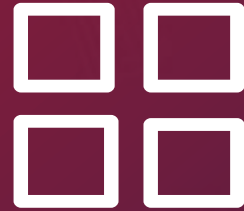


# INNOVATION AND ENTREPRENEURSHIP

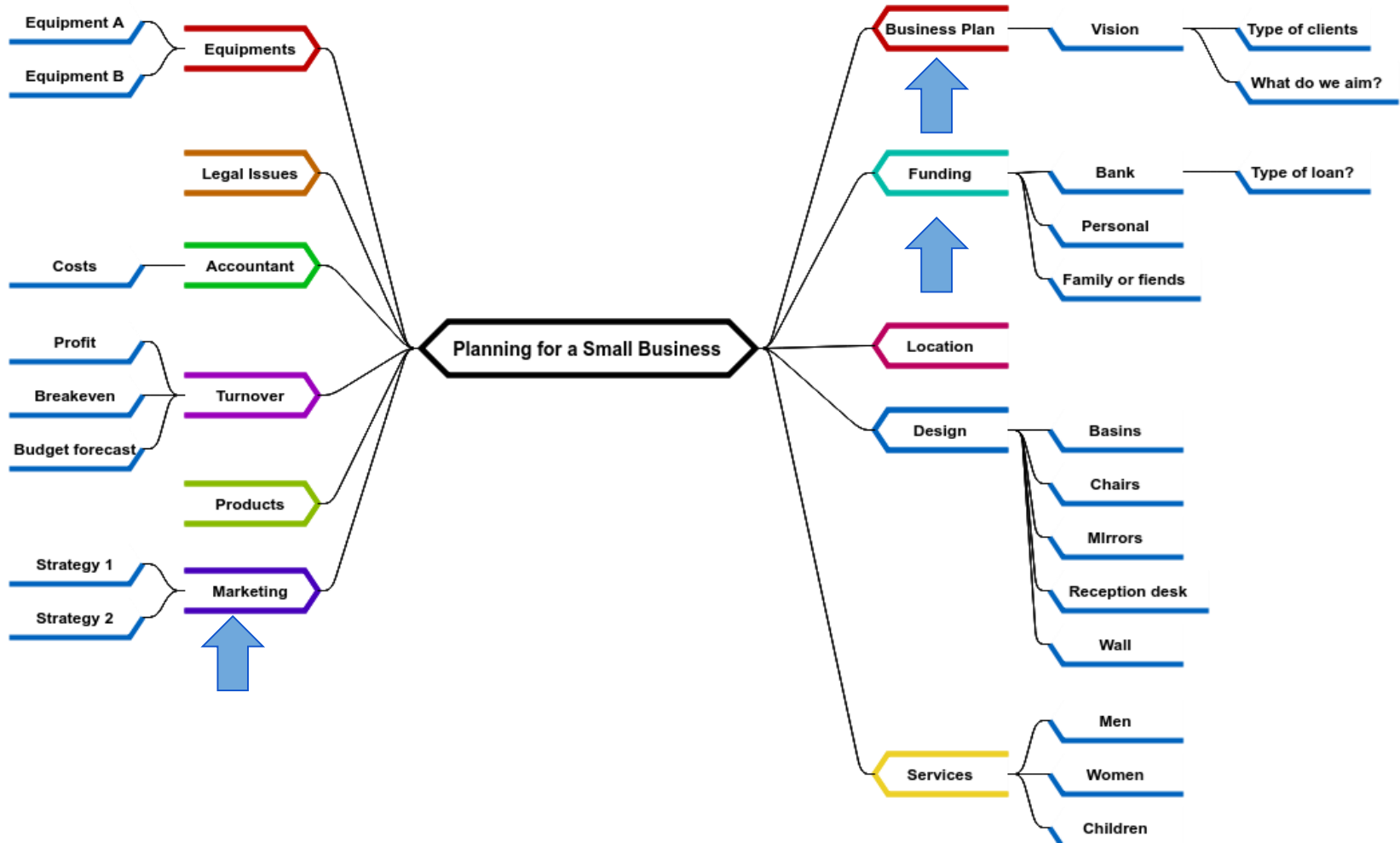


Sessions 8 & 9  
Satish Medapati

# AGENDA..

- HOW TO PLAN FOR A BUSINESS
- WHERE TO START ONCE YOU HAVE MAPPED OUT THE PRODUCT
- HOW TO LEVERAGE EXPERIMENTS
- HOW TO ALIGN BUSINESS GOALS
- PRODUCT MARKET FIT

