. In addition, we provided a performance-based bonus to encourage subjects to make decisions to the best of their abilities—if a subject's decision accuracy was higher than 70%, we provided them with an extra 5 cents for each correct decision that they made.

538

541

542

543

544

545

546

547

548

549

550

551

552

553

554

555

557

558

559

560

561

562

564

565

566

567

568

569

571

572

573

574

575

576

**Experimental Results.** After filtering the data from inattentive subjects, we obtained valid data from 130 subjects. We find that when subjects are assisted by the complementary AI model, the resulting decision accuracy of the human-AI team is 75%, which is higher than those subjects who are assisted by the standard AI model and achieve an accuracy of 68%. A t-test suggests that the accuracy difference between subjects in the two treatments is statistically significant (p < 0.001).

We then take a closer look into our experimental data to gain insights into why the use of the complementary AI model leads to increased human-AI team accuracy in AI-assisted decision making. First, based on how the WoofNette dataset is prepared, we conjecture that the complementary AI model may lead to increased decision accuracy of the human-AI team because it better supports human DMs in classifying the challenging dog breeds, on which DMs may have low selfconfidence. We thus compare the human-AI team's decision accuracy between the two treatments for the five classes of easily recognizable objects and the five classes of dog breeds separately, and results are reported in Table 1 (top two rows). Indeed, we find that on dog classes, the complementary AI model's independent accuracy is significantly higher than that of the standard AI model, which further results in a significant increase in the human-AI team accuracy on them. Interestingly, even on the easily recognizable object classes, while the complementary AI model's independent accuracy is significantly lower than that of the standard AI model, human DMs also achieve a slightly higher accuracy (although insignificant) on these classes when they are assisted by the complementary AI model rather than the standard AI model.

One explanation for this observation is that even within easily recognizable object classes, human DMs may still find some task instances to be challenging and have low confidence in them, and our CBIW-training method allows the complementary AI model to better support human DMs on these instances. To test this explanation more directly, we split all images used in our human-subject experiments into two subsets based on the median value of the predicted human self-confidence on the images. We then compare the human-AI team's decision accuracy between the two treatments for the subset of images where human DMs have either high or low self-confidence, and results are reported in Table 1 (rows 3–4). As we expect, here, we find that the use of complementary AI model primarily results in increases in the human-AI team accuracy on those task instances where humans have low self-confidence, although on task instances where humans have high self-confidence, humans also seem to be able to avoid being misled by the less accurate recommendations made by the complementary AI model.

579

580

581

582

583

584

585

586

587

588

589

590

591

592

593

594

595

596

597

599

600

601

602

603

605

606

607

608

609

610

612

613

614

615

616

617

618

#### 7 Conclusion

This paper contributes a novel behavior-aware AI design paradigm to enhance the human-AI team decision making performance in AI-assisted decision making. We address the challenge of improving human-AI joint decision making by designing AI-driven decision aids that take into account the real-world human behavior when interacting with AI. Our approach focuses on adjusting the training of AI models based on humans' confidence in their own decisions. We first formulate a threshold-based team decision making model that characterizes humans' willingness to adopt AI advice. We then propose a human-confidence-based instance-weighting strategy for training complementary AI models. Extensive experiments are conducted on both the synthetic College Admission and the real-world WoofNette datasets to evaluate the effectiveness of the proposed behavior-aware AI training approach. Results of our experiments demonstrate that our proposed strategy can significantly improve the performance of human-AI joint decision making, and such improvement is robust across a wide range of settings where human decision makers exhibit diverse behaviors. By considering the human factors and integrating them into the AI model design, we offer insights into how AI models can be tailored to human behavior to better support and complement humans in their decision-making processes.

