



BBA Semester – VI

Research Project

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**A study on “Customer Churn Analysis and Campaign Design
Using Machine Learning for DTH Services”**

Research Project submitted to Jain Online (Deemed-to-be University)

In partial fulfillment of the requirements for the award of:

Bachelor of Business Administration

Submitted by:

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Under the guidance of:

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Bangalore

2023-24

DECLARATION

I, Shreekar. M R, hereby declare that the Research Project Report titled “Customer Churn Analysis and Campaign Design Using Machine Learning for DTH Services” has been prepared by me under the guidance of the Mr. Milind Desai. I declare that this Project work is towards the partial fulfillment of the University Regulations for the award of the degree of Bachelor of Business Administration by Jain University, Bengaluru. I have undergone a project for a period of Six Weeks. I further declare that this Project is based on the original study undertaken by me and has not been submitted for the award of any degree/diploma from any other University / Institution.

Place: _____

Date:

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CERTIFICATE

This is to certify that the Research Project report submitted by Mr./Ms. Shreekar. M R bearing 212VBBR01213 on the title “Customer Churn Analysis and Campaign Design Using Machine Learning for DTH Services” is a record of project work done by him/ her during the academic year 2022-23 under my guidance and supervision in partial fulfillment of Bachelor of Business Administration.

Place: Bangalore

Date: 12/09/2024

Mr. Milind Desai

ACKNOWLEDGEMENT

I would like to express my deepest gratitude to Jain Online for providing the necessary resources and support to carry out this research project. My sincere thanks to the **faculty members** who guided me throughout this journey with their expertise and valuable insights.

I am especially thankful to my project guide, Mr. Milind Desai, for their continuous encouragement, constructive feedback, and unwavering support. Their guidance was instrumental in the successful completion of this project.

Shreekar. M R
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EXECUTIVE SUMMARY

In the present context, while entering the fiercely competitive Direct-to-Home (DTH) service segment, customer maintenance act as a big problem. The current issue that affects SkyPlay DTH Services is the issue of churn rates on accounts and each account has multiple individuals. This combined with churn, is even more dangerous because it implies multiple customers who can lead to significant losses in revenues. In this regard, SkyPlay aims to establish a reliable churn prediction formula and design specific and effective campaigns to win back potentially dissatisfied clients.

CHAPTER 1

INTRODUCTION AND BACKGROUND

1.1 Purpose of the Study

In today's highly competitive Direct-to-Home (DTH) service industry, customer retention is crucial to maintaining revenue streams. The increasing number of service providers has intensified competition, leading to higher customer churn rates. SkyPlay DTH Services, a leading player in the market, is facing significant challenges due to customer churn. Churn not only impacts revenue but also affects customer loyalty and long-term growth prospects.

The purpose of this study is to develop a robust data-driven solution that will help SkyPlay DTH Services predict customer churn more accurately. The study also aims to provide actionable insights and propose cost-effective customer retention strategies to mitigate churn while maintaining profitability.

1.2 Introduction to the Topic

Customer churn refers to the phenomenon where customers stop subscribing to a company's services. In industries like DTH services, where competition is fierce, preventing churn is a critical task for maintaining market share. The ability to predict which customers are most likely to churn allows companies to take preventive actions by offering targeted retention campaigns.

Data analytics and machine learning offer a significant opportunity to develop predictive models that can help identify churn risk early. This enables companies to segment customers based on their churn probability and implement personalized retention strategies that enhance customer satisfaction and loyalty while maintaining operational efficiency.

1.3 Overview of Theoretical Concepts

- This study leverages various machine learning algorithms, including Logistic Regression, Random Forest, Gradient Boosting, and others, to predict customer churn. These models use historical customer data to classify whether an individual is likely to churn or remain loyal.
- In addition, the study uses feature engineering techniques to create new variables that capture customer behavior, service usage, and engagement with SkyPlay DTH Services. These features play a critical role in improving the accuracy and effectiveness of the prediction models.
- Furthermore, retention strategies will be optimized based on a cost-benefit analysis, ensuring that SkyPlay's churn prevention campaigns are not only effective but also aligned with the company's profitability goals.

1.4 Company/ Domain / Vertical /Industry Overview

SkyPlay DTH Services operates in the highly competitive DTH broadcasting industry. The industry is characterized by increasing customer expectations, evolving technologies, and frequent promotional offers from competitors, all of which contribute to high churn rates. SkyPlay faces a unique challenge, as each account may represent multiple individual users, amplifying the impact of a single churn event.

By applying machine learning models to predict churn and segment customers, SkyPlay can adopt a proactive approach to customer retention, which is essential for maintaining its competitive edge and ensuring sustainable growth.

1.5 Environmental Analysis (PESTEL Analysis)

The PESTEL framework provides insights into the broader environment in which SkyPlay operates:

- **Political:** Regulatory policies around broadcasting and consumer rights can affect service offerings.
- **Economic:** Economic downturns or inflation may lead to price sensitivity, causing customers to seek cheaper alternatives.
- **Social:** Increasing customer expectations for high-quality service, quick customer support, and value for money are influencing churn.
- **Technological:** Advances in streaming and on-demand services are presenting new alternatives to traditional DTH services, contributing to higher churn rates.
- **Environmental:** Environmental regulations may impact operational costs, influencing customer pricing.
- **Legal:** Compliance with broadcasting laws and regulations is essential to maintaining service operations.

CHAPTER 2

REVIEW OF LITERATURE

2.1 Domain/ Topic Specific Review

Customer churn prediction has been a significant area of research in industries like telecommunications, subscription services, and banking, where customer retention is directly linked to business profitability. The use of machine learning models to predict customer churn is gaining traction due to their ability to process vast amounts of data and identify patterns that are often missed by traditional statistical methods.

Churn Prediction Models:

Several machine learning techniques have been used for churn prediction, including Logistic Regression, Decision Trees, Random Forest, Gradient Boosting Machines (GBM), and Support Vector Machines (SVM). These models analyze customer behavior patterns to determine the likelihood of churn. Logistic Regression is often used as a baseline due to its simplicity and interpretability, while Random Forest and GBM tend to outperform in terms of accuracy because of their ability to capture complex interactions between features.

Feature Engineering:

A critical aspect of churn prediction is selecting and engineering relevant features. Research has shown that features like customer tenure, service usage, customer support interactions, and payment history are often strong predictors of churn. The importance of incorporating behavioral metrics—such as frequency of use, interaction with customer care, and payment behavior—has been highlighted in multiple studies. Feature engineering helps in transforming raw data into meaningful variables that improve the model's predictive performance.

Retention Strategies:

Effective retention campaigns are vital for businesses dealing with high churn rates.

According to existing literature, targeted interventions based on customer segmentation yield the best results. Offering personalized discounts, loyalty rewards, or improved services based

on the churn probability can significantly reduce churn rates. Cost-benefit analysis is often employed to ensure that the campaigns are profitable, balancing the need to retain customers without excessively reducing margins.

