Employee_Atrittion_final_.R

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```
#Final Project
#Shivani Malandkar & Sojwal Shetye
#Cleaning
#No NAs in dataset
EmployeeAttrition=read.csv("C:\\Users\\Shiva\\Desktop\\employee attrition pre
diction-master\\HR-Employee-Attrition.csv")
summary(EmployeeAttrition)
##
        ï..Age
                    Attrition
                                          BusinessTravel
                                                           DailyRate
                                                 : 150
##
   Min.
          :18.00
                    No :1233
                                Non-Travel
                                                         Min.
                                                                 : 102.0
   1st Qu.:30.00
                    Yes: 237
                                Travel Frequently: 277
                                                         1st Qu.: 465.0
   Median :36.00
                                Travel Rarely
##
                                                 :1043
                                                         Median : 802.0
##
   Mean
           :36.92
                                                         Mean
                                                                 : 802.5
##
   3rd Qu.:43.00
                                                         3rd Qu.:1157.0
##
   Max.
           :60.00
                                                         Max.
                                                                 :1499.0
##
##
                                                     Education
                     Department DistanceFromHome
##
   Human Resources
                           : 63
                                  Min.
                                         : 1.000
                                                   Min.
                                                          :1.000
##
    Research & Development:961
                                  1st Qu.: 2.000
                                                   1st Qu.:2.000
##
    Sales
                           :446
                                 Median : 7.000
                                                   Median :3.000
##
                                  Mean
                                         : 9.193
                                                   Mean
                                                          :2.913
##
                                  3rd Qu.:14.000
                                                   3rd Qu.:4.000
##
                                                          :5.000
                                  Max.
                                         :29.000
                                                   Max.
##
##
             EducationField EmployeeCount EmployeeNumber
   Human Resources : 27
                            Min.
                                           Min.
##
                                    :1
                                                  :
   Life Sciences
                    :606
                            1st Ou.:1
                                           1st Qu.: 491.2
##
   Marketing
                    :159
                            Median :1
                                           Median :1020.5
##
   Medical
                    :464
                            Mean
                                    :1
                                           Mean
                                                  :1024.9
##
   0ther
                    : 82
                            3rd Qu.:1
                                           3rd Qu.:1555.8
##
   Technical Degree:132
                                           Max.
                                                  :2068.0
                            Max.
                                    :1
##
## EnvironmentSatisfaction
                                Gender
                                            HourlyRate
                                                            JobInvolvement
                            Female:588
                                                : 30.00
                                                           Min.
##
   Min.
           :1.000
                                          Min.
                                                                   :1.00
##
    1st Qu.:2.000
                            Male :882
                                          1st Qu.: 48.00
                                                            1st Qu.:2.00
   Median :3.000
                                          Median : 66.00
                                                           Median :3.00
##
   Mean
           :2.722
                                          Mean
                                                 : 65.89
                                                            Mean
                                                                   :2.73
    3rd Qu.:4.000
                                          3rd Ou.: 83.75
                                                            3rd Ou.:3.00
##
   Max.
          :4.000
                                          Max.
                                                 :100.00
                                                           Max.
                                                                   :4.00
##
##
       JobLevel
                                          JobRole
                                                     JobSatisfaction
```

```
##
   Min. :1.000
                    Sales Executive
                                              :326
                                                     Min. :1.000
   1st Qu.:1.000
##
                    Research Scientist
                                              :292
                                                     1st Qu.:2.000
   Median :2.000
                    Laboratory Technician
                                              :259
##
                                                     Median :3.000
   Mean
##
                    Manufacturing Director
                                              :145
           :2.064
                                                     Mean
                                                            :2.729
                    Healthcare Representative:131
##
    3rd Qu.:3.000
                                                     3rd Qu.:4.000
##
   Max.
           :5.000
                    Manager
                                              :102
                                                     Max.
                                                            :4.000
##
                    (Other)
                                              :215
##
    MaritalStatus MonthlyIncome
                                    MonthlyRate
                                                    NumCompaniesWorked
                                                    Min.
##
                   Min. : 1009
                                          : 2094
                                                           :0.000
   Divorced:327
                                   Min.
                   1st Qu.: 2911
                                   1st Qu.: 8047
##
   Married:673
                                                    1st Qu.:1.000
##
    Single :470
                   Median : 4919
                                   Median :14236
                                                    Median :2.000
##
                         : 6503
                   Mean
                                   Mean
                                          :14313
                                                    Mean
                                                           :2.693
##
                   3rd Qu.: 8379
                                   3rd Qu.:20462
                                                    3rd Qu.:4.000
                                   Max.
##
                   Max.
                          :19999
                                           :26999
                                                    Max.
                                                           :9.000
##
             OverTime
                        PercentSalaryHike PerformanceRating
##
   0ver18
                               :11.00
##
   Y:1470
             No :1054
                        Min.
                                          Min.
                                                  :3.000
##
             Yes: 416
                        1st Qu.:12.00
                                           1st Qu.:3.000
##
                        Median :14.00
                                          Median :3.000
##
                        Mean
                               :15.21
                                          Mean
                                                  :3.154
##
                        3rd Qu.:18.00
                                           3rd Qu.:3.000
##
                        Max.
                               :25.00
                                          Max.
                                                  :4.000
##
##
    RelationshipSatisfaction StandardHours StockOptionLevel TotalWorkingYears
                             Min.
                                   :80
##
   Min.
           :1.000
                                            Min.
                                                   :0.0000
                                                             Min. : 0.00
##
    1st Qu.:2.000
                             1st Qu.:80
                                            1st Qu.:0.0000
                                                             1st Qu.: 6.00
                                            Median :1.0000
##
   Median :3.000
                             Median :80
                                                             Median :10.00
##
   Mean
           :2.712
                             Mean
                                    :80
                                            Mean
                                                   :0.7939
                                                             Mean
                                                                     :11.28
##
    3rd Qu.:4.000
                             3rd Qu.:80
                                            3rd Qu.:1.0000
                                                             3rd Qu.:15.00
##
   Max.
           :4.000
                             Max.
                                    :80
                                            Max.
                                                   :3.0000
                                                             Max.
                                                                    :40.00
##
##
   TrainingTimesLastYear WorkLifeBalance YearsAtCompany
                                                            YearsInCurrentRole
##
   Min.
           :0.000
                          Min.
                                  :1.000
                                           Min.
                                                  : 0.000
                                                            Min.
                                                                   : 0.000
##
    1st Ou.:2.000
                          1st Ou.:2.000
                                           1st Qu.: 3.000
                                                            1st Ou.: 2.000
   Median :3.000
                          Median :3.000
                                                            Median : 3.000
##
                                          Median : 5.000
##
   Mean
           :2.799
                          Mean
                                           Mean
                                                  : 7.008
                                                            Mean
                                                                   : 4.229
                                 :2.761
##
   3rd Qu.:3.000
                                           3rd Qu.: 9.000
                                                            3rd Qu.: 7.000
                          3rd Qu.:3.000
##
   Max.
           :6.000
                          Max.
                                  :4.000
                                          Max.
                                                  :40.000
                                                            Max.
                                                                   :18.000
##
##
   YearsSinceLastPromotion YearsWithCurrManager
##
   Min.
           : 0.000
                            Min.
                                   : 0.000
##
    1st Ou.: 0.000
                            1st Ou.: 2.000
##
   Median : 1.000
                            Median : 3.000
##
           : 2.188
                                   : 4.123
   Mean
                            Mean
##
    3rd Qu.: 3.000
                            3rd Qu.: 7.000
##
   Max.
           :15.000
                            Max.
                                   :17.000
##
```

#After looking into Summary ,We can see that there are no NA'S and Some varia bles