# MIND MAP OF BUSINESS LANDSCAPE



# SMART CRITERIA

Become more successful  
by setting better goals



Specific



Measurable



Assignable



Relevant



Time-based

Business

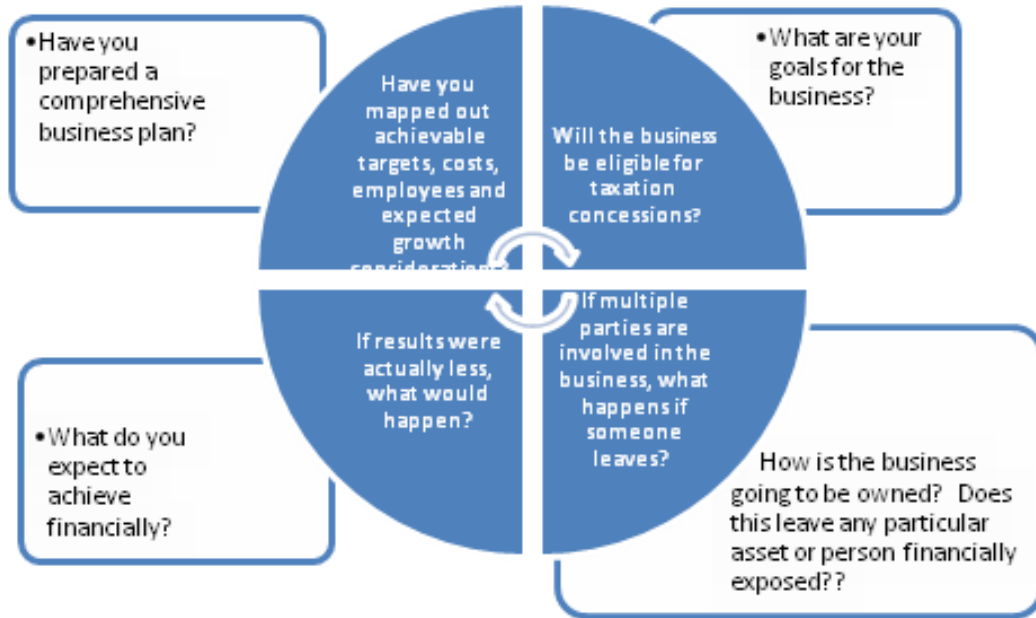
50MINUTES.com

How do we set out goals ? SMART framework

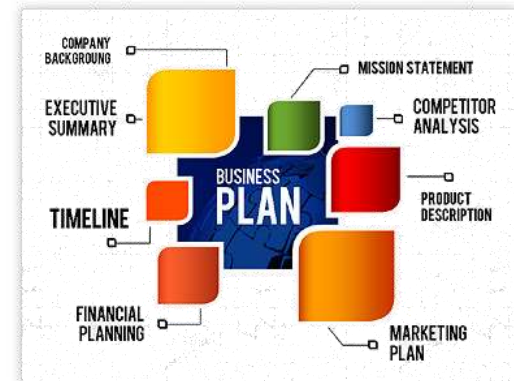


Specific	Measurable	Attainable	Relevant	Time-Bound
Make sure your goals are focused and identify a tangible outcome. Without the specifics, your goal runs the risk of being too vague to achieve. Being more specific helps you identify what you want to achieve. You should also identify what resources you are going to leverage to achieve success.	You should have some clear definition of success. This will help you to evaluate achievement and also progress. This component often answers how much or how many and highlights how you'll know you achieved your goal.	Your goal should be challenging, but still reasonable to achieve. Reflecting on this component can reveal any potential barriers that you may need to overcome to realize success. Outline the steps you're planning to take to achieve your goal.	This is about getting real with yourself and ensuring what you're trying to achieve is worthwhile to you. Determining if this is aligned to your values and if it is a priority focus for you. This helps you answer the why.	Every goal needs a target date, something that motivates you to really apply the focus and discipline necessary to achieve it. This answers when. It's important to set a realistic time frame to achieve your goal to ensure you don't get discouraged.

# BUSINESS PLANNING



1. Research, research, research.
2. Determine the purpose of your **plan**. ...
3. Create a **company** profile. ...
4. Document all aspects of your **business**. ...
5. Have a strategic marketing **plan** in place. ...
6. Make it adaptable based on your audience. ...



## Business Planning Stage: Playbook

- Summary (Business vs. Revenue Model)
- Corporate Structure
- Big Picture Goals
- Market Sizing
- Human Capital & Costs
- Revenue Planning (Short Cycles)
- Unit Economics
- GTM Templates (covering in Depth)
- Cap Table Management (Venture hacks)
- Technology Assessment
- Competitive Assessment

Gaining Initial Traction



Getting your FIRST Customer !

- **Manufacturing:**
- **Technology**
- **Services**

# GETTING YOUR FIRST CUSTOMER

First KNOW who you are selling to and what problems you are solving for them

1. Use Relationships you have
2. List Builds
3. Stalk & Talk
3. Partnerships
4. Expertise
5. Content, Social



# Minimum Viable Product

## WHAT IS A MINIMUM VIABLE PRODUCT

		
<b>M</b> Minimum	<b>V</b> Viable	<b>P</b> Product
The most rudimentary, bare-bones foundation of the solution possible	Sufficient enough for early adopters	Something tangible customers can touch and feel

### HOW **NOT** TO BUILD A MINIMUM VIABLE PRODUCT



1



2



3



4

### ALSO HOW **NOT** TO BUILD A MINIMUM VIABLE PRODUCT



1



2



3



4

### HOW **TO** BUILD A MINIMUM VIABLE PRODUCT



1



2



3



4

# Initial Traction



## B2B Product

1. Walking in to corporate offices to see what they needed - understand client requirement first ?
2. Creating mock screens and asking clients if they will pay , than investing lot of money to build and then fail
3. Exploring all cost cutting options - free server , subsidised govt incubators like nasscom, leverage networks to refer clients free , take consultants on project basis for non core activities



## B2C Consumer

1. Research on needs and problem that you are solving. Come out with an MVP
2. Get the first 100 users and research extensively on their behavioral patterns (what do they do, what do they not do)
3. Build feature set but be fluid with the same (Product Creep)
4. Grow through customer referrals and rewards
5. Product Market Fit



## B2B Services

1. You already know the gap in the market, opportunity size and the skillsets required for undertaking a task
2. Sell services for the market with optimum PRICING and cost arbitrage
3. Manage people vs. project vs bench strength with thorough Cashflow management
4. Go after X% GP margins



## B2B Manufacturing

1. Identify a niche segment that has a product or a cost arbitrage (Definitive expertise required)
2. Sell services for the market with optimum PRICING
3. Quality , Agility and SCM

# Conceptual Short Case

Ram and Shiv are friends. They both were classmates at IIT Sricity and got into good IT jobs after their coursework in 2017. Both of them were made to take semi-paid leave during Covid'19 for 6 months. Ram worked at a healthcare major as an IT consultant and Shiv was in a robotics firm. As they have now lot of free time, they both decided separately to start their own companies.