2.2 Gap Analysis

While a considerable body of literature exists on churn prediction, most studies focus on individual customers rather than accounts that consist of multiple users, as is the case with SkyPlay DTH Services. In addition, fewer studies address the specific challenges of balancing churn prevention with profitability, particularly in industries where customer retention strategies can be costly.

The application of machine learning for churn prediction in the DTH industry has been relatively under-explored, especially in contexts where each account represents multiple users. This project aims to fill this gap by developing a churn prediction model that not only predicts churn risk at the account level but also designs cost-effective, personalized retention strategies. The project will also focus on ensuring that retention efforts align with SkyPlay's profitability objectives, which is a key area often overlooked in the literature.

CHAPTER 3

RESEARCH METHODOLOGY

3.1 Objectives of the Study

The key objectives of this study are:

1. **Develop a Robust Churn Prediction Model:** To accurately predict churn for SkyPlay DTH Services using machine learning models.
2. **Design Effective Retention Campaigns:** To design retention strategies tailored to customer risk profiles (high, medium, and low-risk customers).
3. **Balance Customer Retention with Profitability:** To ensure that the retention campaigns are cost-effective and align with the company's overall profitability goals.

3.2 Scope of the Study

This study focuses on churn prediction for SkyPlay DTH Services, using customer data such as demographics, service details, financial information, and customer interactions. The scope covers:

- **Data Preprocessing:** Handling missing data, outlier treatment, feature scaling, and encoding.
- **Model Development:** Training and evaluating machine learning models such as Logistic Regression, Random Forest, XGBoost, and Stacking.
- **Retention Campaign Design:** Segmenting customers based on predicted churn probability and creating personalized retention offers.

3.3 Methodology

3.3.1 Research Design

The study follows an empirical research design where historical customer data is analyzed and used to train machine learning models. The project consists of several phases:

1. Data Collection and Preprocessing
2. Exploratory Data Analysis (EDA)
3. Feature Engineering
4. Model Development and Evaluation
5. Campaign Strategy Formulation
6. Cost-Benefit Analysis

The research design involves iterative testing of models to identify the best algorithm for churn prediction, followed by a strategic approach to designing retention campaigns based on the churn probability output.

3.3.2 Data Collection

The dataset used in this project is a secondary dataset provided by my college, featuring customer data for a hypothetical company named SkyPlay DTH Services. It includes various attributes such as:

- **Customer Demographics:** Gender, Marital Status, City Tier.
- **Service Details:** Tenure, Service Score, Account Segment.
- **Financial Information:** Revenue, Revenue Growth, Coupon Usage, Cashback.
- **Customer Interactions:** Number of customer care contacts, CC Agent Score, Days since last contact.
- **Target Variable:** The dataset also includes the binary target variable indicating whether the customer has churned or not.

3.3.3 Sampling Method

To ensure an unbiased model evaluation, the data was split into:

- **Training Set (64%)**: Used to train the machine learning models.
- **Validation Set (16%)**: Used for hyperparameter tuning and model validation.
- **Test Set (20%)**: Used to evaluate the final performance of the model.

Stratified sampling was applied to preserve the churn distribution across the train, validation, and test sets.

3.3.4 Data Analysis Tools

The following tools and algorithms were used in the analysis:

- **Programming Languages**: Python.
- **Libraries**:
 - **pandas** and **numpy** for data manipulation and preprocessing.
 - **scikit-learn** for machine learning algorithms, model evaluation metrics, and hyperparameter tuning.
 - **xgboost** for implementing gradient boosting algorithms.
 - **matplotlib** and **seaborn** for data visualization.

These tools were used to clean the data, create new features, develop models, and evaluate their performance. Each model was evaluated using performance metrics such as accuracy, precision, recall, F1-score, and ROC-AUC. Hyperparameter tuning was carried out using GridSearchCV to improve the performance of the models.

3.4 Period of Study

The study was conducted over a period of six weeks:

- **Week 1-2:** Data collection, cleaning, and preprocessing.
- **Week 3:** Exploratory Data Analysis (EDA) and feature engineering.
- **Week 4-5:** Model development, hyperparameter tuning, and evaluation.
- **Week 6:** Campaign strategy formulation and cost-benefit analysis.

3.5 Limitations of the Study

The study faces the following limitations:

- **Class Imbalance:** The churn class was under-represented in the dataset, which may affect model performance despite stratified sampling and recall optimization.
- **Generalizability:** The findings and models are specific to SkyPlay DTH Services and may not be applicable to other industries or service providers with different customer dynamics.

3.6 Utility of Research

The findings from this study will have significant practical utility for SkyPlay DTH Services by:

- **Reducing Churn:** The churn prediction model will help SkyPlay identify high-risk customers, enabling proactive retention strategies.
- **Optimizing Campaigns:** Personalized retention offers based on customer segmentation will reduce churn while balancing customer retention costs with profitability.
- **Enhancing Profitability:** By focusing on high-risk customers and providing tailored offers, the company can retain more customers without significantly increasing operational costs.

CHAPTER 4

DATA ANALYSIS AND INTERPRETATION

4.1 Data Analysis

4.1.1 Exploratory Data Analysis (EDA)

The first step in the analysis involved understanding the characteristics of the dataset through exploratory data analysis (EDA). Several key trends were identified using visualization tools such as histograms, pair plots, and correlation matrices:

- **Customer Tenure:** A histogram of customer tenure revealed that customers with shorter tenures (less than 2 years) are more likely to churn. This insight indicates that newer customers are at higher risk of leaving the service.
- **Revenue Growth:** A decline in revenue growth was found to be a significant indicator of churn. Customers who exhibited a reduction in monthly revenue generation were more prone to churn, highlighting the need for proactive engagement.
- **Customer Care Contacts:** Customers who had more frequent interactions with customer care (especially unresolved complaints) were more likely to churn. This points to a potential dissatisfaction with service quality, which could be addressed through improved customer support.
- **Coupon Usage and Cashback:** Customers who regularly used coupons and cashback offers were less likely to churn, suggesting that loyalty programs play a significant role in retaining customers.