```
#such as Education, JobInvolvement..etc which are factors are
##stored as integers ,so Converting these continuos variables to Categorical
data##
names <- c('WorkLifeBalance' ,'StockOptionLevel','PerformanceRating','JobSati</pre>
sfaction',
            'RelationshipSatisfaction','JobLevel','JobInvolvement','Environmen
tSatisfaction', 'Education')
EmployeeAttrition[,names] <- lapply(EmployeeAttrition[,names],factor)</pre>
head(EmployeeAttrition)
     i..Age Attrition
                          BusinessTravel DailyRate
##
                                                                 Department
         41
                           Travel Rarely
## 1
                   Yes
                                               1102
                                                                       Sales
         49
                    No Travel Frequently
## 2
                                                279 Research & Development
## 3
         37
                   Yes
                           Travel Rarely
                                               1373 Research & Development
## 4
         33
                    No Travel Frequently
                                               1392 Research & Development
         27
                           Travel Rarely
                                                591 Research & Development
## 5
## 6
         32
                    No Travel_Frequently
                                               1005 Research & Development
     DistanceFromHome Education EducationField EmployeeCount EmployeeNumber
##
## 1
                     1
                                2 Life Sciences
                                                                              1
## 2
                     8
                               1
                                   Life Sciences
                                                              1
                                                                              2
                     2
                               2
                                                              1
                                                                              4
## 3
                                           Other
## 4
                     3
                               4
                                   Life Sciences
                                                               1
                                                                               5
## 5
                     2
                               1
                                         Medical
                                                              1
                                                                              7
## 6
                                2
                                   Life Sciences
                                                                              8
##
     EnvironmentSatisfaction Gender HourlyRate JobInvolvement JobLevel
## 1
                            2 Female
                                              94
                                                                         2
                                                                2
                                                                         2
## 2
                            3
                                              61
                                Male
                                                                2
## 3
                            4
                                 Male
                                              92
                                                                         1
## 4
                                              56
                                                                3
                                                                         1
                            4 Female
                                              40
                                                                3
                                                                         1
## 5
                            1
                                 Male
## 6
                            4
                                 Male
                                              79
                                                                3
                                                                         1
##
                    JobRole JobSatisfaction MaritalStatus MonthlyIncome
## 1
           Sales Executive
                                           4
                                                     Single
                                                                      5993
                                           2
        Research Scientist
                                                    Married
                                                                      5130
                                           3
## 3 Laboratory Technician
                                                     Single
                                                                      2090
                                           3
        Research Scientist
                                                    Married
                                                                      2909
                                           2
## 5 Laboratory Technician
                                                    Married
                                                                      3468
## 6 Laboratory Technician
                                           4
                                                     Single
                                                                      3068
     MonthlyRate NumCompaniesWorked Over18 OverTime PercentSalaryHike
##
## 1
           19479
                                    8
                                           Υ
                                                   Yes
                                                                       11
## 2
           24907
                                    1
                                           Υ
                                                    No
                                                                       23
## 3
            2396
                                    6
                                           Υ
                                                   Yes
                                                                       15
                                    1
## 4
           23159
                                           Υ
                                                   Yes
                                                                       11
                                    9
                                           Υ
                                                                       12
## 5
           16632
                                                    No
                                    0
                                                    No
## 6
           11864
                                           Υ
                                                                       13
     PerformanceRating RelationshipSatisfaction StandardHours
##
## 1
                      3
                                                 1
                                                               80
## 2
                      4
                                                 4
                                                               80
## 3
                      3
                                                 2
                                                               80
```

```
## 4
                                                                 80
                       3
                                                   4
## 5
                                                                 80
## 6
                       3
                                                   3
                                                                 80
     StockOptionLevel TotalWorkingYears TrainingTimesLastYear WorkLifeBalance
##
## 1
                                          8
                                                                  0
                                                                                    1
##
   2
                      1
                                         10
                                                                  3
                                                                                    3
                                                                                    3
                      0
                                          7
                                                                  3
##
  3
                                          8
                      0
                                                                  3
                                                                                    3
## 4
                                                                                    3
                      1
                                          6
                                                                  3
## 5
                      0
                                          8
                                                                  2
                                                                                    2
##
   6
     YearsAtCompany YearsInCurrentRole YearsSinceLastPromotion
##
##
   1
                                         4
##
   2
                  10
                                         7
                                                                   1
## 3
                   0
                                         0
                                                                   0
## 4
                   8
                                         7
                                                                   3
                                                                   2
                                         2
## 5
                    2
                   7
## 6
                                                                   3
##
     YearsWithCurrManager
## 1
## 2
                          7
                          0
## 3
## 4
                          0
## 5
                          2
## 6
                          6
#Checking for missing value and removing non value attribute
apply(is.na(EmployeeAttrition), 2, sum)
##
                       ï..Age
                                               Attrition
                                                                      BusinessTravel
##
                            0
                   DailyRate
                                              Department
                                                                   DistanceFromHome
##
##
                            0
                                                                                    0
##
                    Education
                                          EducationField
                                                                       EmployeeCount
##
                                                                                    0
##
              EmployeeNumber
                                EnvironmentSatisfaction
                                                                              Gender
##
                                                                                    0
##
                  HourlyRate
                                          JobInvolvement
                                                                            JobLevel
##
##
                      JobRole
                                         JobSatisfaction
                                                                       MaritalStatus
##
               MonthlyIncome
                                             MonthlyRate
                                                                 NumCompaniesWorked
##
##
##
                       Over18
                                                OverTime
                                                                  PercentSalaryHike
##
           PerformanceRating RelationshipSatisfaction
                                                                       StandardHours
##
##
##
            StockOptionLevel
                                      TotalWorkingYears
                                                              TrainingTimesLastYear
##
                            0
             WorkLifeBalance
##
                                          YearsAtCompany
                                                                 YearsInCurrentRole
```

##

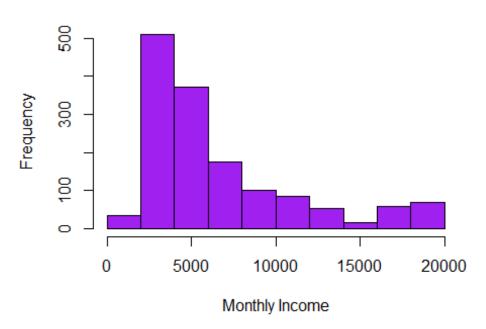
```
## YearsSinceLastPromotion
                                YearsWithCurrManager
##
                          0
EmployeeAttrition$EmployeeNumber=NULL
EmployeeAttrition$StandardHours=NULL
EmployeeAttrition$Over18=NULL
EmployeeAttrition$EmployeeCount=NULL
cat("Data Set has",dim(EmployeeAttrition)[1],"Rows and",dim(EmployeeAttrition
)[2],"Columns")
## Data Set has 1470 Rows and 31 Columns
sum(is.na(duplicated(EmployeeAttrition)))#No missing values and no duplicate
## [1] 0
#Removing columns which have same value for all
cleaned_data=EmployeeAttrition[,-c(9,10,22,27)]
#replacing all blank cells with NA
cleaned data[cleaned data==""]=NA
#removing all rows with any blank cell
cleaned_data=cleaned_data[complete.cases(cleaned_data), ]
str(cleaned data)
                    1470 obs. of 27 variables:
## 'data.frame':
                              : int 41 49 37 33 27 32 59 30 38 36 ...
## $ i..Age
## $ Attrition
                              : Factor w/ 2 levels "No", "Yes": 2 1 2 1 1 1 1
1 1 1 ...
## $ BusinessTravel
                              : Factor w/ 3 levels "Non-Travel", "Travel_Frequ
ently",..: 3 2 3 2 3 2 3 3 2 3 ...
## $ DailyRate
                              : int 1102 279 1373 1392 591 1005 1324 1358 21
6 1299 ...
## $ Department
                             : Factor w/ 3 levels "Human Resources",..: 3 2
2 2 2 2 2 2 2 2 ...
## $ DistanceFromHome
                              : int 1 8 2 3 2 2 3 24 23 27 ...
## $ Education
                              : Factor w/ 5 levels "1", "2", "3", "4", ...: 2 1 2
4 1 2 3 1 3 3 ...
## $ EducationField
                              : Factor w/ 6 levels "Human Resources",..: 2 2
5 2 4 2 4 2 2 4 ...
## $ HourlyRate
                              : int 94 61 92 56 40 79 81 67 44 94 ...
## $ JobInvolvement
                              : Factor w/ 4 levels "1", "2", "3", "4": 3 2 2 3 3
3 4 3 2 3 ...
## $ JobLevel
                              : Factor w/ 5 levels "1", "2", "3", "4", ...: 2 2 1
1 1 1 1 1 3 2 ...
## $ JobRole
                              : Factor w/ 9 levels "Healthcare Representative
",..: 8 7 3 7 3 3 3 3 5 1 ...
## $ JobSatisfaction
                              : Factor w/ 4 levels "1", "2", "3", "4": 4 2 3 3 2
4 1 3 3 3 ...
## $ MaritalStatus
                              : Factor w/ 3 levels "Divorced", "Married", ...: 3
2 3 2 2 3 2 1 3 2 ...
                              : int 5993 5130 2090 2909 3468 3068 2670 2693
## $ MonthlyIncome
```