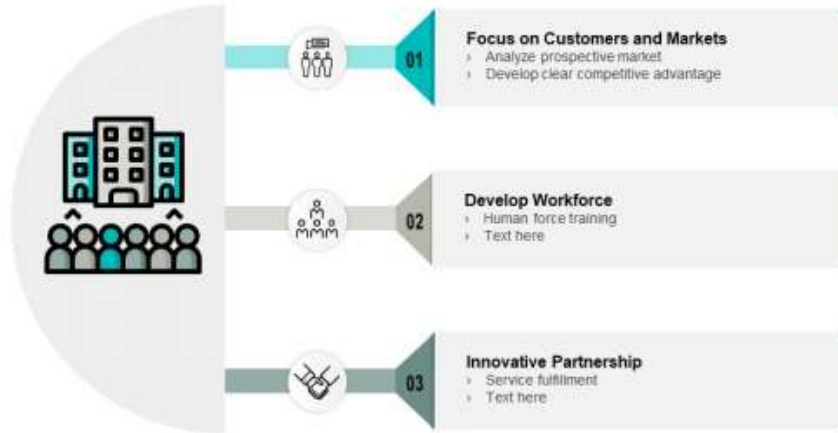
Ram started realizing that there were gaps in the process in the job what we was doing . He thought he can do a healthcare privacy layer on top of databases but did not know where to start. He was sure that he would need to be compliant to Government rules but again did not know what to do. He felt that there is a great need for this security layer and he can become an entrepreneur. He started coding it right away and now in a month, he was already at a decent place in terms of building the product. He thought he can gain traction by selling it to B2B enterprises.

Shiv was in robotics and their firm was developing delivery drones. However, Shiv felt this market is very competitive. He had an idea of developing autonomous tractors for the farm sector but wasn't sure. He was brought up in a village and hence was always sure that he would go back to his village and help the agricultural community. He has been working on putting together the business aspects for over a month now and still doesn't seem to know where to start or where to end.

# Managing Operations



## Best Practices of Building Small Business Operations



This slide is 100% editable - Adapt it to your needs and capture your audience's attention.

### CLIENT COMMUNICATION:

- PROFESSIONAL EMAIL
- PROJECT MANAGEMENT
- DOCUMENT TEMPLATES



### INTERNAL/EMPLOYEE:

- CRM
- EMPLOYEE MANAGEMENT
- PROJECT MANAGEMENT
- COMMUNICATION CHANNELS
- TRACKING WORK

**You know your customers!**  
**You know your product**

● **What Next ?**

SWOT

Marketing Plan

Marketing Mix

Product Market  
Fit

Financial  
Management

Growth

# Who is your Customer and Where is He/She?

Think about who are the gatekeepers, influencers and what role they play.

## BUYING ROLES

- Initiator
- Influencers/Evaluators
- Gatekeepers
- Decider
- Purchaser
- Users

## DECISION-MAKING PROCESS

- Need Recognition
- Information Search
- Evaluation of Alternatives
- Purchase
- Post-Purchase Behavior

Political,  
economic, social  
and technological  
parameters apply.

## Where is He/She? How to Target:

- Association Events
  - Chamber Events
  - Clubs/Social Spaces (Post Covid?)
  - Social Media
  - Trade Shows
  - Business Publications
  - Webinars
  - Seminars
  - Industry Associations
- 
- Research
  - Primary Research
  - Secondary Research

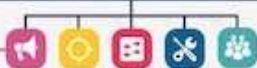
**Your marketing plan is your strategy  
of allocating resources (time, money,  
effort, focus) in order to reach your  
goal**

## The Marketing Plan-on-a-Page Template

Business Objectives	Marketing Priorities	Marketing Goals	Marketing Strategy	Key Actions	Dependencies and Risks
<i>What the company wants to achieve</i>	<i>The top areas of focus for marketing leadership</i>	<i>What marketing will contribute to business objectives</i>	<i>The approach marketing takes to achieve its goals</i>	<i>How the marketing strategy will be executed</i>	<i>What must be addressed for the strategy to work</i>
					



# BUSINESS STRATEGY 2021



## Marketing

### Target Customers

- Lay out growth strategy
- Produce conversion funnel
- Develop retention email campaign

### Outreach Campaign

### Existing Users

- Satisfied
- Suggestions
- Rapport?

### New Users

- Likes?
- Dislikes?
- Conversion points

### Business Users

- User experience?
- Preferences/suggestions?

## Goals

### KPIs

- 1st Quarter
- 1st Year
- 5th Year

### Financial Projection

- Revenue
- Overhead

### Online Mentions

- The Next Web
- Forbes
- Entrepreneur
- Mashable

## SWOT

### Link Candy

- Larger company
- Larger social media following
- Less robust tool
- Poor template design
- Lack of categories

### Brand Savvy

- Medium-sized company
- Substantial social media following
- Intuitive tool and impressive UX
- Poor copywriting
- No blog

### Customize.me

- Oldest company
- Easily-recognized
- Many other tools available
- Not the best tool available
- Not well known for link management

## Documents + Tools

### Create an Executive Summary, include:

- Mission statement
- Elevator pitch
- Industry analysis
- Competitive analysis
- Operations plan

### Project Management Tools

- Trello
- Basecamp
- Wrike

### Unique Selling Proposition

- What do we accomplish?
- Consider target audience and collective end goal
- Formulate multiple, choose best

## Team

### CEO/Founder

- Jenna Cruze
- 10 years CTO for Doodley
- Major social media influencer

### Marketing

- Barry Allen 7 years
- Marketing Director
- Author of Marketing 201

### Developer

- Norman Waits
- Former Sr. Developer at Google

### Communications

- Alexandra Kane
- Former PR Chief at Vann Tech, Copywriter at Somo Floss

# GO-TO-MARKET STRATEGY

- Goals in the year
- Whom to sell ?
- Marketing Strategies
- Partnership Strategies
- Channel Partners
- Pricing
- Metrics and Measurement

Definition:

A go-to-market strategy (GTM) is the plan for targeting the right pain point with the right sales and marketing process, so you can grow your business at the optimum pace. You can create a GTM strategy for a new business but also for a new feature, brand or location.

# Value Matrix

	Pain Points	Product Value	Message
User	<ul style="list-style-type: none"><li>• Wasting hours a day on admin tasks</li><li>• Misses quota</li><li>• Boss on their back about CRM updates</li></ul>	<ul style="list-style-type: none"><li>• Saves sales reps an hour every day</li><li>• Gives them more time to sell and hit quota</li><li>• Gets updates done without manual effort</li></ul>	<ul style="list-style-type: none"><li>• Stop wasting selling time in CRM with sales AI</li></ul>
Influencer	<ul style="list-style-type: none"><li>• Poor data quality</li><li>• Chasing sales reps for CRM updates</li></ul>	<ul style="list-style-type: none"><li>• Improves CRM data quality by automating data collection</li><li>• Automates rep CRM updates so there's no need to ask reps to perform them</li></ul>	<ul style="list-style-type: none"><li>• Clean up your messy customer data with sales automation</li></ul>

**Value Matrix and messaging around the pain point:** This is a good way to understand what the pain point is and how to set up messaging to address the pain point.

