



# Seminar Five: MRP & Capacity



# Question One



# Question One

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Company OLDCO manufactures product Y. The demand for Y is stationary over time, but with a seasonal effect. The weekly demand for product Y is shown in Table 4.

**Table 4: Weekly demands for product Y**

Week	5	6	7	8	9	10	11	12
Demand	30	55	80	30	65	90	25	70

Product Y is made of two units of X and one unit of U. Component X consists of one unit of V and one unit of W. Component U is made of one unit of X and one unit of T. Production and assembly of Y and X each take one week; assembly of U takes two weeks. All other assembly times or lead times may be assumed to be negligible.

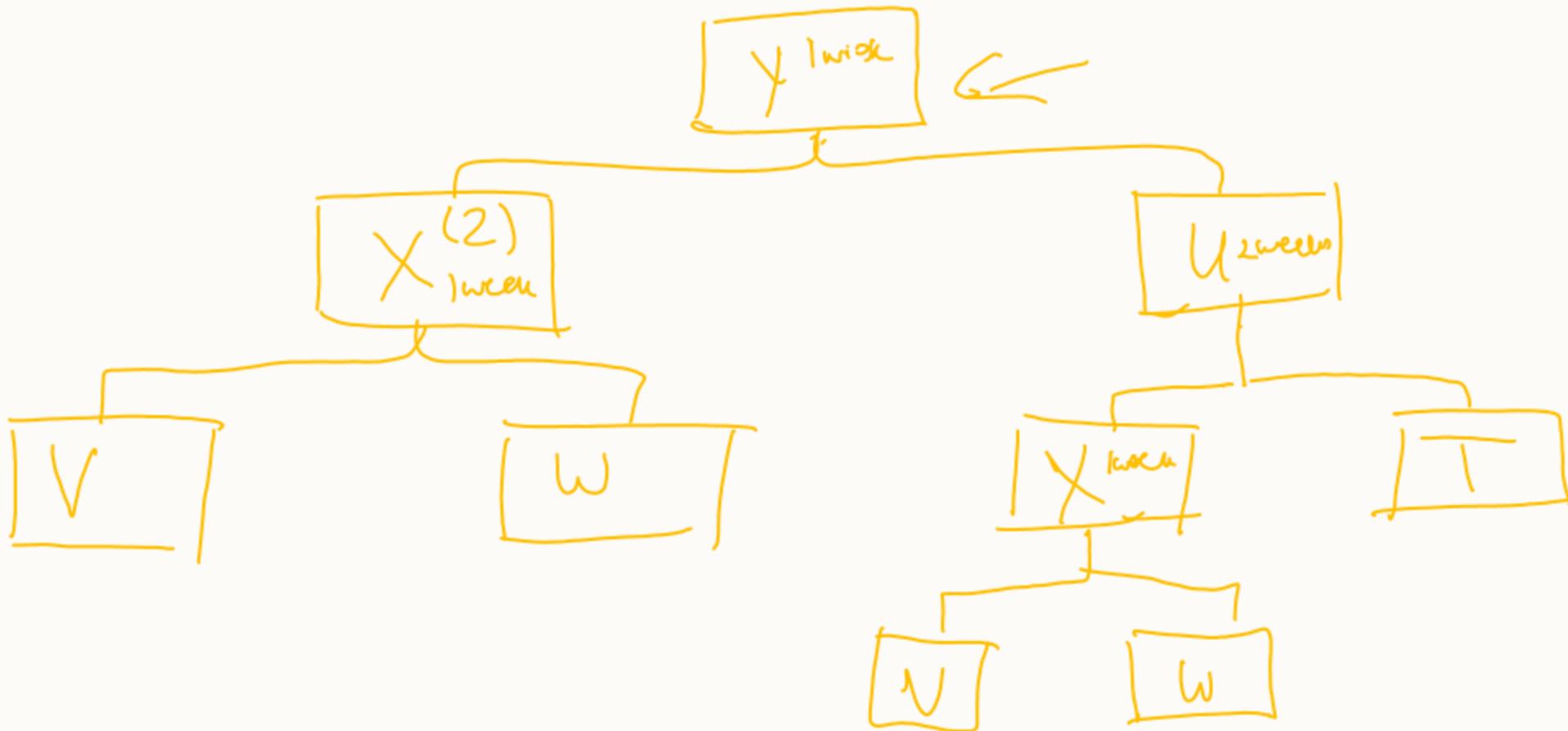
At the end of period 4, 15 units of Y are expected to be in stock, and 10 units of X will be available in period 2. The inventory holding costs for X and W are £1 per unit per week and £0.01 per unit per week, respectively. The machine producing X appears to be critical in the entire process. The setup cost to start producing X is therefore high – estimated at £300 per setup.