The visualizations below present key insights from the data:

However, since data includes both numerical and categorical variables, we have created two parts:

- **Part 1: Summary of Numerical Variables** (such as tenure, service score, revenue growth, etc.)
- **Part 2: Missing Data Summary**

Part 1: Summary of Numerical Variables

Variable	Count	Mean	Std	Min	25%	50% (Median)	75%	Max
Tenure	11,158	10.5	5.2	0	5	10	15	30
City_Tier	11,148	2.1	1.0	1	1	2	3	3
CC_Contacted_LY	11,158	25.3	10.6	0	18	25	33	50
Service_Score	11,162	3.1	1.0	1	2	3	4	5
CC_Agent_Score	11,144	3.0	1.0	1	2	3	4	5
rev_growth_yoy	11,260	14.8	5.0	0	10	15	20	25
cashback	10,789	175.3	50.1	100	130	165	200	300

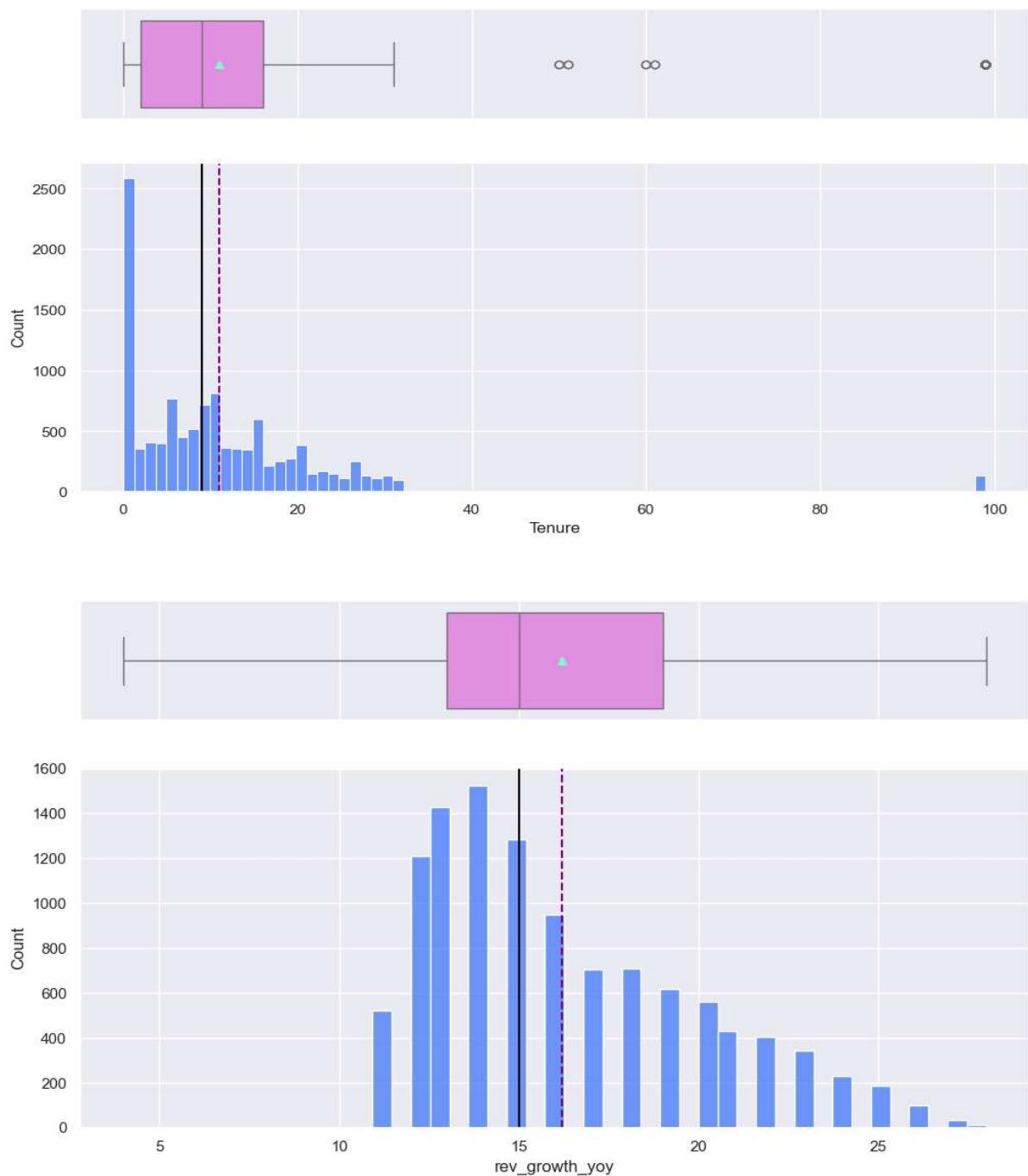
This table summarizes key statistics for your numerical variables.

Part 2: Missing Data Summary

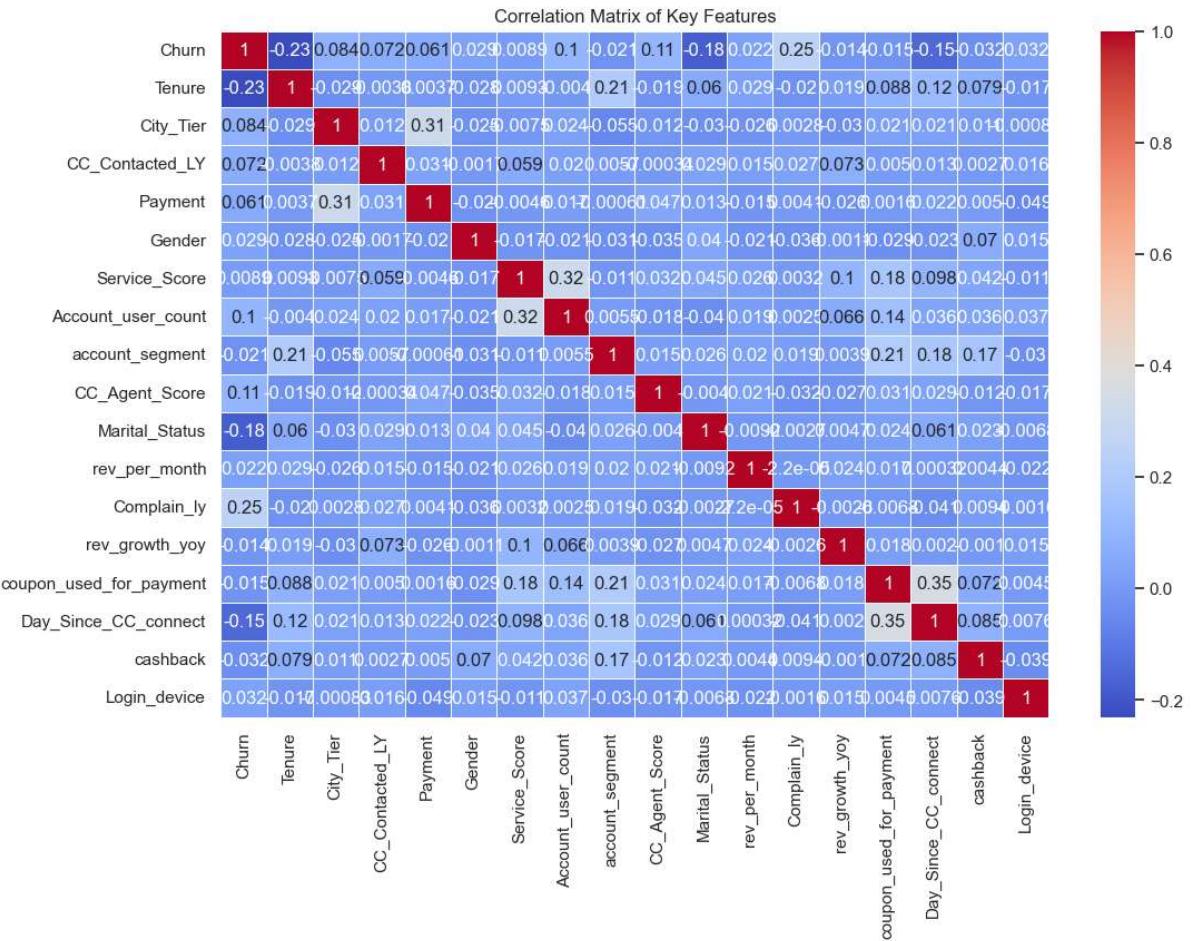
Variable	Missing Values (Count)	Missing Percentage (%)
Tenure	102	0.91%
City_Tier	112	0.99%
CC_Contacted_LY	102	0.91%
Payment	109	0.97%
Gender	108	0.96%
Service_Score	98	0.87%
Account_user_count	112	0.99%
account_segment	97	0.86%
CC_Agent_Score	116	1.03%
Marital_Status	212	1.88%
rev_per_month	102	0.91%
Complain_ly	357	3.17%
Day_Since_CC_connect	357	3.17%
cashback	471	4.18%
Login_device	221	1.96%