# GO-TO-MARKET STRATEGY

- **Choose a marketing strategy:** This is where you figure out your inbound and outbound strategies (content, email, outreach etc)
- **Choose a sales strategy:** You might use only one or a mix of self service where they enter credit card and buy, inside sales, heavy duty field sales or a channel model.

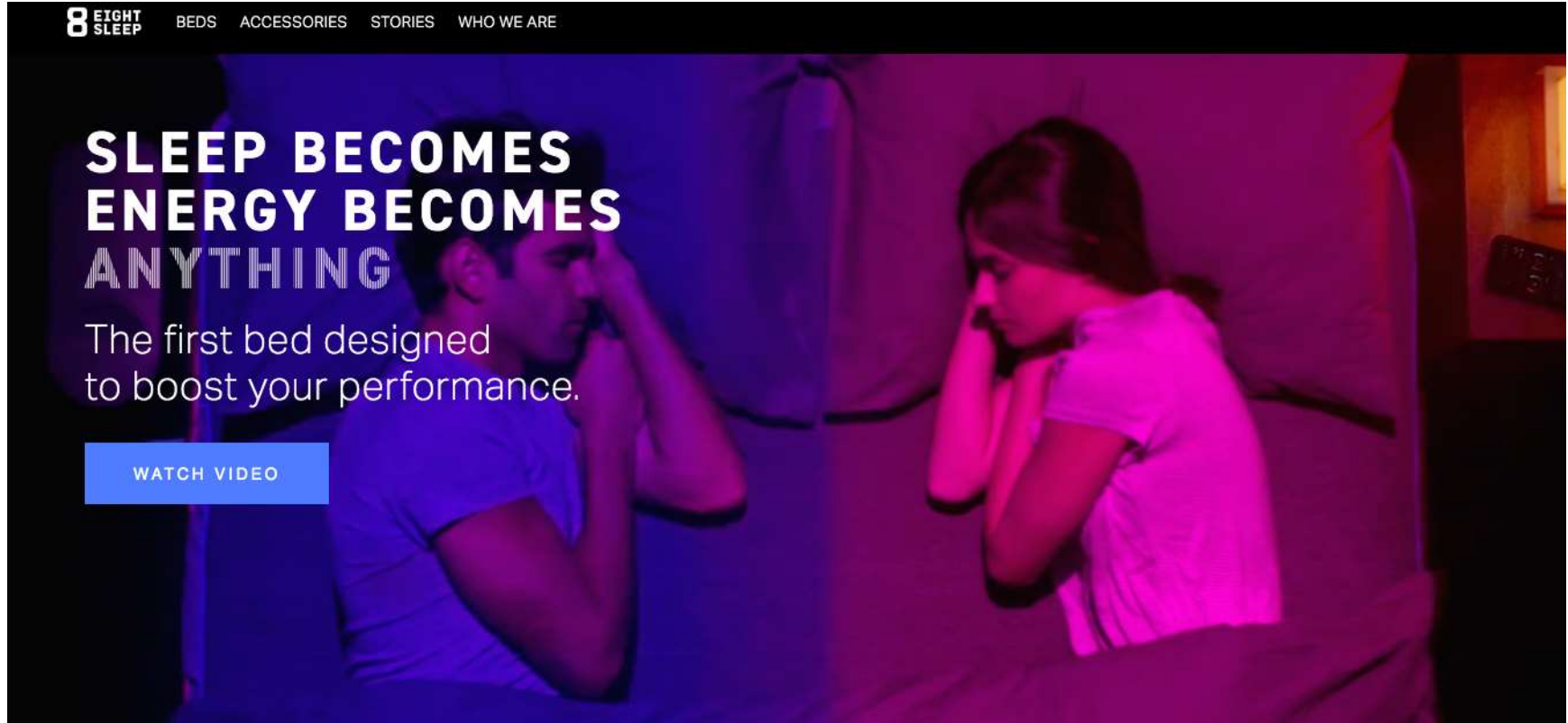
**Sales is** when you're face-to-face **with a** customer, convincing a person to buy your product while **Marketing is** the collection of decisions you make about the **market** that leads to successful **sales**. **Marketing is** the planning part of **sales**.

**How do I pick the right benefits, headline and messaging for my GTM?**

**Use the positioning process and the strategic sales narrative**

**Al Ries definition:** *“Positioning is not what you do to the product; it’s what you do to the mind of the prospect. It’s how you differentiate your brand in the mind. Positioning compensates for our over-communicated society by using an oversimplified message to cut through the clutter and get into the mind. Positioning focuses on the perceptions of the prospect not on the reality of the brand.”*

# Positioning Examples

A man and a woman are shown sleeping in a bed. The man is on the left, wearing a blue t-shirt, and the woman is on the right, wearing a white t-shirt. They are both resting their heads on their hands. The scene is lit with a mix of blue and orange light, creating a calm and cozy atmosphere. The background is dark, and the bed has white linens.