```
9526 5237 ...
                             : int 19479 24907 2396 23159 16632 11864 9964
## $ MonthlyRate
13335 8787 16577 ...
## $ NumCompaniesWorked
                             : int 8 1 6 1 9 0 4 1 0 6 ...
## $ OverTime
                             : Factor w/ 2 levels "No", "Yes": 2 1 2 2 1 1 2
1 1 1 ...
## $ PercentSalaryHike
                            : int 11 23 15 11 12 13 20 22 21 13 ...
## $ RelationshipSatisfaction: Factor w/ 4 levels "1", "2", "3", "4": 1 4 2 3 4
3 1 2 2 2 ...
## $ StockOptionLevel : Factor w/ 4 levels "0","1","2","3": 1 2 1 1 2
1 4 2 1 3 ...
## $ TotalWorkingYears
                            : int 8 10 7 8 6 8 12 1 10 17 ...
## $ TrainingTimesLastYear
                             : int 0 3 3 3 3 2 3 2 2 3 ...
## $ YearsAtCompany
                             : int 6 10 0 8 2 7 1 1 9 7 ...
## $ YearsInCurrentRole
                            : int 4707270077...
## $ YearsSinceLastPromotion : int 0 1 0 3 2 3 0 0 1 7 ...
## $ YearsWithCurrManager : int 5 7 0 0 2 6 0 0 8 7 ...
library(ggplot2)
library(tidyr)
library(dplyr)
##
## Attaching package: 'dplyr'
## The following objects are masked from 'package:stats':
##
##
      filter, lag
## The following objects are masked from 'package:base':
##
      intersect, setdiff, setequal, union
##
library(corrplot)
## corrplot 0.84 loaded
library(miscset)
## Attaching package: 'miscset'
## The following object is masked from 'package:dplyr':
##
##
      collapse
library(purrr)
require(gridExtra)
## Loading required package: gridExtra
```

```
##
## Attaching package: 'gridExtra'
## The following object is masked from 'package:dplyr':
##
       combine
##
library(caTools)
library(e1071)
library(glmnet)
## Loading required package: Matrix
##
## Attaching package: 'Matrix'
## The following object is masked from 'package:tidyr':
##
       expand
##
## Loading required package: foreach
##
## Attaching package: 'foreach'
## The following objects are masked from 'package:purrr':
##
##
       accumulate, when
## Loaded glmnet 2.0-16
#Exploring the data
dim(cleaned_data)
## [1] 1470
              27
#performing cross validation, its important to maintain this turnover ratio
attrition<-as.factor(cleaned_data$Attrition)</pre>
summary(attrition)#We can see that 237 employees have been retained whereas 1
233 employees have been let go of.
##
    No Yes
## 1233 237
#Exploratory data plots
# Histogram with normal curve for monthly income
# Histogram
histogram.curve <- hist(cleaned_data$MonthlyIncome, breaks = 10, col = "purpl
e", xlab = "Monthly Income", main = "Histogram with Normal Curve")
# Adding normal curve to the histogram
```

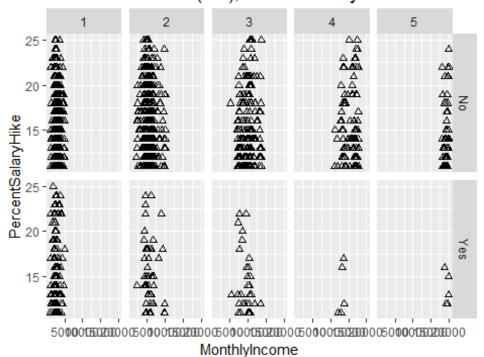
```
xfit <- seq(min(cleaned_data[,19]), max(cleaned_data[,19]), length=40)
yfit <- dnorm(xfit, mean=mean(cleaned_data[,19]), sd=sd((cleaned_data[,19])))
yfit <- yfit*diff(histogram.curve$mids[1:2])*length(cleaned_data$MonthlyIncom
e)
lines(xfit, yfit, col ="black", lwd=2)</pre>
```

Histogram with Normal Curve

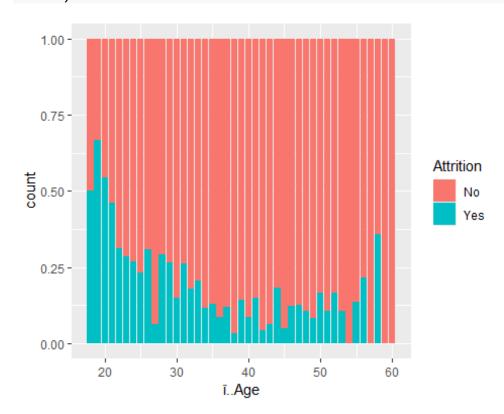


Plot showing relationships between employees leaving the company with respe
ct to monthly income, percent salary hike and job level
library(ggplot2)
pl <- ggplot(cleaned_data, aes(x=MonthlyIncome, y=PercentSalaryHike)) + geom_
point(shape=2)+ ggtitle("Effect of Job Level(1-5), PercentSalaryHike and Mont
hlyIncome on Attrition(Y/N)")
pl + facet grid(Attrition ~ JobLevel)</pre>

Effect of Job Level(1-5), PercentSalaryHike and Month



ggplot(cleaned_data,aes(x = ï..Age ,fill = Attrition)) + geom_bar(position =
"fill")



```
co2 <- ggplot(cleaned data,aes(x = PercentSalaryHike,fill = Attrition)) +</pre>
  geom bar(position = "fill")
co3 <- ggplot(cleaned_data,aes(x = TotalWorkingYears,fill = Attrition)) +</pre>
  geom bar(position = "fill")
co4 <- ggplot(cleaned_data,aes(x = TrainingTimesLastYear,fill = Attrition)) +</pre>
  geom bar(position = "fill")
co5 <- ggplot(cleaned_data,aes(x = YearsAtCompany,fill = Attrition)) +</pre>
  geom_bar(position = "fill")
co6 <- ggplot(cleaned data,aes(x = YearsInCurrentRole,fill = Attrition)) +</pre>
  geom_bar(position = "fill")
co7 <- ggplot(cleaned_data,aes(x = YearsSinceLastPromotion,fill = Attrition))</pre>
  geom bar(position = "fill")
co8 <- ggplot(cleaned data,aes(x = YearsWithCurrManager,fill = Attrition)) +</pre>
  geom bar(position = "fill")
co9 <- ggplot(cleaned_data,aes(x = DistanceFromHome,fill = Attrition)) +</pre>
  geom_bar(position = "fill")
co10 <- ggplot()
grid.arrange(co2,co3,co4,co5,co6,co7,co8,co9,ncol=2)
```

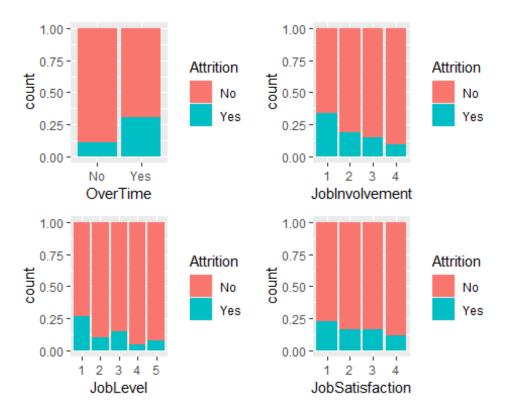


```
pc1 <- ggplot(cleaned_data,aes(x = BusinessTravel,..count..)) +</pre>
  geom bar(aes(fill = Attrition), position = "fill")
pc2 <- ggplot(cleaned_data,aes(x = Department,..count..)) +</pre>
  geom_bar(aes(fill = Attrition), position = "fill") +
  theme(axis.text.x = element_text(size = 10, angle = 45,hjust = 1,vjust = 1
))
pc3 <- ggplot(cleaned_data,aes(x = EducationField,..count..)) +</pre>
  geom_bar(aes(fill = Attrition), position = "fill") +
 theme(axis.text.x = element_text(size = 10, angle = 45,hjust = 1,vjust = 1
))
pc5 <- ggplot(cleaned_data,aes(x = JobRole,..count..)) +</pre>
  geom_bar(aes(fill = Attrition), position = "fill") +
  theme(axis.text.x = element_text(size = 10, angle = 45,hjust = 1,vjust = 1
))
pc6 <- ggplot(cleaned_data,aes(x = MaritalStatus,..count..)) +</pre>
  geom_bar(aes(fill = Attrition), position = "fill")
pc7 <- ggplot(cleaned_data,aes(x = OverTime,..count..)) +</pre>
geom bar(aes(fill = Attrition), position = "fill")
```