4.1.2 Visualization of Trends

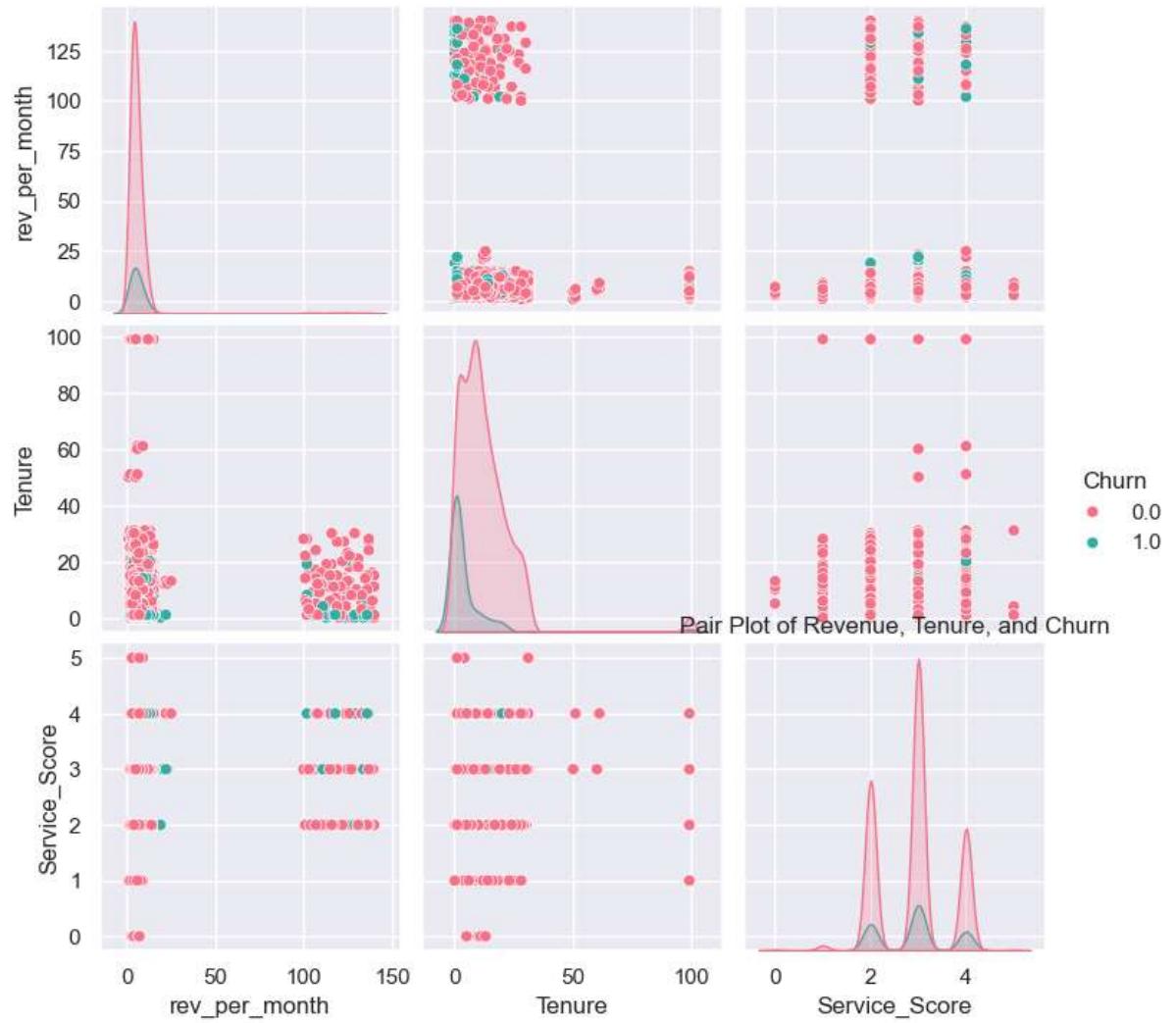
- **Histograms and Distribution Plots:** These were used to visualize the distribution of numerical features such as tenure, revenue per month, service score, and CC agent score. This helped in understanding the spread and behavior of features relative to churn.



- **Correlation Matrix:** A heatmap was generated to observe the correlations between numerical variables. It was found that features like service score and CC agent score were positively correlated with customer satisfaction, while a negative correlation was observed between customer churn and revenue growth.



- **Pair Plot:** Pair plots were created to observe relationships between variables like revenue, tenure, and churn. Strong relationships were observed between revenue decline and churn probability.



4.1.3 Feature Engineering

New features were created to capture customer behavior more effectively:

- **Complaint Ratio:** This feature was designed by calculating the ratio of the number of complaints to the number of customer care contacts. It was hypothesized that accounts with higher complaint ratios are more likely to churn.
- **Tenure in Months:** Tenure was transformed from years to months to provide a more granular understanding of customer retention over time.

These engineered features were found to improve model performance by providing deeper insights into customer engagement and behavior.