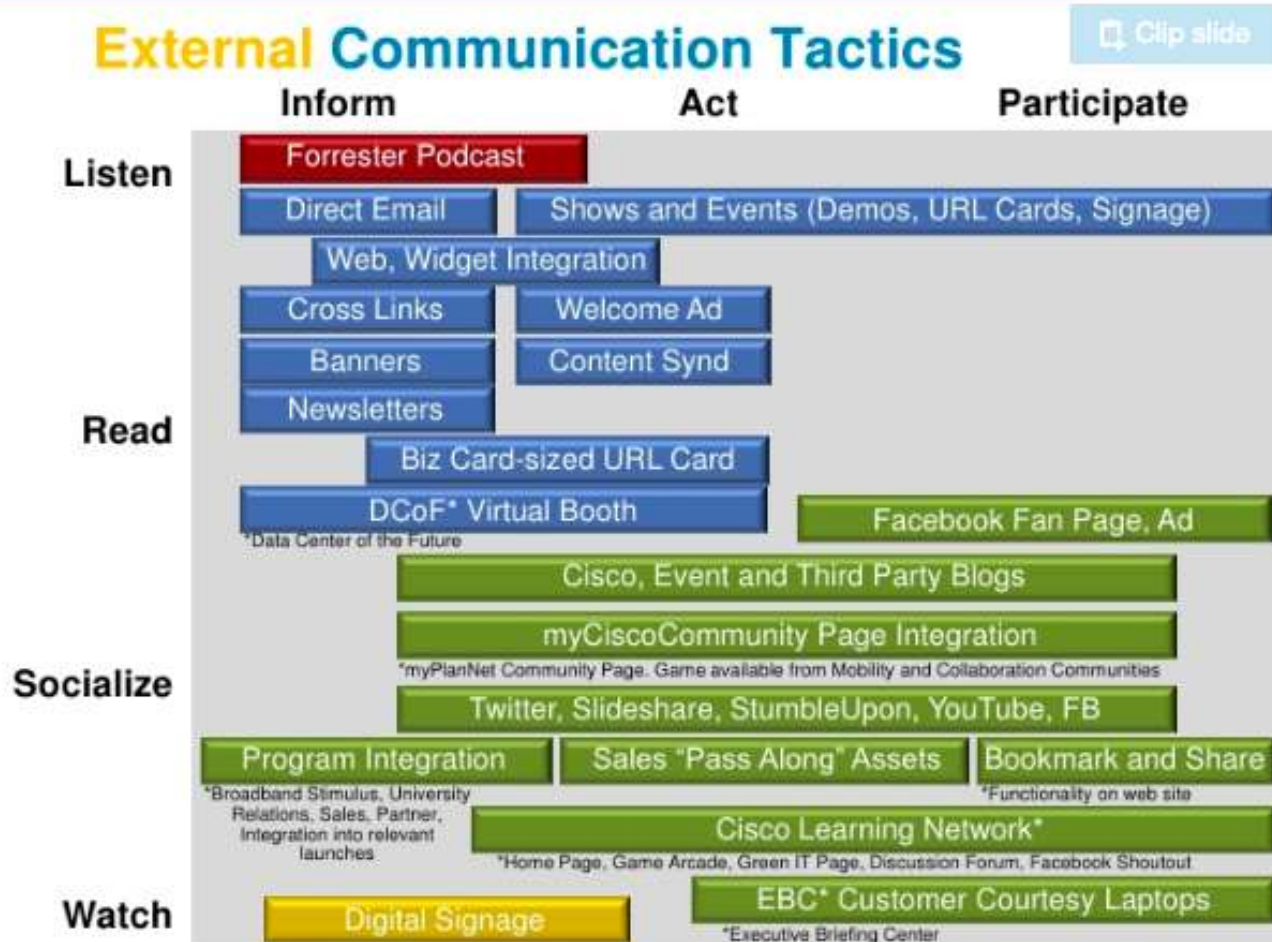
**8 EIGHT SLEEP** BEDS ACCESSORIES STORIES WHO WE ARE

## SLEEP BECOMES ENERGY BECOMES ANYTHING

The first bed designed  
to boost your performance.

[WATCH VIDEO](#)

# Cisco's GTM for a learning game





# Measure the Results: KPIs and Benchmarks





# Product led GTM for Technology Companies

## GTM Evolution



# Developing your Marketing Strategy

## DEVELOPING YOUR MARKETING STRATEGY

**Research your target audience** – what products do they use? How do they find new businesses? What services do they?

**Identify problems in your industry** – what are the failures? Where are the gaps? How can your business fill in the gaps? What sets you apart?

**Create a budget** – how much money do you have each month to devote to marketing? Is your budget going to grow? You may need to revise your budget over time, but you can start as low as \$100/month

**Get the scoop on your competitors** – what are others in the business doing? What are they doing right? What are they doing wrong?

**Decide how your target audience finds new business and direct your marketing dollars and energy towards that.**

## EXAMPLE OF GEARING YOUR MARKETING STRATEGY TOWARDS YOUR TARGET AUDIENCE

**The business: retail store geared for teenage girls.**

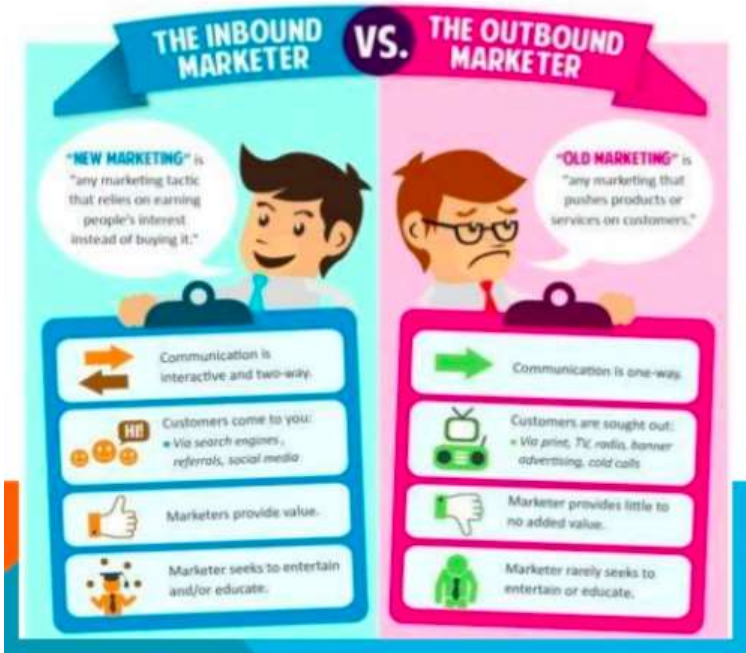
**Your market is obsessed with social media** – get your clothes on Facebook, twitter, Instagram, and Pinterest. Suggest outfits. Recommend accessories. Give them looks to emulate. Encourage them to Like or Follow You to get the latest news & deals.