```
pc9 <- ggplot(cleaned_data,aes(x = JobInvolvement,..count..)) +</pre>
  geom_bar(aes(fill = Attrition), position = "fill")
pc10 <- ggplot(cleaned_data,aes(x = JobLevel,..count..)) +</pre>
  geom_bar(aes(fill = Attrition), position = "fill")
pc11 <- ggplot(cleaned_data,aes(x = JobSatisfaction,..count..)) +</pre>
  geom_bar(aes(fill = Attrition), position = "fill")
                                  Panda Dark de ment
grid.arrange(pc1,pc2,pc3,pc5,pc6,ncol =2)
    1.00 -
                          Attrition
 0.75 -
0.50 -
                              Nο
   0.25 -
                              Yes
   0.00 -
      NormaTvedveTraqelerRtyrel**
                                                              Attrition
                          Attrition
        BusinessTravel
                                                                  Nο
                              Nο
                                                                   Yes
                              Yes
        EducationField
                                               JobRole 1 4 1
   1.00 -
                          Attrition
 0.75 -
0.50 -
                              No
   0.25 -
                              Yes
   0.00
       Divordelarrie Eingle
         MaritalStatus
```

####From these graphs, we can Infer that Education and Performance Rating, Training times since
#last year doesnot impact on Employee Attrition

grid.arrange(pc7,pc9,pc10,pc11,ncol =2)

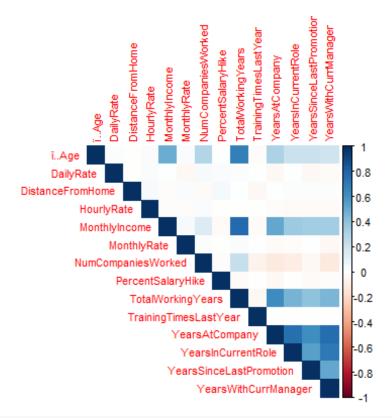


#From this ,We can infer that employees who travel frequently will leave #company when company when compared to Non-Travellers. More than 25% of Employees who work Overtime leave the company

#So, Education Field, Gender, Department , Training times since last year, Perform ance rating and

##Education Field are not strong predictors and I will not be including these variables.

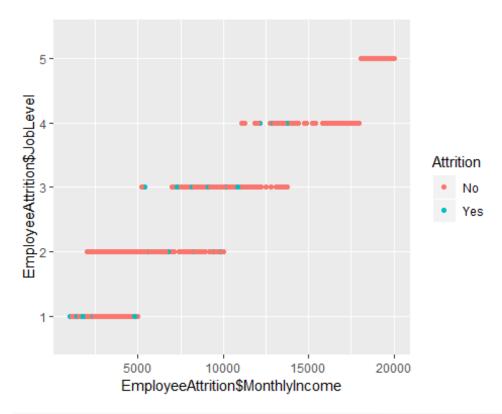
```
#Checking if there is Multi-Co linearity - High Correlation between
#ndependent variables
library(corrplot)
empn <- which(sapply(cleaned_data,is.numeric))
corrplot(cor(cleaned_data[empn]),type = "upper",method='color',tl.cex = .7,cl
.cex = .7,number.cex = 0.7)</pre>
```



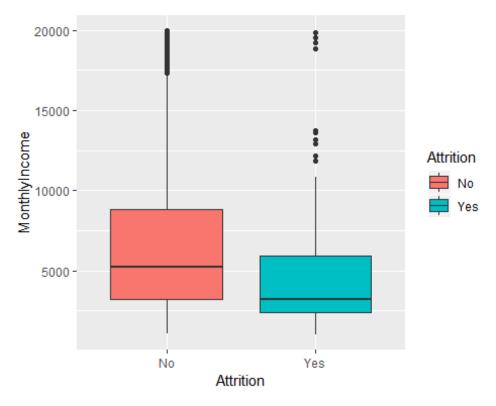
#scatter plot between monthly income, work life balance and attrition
ggplot(EmployeeAttrition, aes(EmployeeAttrition\$MonthlyIncome, EmployeeAttritio
n\$WorkLifeBalance, color=Attrition))+geom_point()



#scatter plot between monthly income, JobLevel and attrition
ggplot(EmployeeAttrition,aes(EmployeeAttrition\$MonthlyIncome,EmployeeAttritio
n\$JobLevel, color=Attrition))+geom_point()



#boxplot between monthly income and attrition
ggplot(cleaned_data,aes(Attrition,MonthlyIncome,fill=Attrition))+geom_boxplot
()



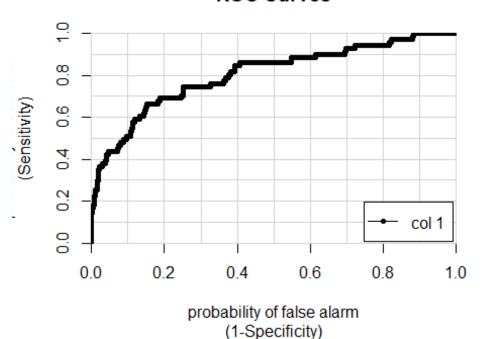
```
#Logistic Regression
#We split the data into two chunks: training and testing set. The training se
t will be used to fit our model.
#install.packages('caret')
#Load package
library(caret)
## Loading required package: lattice
##
## Attaching package: 'caret'
## The following object is masked from 'package:purrr':
##
##
       lift
trainIndex = createDataPartition(cleaned_data$Attrition,
                                  p=0.7, list=FALSE, times=1)
train = cleaned_data[trainIndex,]
test = cleaned_data[-trainIndex,]
model <- glm(Attrition ~.,family=binomial(link='logit'),data=train)</pre>
summary(model)
```

```
##
## Call:
## glm(formula = Attrition ~ ., family = binomial(link = "logit"),
       data = train)
##
## Deviance Residuals:
                      Median
##
       Min
                 10
                                    3Q
                                            Max
##
  -1.9126
            -0.4269
                     -0.1948
                               -0.0514
                                         3.5904
##
## Coefficients:
##
                                       Estimate Std. Error z value Pr(>|z|)
                                                             -0.019 0.984795
## (Intercept)
                                     -1.261e+01
                                                 6.619e+02
                                                 1.834e-02
                                                             -3.124 0.001786
## ï..Age
                                     -5.729e-02
## BusinessTravelTravel Frequently
                                      1.232e+00
                                                 4.865e-01
                                                              2.532 0.011341
## BusinessTravelTravel_Rarely
                                                 4.478e-01
                                      2.529e-01
                                                              0.565 0.572191
## DailyRate
                                     -2.902e-04
                                                 2.800e-04
                                                            -1.037 0.299926
## DepartmentResearch & Development
                                      1.606e+01
                                                 6.619e+02
                                                              0.024 0.980640
## DepartmentSales
                                      1.459e+01
                                                 6.619e+02
                                                              0.022 0.982419
## DistanceFromHome
                                      6.011e-02
                                                 1.371e-02
                                                              4.384 1.16e-05
## Education2
                                      8.145e-01
                                                 4.304e-01
                                                              1.892 0.058451
                                                 3.794e-01
                                                              1.205 0.228380
## Education3
                                      4.570e-01
## Education4
                                      4.247e-01
                                                 4.161e-01
                                                              1.021 0.307394
## Education5
                                      4.888e-02
                                                 8.208e-01
                                                              0.060 0.952513
## EducationFieldLife Sciences
                                     -1.753e+00
                                                 1.087e+00
                                                             -1.613 0.106667
## EducationFieldMarketing
                                     -1.201e+00
                                                 1.144e+00
                                                             -1.050 0.293899
## EducationFieldMedical
                                     -1.799e+00
                                                 1.088e+00
                                                             -1.653 0.098301
## EducationFieldOther
                                     -1.939e+00
                                                 1.163e+00
                                                             -1.667 0.095502
## EducationFieldTechnical Degree
                                     -7.081e-01
                                                 1.112e+00
                                                             -0.637 0.524086
                                                 5.737e-03
                                                              0.196 0.844828
## HourlyRate
                                      1.123e-03
## JobInvolvement2
                                     -1.230e+00
                                                 4.256e-01
                                                            -2.890 0.003854
## JobInvolvement3
                                     -1.612e+00
                                                 4.029e-01
                                                            -4.001 6.31e-05
## JobInvolvement4
                                     -1.840e+00
                                                 5.605e-01
                                                            -3.283 0.001029
## JobLevel2
                                     -2.022e+00
                                                 5.882e-01
                                                             -3.437 0.000587
## JobLevel3
                                     -2.488e-01
                                                 8.827e-01
                                                             -0.282 0.778075
## JobLevel4
                                     -1.823e+00
                                                 1.491e+00
                                                             -1.223 0.221424
## JobLevel5
                                      8.995e-01
                                                 1.949e+00
                                                              0.462 0.644412
## JobRoleHuman Resources
                                      1.644e+01
                                                 6.619e+02
                                                              0.025 0.980182
## JobRoleLaboratory Technician
                                                              0.973 0.330589
                                      7.020e-01
                                                 7.216e-01
## JobRoleManager
                                      7.329e-01
                                                 1.138e+00
                                                              0.644 0.519523
## JobRoleManufacturing Director
                                      2.809e-01
                                                 7.002e-01
                                                              0.401 0.688278
## JobRoleResearch Director
                                                             -0.892 0.372151
                                     -1.413e+00
                                                 1.583e+00
## JobRoleResearch Scientist
                                     -4.255e-01
                                                 7.453e-01
                                                             -0.571 0.568113
## JobRoleSales Executive
                                      3.032e+00
                                                 1.446e+00
                                                              2.097 0.036018
## JobRoleSales Representative
                                      2.286e+00
                                                 1.548e+00
                                                              1.477 0.139785
## JobSatisfaction2
                                     -7.109e-01
                                                 3.532e-01
                                                            -2.013 0.044123
## JobSatisfaction3
                                     -4.475e-01
                                                 3.029e-01
                                                             -1.477 0.139629
## JobSatisfaction4
                                     -1.393e+00
                                                 3.442e-01
                                                             -4.048 5.17e-05
## MaritalStatusMarried
                                      3.674e-01
                                                 3.495e-01
                                                              1.051 0.293075
## MaritalStatusSingle
                                      6.768e-01
                                                 5.043e-01
                                                              1.342 0.179623
## MonthlyIncome
                                     -7.064e-05
                                                 1.151e-04 -0.614 0.539414
```