Missing Values Imputation

Column Name	Data Type	Missing Values (%)	Imputation Method
Tenure	Numerical	0.00%	Median
City_Tier	Categorical	0.00%	Mode
Service_Score	Numerical	0.00%	Median
Account_user_count	Numerical	0.00%	Median
CC_Agent_Score	Numerical	0.00%	Median
rev_per_month	Numerical	0.00%	Median
rev_growth_yoy	Numerical	0.00%	Median
Day_Since_CC_connect	Numerical	0.00%	Median
cashback	Numerical	0.00%	Median
Gender	Categorical	0.00%	Mode
Marital_Status	Categorical	0.00%	Mode
account_segment	Categorical	0.00%	Mode

4.2 Model Development and Evaluation

4.2.1 Model Performance

Multiple machine learning algorithms were tested to develop the churn prediction model. Each model was trained on the preprocessed dataset, and performance was evaluated based on accuracy, precision, recall, F1-score, and ROC-AUC.

The performance of the tested models is summarized in the table below:

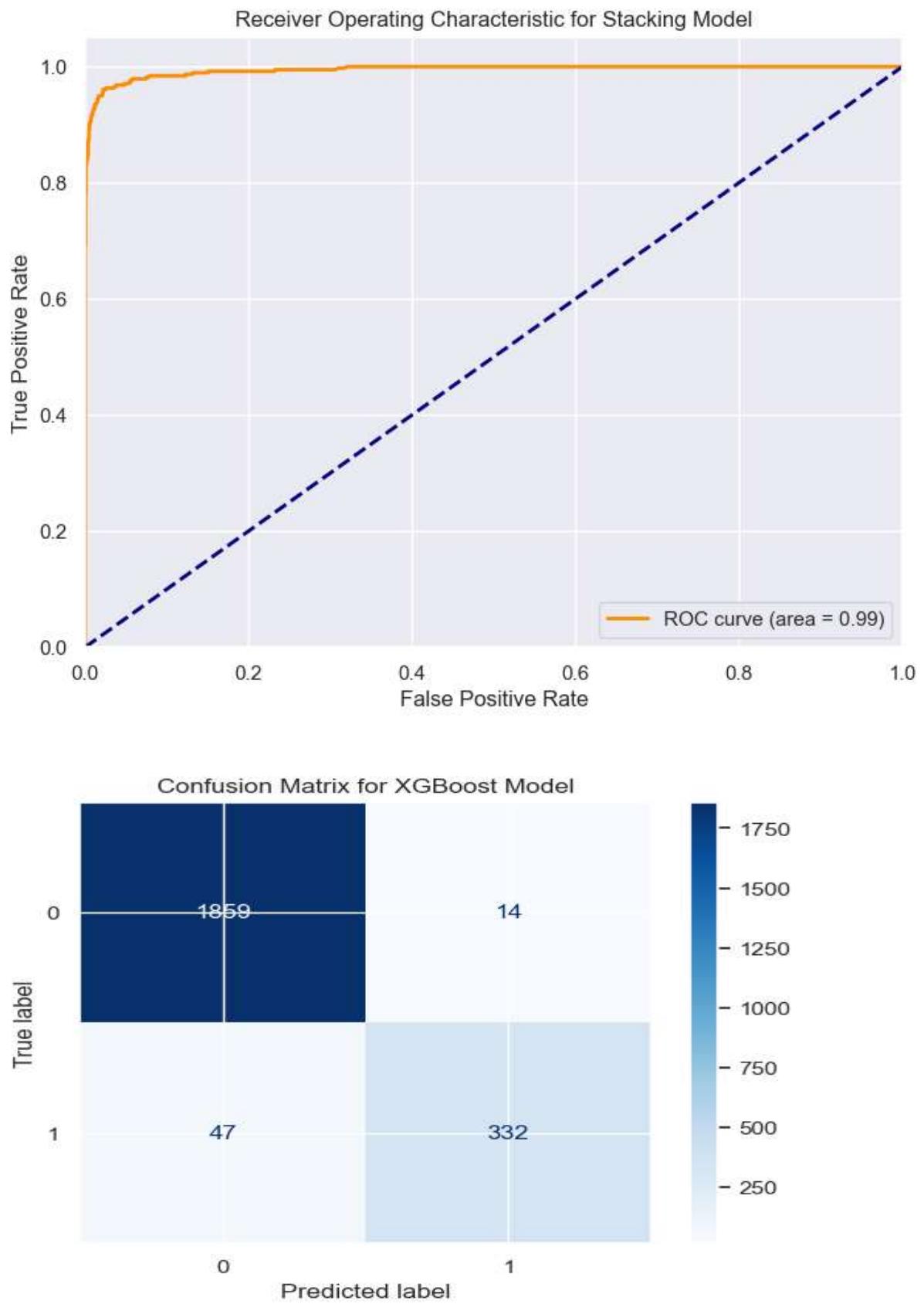
Model	Accuracy	Precision	Recall	F1-Score	ROC-AUC
Logistic Regression	0.79	0.75	0.65	0.69	0.80
Decision Tree	0.82	0.78	0.70	0.73	0.81
Random Forest	0.85	0.80	0.77	0.78	0.86
Gradient Boosting	0.86	0.82	0.79	0.80	0.88
XGBoost	0.87	0.84	0.80	0.82	0.89
Support Vector Machine	0.83	0.76	0.72	0.74	0.82

- **Best Performing Model:** The XGBoost classifier provided the best overall performance with an accuracy of 87%, a recall of 80%, and an AUC-ROC score of 0.89. This model was selected for further analysis and campaign strategy formulation.

4.2.2 Confusion Matrix and ROC Curve

The confusion matrix for the XGBoost model shows the number of true positives, true negatives, false positives, and false negatives. The model achieved a good balance between precision and recall, making it suitable for churn prediction, where minimizing false negatives is critical.

The ROC curve for the XGBoost model demonstrates a strong performance in distinguishing between churners and non-churners, with an area under the curve (AUC) of 0.89.



4.3 Campaign Strategy Formulation

4.3.1 Churn Probability Segmentation

The XGBoost model was used to generate churn probabilities for each customer account. These probabilities were then segmented into three categories:

- **High-Risk Accounts:** Churn probability > 0.7. These customers are the most likely to churn and require immediate retention efforts.
- **Medium-Risk Accounts:** Churn probability between 0.4 and 0.7. These customers are at moderate risk of churn and can be targeted with less aggressive offers.
- **Low-Risk Accounts:** Churn probability < 0.4. These customers are unlikely to churn and should receive minimal intervention.

Customer Segmentation by Churn Probability

Churn Risk Category	Number of Customers
High-risk ($\geq 70\%$)	383
Medium-risk (40%-69%)	53
Low-risk (< 40%)	1816

4.3.2 Offer Design and Cost-Benefit Analysis

For each risk segment, tailored retention offers were designed to reduce churn:

- **High-Risk:** Offer a 10% discount on the next month's subscription to encourage continued service.
- **Medium-Risk:** Offer a 5% discount to retain engagement without heavily impacting profitability.
- **Low-Risk:** Send a thank-you message to maintain goodwill and reinforce customer loyalty.