**Their parents are most likely paying for their clothes** – get parents' email addresses and home address. Send them coupons once per month via email and once per month via regular mail.

**They wear what their friends wear** – create a referral program. If your customer refers a new customer, they get a free bracelet.

**Make products they actually want to wear** – fashion trends change rapidly, so make sure you sell clothes teenage girls actually want to buy. For example, Abercrombie & Fitch is struggling because teens no longer want to wear store logos on their t-shirts. The market shifted, and teenagers look for a more unique style.

# Marketing Communications Mix



## The Marketing Communications Mix - Tactics

	<u>PROS</u>	<u>CONS</u>
Advertising	+ control + impact	- cost - credibility
Sales Promotion	+ sales volume + trial	- profits - long-term loyalty
Public Relations	+ credibility + cost	- control - frequency
Direct Marketing	+ impact + complex products	- cost (most expensive) - reach

### OUTBOUND MARKETING

#### Outbound marketing "the old way":

- TV, print, and radio ads
- Cold calling
- Billboards

#### Disadvantages:

- Tends to be more costly
- Market is more diverse now
- People don't want to be told what to buy

#### Advantages:

- Fast to implement
- Relatively easy to track & measure ROI

### INBOUND MARKETING

#### Offering content to users they want.

- Social media
- Website
- Blogs
- Videos, pictures, multimedia & more

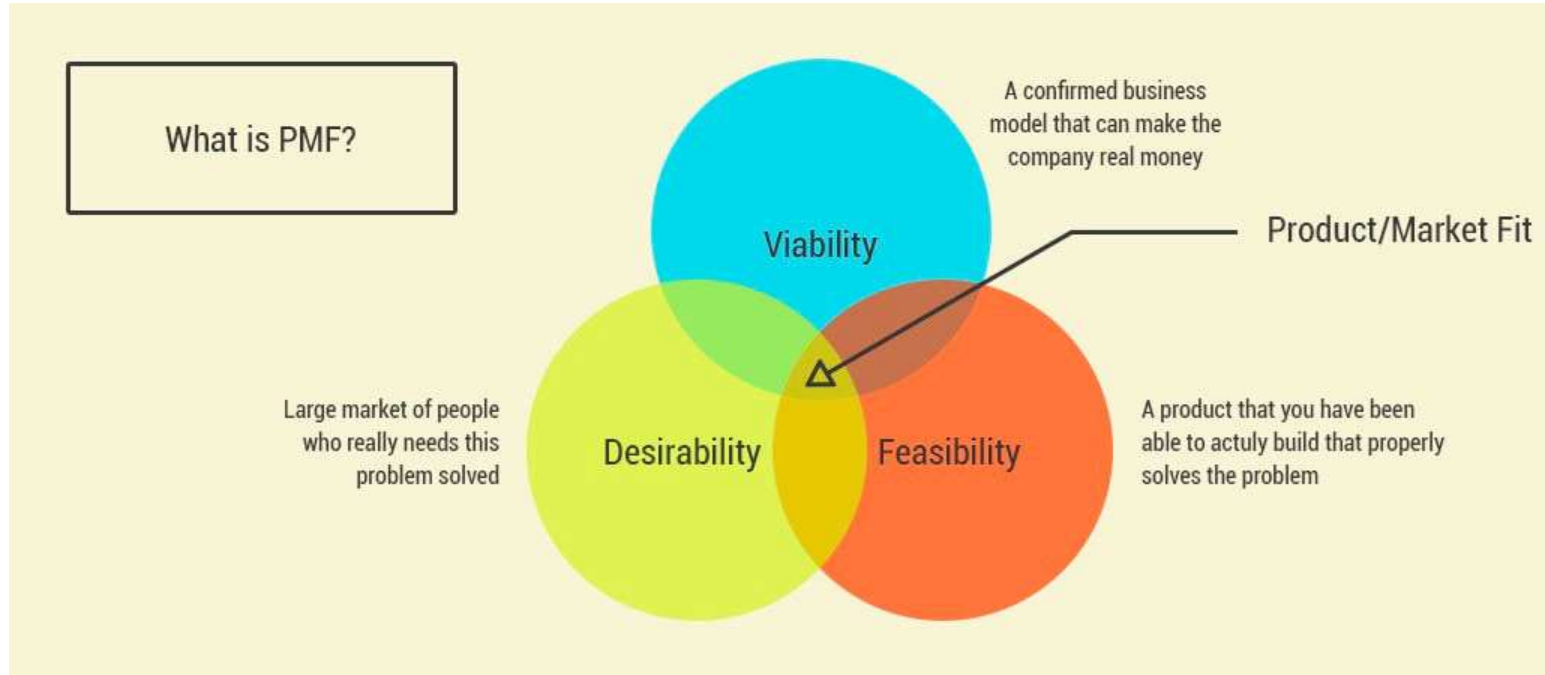
#### Advantages:

- Generally cost-effective
- Offering users value over a selling proposition
- Encourages engagement

