Needs Analysis Report Template

Project Title	Insert the name of the project or training initiative.
Client / Organization	Insert company or department name.
Prepared By	Your name or team name.
Date	Date of submission.

1. Business Problem or Opportunity

Description	
What is the issue or opportunity prompting this project?	

2. Target Audience Profile

Attribute	Description
Job Role(s)	Who are the learners?
Location	Office, remote, hybrid, global?
Prior Knowledge	Experience level with subject matter.
Digital Literacy	Familiarity with tech/tools.
Learning Preferences	Visual, auditory, kinesthetic, etc.

3. Data Collection Methods

Method	Summary of Insights
Stakeholder Interviews	Main themes from managers or SMEs.
Learner Surveys	Trends or complaints from learners.
Document Review	Manuals, SOPs, past training reviewed.
Observations / Audits	Notes from job shadowing or observations.
LMS Analytics	Performance/completion data.

4. Current vs. Desired State

Performance Area	Current State	Desired State	Gap / Risk
e.g., onboarding	3+ hours with SME	1 hour self-paced	Too time-consuming
duration			
e.g., compliance	Inconsistent	100% aligned	Compliance risk

5. Root Cause Summary

Observed Challenge	Root Cause
Low retention	Content too technical
SME overwhelmed	No scalable format

6. Learning Need Statement

Statement	
Learners need to	

7. Recommendations

Recommendation	Rationale
Develop e-learning module	Ensures consistency
Include simulations	Improves application
Deploy via LMS	Allows monitoring

8. Supporting Appendices

Document Name	Description
Interview Summary	Key SME insights
Survey Results	Graphs or qualitative feedback
Process Maps	Task flows or current procedures