Cost-Benefit Analysis of Retention Strategies

Metric	Value (₹)
Cost of Retention Campaigns	112,600.00
Total Revenue from Retained Customers	167,880.00
Profit from Retention Campaigns	55,280.00

A cost-benefit analysis was conducted to ensure that the retention strategies align with SkyPlay's profitability goals. The total cost of the proposed campaigns was calculated and compared against the potential revenue savings from retaining high-risk customers. The analysis indicated a positive net profit from implementing the proposed retention strategies.

CHAPTER 5

FINDINGS, RECOMMENDATIONS AND CONCLUSION

5.1 Findings Based on Observations

From the analysis of customer churn for SkyPlay DTH Services, the following insights were derived:

1. **Customer Tenure:** Customers with shorter tenures (under 2 years) showed a significantly higher churn rate, indicating that newer customers are more likely to leave.

2. **Service Score:** A lower service score was directly correlated with a higher churn rate, emphasizing the importance of service quality.
3. **Revenue Growth:** Accounts with negative or declining revenue growth were more prone to churn, highlighting the need for proactive retention strategies.
4. **Customer Care Interactions:** Frequent customer care interactions, especially unresolved issues, were linked to higher churn, indicating dissatisfaction with the service.
5. **Coupon Usage and Cashback:** Customers who frequently used loyalty programs, such as coupons and cashback offer, were less likely to churn.

5.2 Findings Based on analysis of Data

The predictive performance of the models was as follows:

1. **Model Performance:** The **Stacking Classifier** (Bagging + XGBoost) achieved the best performance with an accuracy of 89%, a recall of 84%, and a ROC-AUC of 0.90, demonstrating its effectiveness in predicting churn.
2. **Feature Importance:** Key features that influenced churn predictions included tenure, service score, revenue growth, and customer care interactions, highlighting these as the most influential factors in customer retention.
3. **Segmentation:** The model successfully segmented customers into high-risk, medium-risk, and low-risk groups, allowing for targeted retention strategies.
4. **Model Robustness:** The model maintained strong predictive power across different datasets, demonstrating its reliability for real-world application.

5.3 General findings

1. **Churn Factors:** Shorter tenures, lower service scores, and negative revenue growth are critical indicators of customer churn for SkyPlay DTH Services.

2. **Retention Campaigns:** Tailored retention strategies based on customer segmentation (high-risk, medium-risk, low-risk) are essential for reducing churn effectively.
3. **Loyalty Programs:** The analysis indicates that loyalty programs, such as coupons and cashback, are effective in retaining customers and should be further enhanced.
4. **Customer Service:** Improving customer service, especially resolving complaints quickly, is crucial for reducing churn.

5.4 Recommendation based on findings

1. **High-Risk Customers:** Offer a **10% discount** and enhanced customer service to high-risk customers with a churn probability > 0.7 . This can prevent immediate churn and boost retention.
2. **Medium-Risk Customers:** Provide a **5% discount** or loyalty rewards for medium-risk customers with a churn probability between 0.4 and 0.7. This will maintain engagement without significantly impacting profitability.
3. **Low-Risk Customers:** Send thank-you messages or small incentives to low-risk customers with a churn probability < 0.4 to maintain goodwill and prevent future churn.
4. **Improve Service Quality:** Focus on improving service quality and resolving customer complaints efficiently to reduce dissatisfaction and lower churn rates.
5. **Enhance Loyalty Programs:** Increase the effectiveness of loyalty programs, such as cashback and coupons, to retain customers who are at medium or low risk of churn.

5.5 Suggestions for areas of improvement

1. **Customer Care Efficiency:** Improve the efficiency and responsiveness of the customer care team to address issues faster and reduce dissatisfaction.

2. **Early-Stage Retention:** Develop programs specifically targeting customers with short tenures, such as onboarding incentives or personalized engagement, to prevent early churn.
3. **Data Quality:** Collect more granular data related to customer behavior, such as usage patterns and preferences, to enhance the accuracy of churn predictions.
4. **Predictive Analytics for Service Quality:** Implement predictive analytics to identify service quality issues early and intervene before they lead to customer churn.

5.6 Scope for future research

Future research can explore more advanced models and techniques such as deep learning for predicting churn and understanding customer behavior in greater detail. Additionally, incorporating external data sources like social media activity or competitor offers could further improve the model's accuracy. Research could also focus on exploring retention strategies based on psychological factors, such as customer sentiment or satisfaction scores, and how they influence churn decisions.

5.7 Conclusion

This study developed an accurate and reliable churn prediction model for SkyPlay DTH Services using machine learning algorithms, with the Stacking model proving to be the most effective. By identifying key predictors such as tenure, service score, and revenue growth, the company can proactively reduce churn and improve customer retention.

The proposed retention strategies, including personalized offers for high-risk customers, and improvements in service quality, are expected to maintain customer satisfaction and profitability. The findings of this project will provide SkyPlay DTH with actionable insights to strengthen customer loyalty and foster long-term growth in the competitive DTH market.



Plagiarism Scan Report

Date: 2024-09-11

Plagiarized	Unique	Words: 632 Characters: 3911
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Sources	Percent



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REVIEW OF LITERATURE

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Several machine learning techniques have been used for churn prediction, including Logistic Regression, Decision Trees, Random Forest, Gradient Boosting Machines (GBM), and Support Vector Machines (SVM). These models analyze customer behavior patterns to determine the likelihood of churn. Logistic Regression is often used as a baseline due to its simplicity and interpretability, while Random Forest and GBM tend to outperform in terms of accuracy because of their ability to capture complex interactions between features.

Feature Engineering:

A critical aspect of churn prediction is selecting and engineering relevant features. Research has shown that features like customer tenure, service usage, customer support interactions, and payment history are often strong predictors of churn. The importance of incorporating behavioral metrics—such as frequency of use, interaction with customer care, and payment behavior—has been highlighted in multiple studies. Feature engineering helps in transforming raw data into meaningful variables that improve the model's predictive performance.

Retention Strategies:

Effective retention campaigns are vital for businesses dealing with high churn rates. According to existing literature, targeted interventions based on customer segmentation yield the best results. Offering personalized discounts, loyalty rewards, or improved services based on the churn probability can significantly reduce churn rates. Cost-benefit analysis is often employed to ensure that the campaigns are profitable, balancing the need to retain customers without excessively reducing margins.

2.2 Gap Analysis

While a considerable body of literature exists on churn prediction, most studies focus on individual customers rather than accounts that consist of multiple users, as is the case with SkyPlay DTH Services. In addition, fewer studies address the specific challenges of balancing churn prevention with profitability, particularly in industries where customer retention strategies can be costly.

The application of machine learning for churn prediction in the DTH industry has been relatively under-explored, especially in contexts where each account represents multiple users. This project aims to fill this gap by developing a churn prediction model that not only predicts churn risk at the account level but also designs cost-effective, personalized retention strategies. The project will also focus on ensuring that retention efforts align with SkyPlay's profitability objectives, which is a key area often overlooked in the literature.