- (a) Draw the product structure diagram for product Y
- (b) Using the demand for product Y given in the table above, determine the planned order release (lot-for-lot) for X using an MRP approach. Organise your calculations in an appropriate table and explain your approach.



# Question One

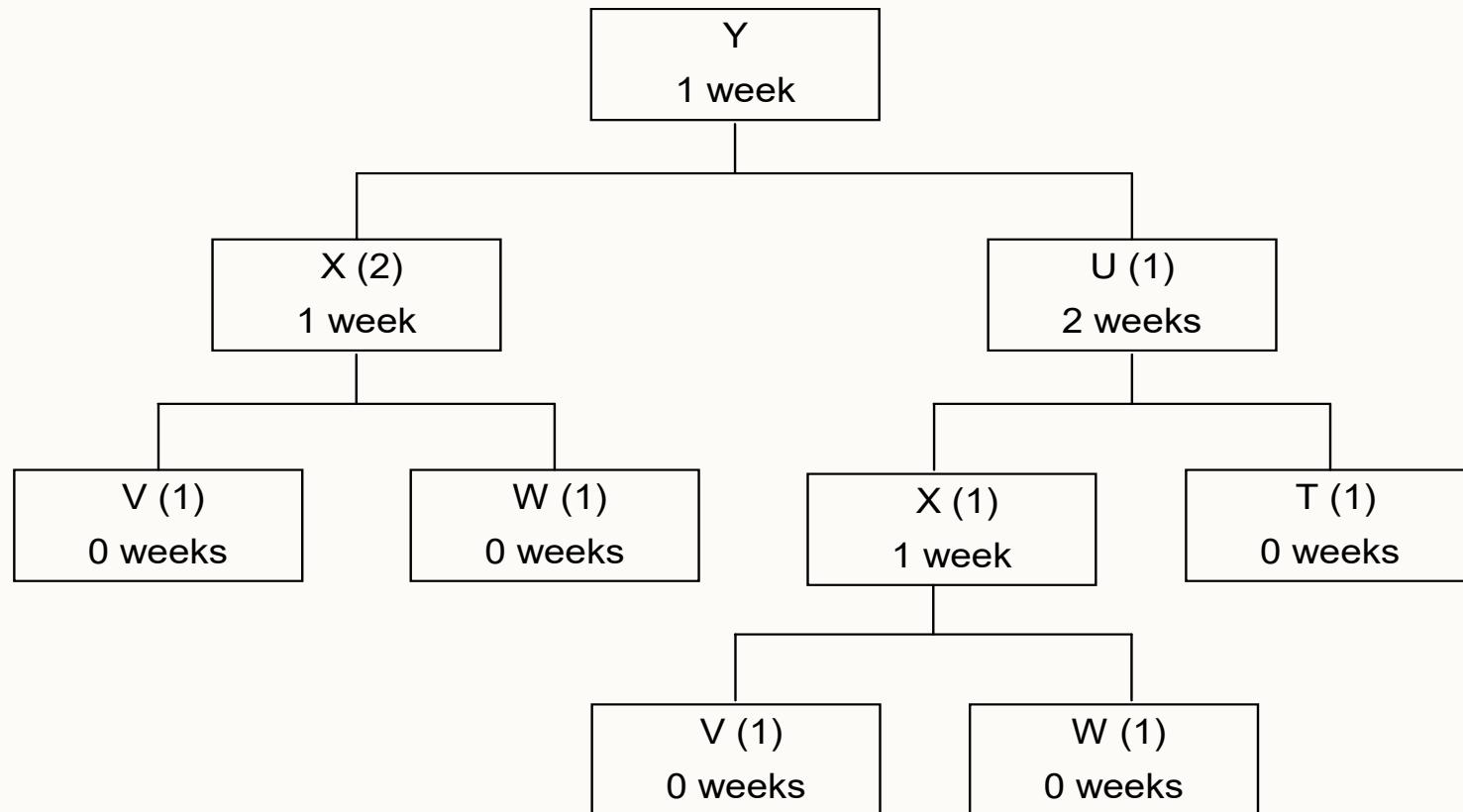
a) Draw the product structure diagram for product Y