```
## MonthlyRate
                                      1.506e-05
                                                 1.578e-05
                                                             0.954 0.339928
## NumCompaniesWorked
                                                             4.932 8.15e-07
                                      2.403e-01
                                                 4.872e-02
## OverTimeYes
                                      2.456e+00
                                                 2.584e-01
                                                             9.504
                                                                    < 2e-16
## PercentSalaryHike
                                                 3.100e-02 -0.089 0.929232
                                     -2.753e-03
## RelationshipSatisfaction2
                                     -9.808e-01
                                                 3.492e-01
                                                           -2.808 0.004978
## RelationshipSatisfaction3
                                     -1.439e+00
                                                 3.228e-01
                                                            -4.457 8.32e-06
## RelationshipSatisfaction4
                                     -1.439e+00
                                                 3.220e-01
                                                           -4.468 7.89e-06
## StockOptionLevel1
                                     -1.140e+00
                                                 3.970e-01
                                                            -2.871 0.004092
## StockOptionLevel2
                                     -1.042e+00
                                                 5.549e-01
                                                           -1.879 0.060285
## StockOptionLevel3
                                     -2.177e-01
                                                 5.991e-01
                                                            -0.363 0.716282
## TotalWorkingYears
                                     -1.873e-02
                                                 3.579e-02 -0.523 0.600780
## TrainingTimesLastYear
                                     -2.565e-01
                                                 9.353e-02
                                                           -2.743 0.006097
## YearsAtCompany
                                     1.373e-01
                                                 5.266e-02
                                                             2.608 0.009119
## YearsInCurrentRole
                                     -1.964e-01
                                                 6.271e-02 -3.132 0.001736
## YearsSinceLastPromotion
                                      9.630e-02
                                                 5.455e-02
                                                             1.765 0.077503
## YearsWithCurrManager
                                     -1.509e-01 6.117e-02 -2.466 0.013644
##
## (Intercept)
## i..Age
## BusinessTravelTravel Frequently
## BusinessTravelTravel Rarely
## DailyRate
## DepartmentResearch & Development
## DepartmentSales
                                     ***
## DistanceFromHome
## Education2
## Education3
## Education4
## Education5
## EducationFieldLife Sciences
## EducationFieldMarketing
## EducationFieldMedical
## EducationFieldOther
## EducationFieldTechnical Degree
## HourlyRate
## JobInvolvement2
## JobInvolvement3
## JobInvolvement4
                                     ***
## JobLevel2
## JobLevel3
## JobLevel4
## JobLevel5
## JobRoleHuman Resources
## JobRoleLaboratory Technician
## JobRoleManager
## JobRoleManufacturing Director
## JobRoleResearch Director
## JobRoleResearch Scientist
## JobRoleSales Executive
## JobRoleSales Representative
```

```
## JobSatisfaction2
## JobSatisfaction3
## JobSatisfaction4
                                    ***
## MaritalStatusMarried
## MaritalStatusSingle
## MonthlyIncome
## MonthlyRate
                                    ***
## NumCompaniesWorked
                                    ***
## OverTimeYes
## PercentSalaryHike
## RelationshipSatisfaction2
                                    ***
## RelationshipSatisfaction3
                                    ***
## RelationshipSatisfaction4
## StockOptionLevel1
## StockOptionLevel2
## StockOptionLevel3
## TotalWorkingYears
## TrainingTimesLastYear
## YearsAtCompany
                                    **
## YearsInCurrentRole
## YearsSinceLastPromotion
## YearsWithCurrManager
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
## (Dispersion parameter for binomial family taken to be 1)
##
##
       Null deviance: 909.69 on 1029 degrees of freedom
## Residual deviance: 540.41 on 975 degrees of freedom
## AIC: 650.41
##
## Number of Fisher Scoring iterations: 15
# Predicting the results using testing dataset
LR model.predict <- predict(model, test, type = "response")</pre>
length(LR_model.predict)
## [1] 440
length(test$Attrition)
## [1] 440
library(caTools)
colauC(LR_model.predict,test$Attrition, plotROC=TRUE)
```

ROC Curves



```
[,1]
## No vs. Yes 0.8055269
#Column under ROC
#Make use of the confusion matrix
conf_mat = table(LR_model.predict,test$Attrition)
#To evaluate this model, we will use 10 repeats of 10-fold cross-validation a
nd use the 100 holdout samples to evaluate the overall accuracy of the model.
set.seed(123)
library(devtools)
library(caret)
# Define train control for k fold cross validation
train control <- trainControl(method="cv", number=10)</pre>
# Fit Naive Bayes Model
model2 <- train(Attrition ~., data=cleaned_data, trControl=train_control, met</pre>
hod="glm",family=binomial())
# Summarise Results
summary(model2)
##
## Call:
## NULL
```

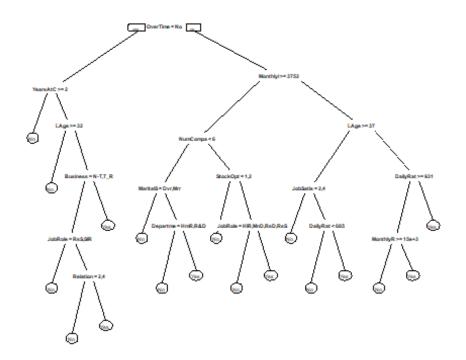
```
##
## Deviance Residuals:
##
       Min
                 10
                       Median
                                    3Q
                                            Max
            -0.4701
                      -0.2239
                               -0.0696
##
  -1.6752
                                          3.3655
##
## Coefficients:
##
                                          Estimate Std. Error z value Pr(>|z|)
## (Intercept)
                                        -1.227e+01
                                                    6.221e+02
                                                                -0.020 0.984261
## ï..Age
                                        -3.197e-02
                                                    1.389e-02
                                                                -2.302 0.021322
## BusinessTravelTravel Frequently
                                                    4.237e-01
                                                                 4.467 7.94e-06
                                         1.893e+00
## BusinessTravelTravel_Rarely
                                         9.106e-01
                                                    3.928e-01
                                                                 2.318 0.020437
## DailyRate
                                        -3.578e-04
                                                    2.238e-04
                                                                -1.599 0.109834
## `DepartmentResearch & Development`
                                        1.440e+01
                                                    6.221e+02
                                                                0.023 0.981537
## DepartmentSales
                                         1.372e+01
                                                    6.221e+02
                                                                0.022 0.982409
## DistanceFromHome
                                        4.774e-02
                                                    1.110e-02
                                                                 4.301 1.70e-05
## Education2
                                         3.803e-01
                                                    3.378e-01
                                                                 1.126 0.260242
## Education3
                                         3.276e-01
                                                    2.983e-01
                                                                 1.098 0.272166
## Education4
                                        4.048e-01
                                                    3.231e-01
                                                                 1.253 0.210357
## Education5
                                         1.603e-01
                                                    6.274e-01
                                                                 0.255 0.798380
## `EducationFieldLife Sciences`
                                       -1.023e+00
                                                    8.737e-01
                                                                -1.171 0.241668
## EducationFieldMarketing
                                                                -0.602 0.546937
                                       -5.524e-01
                                                    9.171e-01
## EducationFieldMedical
                                       -1.108e+00
                                                    8.736e-01
                                                                -1.268 0.204805
## EducationFieldOther
                                       -1.237e+00
                                                    9.437e-01
                                                                -1.311 0.189905
## `EducationFieldTechnical Degree`
                                                    8.913e-01
                                                                -0.034 0.973078
                                       -3.008e-02
## HourlyRate
                                        2.728e-03
                                                    4.553e-03
                                                                 0.599 0.549026
## JobInvolvement2
                                        -1.296e+00
                                                    3.546e-01
                                                                -3.655 0.000257
## JobInvolvement3
                                                                -4.734 2.20e-06
                                       -1.588e+00
                                                    3.354e-01
## JobInvolvement4
                                       -2.184e+00
                                                    4.722e-01
                                                                -4.625 3.74e-06
## JobLevel2
                                       -1.563e+00
                                                    4.570e-01
                                                                -3.421 0.000624
## JobLevel3
                                       -3.139e-02
                                                    7.075e-01
                                                                -0.044 0.964610
## JobLevel4
                                       -1.083e+00
                                                    1.211e+00
                                                                -0.895 0.370821
## JobLevel5
                                        1.734e+00
                                                    1.605e+00
                                                                1.080 0.280122
## `JobRoleHuman Resources`
                                        1.463e+01
                                                    6.221e+02
                                                                0.024 0.981239
## `JobRoleLaboratory Technician`
                                         6.411e-01
                                                    5.812e-01
                                                                 1.103 0.270021
## JobRoleManager
                                        -1.693e-01
                                                    1.080e+00
                                                                -0.157 0.875388
## `JobRoleManufacturing Director`
                                         1.457e-01
                                                    5.484e-01
                                                                 0.266 0.790418
## `JobRoleResearch Director`
                                       -2.033e+00
                                                    1.182e+00
                                                                -1.719 0.085532
## `JobRoleResearch Scientist`
                                                    5.983e-01
                                                                -0.761 0.446556
                                       -4.554e-01
## `JobRoleSales Executive`
                                        1.909e+00
                                                    1.204e+00
                                                                1.585 0.112865
## `JobRoleSales Representative`
                                        1.484e+00
                                                    1.285e+00
                                                                 1.154 0.248306
## JobSatisfaction2
                                                    2.790e-01
                                                                -2.447 0.014399
                                        -6.826e-01
## JobSatisfaction3
                                        -6.138e-01
                                                    2.461e-01
                                                                -2.494 0.012616
## JobSatisfaction4
                                       -1.209e+00
                                                    2.618e-01
                                                                -4.618 3.88e-06
## MaritalStatusMarried
                                         2.664e-01
                                                    2.833e-01
                                                                 0.940 0.346969
## MaritalStatusSingle
                                                    3.990e-01
                                                                 0.967 0.333540
                                         3.858e-01
## MonthlyIncome
                                       -1.073e-04
                                                    9.193e-05
                                                                -1.168 0.242978
## MonthlyRate
                                         6.241e-06
                                                    1.268e-05
                                                                 0.492 0.622727
## NumCompaniesWorked
                                         2.039e-01
                                                    3.944e-02
                                                                 5.169 2.35e-07
## OverTimeYes
                                        1.946e+00
                                                    1.961e-01
                                                                 9.925
                                                                        < 2e-16
## PercentSalaryHike
                                        -6.061e-03
                                                    2.525e-02
                                                                -0.240 0.810315
```