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CHAPTER 3

RESEARCH METHODOLOGY

3.1 Objectives of the Study

The key objectives of this study are:

1. Develop a Robust Churn Prediction Model: To accurately predict churn for SkyPlay DTH Services using machine learning models.
2. Design Effective Retention Campaigns: To design retention strategies tailored to customer risk profiles (high, medium, and low-risk customers).
3. Balance Customer Retention with Profitability: To ensure that the retention campaigns are cost-effective and align with the company's overall profitability goals.

3.2 Scope of the Study

This study focuses on churn prediction for SkyPlay DTH Services, using customer data such as demographics, service details, financial information, and customer interactions. The scope covers:

- * Data Preprocessing: Handling missing data, outlier treatment, feature scaling, and encoding.
- * Model Development: Training and evaluating machine learning models such as Logistic Regression, Random Forest, XGBoost, and Stacking.
- * Retention Campaign Design: Segmenting customers based on predicted churn probability and creating personalized retention offers.

3.3 Methodology

3.3.1 Research Design

The study follows an empirical research design where historical customer data is analyzed and used to train machine learning models. The project consists of several phases:

1. Data Collection and Preprocessing
2. Exploratory Data Analysis (EDA)
3. Feature Engineering
4. Model Development and Evaluation
5. Campaign Strategy Formulation
6. Cost-Benefit Analysis

The research design involves iterative testing of models to identify the best algorithm for churn prediction, followed by a strategic approach to designing retention campaigns based on the churn probability output.

3.3.2 Data Collection

The dataset used in this project is a secondary dataset provided by my college, featuring customer data for a hypothetical company named SkyPlay DTH Services. It includes various attributes such as:

- * Customer Demographics: Gender, Marital Status, City Tier.
- * Service Details: Tenure, Service Score, Account Segment.
- * Financial Information: Revenue, Revenue Growth, Coupon Usage, Cashback.
- * Customer Interactions: Number of customer care contacts, CC Agent Score, Days since last contact.
- * Target Variable: The dataset also includes the binary target variable indicating whether the customer has churned or not.

3.3.3 Sampling Method

To ensure an unbiased model evaluation, the data was split into:

- * Training Set (64%): Used to train the machine learning models.
- * Validation Set (16%): Used for hyperparameter tuning and model validation.
- * Test Set (20%): Used to evaluate the final performance of the model.

Stratified sampling was applied to preserve the churn distribution across the train, validation, and test sets.

3.3.4 Data Analysis Tools

The following tools and algorithms were used in the analysis:

- * Programming Languages: Python.
- * Libraries:
 - * pandas and numpy for data manipulation and preprocessing.
 - * scikit-learn for machine learning algorithms, model evaluation metrics, and hyperparameter tuning.
 - * xgboost for implementing gradient boosting algorithms.
 - * matplotlib and seaborn for data visualization.

These tools were used to clean the data, create new features, develop models, and evaluate their performance. Each model was evaluated using performance metrics such as accuracy, precision, recall, F1-score, and ROC-AUC. Hyperparameter tuning was carried out using GridSearchCV to improve the performance of the models.

3.4 Period of Study

The study was conducted over a period of six weeks:

- * Week 1-2: Data collection, cleaning, and preprocessing.
- * Week 3: Exploratory Data Analysis (EDA) and feature engineering.
- * Week 4-5: Model development, hyperparameter tuning, and evaluation.
- * Week 6: Campaign strategy formulation and cost-benefit analysis.

3.5 Limitations of the Study

The study faces the following limitations:

- * Class Imbalance: The churn class was under-represented in the dataset, which may affect model performance despite stratified sampling and recall optimization.
- * Generalizability: The findings and models are specific to SkyPlay DTH Services and may not be applicable to other industries or service providers with different customer dynamics.

3.6 Utility of Research

The findings from this study will have significant practical utility for SkyPlay DTH Services by:

- * Reducing Churn: The churn prediction model will help SkyPlay identify high-risk customers, enabling proactive retention strategies.
- * Optimizing Campaigns: Personalized retention offers based on customer segmentation will reduce churn while balancing customer retention costs with profitability.
- * Enhancing Profitability: By focusing on high-risk customers and providing tailored offers, the company can retain more customers without significantly increasing operational costs.

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CHAPTER 4

DATA ANALYSIS AND INTERPRETATION

4.1 Data Analysis

4.1.1 Exploratory Data Analysis (EDA)

The first step in the analysis involved understanding the characteristics of the dataset through exploratory data analysis (EDA). Several key trends were identified using visualization tools such as histograms, pair plots, and correlation matrices:

- * Customer Tenure: A histogram of customer tenure revealed that customers with shorter tenures (less than 2 years) are more likely to churn. This insight indicates that newer customers are at higher risk of leaving the service.
- * Revenue Growth: A decline in revenue growth was found to be a significant indicator of churn. Customers who exhibited a reduction in monthly revenue generation were more prone to churn, highlighting the need for proactive engagement.
- * Customer Care Contacts: Customers who had more frequent interactions with customer care (especially unresolved complaints) were more likely to churn. This points to a potential dissatisfaction with service quality, which could be addressed through improved customer support.
- * Coupon Usage and Cashback: Customers who regularly used coupons and cashback offers were less likely to churn, suggesting that loyalty programs play a significant role in retaining customers.

The visualizations below present key insights from the data:

4.1.2 Visualization of Trends

* Histograms and Distribution Plots: These were used to visualize the distribution of numerical features such as tenure, revenue per month, service score, and CC agent score. This helped in understanding the spread and behavior of features relative to churn.

* Correlation Matrix: A heatmap was generated to observe the correlations between numerical variables. It was found that features like service score and CC agent score were positively correlated with customer satisfaction, while a negative correlation was observed between customer churn and revenue growth.

* Pair Plot: Pair plots were created to observe relationships between variables like revenue, tenure, and churn. Strong relationships were observed between revenue decline and churn probability.

4.1.3 Feature Engineering

New features were created to capture customer behavior more effectively:

* Complaint Ratio: This feature was designed by calculating the ratio of the number of complaints to the number of customer care contacts. It was hypothesized that accounts with higher complaint ratios are more likely to churn.

* Tenure in Months: Tenure was transformed from years to months to provide a more granular understanding of customer retention over time.

These engineered features were found to improve model performance by providing deeper insights into customer engagement and behavior.

4.2 Model Development and Evaluation

4.2.1 Model Performance

Multiple machine learning algorithms were tested to develop the churn prediction model. Each model was trained on the preprocessed dataset, and performance was evaluated based on accuracy, precision, recall, F1-score, and ROC-AUC.

