

Mitigating the rising number of sick days through preventive measures to minimize their impact on the volume of work

Measure dimension

Efficiency increase/Work culture change

Rating

Great potential, advantageous cost situation and industry-independent application counteract various feasibility barriers.

Impact Compared with similar countries, there is huge

potential, coupled with less stress due to more

working days, which in turn leads to better health.

Range Cross-industry measure targeting both skill shortages

and overall health improvement in the German

workforce.

Cost The measure proposes to reallocate current funding

for sick leave benefits to increase the impact without

additional expenditure.

Feasibility Whether this measure is feasible in Germany

depends on factors such as support from the

authorities, the commitment of companies and

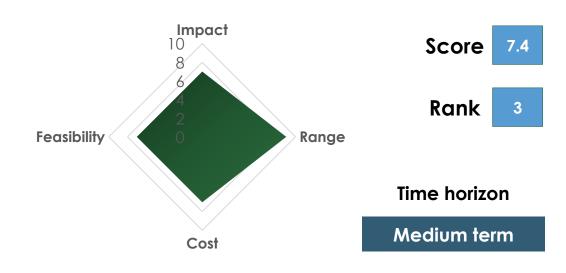
public awareness.

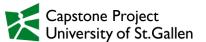
Current situation in Germany

Increasing sick days by employee per year since 2007:

- DAK Krankenkasse reports the equivalent of a whole year's worth of sick days in the first half of 2023
- TK Krankenkasse records an average of 9.5 sick days per employee in the first half of 2023, an increase compared to 9.1 days in 2022

Main reasons: Flu and colds as well as psychological problems such as stress (more work due to lack of staff)





Germany should increase the effectiveness of the considerable resources available by taking preventive measures to avoid sick leave in the first place

Cross-referencing for validation

- South Korea better mainly due to pressure to perform, even sometimes death from overwork -> not a desirable situation
- But even culturally similar nations such as France, the UK and Spain have fewer sick days, according to this study
- In addition, Germany spends the most money on sick leave benefits as a percentage of its GDP
- The goal for Germany should be to catch up with these countries

Country	Less than 5 days	No sick days	Sick leave benefits expenditure (as % of GDP)
Germany	50%	28%	2.3%
Korea	81%	61%	N/A
France	61%	40%	0.9%
UK	67%	33%	N/A
Spain	70%	42%	1.5%

Specific recommendations for action

Investing in preventive measures rather than reactive sick leave benefits can optimize Germany's expenses on health-related costs

- Incentives for companies to actively promote health in the workplace, e.g. by providing fitness facilities or supporting health campaigns
- Enable home office and flexible working hours to improve work-life balance and reduce stress
- Support programs to promote mental health in the workplace, including training, counseling services and awareness campaigns
 to reduce stress-related sick days