#### Disadvantages:

- Generally takes more time to see results
- Can be time-consuming

# Addressing PMF (Product Market Fit)



# PMF Matrix

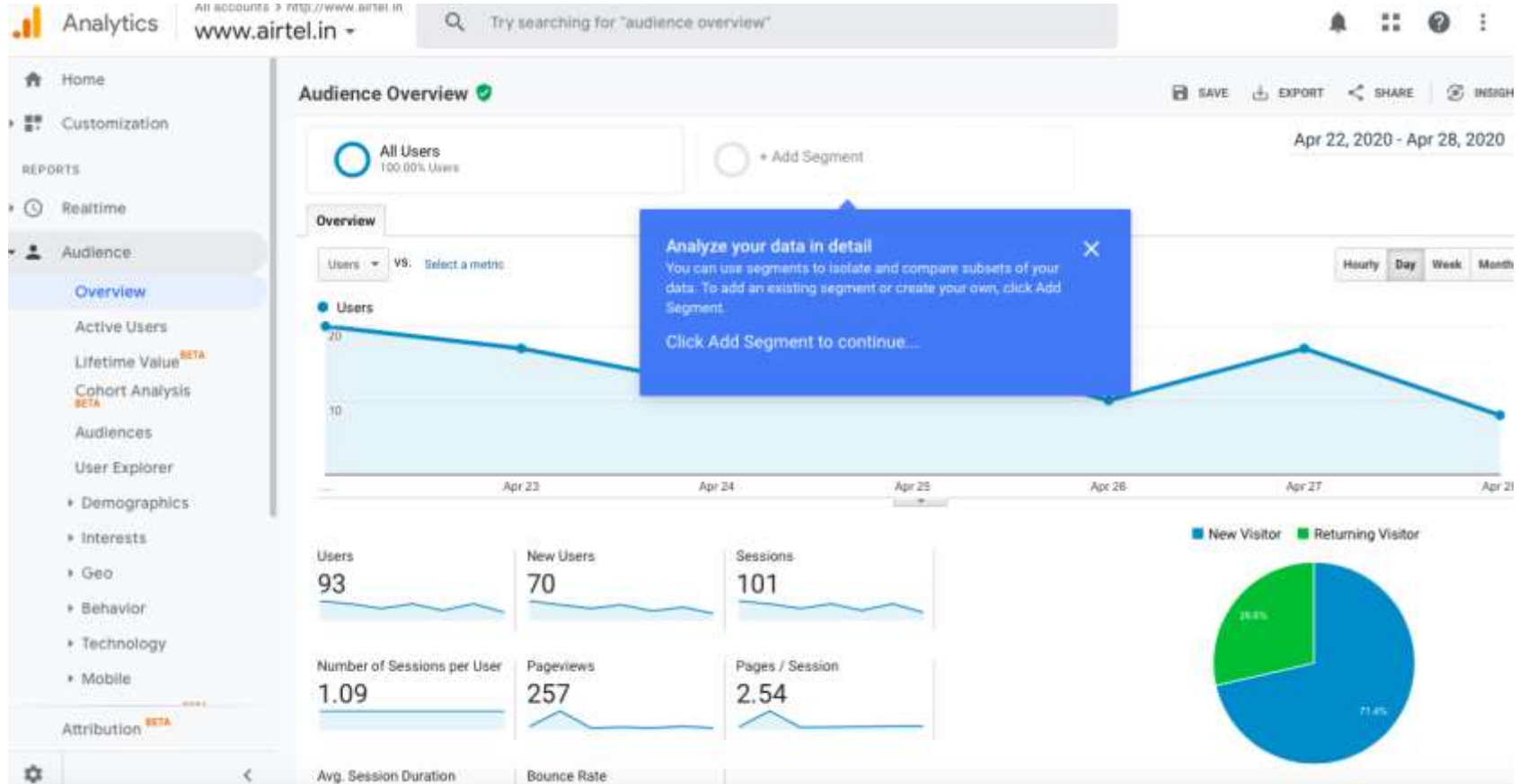
## The four quadrants of product/market fit



# Digital Marketing Concepts



# Setting up Google Analytics



# Digital Marketing Concepts

- Website
- Newsletter , Blog
- SEO/SEM
- Setting up Social Media accounts
- Building your following in Social Media
- Blogging / Quora
- Online Listing (G+/Bing)
- Email Campaigns