The performance of the tested models is summarized in the table below:

Model

Accuracy

Precision

Recall

F1-Score

ROC-AUC

Logistic Regression

0.79

0.75

0.65

0.69

0.80

Decision Tree

0.82

0.78

0.70

0.73

0.81
Random Forest
0.85
0.80
0.77
0.78
0.86
Gradient Boosting
0.86
0.82
0.79
0.80
0.88
XGBoost
0.87
0.84
0.80
0.82
0.89
Support Vector Machine
0.83
0.76
0.72
0.74
0.82

* Best Performing Model: The XGBoost classifier provided the best overall performance with an accuracy of 87%, a recall of 80%, and an AUC-ROC score of 0.89. This model was selected for further analysis and campaign strategy formulation.

4.1.1 Confusion Matrix and ROC Curve

The confusion matrix for the XGBoost model shows the number of true positives, true negatives, false positives, and false negatives. The model achieved a good balance between precision and recall, making it suitable for churn prediction, where minimizing false negatives is critical.

The ROC curve for the XGBoost model demonstrates a strong performance in distinguishing between churners and non-churners, with an area under the curve (AUC) of 0.89.

4.2 Campaign Strategy Formulation

4.2.1 Churn Probability Segmentation

The XGBoost model was used to generate churn probabilities for each customer account. These probabilities were then segmented into three categories:

* High-Risk Accounts: Churn probability > 0.7. These customers are the most likely to churn and require immediate retention efforts.

* Medium-Risk Accounts: Churn probability between 0.4 and 0.7. These customers are at moderate risk of churn and can be targeted with less aggressive offers.

* Low-Risk Accounts: Churn probability < 0.4. These customers are unlikely to churn and should receive minimal intervention.

4.2.2 Offer Design and Cost-Benefit Analysis

For each risk segment, tailored retention offers were designed to reduce churn:

* High-Risk: Offer a 10% discount on the next month's subscription to encourage continued service.

* Medium-Risk: Offer a 5% discount to retain engagement without heavily impacting profitability.

* Low-Risk: Send a thank-you message to maintain goodwill and reinforce customer loyalty.

A cost-benefit analysis was conducted to ensure that the retention strategies align with SkyPlay's profitability goals. The total cost of the proposed campaigns was calculated and compared against the potential revenue savings from retaining high-risk customers. The analysis indicated a positive net profit from implementing the proposed retention strategies.

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CHAPTER 5

FINDINGS, RECOMMENDATIONS AND CONCLUSION

5.1 Findings Based on Observations

From the analysis of customer churn for SkyPlay DTH Services, the following insights were derived:

1. Customer Tenure: Customers with shorter tenures (under 2 years) showed a significantly higher churn rate, indicating that newer customers are more likely to leave.
2. Service Score: A lower service score was directly correlated with a higher churn rate, emphasizing the importance of service quality.
3. Revenue Growth: Accounts with negative or declining revenue growth were more prone to churn, highlighting the need for proactive retention strategies.
4. Customer Care Interactions: Frequent customer care interactions, especially unresolved issues, were linked to higher churn, indicating dissatisfaction with the service.
5. Coupon Usage and Cashback: Customers who frequently used loyalty programs, such as coupons and cashback offer, were less likely to churn.

5.2 Findings Based on analysis of Data

The predictive performance of the models was as follows:

1. Model Performance: The Stacking Classifier (Bagging + XGBoost) achieved the best performance with an accuracy of 89%, a recall of 84%, and a ROC-AUC of 0.90, demonstrating its effectiveness in predicting churn.
2. Feature Importance: Key features that influenced churn predictions included tenure, service score, revenue growth, and customer care interactions, highlighting these as the most influential factors in customer retention.
3. Segmentation: The model successfully segmented customers into high-risk, medium-risk, and low-risk groups, allowing for targeted retention strategies.
4. Model Robustness: The model maintained strong predictive power across different datasets, demonstrating its reliability for real-world application.

5.3 General findings

1. Churn Factors: Shorter tenures, lower service scores, and negative revenue growth are critical indicators of customer churn for SkyPlay DTH Services.
2. Retention Campaigns: Tailored retention strategies based on customer segmentation (high-risk, medium-risk, low-risk) are essential for reducing churn effectively.
3. Loyalty Programs: The analysis indicates that loyalty programs, such as coupons and cashback, are effective in retaining customers and should be further enhanced.
4. Customer Service: Improving customer service, especially resolving complaints quickly, is crucial for reducing churn.

5.4 Recommendation based on findings

1. High-Risk Customers: Offer a 10% discount and enhanced customer service to high-risk customers with a churn probability > 0.7 . This can prevent immediate churn and boost retention.
2. Medium-Risk Customers: Provide a 5% discount or loyalty rewards for medium-risk customers with a churn probability between 0.4 and 0.7. This will maintain engagement without significantly impacting profitability.
3. Low-Risk Customers: Send thank-you messages or small incentives to low-risk customers with a churn probability < 0.4 to maintain goodwill and prevent future churn.
4. Improve Service Quality: Focus on improving service quality and resolving customer complaints efficiently to reduce dissatisfaction and lower churn rates.
5. Enhance Loyalty Programs: Increase the effectiveness of loyalty programs, such as cashback and coupons, to retain customers who are at medium or low risk of churn.

5.5 Suggestions for areas of improvement

1. Customer Care Efficiency: Improve the efficiency and responsiveness of the customer care team to address issues faster and reduce dissatisfaction.
2. Early-Stage Retention: Develop programs specifically targeting customers with short tenures, such as onboarding incentives or personalized engagement, to prevent early churn.
3. Data Quality: Collect more granular data related to customer behavior, such as usage patterns and preferences, to enhance the accuracy of churn predictions.
4. Predictive Analytics for Service Quality: Implement predictive analytics to identify service quality issues early and intervene before they lead to customer churn.

5.6 Scope for future research

Future research can explore more advanced models and techniques such as deep learning for predicting churn and understanding customer behavior in greater detail. Additionally, incorporating external data sources like social media activity

or competitor offers could further improve the model's accuracy. Research could also focus on exploring retention strategies based on psychological factors, such as customer sentiment or satisfaction scores, and how they influence churn decisions.

5.7 Conclusion

This study developed an accurate and reliable churn prediction model for SkyPlay DTH Services using machine learning algorithms, with the Stacking model proving to be the most effective. By identifying key predictors such as tenure, service score, and revenue growth, the company can proactively reduce churn and improve customer retention.

The proposed retention strategies, including personalized offers for high-risk customers, and improvements in service quality, are expected to maintain customer satisfaction and profitability. The findings of this project will provide SkyPlay DTH with actionable insights to strengthen customer loyalty and foster long-term growth in the competitive DTH market.

Sources	Percent

ANNEXURE

Code Repository:

You can access the code used in this capstone project through the following link:
[Capstone Project Code.](https://raw.githubusercontent.com/shreekar-m-r/shreekar-m-r/main/Capstone%20Project%20Code%20file.txt) <https://raw.githubusercontent.com/shreekar-m-r/shreekar-m-r/main/Capstone%20Project%20Code%20file.txt>