```
## RelationshipSatisfaction2
                                                  2.908e-01 -3.077 0.002091
                                      -8.947e-01
## RelationshipSatisfaction3
                                      -9.475e-01
                                                  2.570e-01 -3.688 0.000226
## RelationshipSatisfaction4
                                      -9.498e-01
                                                  2.574e-01 -3.689 0.000225
## StockOptionLevel1
                                                  3.132e-01 -4.077 4.57e-05
                                      -1.277e+00
## StockOptionLevel2
                                      -1.221e+00
                                                  4.394e-01 -2.780 0.005440
## StockOptionLevel3
                                      -5.425e-01
                                                  4.642e-01
                                                             -1.169 0.242572
## TotalWorkingYears
                                                  2.897e-02 -1.324 0.185606
                                      -3.835e-02
## TrainingTimesLastYear
                                      -1.994e-01
                                                  7.438e-02
                                                             -2.681 0.007336
## YearsAtCompany
                                       1.050e-01
                                                  4.020e-02
                                                             2.612 0.009014
## YearsInCurrentRole
                                      -1.545e-01
                                                  4.879e-02 -3.166 0.001544
## YearsSinceLastPromotion
                                       1.336e-01 4.245e-02
                                                             3.147 0.001649
## YearsWithCurrManager
                                      -1.358e-01 4.824e-02 -2.815 0.004880
##
## (Intercept)
## i..Age
                                      ***
## BusinessTravelTravel_Frequently
## BusinessTravelTravel_Rarely
## DailyRate
## `DepartmentResearch & Development`
## DepartmentSales
                                      ***
## DistanceFromHome
## Education2
## Education3
## Education4
## Education5
## `EducationFieldLife Sciences`
## EducationFieldMarketing
## EducationFieldMedical
## EducationFieldOther
## `EducationFieldTechnical Degree`
## HourlyRate
                                      ***
## JobInvolvement2
## JobInvolvement3
## JobInvolvement4
## JobLevel2
## JobLevel3
## JobLevel4
## JobLevel5
## `JobRoleHuman Resources`
## `JobRoleLaboratory Technician`
## JobRoleManager
## `JobRoleManufacturing Director`
## `JobRoleResearch Director`
## `JobRoleResearch Scientist`
## `JobRoleSales Executive`
## `JobRoleSales Representative`
## JobSatisfaction2
## JobSatisfaction3
## JobSatisfaction4
## MaritalStatusMarried
```

```
## MaritalStatusSingle
## MonthlyIncome
## MonthlyRate
                                       ***
## NumCompaniesWorked
                                       ***
## OverTimeYes
## PercentSalaryHike
                                       **
## RelationshipSatisfaction2
## RelationshipSatisfaction3
## RelationshipSatisfaction4
## StockOptionLevel1
## StockOptionLevel2
## StockOptionLevel3
## TotalWorkingYears
                                       **
## TrainingTimesLastYear
                                       **
## YearsAtCompany
                                       **
## YearsInCurrentRole
                                       **
## YearsSinceLastPromotion
## YearsWithCurrManager
## ---
## Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
##
## (Dispersion parameter for binomial family taken to be 1)
##
##
       Null deviance: 1298.58 on 1469 degrees of freedom
## Residual deviance: 831.16
                               on 1415 degrees of freedom
## AIC: 941.16
##
## Number of Fisher Scoring iterations: 15
print(model2)
## Generalized Linear Model
##
## 1470 samples
##
     26 predictor
      2 classes: 'No', 'Yes'
##
##
## No pre-processing
## Resampling: Cross-Validated (10 fold)
## Summary of sample sizes: 1323, 1323, 1322, 1323, 1323, ...
## Resampling results:
##
##
     Accuracy
                Kappa
    0.8680586 0.4339151
##
#decision tree
# Load CART packages
library(rpart)
## Warning: package 'rpart' was built under R version 3.3.3
library(rpart.plot)
```

```
## Warning: package 'rpart.plot' was built under R version 3.3.3
decisiontree = rpart(Attrition ~ ., data=train, method="class")

#Plot the model
prp(decisiontree)
```



```
#Predict on the test data
prediction <- predict(decisiontree, newdata=test, type="class")
#Baseline Accuracy vs CART Accuracy

table(test$Attrition)

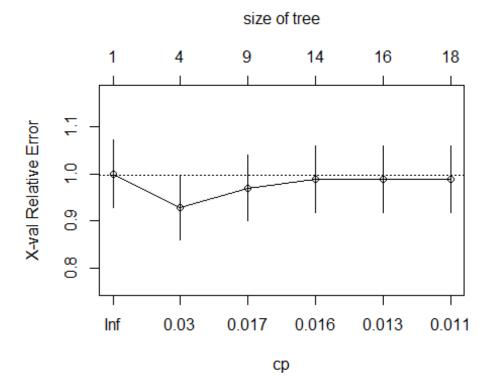
##
## No Yes
## 369 71

369/nrow(test)