# In a Nutshell.. Business Management



**Understand your  
Target Audience**



**Trend  
Identification**



**Business Info  
Analysis**



**Technological  
Requirement**



**Competitor  
Analysis**



**Tracking  
Results**



**Decision  
Making**



**Optimizing  
Operations**



**Talent  
Management**



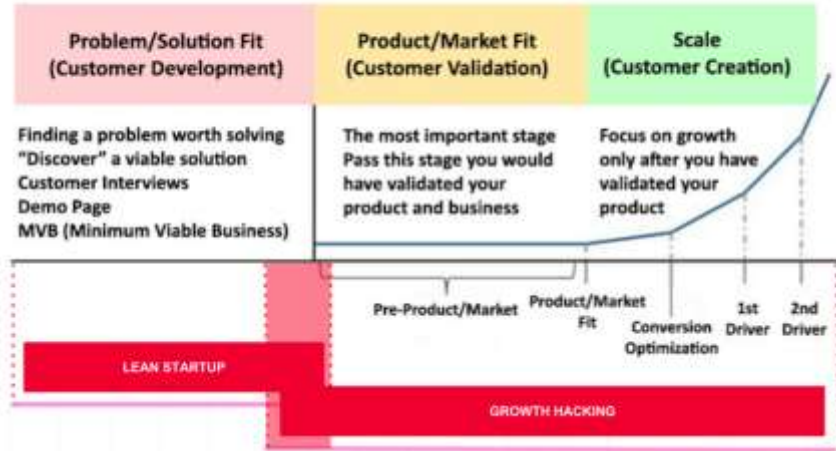
**Revenue  
Generation**

# FINANCIAL MANAGEMENT

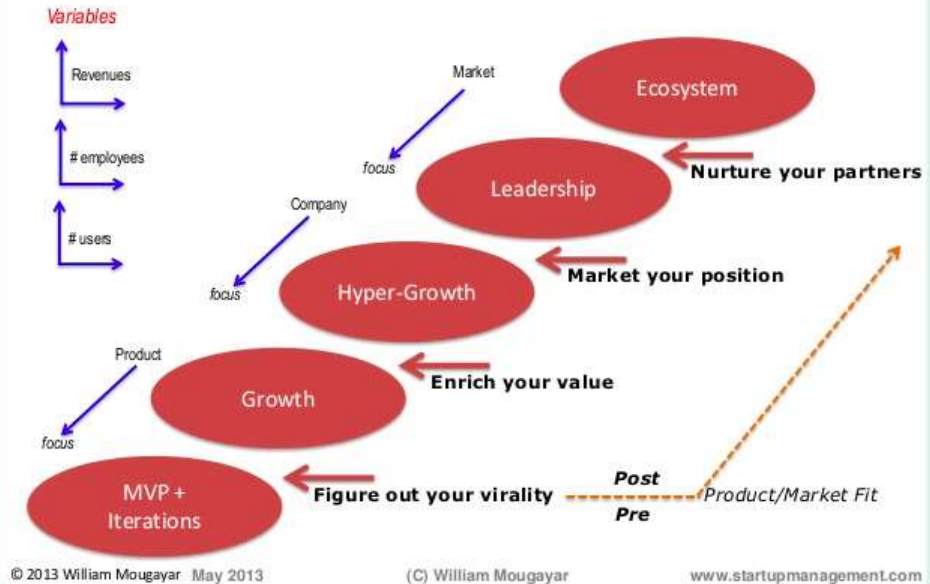
## TEMPLATES

# Journey from a Start up to an Enterprise

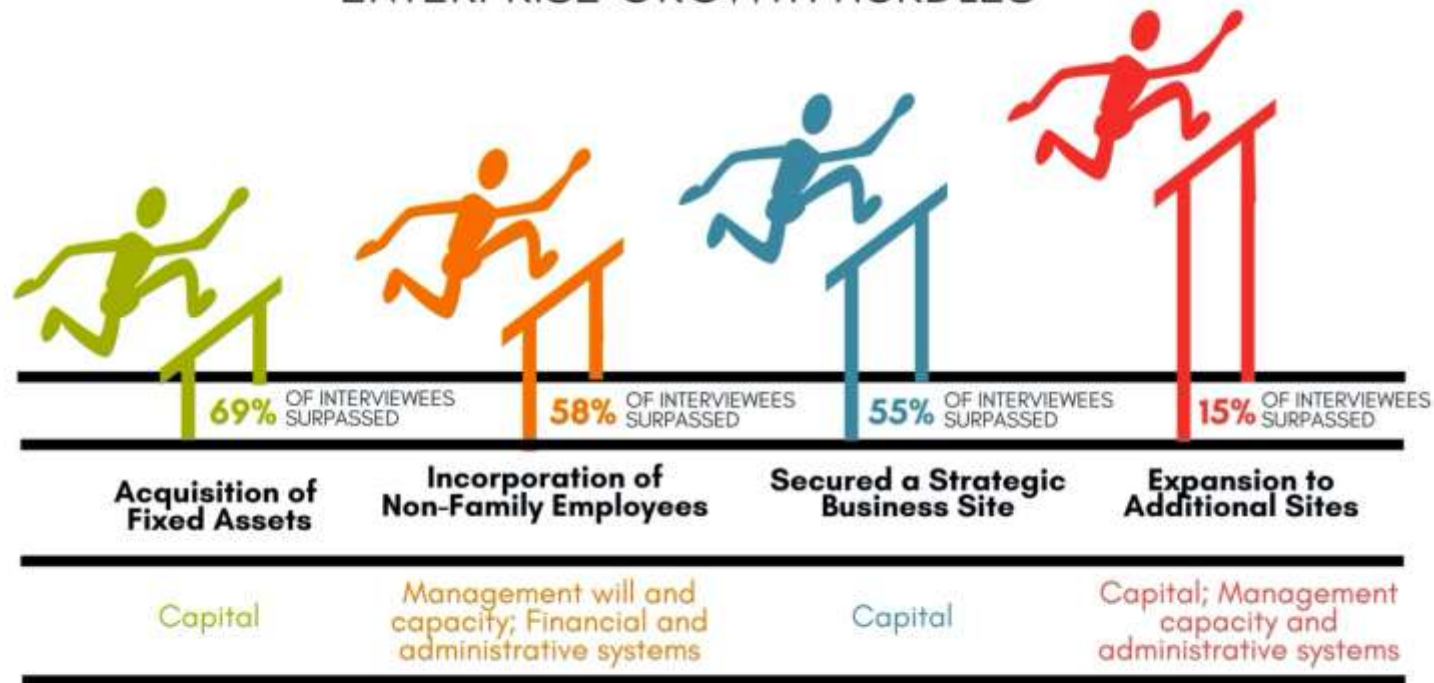
## 3 Stages of a Startup



## Marketing and Growth



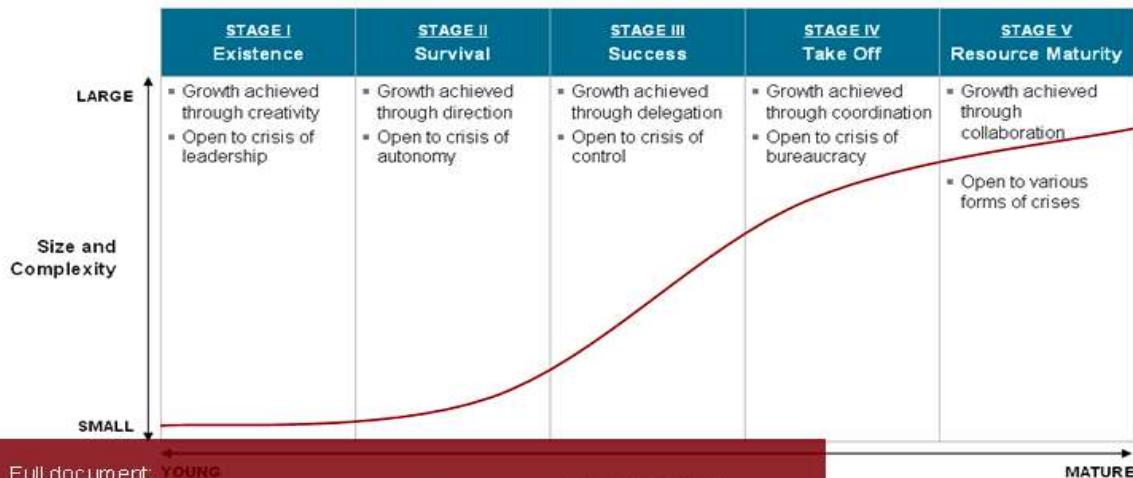
## ENTERPRISE GROWTH HURDLES



# Growth Stage

Each stage of growth is characterized by a different impetus to growth and threatened by a different crisis

## Five Stages of Small Business Growth – Overview



Full document: <https://flevy.com/browse/business-document/five-stages-of-business-growth-249>

**As a company evolves through each stage, it is critical for the owner to know when to give up control and delegate responsibilities.**

Source: Churchill & Lewis, The Five Stages of Small Business Growth, Harvard Business Review

THANK YOU

BEFORE YOU GO!