# Question One

a) Draw the product structure diagram for product Y





# Question One

- b) Using the demand for product Y given in the table above, determine the planned order release (lot-for-lot) for X using an MRP approach. Organise your calculations in an appropriate table and explain your approach.

Week	1	2	3	4	5	6	7	8	9	10	11	12
Gross requirements Y				30	55	80	30	65	90	25	70	
End inventory Y			15	0								
Net requirements Y				30-15 =15	55	80	30	65	90	25	70	
Time phased net requirements Y		15	55	80	30	63	90	25	70			
Planned order release (L4L) Y		15	55	80	30	65	90	25	70			



# Question One

- b) Using the demand for product Y given in the table above, determine the planned order release (lot-for-lot) for X using an MRP approach. Organise your calculations in an appropriate table and explain your approach.

Week	1	2	3	4	5	6	7	8	9	10	11	12
Gross requirements U				15	55	80	30	65	98	25	70	
Net requirements U				15	35	80	30	63	90	25	70	
Time phased net requirements U	15	35	80	30	63	90	25	70				
Planned order release (L4L) U	15	35	80	30	65	90	25	70				



# Question One

- b) Using the demand for product Y given in the table above, determine the planned order release (lot-for-lot) for X using an MRP approach. Organise your calculations in an appropriate table and explain your approach.

Week	1	2	3	4	5	6	7	8	9	10	11	12
Gross requirements 2 X (from Y)				15.2 = 30	55.2 = 110	80.2 = 160	30.2 = 60	65.2 = 130	40.2 = 180	25.2 = 50	70.2 = 140	
Gross requirements 1 X (from U)	15	55	80	30	65	90	25	70				
Total gross requirements X	15	55	110 $10+80=$ $= 110$	110+30 $= 140$	160+65 $= 225$	60+90 $= 150$	130+25 $= 155$	180+70 $= 250$	50	140		
Inventory X	10	0										
Net requirements X	$13 - 10$ $= 5$	55	110	140	225	150	155	250	50	140		
Time phased net requirements X	5	55	110	140	225	150	155	250	50	140		



# Question One

- b) Using the demand for product Y given in the table above, determine the planned order release (lot-for-lot) for X using an MRP approach. Organise your calculations in an appropriate table and explain your approach.

Week	1	2	3	4	5	6	7	8	9	10	11	12
Gross requirements Y	0	0	0	0	30	55	80	30	65	90	25	70
End inventory Y				15	0							
Net requirements Y	0	0	0	0	15	55	80	30	65	90	25	70
Time phased net requirements Y	0	0	0	15	55	80	30	65	90	25	70	
Planned order release (L4L) Y	0	0	0	15	55	80	30	65	90	25	70	



# Question One

- b) Using the demand for product Y given in the table above, determine the planned order release (lot-for-lot) for X using an MRP approach. Organise your calculations in an appropriate table and explain your approach.

Week	1	2	3	4	5	6	7	8	9	10	11	12
Gross requirements U	0	0	0	15	55	80	30	65	90	25	70	
Net requirements U	0	0	0	15	55	80	30	65	90	25	70	
Time phased net requirements U	0	15	55	80	30	65	90	25	70			
Planned order release (L4L) U	0	15	55	80	30	65	90	25	70			



# Question One

- b) Using the demand for product Y given in the table above, determine the planned order release (lot-for-lot) for X using an MRP approach. Organise your calculations in an appropriate table and explain your approach.