#### **Ethical Statement**

This study was approved by our institute's IRB. 620

#### References

619

621

667

671

- [Bansal et al., 2019] Gagan Bansal, Besmira Nushi, Ece Ka-622 mar, Walter S Lasecki, Daniel S Weld, and Eric Horvitz. 623 Beyond accuracy: The role of mental models in human-ai 624 team performance. In Proceedings of the AAAI Conference 625 on Human Computation and Crowdsourcing, volume 7, 626 pages 2-11, 2019. 627
- [Bansal et al., 2021a] Gagan Bansal, Besmira Nushi, Ece Ka-628 mar, Eric Horvitz, and Daniel S Weld. Is the most accurate 629 ai the best teammate? optimizing ai for teamwork. In Pro-630 ceedings of the AAAI Conference on Artificial Intelligence, 631 pages 11405-11414, 2021. 632
- [Bansal et al., 2021b] Gagan Bansal, Tongshuang Wu, Joyce 633 Zhou, Raymond Fok, Besmira Nushi, Ece Kamar, 634 Marco Tulio Ribeiro, and Daniel Weld. Does the whole 635 exceed its parts? the effect of ai explanations on complementary team performance. In Proceedings of the 2021 637 CHI Conference on Human Factors in Computing Systems, 638 pages 1–16, 2021. 639
- [Bertrand et al., 2022] Astrid Bertrand, Rafik Belloum, 640 James R Eagan, and Winston Maxwell. How cognitive 641 biases affect xai-assisted decision-making: A systematic 642 643 review. In *Proceedings of the 2022 AAAI/ACM conference* on AI, ethics, and society, pages 78–91, 2022. 644
- [Bondi et al., 2022] Elizabeth Bondi, Raphael Koster, Han-645 nah Sheahan, Martin Chadwick, Yoram Bachrach, Tay-646 lan Cemgil, Ulrich Paquet, and Krishnamurthy Dvijotham. 647 Role of human-ai interaction in selective prediction. In Proceedings of the AAAI Conference on Artificial Intelligence, volume 36, pages 5286-5294, 2022. 650
- [Buçinca et al., 2021] Zana Buçinca, Maja Barbara Malaya, 651 and Krzysztof Z Gajos. To trust or to think: cognitive 652 forcing functions can reduce overreliance on AI in AI-653 assisted decision-making. Proceedings of the ACM on 654 *Human-Computer Interaction*, 5(CSCW1):1–21, 2021. 655
- [Carroll et al., 2019] Micah Carroll, Rohin Shah, Mark K Ho, 656 Tom Griffiths, Sanjit Seshia, Pieter Abbeel, and Anca Dra-657 gan. On the utility of learning about humans for human-ai 658 coordination. Advances in neural information processing 659 systems, 32, 2019. 660
- [Chong et al., 2022] Leah Chong, Guanglu Zhang, Kosa 661 Goucher-Lambert, Kenneth Kotovsky, and Jonathan Ca-662 gan. Human confidence in artificial intelligence and in 663 themselves: The evolution and impact of confidence on 664 adoption of ai advice. Computers in Human Behavior, 665 127:107018, 2022. 666
- [Deng et al., 2009] Jia Deng, Wei Dong, Richard Socher, Li-Jia Li, Kai Li, and Li Fei-Fei. Imagenet: A large-scale 668 hierarchical image database. In 2009 IEEE conference on 669 computer vision and pattern recognition, pages 248–255. 670 Ieee, 2009.

[Dunning, 2011] David Dunning. The dunning–kruger effect: On being ignorant of one's own ignorance. In Advances in experimental social psychology, volume 44, pages 247–296. Elsevier, 2011.