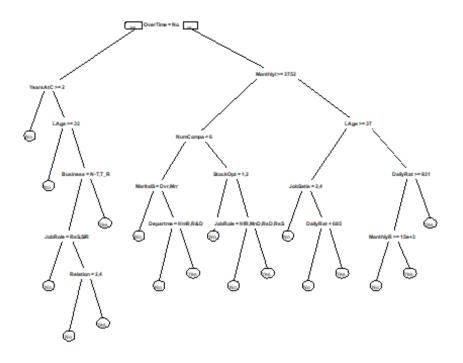
## [1] 0.8386364

#Confusion matrix
table(test$Attrition, prediction)</pre>
```

```
##
        prediction
##
         No Yes
##
    No 348 21
##
    Yes 51 20
#CART model accuracy
(336+23)/nrow(test)
## [1] 0.8159091
#Baseline Accuracy - If we just predict attrition as @No@ for every observati
on, we will get an accuracy of 83.8%. Model Accuracy - The model gave us an a
ccuracy of 84%, an improvement of approx. 1% over the baseline accuracy.
#As a fully grown tree is prone to overfitting, lets prune the tree and see i
f we can improve the model.
printcp(decisiontree)
##
## Classification tree:
## rpart(formula = Attrition ~ ., data = train, method = "class")
## Variables actually used in tree construction:
## [1] BusinessTravel
                                DailyRate
## [3] Department
                                ï..Age
## [5] JobRole
                                JobSatisfaction
## [7] MaritalStatus
                                MonthlyIncome
## [9] MonthlyRate
                                NumCompaniesWorked
## [11] OverTime
                                RelationshipSatisfaction
## [13] StockOptionLevel
                               YearsAtCompany
##
## Root node error: 166/1030 = 0.16117
##
## n= 1030
##
          CP nsplit rel error xerror
##
## 1 0.048193
                      1.00000 1.00000 0.071086
                 3
## 2 0.018072
                      0.85542 0.92771 0.068942
## 3 0.016064
                 8 0.76506 0.96988 0.070210
                 13
## 4 0.015060
                      0.66867 0.98795 0.070738
## 5 0.012048
                 15
                      0.63855 0.98795 0.070738
## 6 0.010000
                 17
                      0.61446 0.98795 0.070738
plotcp(decisiontree)
```

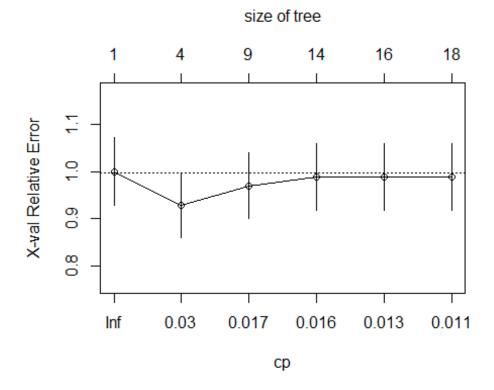


```
bestcp <- decisiontree$Attrition[which.min(decisiontree$Attrition[,"xerror"])
,"CP"]
prunedModel <-prune(decisiontree, cp= bestcp)
prp(prunedModel)</pre>
```



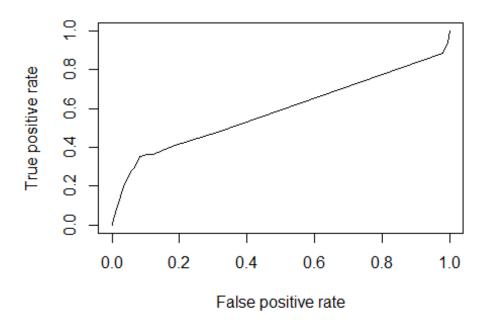
```
printcp(prunedModel)
##
## Classification tree:
## rpart(formula = Attrition ~ ., data = train, method = "class")
##
## Variables actually used in tree construction:
    [1] BusinessTravel
                                  DailyRate
##
##
    [3] Department
                                  ï..Age
    [5] JobRole
                                  JobSatisfaction
##
##
    [7] MaritalStatus
                                  MonthlyIncome
##
    [9] MonthlyRate
                                  NumCompaniesWorked
## [11] OverTime
                                  RelationshipSatisfaction
## [13] StockOptionLevel
                                  YearsAtCompany
##
## Root node error: 166/1030 = 0.16117
##
## n= 1030
##
##
           CP nsplit rel error xerror
## 1 0.048193
                   0
                       1.00000 1.00000 0.071086
                   3
## 2 0.018072
                       0.85542 0.92771 0.068942
                   8
                       0.76506 0.96988 0.070210
## 3 0.016064
                  13
## 4 0.015060
                       0.66867 0.98795 0.070738
## 5 0.012048
                  15
                       0.63855 0.98795 0.070738
## 6 0.010000
                  17
                       0.61446 0.98795 0.070738
```

plotcp(prunedModel)



```
#Predict on the test data
prediction_pm <- predict(prunedModel, newdata=test, type="class")</pre>
table(test$Attrition, prediction_pm)
##
        prediction_pm
##
          No Yes
##
     No
         348
             21
##
     Yes 51
             20
(336+23)/nrow(test)
## [1] 0.8159091
#So the pruning does not improve the model accuracy
library(ROCR)
## Loading required package: gplots
##
## Attaching package: 'gplots'
## The following object is masked from 'package:stats':
##
##
       lowess
prediction_ROC <- predict(prunedModel, newdata=test)</pre>
pred = prediction(prediction_ROC[,2], test$Attrition)
```

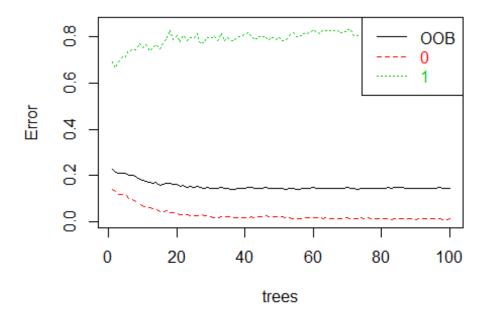
```
perf = performance(pred, "tpr", "fpr")
plot(perf)
```



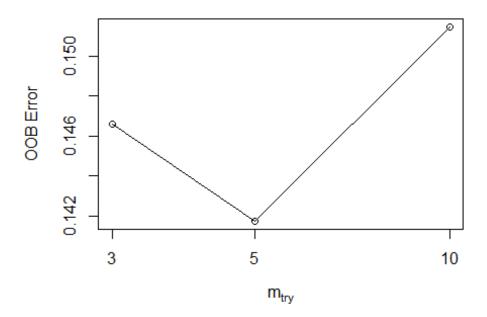
```
#Area under the curve
as.numeric(performance(pred, "auc")@y.values)
## [1] 0.5865873
#Random Forest
library(randomForest)
## randomForest 4.6-14
## Type rfNews() to see new features/changes/bug fixes.
##
## Attaching package: 'randomForest'
## The following object is masked from 'package:gridExtra':
##
       combine
##
## The following object is masked from 'package:dplyr':
##
       combine
##
```

```
## The following object is masked from 'package:ggplot2':
##
##
       margin
randomForestModel <- randomForest(Attrition~.,data=train,ntree=100,mtry=5, im
portance=TRUE)
print(randomForestModel)
##
## Call:
## randomForest(formula = Attrition ~ ., data = train, ntree = 100,
                                                                           mtr
y = 5, importance = TRUE)
##
                  Type of random forest: classification
                        Number of trees: 100
##
## No. of variables tried at each split: 5
##
           OOB estimate of error rate: 14.56%
##
## Confusion matrix:
##
        No Yes class.error
## No 854
           10 0.01157407
## Yes 140 26 0.84337349
plot(randomForestModel, main="")
legend("topright", c("00B", "0", "1"), text.col=1:6, lty=1:3, col=1:3)
title(main="Error Rates Random Forest")
```

Error Rates Random Forest