Week	1	2	3	4	5	6	7	8	9	10	11	12
<b>Gross requirements</b>				$15 * 2$	$55 * 2$	$80 * 2 =$	$30 * 2$	$65 * 2$	$90 * 2$	$25 * 2$	$70 * 2$	
<b>2 X (from Y)</b>	0	0	0	$= 30$	$= 110$	$160$	$= 60$	$= 130$	$= 180$	$= 50$	$= 140$	
<b>Gross requirements</b>												
<b>1 X (from U)</b>	0	15	55	80	30	65	90	25	70			
				$30 + 8$	$110 +$	$160 +$	$60 + 9$	$130 +$	$180 +$		$140 +$	
<b>Total gross requirements X</b>	0	$15 + 0$	$55 + 0$	$0 =$	$30 =$	$65 =$	$0 =$	$25 =$	$70 =$	$50 + 0$	$0 =$	
	0	$= 15$	$= 55$	110	140	225	150	155	250	$= 50$	140	
<b>Inventory X</b>				10								
				$15 - 10$								
<b>Net requirements X</b>	0	$= 5$	55	110	140	225	150	155	250	50	140	
<b>Time phased net requirements X</b>	5	55	110	140	225	150	155	250	50	140		



# Question Two



# Question Two

## Question Two

A manufacturing company produces two products, A and B, which have a common component Y (see Figure 1). Table 3 shows the MPS for A and B for the next eight weeks. The projected inventory levels for A and B at the end of week 3 are 30 and 25 units, respectively. In addition, 5 units of component X will be available in week 4, while 50 units of component Y are expected to arrive in week 5.

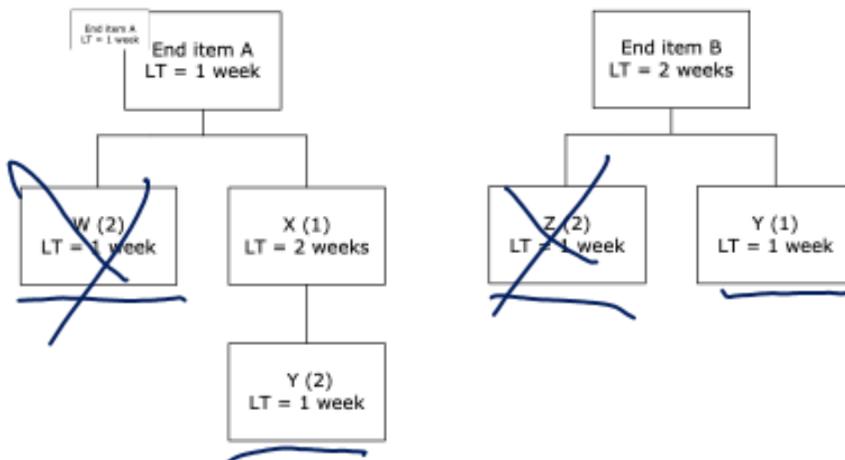


Figure 1: Product structure diagram for A and B

Table 3: MPS: weekly demand for A and B

Week	4	5	6	7	8	9	10	11
Demand A	65	55	30	95	40	25	30	35
Demand B	55	75	40	55	85	80	85	95

- Determine the planned order release (lot-for-lot) for Y. Describe briefly your approach and arrange your calculations in an appropriate table.
- Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.



## Question Two

- a) Determine the planned order release (lot-for-lot) for Y. Describe briefly your approach and arrange your calculations in an appropriate table.



# Question Two

- a) Determine the planned order release (lot-for-lot) for Y. Describe briefly your approach and arrange your calculations in an appropriate table.

Week	1	2	3	4	5	6	7	8	9	10	11
Gross requirement A				65	55	30	95	40	25	30	35
Inventory A				30	0						
Net requirement A				$\frac{65-30}{=35}$	55	30	95	40	25	30	35
Time phased Net A =POR				35	55	30	95	40	25	30	35



# Question Two

- a) Determine the planned order release (lot-for-lot) for Y. Describe briefly your approach and arrange your calculations in an appropriate table.

Week	1	2	3	4	5	6	7	8	9	10	11
Gross requirement B				55	75	40	35	85	80	85	95
Inventory B			25	0							
Net requirement B				$\frac{55-25}{=30}$	75	40	35	85	80	85	95
Time phased Net B		30	75	40	35	85	80	85	95		



# Question Two

- a) Determine the planned order release (lot-for-lot) for Y. Describe briefly your approach and arrange your calculations in an appropriate table.

