1] Define project evaluation.

Project Evaluation is a step-by-step process of collecting, recording and organizing information about project results, including short-term and longer-term project outcomes

2] List why the project evaluation is important. (March/April-2022)

Project evaluation provides answers to several questions such as:

- Progress made.
- Effective and efficient use of resources.
- Desired output achieved.
- Improvements to be made for better outcome.
- Success factors
- Whether the results justify the input etc.

3] Describe the functions of Project planning. (March/April-2022)

Following are the functions of project planning:

- > It should provide a basis for organizing the work on the project,
- > It allocates the responsibilities to individuals.
- > It is a means of communication and coordination between all those involved in the project.
- It induces the people to look ahead.
- ➤ It gives a sense of urgency and time consciousness.
- > It establishes the basis for monitoring and controlling.

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4] Explain Project scheduling.

Project scheduling:

- > It is a procedure of assigning tasks or activities to get them completed well within an allocated budget and specified time schedule.
- > Scheduling suggests when to start and how much to be done.
- > Scheduling usually consists of the planned start date and finish date.
- > Scheduling is critical component for effective time management.

5] List the purpose of project scheduling.

Purpose of project scheduling:

- > To obtain time based commitment to various project activities.
- > To communicate these commitments to project manage.
- > To ensure coordination among the project leader and the team members with respect to the commitments and the activities to be carried out.
- To adopt the schedule or commitment to the changing circumstances (unavoidable risks).

6] Analyse the importance of project objectives and policies. (March/April-2022)

- > The objectives and policies are very important while planning the project.
- > If the project team lacks a clear goal even excellence skills and the best equipment will not enable the team to do a good job.
- ➤ Well defined objectives and policies serve as the framework for the decisions to be made by the project manager.

- > The objectives of the project may be technical objectives, performance objectives, time and cost goals.
- Policies are the general guide for decision making on individual actions.
- Some of the policies of the project are extent of work given to outside contractors, number of contracts to be employed, terms of the contract, etc.

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7] Define Project planning.

Project Planning:

- ➤ It is all about designing effective policies and methodologies in order to attain or fulfil project deliverables or project scope or project objectives.
- > Project planning is thinking before doing.

8] List the tools used in project planning. (March/April-2022)

Following tools are available for making project planning:

- i. Gantt chart
- ii. Network Techniques
- iii. Project design
- iv. Time estimates

9] Explain time estimate. (March/April-2022)

Time estimate (t_e):

- When the project is to be designed, it is essential to fix the time targets for each activity of the project.
- > This helps to complete the project as per the time schedule which gives the optimum benefits (profit) to enjoy.
- > The time estimate for the project can be done by making the work break down of the project, estimating the time schedules for each activity, putting them in a proper sequence as per the technical or logical manner and finally matching their build up on a time scale with the available resources.
- > The time estimation for completing the project depends on the factors like work content, sequence, resources, constraints and also on the data available.
- This also involves the calculation of three time values for each activity of a project and these are : optimistic time, most likely time and pessimistic time

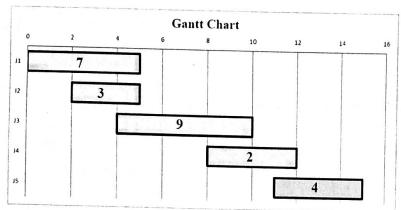
10] Distinguish optimistic time, most likely time and pessimistic time. (March/April-2022)

- a) Optimistic time (t_0) : It is the time required to complete the activity if no hurdles or complications arise.
- b) Most likely time (t_m) : It is the time in which the activity is most likely to be completed by considering the normal circumstances and making allowance for some unforeseen delays.
- c) Pessimistic time (t_p) : It is the time required to complete the activities if unusual complications or unforeseen difficulties arise.

11] Develop the Gantt chart for the given project:

JOBS	START DAY	DURATION	MAN POWER
J-1	0	5	7
J-2	2	3	3
J-3	4	6	9
J-4	8	4	2
J-5	11	4	4

Solution:



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12] Analyse "SMART" tool for setting goals and objectives. (March/April-2022)

- A goal is a general statement of what should be done to solve a problem.
- > Objectives are a finite subset of a goal and should be specific in order to be achievable.
- ➤ The objectives should be "SMART."
- They should be:
 - Specific: clear about what, where, when, and how the situation will be changed i.
 - Measurable: able to quantify the targets and benefits ii.
 - Achievable: able to attain the objectives iii.
 - Realistic: able to obtain the level of change reflected in the objective and iv.
 - Time bound: stating the time period in which they will each be accomplished. V.

13] Describe situation analysis and mention at-least six techniques to collect information to conduct situation analysis. (March/April-2022)

- > Situation analysis is a process through which the general characteristics and problems of a community are identified.
- > It involves the identification and definition of the characteristics and problems specific to particular categories of people in the community.
- > It is done through collecting information necessary to understand the community as a whole and individuals within the community.
- Information should be collected on what happened in the past, what is currently happening based on the community's experiences.
- Information for Situation analysis should be collected with the involvement of the community members using below mentioned techniques:
 - i. Document's review
 - ii. Surveys
 - iii. Discussions with individuals, specific groups and the community as a whole.
 - iv. Interviews

- v. Observations
- vi. Listening to people
- vii. Brainstorming
- viii. Informal conversations
- ix. Problem tree

14] Describe the application of Gantt chart for project planning. (March/April-2022)

- In a Gantt chart, the activities of a project are broken down into a series of well-defined jobs of short duration whose cost and time can be estimated.
- > It is a tool in which the activities or jobs are represented by horizontal bars in the time
- > The length of the bar indicates the estimated time for the job.
- > The left end of the bar shows the beginning time and the right end shows the end time.
- The manpower required for the activity is shown by the number on the bar.
- The project review dates are indicated by a vertical dotted line and at this time a horizontal line is drawn below each bar to indicate the progress actually made up to the date.
- > The length of the progress line is then drawn to represent the percentage of the job that has been completed at the review date.

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