```
## List the importance of the variables.
impVar <- round(randomForest::importance(randomForestModel), 2)</pre>
impVar[order(impVar[,3], decreasing=TRUE),]
##
                                No
                                     Yes MeanDecreaseAccuracy MeanDecreaseGini
## OverTime
                              7.25 12.08
                                                         11.29
## JobLevel
                              2.95
                                   3.46
                                                          4.30
                                                                            7.79
## JobRole
                              3.64 2.11
                                                          4.18
                                                                          14.56
## i..Age
                              2.87 3.47
                                                          3.90
                                                                          18.68
## StockOptionLevel
                              4.04 1.45
                                                                            7.58
                                                          3.85
## NumCompaniesWorked
                              2.40 3.09
                                                          3.71
                                                                          10.58
## TotalWorkingYears
                              2.55 2.26
                                                          3.21
                                                                          12.17
## BusinessTravel
                              2.75 1.52
                                                          2.89
                                                                            5.07
## YearsInCurrentRole
                              1.64 1.76
                                                          2.28
                                                                            7.31
## MaritalStatus
                              0.55 2.94
                                                          1.95
                                                                            5.30
## YearsAtCompany
                              1.46 1.05
                                                          1.82
                                                                          11.94
## MonthlyIncome
                                                                          22.99
                              0.71 2.39
                                                          1.76
## YearsWithCurrManager
                                                                            7.88
                              1.99 0.03
                                                          1.69
## Education
                              1.73 -0.19
                                                          1.35
                                                                            8.52
## Department
                              0.85 0.68
                                                          1.14
                                                                            2.54
## DailyRate
                              0.95 0.42
                                                          1.02
                                                                          16.35
## YearsSinceLastPromotion
                              0.65 0.66
                                                          0.92
                                                                            5.69
## EducationField
                              0.94 0.05
                                                          0.86
                                                                            9.36
## JobSatisfaction
                              0.85 0.23
                                                          0.82
                                                                            8.02
## JobInvolvement
                                                          0.75
                              0.56 0.56
                                                                            8.26
## DistanceFromHome
                              0.15 - 0.14
                                                          0.08
                                                                          14.29
                                                                            9.97
## PercentSalaryHike
                             -0.20 0.28
                                                         -0.05
## RelationshipSatisfaction -0.91 1.06
                                                         -0.16
                                                                            7.59
## HourlyRate
                             -0.19 -1.54
                                                         -0.78
                                                                          13.82
## TrainingTimesLastYear
                             -1.87 1.08
                                                         -1.00
                                                                            8.35
## MonthlyRate
                             -1.25 -0.80
                                                         -1.34
                                                                          13.93
# Tuning Random Forest
tunedRf <- tuneRF(x = train[,-2],
                  y=as.factor(train$Attrition),
                  mtryStart = 5,
                  ntreeTry=60,
                  stepFactor = 2,
                  improve = 0.001,
                  trace=TRUE,
                  plot = TRUE,
                  doBest = TRUE,
                  nodesize = 5,
                  importance=TRUE
)
## mtry = 5  00B  error = 14.17%
## Searching left ...
## mtry = 3
                00B error = 14.66\%
## -0.03424658 0.001
```

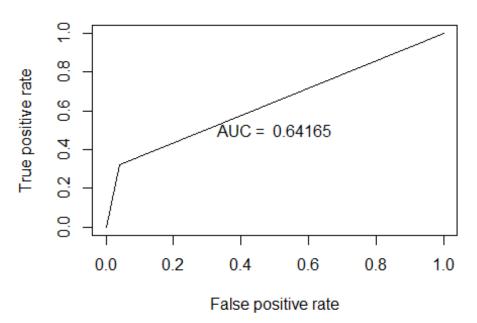


```
impvarTunedRf <- tunedRf$importance</pre>
impvarTunedRf[order(impvarTunedRf[,3], decreasing=TRUE),]
##
                                        No
                                                      Yes MeanDecreaseAccuracy
## OverTime
                              1.377459e-02
                                            0.0533664396
                                                                  2.007451e-02
## JobRole
                              7.077975e-03
                                            0.0162950444
                                                                  8.541189e-03
## TotalWorkingYears
                              6.181258e-03
                                            0.0042048676
                                                                  5.821248e-03
## MonthlyIncome
                              3.817357e-03
                                            0.0138375883
                                                                  5.430112e-03
## JobLevel
                              3.823750e-03
                                                                  5.118708e-03
                                            0.0120692742
## i..Age
                              3.200071e-03
                                            0.0145132197
                                                                  4.987702e-03
## YearsAtCompany
                                                                  3.832346e-03
                              2.878657e-03
                                            0.0087114865
## StockOptionLevel
                              2.491679e-03
                                            0.0078103703
                                                                  3.358959e-03
## MaritalStatus
                              1.539545e-03
                                            0.0073896916
                                                                  2.474629e-03
## YearsWithCurrManager
                              2.104689e-03
                                            0.0021166493
                                                                  2.074422e-03
                              1.839176e-03
## NumCompaniesWorked
                                            0.0029870870
                                                                  1.999315e-03
## JobSatisfaction
                              1.551516e-03
                                            0.0020640963
                                                                  1.632495e-03
## BusinessTravel
                              9.187148e-04
                                            0.0042861021
                                                                  1.457197e-03
## DistanceFromHome
                              7.747187e-04
                                            0.0024571642
                                                                  1.040680e-03
## YearsInCurrentRole
                              3.294178e-05
                                            0.0063852817
                                                                  1.038146e-03
## JobInvolvement
                              4.470828e-04
                                            0.0038400568
                                                                  9.753700e-04
## DailyRate
                              4.595290e-04
                                            0.0036028798
                                                                  9.330698e-04
## Department
                              3.451766e-04
                                            0.0023788559
                                                                  6.619648e-04
## YearsSinceLastPromotion
                              9.828311e-04 -0.0012371754
                                                                  6.129680e-04
```

```
## HourlyRate
                              5.999602e-04 -0.0001240287
                                                                  4.610962e-04
## RelationshipSatisfaction
                              1.044515e-04 0.0020617046
                                                                  4.258636e-04
## EducationField
                              9.650671e-04 -0.0026416780
                                                                  3.580265e-04
## Education
                              3.853383e-04 0.0001330482
                                                                  3.447229e-04
## TrainingTimesLastYear
                              1.038326e-04 -0.0003210152
                                                                  4.211951e-05
## PercentSalaryHike
                              3.327802e-05 -0.0014661764
                                                                 -1.890161e-04
## MonthlyRate
                             -1.336967e-04 -0.0011267225
                                                                 -2.822954e-04
##
                             MeanDecreaseGini
## OverTime
                                    19.251275
## JobRole
                                    14.083064
## TotalWorkingYears
                                    10.591924
## MonthlyIncome
                                    17.003264
## JobLevel
                                     7.062155
## i..Age
                                    15.252457
## YearsAtCompany
                                     9.537282
## StockOptionLevel
                                     7.354336
## MaritalStatus
                                     5.115712
## YearsWithCurrManager
                                     6.630427
## NumCompaniesWorked
                                     8.765131
## JobSatisfaction
                                     7.350888
## BusinessTravel
                                    4.370969
## DistanceFromHome
                                    11.200321
## YearsInCurrentRole
                                     5.121905
## JobInvolvement
                                     6.177443
## DailyRate
                                    13.834251
## Department
                                     2.284567
## YearsSinceLastPromotion
                                     4.261893
## HourlyRate
                                     9.667634
## RelationshipSatisfaction
                                     7.273940
## EducationField
                                     7.657382
## Education
                                     6.556013
## TrainingTimesLastYear
                                     5.127803
## PercentSalaryHike
                                     7.224265
## MonthlyRate
                                    10.800101
predictionRf <- predict(tunedRf, test, type="class")</pre>
#RandomForest Accuracy
#Confusion matrix
t2 <- table(test$Attrition, predictionRf)
t2
##
        predictionRf
##
          No Yes
##
     No 365
               4
     Yes 55 16
##
```

```
#RandomForest model accuracy
(t2[1]+t2[4])/(nrow(test))
## [1] 0.8659091
#Xtreme Gradient Boosting
library(caret)
library(xgboost)
##
## Attaching package: 'xgboost'
## The following object is masked from 'package:dplyr':
##
##
       slice
control <- trainControl(method="repeatedcv", number=5)</pre>
set.seed(123)
model_xgb <- train(as.factor(Attrition)~., data=train, method="xgbTree", trC
ontrol=control)
#Output Prediction
pred_xgb <- predict(model_xgb, newdata=test)</pre>
library(ROCR)
ROCRpred <- prediction(as.numeric(pred xgb), as.numeric(test$Attrition))</pre>
ROCRpref <- performance(ROCRpred, "auc")</pre>
auc_xgb <- as.numeric(ROCRpref@y.values)</pre>
perf_ROC <- performance(ROCRpred, "tpr", "fpr") #plot the actual ROC curve</pre>
plot(perf_ROC, main="ROC plot")
text(0.5,0.5,paste("AUC = ",format(auc_xgb, digits=5, scientific=FALSE)))
```

ROC plot



```
#Confusion Matrix
confusionMatrix(pred_xgb, test$Attrition)
## Confusion Matrix and Statistics
##
##
             Reference
## Prediction No Yes
##
          No 354
                  48
          Yes 15
                  23
##
##
##
                  Accuracy : 0.8568
##
                    95% CI: (0.8206, 0.8882)
       No Information Rate: 0.8386
##
##
       P-Value [Acc > NIR] : 0.1657
##
##
                     Kappa: 0.3487
    Mcnemar's Test P-Value : 5.539e-05
##
##
##
               Sensitivity: 0.9593
##
               Specificity: 0.3239
##
            Pos Pred Value: 0.8806
            Neg Pred Value: 0.6053
##
##
                Prevalence: 0.8386
##
            Detection Rate: 0.8045
##
      Detection Prevalence: 0.9136
##
         Balanced Accuracy: 0.6416
##
```

'Positive' Class : No
##