Week	1	2	3	4	5	6	7	8	9	10	11
Gross requirement X			35	55	30	95	40	25	30	35	
Scheduled receipts				5							
Net requirement X			30	55 - 5 = 50	30	95	40	25	30	35	
Time phased Net X FOR	35 30	50	30	95	40	25	30	35			



# Question Two

- a) Determine the planned order release (lot-for-lot) for Y. Describe briefly your approach and arrange your calculations in an appropriate table.

Week	1	2	3	4	5	6	7	8	9	10	11
Gross requirement Y (from X)	$\frac{30 \cdot 2}{= 60}$ $\frac{70}{70}$	$\frac{30 \cdot 2}{= 60}$ $\frac{100}{100}$	$30 \cdot 2 = 60$	$98 \cdot 2 = 196$	$40 \cdot 2 = 80$	$25 \cdot 2 = 50$	$30 \cdot 2 = 60$	$35 \cdot 2 = 70$			
Gross requirement Y (from B)		30	75	40	35	85	80	85	95		
Total gross requirement Y	<del>70</del>	<del>130</del>	<del>230</del> $60+75$ $= 135$	230	110	135	140	155	95		
Scheduled receipts					50						
Net requirement Y FOR =	<del>60</del> $\frac{60}{13} = 8$	<del>136</del> $136 - 8 = 135$	230	230	60	135	140	155	95		



# Question Two

- a) Determine the planned order release (lot-for-lot) for Y. Describe briefly your approach and arrange your calculations in an appropriate table.

Week	1	2	3	4	5	6	7	8	9	10	11
<b>Gross requirement A</b>				65	55	30	95	40	25	30	35
<b>Inventory A</b>			30		0						
<b>Net requirement A</b>			65-30 = 35		55	30	95	40	25	30	35
<b>Time phased Net A</b>			35	55	30	95	40	25	30	35	



# Question Two

- a) Determine the planned order release (lot-for-lot) for Y. Describe briefly your approach and arrange your calculations in an appropriate table.

Week	1	2	3	4	5	6	7	8	9	10	11
<b>Gross requirement B</b>				55	75	40	55	85	80	85	95
<b>Inventory B</b>			25	0							
<b>Net requirement B</b>				55-25 = 30	75	40	55	85	80	85	95
<b>Time phased Net B</b>		30	75	40	55	85	80	85	95		



# Question Two

- a) Determine the planned order release (lot-for-lot) for Y. Describe briefly your approach and arrange your calculations in an appropriate table.

Week	1	2	3	4	5	6	7	8	9	10	11
Gross requirement X			35	55	30	95	40	25	30	35	
Scheduled receipts					5						
Net requirement X				55-5							
Time phased Net X	35	50	30	95	= 50	30	95	40	25	30	35



# Question Two

- a) Determine the planned order release (lot-for-lot) for Y. Describe briefly your approach and arrange your calculations in an appropriate table.

Week	1	2	3	4	5	6	7	8	9	10	11
Gross requirement Y (from X)	$35*2=$ 70	$50*2=$ $= 100$	$30*2=$ $= 60$	$95*2=$ $= 190$	$40*2=$ $= 80$	$25*2=$ $= 50$	$30*2=$ $= 60$	$35*2=$ $= 70$			
Gross requirement Y (from B)		30	75	40	55	85	80	85	95		
Total gross requirement Y		$100+30=$ 130	$60+7=$ 135	$190+40=$ 230	$80+5=$ 135	$50+8=$ 135	$60+8=$ 140	$70+8=$ 155	95		
Scheduled receipts					50						
Net requirement Y	70	130	135	230	85	135	140	150	95		
POR	130	135	230	85	135	140	150	95			



## Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

Capacity = 120

Week	1	2	3	4	5	6	7	8
Original POR Y	140	230	230	600	135	140	155	95
Capacity	120	120	120	120	120	120	120	120

The plan we identified in part (a) is not feasible

Feasibility check : a feasible plan exists if cumulative capacity is greater than cumulative demand



# Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

Week	1	2	3	4	5	6	7	8
Original POR Y	<del>150</del> 140	<del>135</del> 230	230	<del>60</del> <del>85</del>	135	140	155	95
Capacity	120	120	120	120	120	120	120	120
Cumulative requirement	140 130	370 265	600 495	660 580	795 715	935 885	1090 1005	1190 1000
Cumulative capacity	120	240	360	480	600	720	840	960

cumulative capacity < cumulative demand  
∴ infeasible plan.



# Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

If capacity = 120 then we have the following:

Week	1	2	3	4	5	6	7	8
Original POR Y	130	135	230	85	135	140	150	95
Capacity	120	120	120	120	120	120	120	120

We note that in weeks 1,2,3,5,6 and 7 our POR is greater than our capacity of 120 units. Therefore, the plan identified in part (a) is not feasible.

We can use our feasibility check to see if a feasible plan exists.



# Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

The feasibility check states a feasible plan exists **IF** cumulative capacity is **greater** than cumulative demand:

Week	1	2	3	4	5	6	7	8
Original POR Y	130	135	230	85	135	140	150	95
Capacity	120	120	120	120	120	120	120	120
Cumulative requirement	140	130+135 =265	265+230 = 495	495+85 = 580	580+135 = 715	715+140 = 855	855+150 = 1005	1005+95 = 1100
Cumulative capacity	120	120+120 = 240	240+120 = 360	360+120 = 480	480+120 = 600	600+120 = 720	720+120 = 840	840+120 = 960

Here we see that our cumulative capacity in each period is less than our cumulative demand. No feasible solution exists.



# Alternative scenario for you to try



## Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

Suppose that our POR is instead:

Week	1	2	3	4	5	6	7	8
POR	90	140	60	85	110	40	125	70

Is there a feasible plan in this scenario?



## Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

Try before checking the solutions



## Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

If capacity = 120 then we have the following:

Week	1	2	3	4	5	6	7	8
Original POR Y	90	140	60	85	110	40	125	70
Capacity	120	120	120	120	120	120	120	120

In this scenario we note that in weeks 2, and 7 our POR is greater than our capacity of 120 units. Therefore, the plan identified in part (a) is not feasible.

We can use our feasibility check to see if a feasible plan exists.



## Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

- Here we see that our cumulative capacity in each period is **greater** than our cumulative demand.
- To find a feasible plan we look for the first week whereby capacity < demand:

In week 2:

- Requirement (140) is 20 units greater than capacity (120).
- We can backshift additional 20 units to week 1 where there is capacity

In week 7:

- Requirement (125) is 5 units greater than capacity (120)
- We can backshift additional 5 units to week 6



## Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

Week	1	2	3	4	5	6	7	8
Original POR Y	90	140	60	85	110	40	125	70
Capacity	120	120	120	120	120	120	120	120
Cumulative requirement	90	230	290	375	485	525	650	720
Cumulative capacity	120	240	360	480	600	720	840	960
	$90+20 =$	$140-20 =$				$40+5 =$	$125-5 =$	
Modified POR	110	120	60	85	110	45	120	70
	$110-90 =$	$20+120-$						
Inventory	20	$= 0$	$= 0$	$= 0$	$110 = 0$	$= 5$	$125 = 0$	$= 0$



## Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

The cost of this plan is calculated as order cost + inventory cost

$$\begin{aligned} &= (8 \times 150) + (25 \times 0.5) \\ &= \text{£1,212.50} \end{aligned}$$

Recall that lot shifting will give find a feasible plan (if one exists), **but not necessarily an optimal plan.**

=> We can use the improvement procedure to find an improved plan.



## Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

First, find the excess capacity:

Week	1	2	3	4	5	6	7	8
Modified POR	110	120	60	85	110	45	120	70
Excess capacity	10	0	60	35	10	75	0	50

Starting with the last period, week 8, is it possible to backshift the entire demand (70 units)? Yes, week 6 has capacity of 75 units.

Now, check whether the additional holding cost is less than the fixed order cost:

$$\text{Holding cost } £0.50 \text{ per week } £0.50 * 70 * 2 = £70 < £150$$

Thus, we want to backshift week 8 (70 units) to week 6



## Question Two

- b) Suppose that the capacity to produce Y is 120 units per week. The production setup cost for Y is £150 and the holding cost is £0.50 per unit per week. Is the Planned order release for Y from part (a) capacity feasible? If not, try to obtain your best possible capacity feasible plan for Y.