673

674

675

676

677

679

680

681

682

683

684

685

686

689

690

691

692

693

694

695

696

697

699

700

701

702

703

704

705

706

707

708

709

710

711

712

713

714

715

716

717

719

720

721

722

723

724

- [Dvijotham et al., 2023] Krishnamurthy Dvijotham, Jim Winkens, Melih Barsbey, Sumedh Ghaisas, Robert Stanforth, Nick Pawlowski, Patricia Strachan, Zahra Ahmed, Shekoofeh Azizi, Yoram Bachrach, et al. Enhancing the reliability and accuracy of ai-enabled diagnosis via complementarity-driven deferral to clinicians. Nature Medicine, 29(7):1814-1820, 2023.
- [Haider et al., 2022] Chowdhury Mohammad Rakin Haider, Chris Clifton, and Yan Zhou. Unfair ai: It isn't just biased data. In 2022 IEEE International Conference on Data Mining (ICDM), pages 957–962. IEEE, 2022.
- [Kwon et al., 2020] Minae Kwon, Erdem Biyik, Aditi Talati, Karan Bhasin, Dylan P Losey, and Dorsa Sadigh. When humans aren't optimal: Robots that collaborate with riskaware humans. In *Proceedings of the 2020 ACM/IEEE* international conference on human-robot interaction, pages 43-52, 2020.
- [Langford and Clance, 1993] Joe Langford and Pauline Rose Clance. The imposter phenomenon: Recent research findings regarding dynamics, personality and family patterns and their implications for treatment. Psychotherapy: theory, research, practice, training, 30(3):495, 1993.
- [Lu and Yin, 2021] Zhuoran Lu and Ming Yin. Human reliance on machine learning models when performance feedback is limited: Heuristics and risks. In Proceedings of the 2021 CHI Conference on Human Factors in Computing Systems, pages 1–16, 2021.
- [Madras et al., 2018] David Madras, Toni Pitassi, and Richard Zemel. Predict responsibly: improving fairness and accuracy by learning to defer. Advances in Neural Information Processing Systems, 31, 2018.
- [Mozannar et al., 2022] Hussein Mozannar, Arvind Satyanarayan, and David Sontag. Teaching humans when to defer to a classifier via exemplars. In *Proceedings of the AAAI* Conference on Artificial Intelligence, volume 36, pages 5323–5331, 2022.
- [Rastogi et al., 2022] Charvi Rastogi, Yunfeng Zhang, Dennis Wei, Kush R Varshney, Amit Dhurandhar, and Richard Tomsett. Deciding fast and slow: The role of cognitive biases in ai-assisted decision-making. *Proceedings of the* ACM on Human-Computer Interaction, 6(CSCW1):1–22,
- [Schemmer et al., 2023] Max Schemmer, Niklas Kuehl, Carina Benz, Andrea Bartos, and Gerhard Satzger. Appropriate reliance on ai advice: Conceptualization and the effect of explanations. In *Proceedings of the 28th International* Conference on Intelligent User Interfaces, pages 410–422, 2023.
- [Wang and Du, 2018] Xiuxin Wang and Xiufang Du. Why does advice discounting occur? the combined roles of confidence and trust. Frontiers in psychology, 9:2381, 2018. 726

- [Wang et al., 2022] Xinru Wang, Zhuoran Lu, and Ming Yin.
   Will you accept the ai recommendation? predicting human
   behavior in ai-assisted decision making. In *Proceedings of the ACM Web Conference* 2022, pages 1697–1708, 2022.
- [Wilder et al., 2020] Bryan Wilder, Eric Horvitz, and Ece Kamar. Learning to complement humans. In Proceedings of the Twenty-Ninth International Conference on International Joint Conferences on Artificial Intelligence, pages 1526–1533, 2020.
- [Yang et al., 2020] Fumeng Yang, Zhuanyi Huang, Jean
   Scholtz, and Dustin L Arendt. How do visual explanations
   foster end users' appropriate trust in machine learning?
   In Proceedings of the 25th International Conference on
   Intelligent User Interfaces, pages 189–201, 2020.
- [Zhang et al., 2020] Yunfeng Zhang, Q Vera Liao, and Rachel KE Bellamy. Effect of confidence and explanation on accuracy and trust calibration in ai-assisted decision making. In *Proceedings of the 2020 Conference on Fairness, Accountability, and Transparency*, pages 295–305, 2020.