Result:

Week	1	2	3	4	5	6	7	8
Modified POR	110	120	60	85	110	45	120	70
Modified POR	110	120	60	85	110	115	120	0
Excess capacity	120-110 =10	120-120 = 0	120-60 = 60	120-85=35	120-110 = 10	120-115 = 5	120-120 = 0	120-0 = 120
Inventory	20	0	0	0	0	5	0	0

Total cost of this plan =  $7*150 + (0.5*25) = £1,062.5$

Is this a better plan? Yes  $£1,062.5 < £1,212.50$



# Question Three



# Question Three

## Question Three

Office Supplies Ltd. produces office equipment. Their most popular item is the Soft Chair. The demand for the chair over an eight-week period is shown below:

Week	3	4	5	6	7	8	9	10
Demand	150	70	190	80	60	100	85	120

The lead times are given as follows: two weeks for the chairs, seat and back and one week for the legs. The company is expecting a receipt of 50 seat units in week two and 20 back units in week 5.

At the end of week 2 the company expects to have 260 chair units in inventory. In week one, the company expects to have 70 seat units, 35 back units and 60 leg units in inventory.

- (a) Draw the product structure diagram (bill of materials) for the chair
- (b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.
- (c) Compare the cost of the lot for lot lotsizing POR for the seat with EOQ lotsizing. Assume the setup cost is £275 and the holding cost is £1.50 per unit per week.



# Question Three

- a) Draw the product structure diagram (bill of materials) for the chair



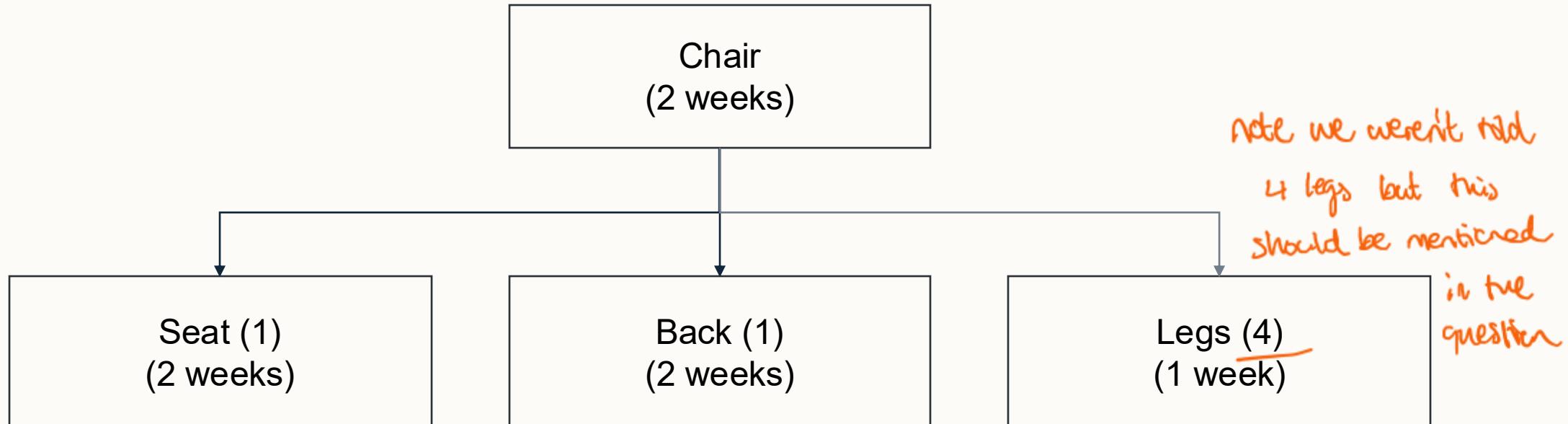
## Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.



# Question Three

- a) Draw the product structure diagram (bill of materials) for the chair





# Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.

Chair:

week	1	2	3	4	5	6	7	8	9	10
Gross Demand										
Inventory										
Net demand										
Time phased										
Planned order release										



# Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.

**Seat:**



# Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.

Back:



# Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.

Legs:

Week	1	2	3	4	5	6	7	8	9	10
gross demand										
inventory										
scheduled receipts										
net demand										
time phased										



# Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.

Summary	week 1	week 2	week 3	week 4	week 5	week 6	week 7	week 8	week 9	week 10
chair										
seat										
back										
legs										



# Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.

week	1	2	3	4	5	6	7	8	9	10
Gross Demand			150	70	190	80	60	100	85	120
Inventory		260	260-150 = 110	110-70 = 40	0					
Net demand			0	0	190-40 = 150	80	60	100	85	120
Time phased			150	80	60	100	85	120		
Planned order release			150	80	60	100	85	120		



# Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.

Seat:

Week	1	2	3	4	5	6	7	8	9	10
Gross demand	0	0	150	80	60	100	85	120		
Inventory	70	70	70+50 = 120	0						
Scheduled receipts		50	0	0	0					
Net demand	0	0	150- 120 = 30	80	60	100	85	120		
Time phased	30	80	60	100	85	120				



# Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.

Seat:

Week	1	2	3	4	5	6	7	8	9	10
gross demand	0	0	150	80	60	100	85	120	0	0
inventory	35	35	40							
scheduled receipts		5	0	0	20	0	0	0		
net demand			150-40 =110	80	60-20 = 40	100	85	120		
time phased	110	80	40	100	85	120				



# Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.

Legs:

Week	1	2	3	4	5	6	7	8	9	10
gross demand	0	0	600	320	240	400	340	480		
inventory	60	60	60							
scheduled receipts			0	0	0	0	0	0		
net demand			600- 60= 540	320	240	400	340	480		
time phased		540	320	240	400	340	480	0		



# Question Three

- b) Using the demand for the chairs given in the table above, determine the planned order release (lot-for-lot) for the chairs and component parts using an MRP approach.

Summary	week 1	week 2	week 3	week 4	week 5	week 6	week 7	week 8	week 9	week 10
chair	0	0	135	90	60	100	85	120	0	0
seat	30	80	60	100	85	120	0	0	0	0
back	115	90	55	100	85	120	0	0	0	0
legs	0	540	320	240	400	340	480	0	0	0



# Question Three

- c) Compare the cost of the lot for lot sizing POR for the seat with EOQ lotsizing. Assume the setup cost is £275 and the holding cost is £1.50 per unit per week.



# Question Three

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Seat	week 1	week 2	week 3	week 4	week 5	week 6
Original POR						
EOQ POR						
inventory						



# Question Three

- c) Compare the cost of the lot for lot sizing POR for the seat with EOQ lotsizing. Assume the setup cost is £275 and the holding cost is £1.50 per unit per week.

The cost of the plan in part (b) is given as:

*Total cost*

$$\begin{aligned} &= (\text{number of orders} * \text{order holding cost}) \\ &+ (\text{inventory units} * \text{inventory holding cost}) \end{aligned}$$

In this plan, no inventory is held, but the maximum number of orders is made:

$$\Rightarrow \text{total cost} = 6 * 275 = \text{£1650}$$

EOQ Lotsizing:

$$\text{Recall EOQ formula: } Q^* = \sqrt{\frac{2K\lambda}{h}}$$

Here we have our fixed cost  $K = \text{£275}$  and holding cost  $h = \text{£1.50}$  per unit per week.

We need to find average demand  $\lambda$ :

$$\lambda = \frac{30 + 80 + 60 + 100 + 85 + 25}{6}$$

$$= 89.167$$

Thus, EOQ gives

$$\begin{aligned} Q^* &= \sqrt{\frac{2 * 275 * 89.167}{1.5}} \\ &= 180.816 = 190 \text{ units} \end{aligned}$$



# Question Three

- c) Compare the cost of the lot for lot lotsizing POR for the seat with EOQ lotsizing. Assume the setup cost is £275 and the holding cost is £1.50 per unit per week.

Seat	week 1	week 2	week 3	week 4	week 5	week 6
Original POR	30	80	60	100	85	120
EOQ POR	190			180		180
inventory	160	80	20	100	15	75

Cost associated with EOQ plan:

- Set up cost:  $3 * 275 = 825$
- Inventory cost:  $(160 + 80 + 20 + 100 + 15 + 75) * 3 = 675$
- Total cost = £1,500 less than our cost of £1,650 for the lot for lot plan



# Thank you