# Price Obfuscation, Ease of Comparison, and Salience

Silvio Ravaioli

Columbia University

Cognition & Decision Lab Meeting

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#### **Motivation**

- ► Firms can manipulate consumers' ability to compare the final prices between *bundles* of products
- ► Example: prices divided into a large number of contigencies, Banking services, insurance plans, grocery stores...
- Apparently inconsistent preferences may emerge from inability to make accurate comparisons
- ▶ Possible ways to obfuscate the total price may include:
- 1. Combine several cheap products, and few (very) expensive ones
- 2. Use the pricing strategy to differentiate from the competitors
- 3. Put a low price on a product that is usually expensive

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Ingredients	Store A	Store B	Store C
Flour			
Tomato			
Mozzarella			
Mushrooms			
Sausage			
Pineapple			
Total			

Ingredients	Store A	Store B	Store C
Flour	\$3.00	\$2.90	
Tomato	\$2.50	\$2.40	
Mozzarella	\$8.00	\$7.90	
Mushrooms	\$3.00	\$2.90	
Sausage	\$6.00	\$5.90	
Pineapple	\$2.50	\$2.40	

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Total	\$25.00	\$24.40	

Ingredients	Store A	Store B	Store C
Flour	\$3.00		\$1.30
Tomato	\$2.50		\$5.10
Mozzarella	\$8.00		\$6.50
Mushrooms	\$3.00		\$4.10
Sausage	\$6.00		\$4.00
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# RESEARCH QUESTION AND MAIN HYPOTHESIS

# **Research Question and Main Hypothesis**

# How is consumer's (aggregate) price perception systematically affected by the context?

Requires a definition of *context*. Choice set? Expectations?

## Main hypothesis

- Diminishing sensitivity (concavity): small advantages surpass big disadvantages
- 2. **Ease of comparison** (similarity): choices are more accurate when prices are similar
- 3. **Salience** (surprise): excessive sensitivity with respect to unusual, extreme values

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# **Background Literature**

#### **▶** Price Obfuscation

- ► Strategic sellers: Spiegler (2006), Gabaix & Laibson (2006), Brown, Hossain & Morgan (2010), Piccione & Spiegler (2012)
- ▶ Biased consumers: Ellison & Ellison (2009), Brown et al. (2010)

#### **▶** Discrete Choice Models

- Random Utility Models: Luce (1959), Block & Marshak (1960)
- ► Literally every IO paper containing demand estimation

#### Context Effect

- ► Theory: Tversky & Simonson (1993), Bordalo, Gennaioli & Shleifer (2013), Koszegi & Szeidl (2013), Bushong et al. (2017), Natenzon (2018), Landry & Webb (2019)
- ► Marketing: Kivetz et al. (2004), Rooderkerk et al (2010)
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#### **Preview of Results**

- ► Consider a family of stochastic choice models (generalization of classic RUM with constant error)
- ► Laboratory experiment design to explore a set of hypothesis about stochastic choice with imperfect information recall
- 1. Choice is stochastic and monotonic in total price difference
- 2. Similarity across price vectors increases accuracy
- 3. Context effect consistent with salience a' la BGS
- ► Characterize a systematic choice pattern determined by the prior value distribution and a varying perceptual error



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# DISCRETE CHOICE MODELS

Evaluate two bundles of products with different prices

$$i \in \{L, R\}$$
  $X^{i} \equiv \{x_{t}^{i}\}_{t=1}^{T}$   $x_{t}^{i} \sim F(\cdot) \ \forall i, t$ 

$$v(X^i) = \sum_{t=1}^T x_t^i$$

- ► The *perceived* value may be different from the true one (measurement error, perceptual noise, imperfect memory, etc.)
- ► Comparison by dimension: sequence of pairs  $\{(x_t^L, x_t^R)\}_t$
- ▶ How do agents evaluate the vectors of dimensions?



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#### **Benchmark: RUM with Constant Error**

The DM observes value  $x_t^i$  and memorizes it as  $\hat{x}_t^i$ , with an additive normal noise.

$$\hat{x}_t^i | x_t^i \sim N(x_t^i, s^2)$$
  $\hat{X}^i = \sum_{t=1}^T \hat{x}_t^i = v(X^i) + N(0, 6 \cdot s^2)$ 

The DM chooses the option with the highest perceived total value.

$$Pr(\text{Choose } L|X^{L}, X^{R}, s^{2}) = Pr(\hat{X}^{L} > \hat{X}^{R}) = \Phi\left(\frac{\sum_{t=1}^{6} (x_{t}^{L} - x_{t}^{R})}{s \cdot \sqrt{2 \cdot 6}}\right)$$

Choice probability depend only on the total value difference  $v(X^L) - v(X^R)$  and the error's variance  $s^2$  (multiplied by T).

# **RUM with Biased Perception of Values**

▶ We can relax the assumption of unbiased perception of values

- Evaluation of alternatives can occur separately or jointly:
- $\hat{x}_t^i | x_t^i \sim N(m(x_t^i), s^2)$
- $(\hat{x}_t^L \hat{x}_t^R)|(x_t^L x_t^R) \sim N(m(x_t^L x_t^R)), s^2)$
- ► Encoding of difference  $\Delta x_t = x_t^L x_t^R$  after a direct comparison
- $\triangleright$  A concave transformation  $m(\cdot)$  captures diminishing sensitivity

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- A convex function  $s(\cdot)$  captures larger errors when magnitudes or differences are large (e.g. multiplicative error)
- ▶ Random Perception of Differences [RPD]  $(\hat{x}_t^L \hat{x}_t^R)|(x_t^L x_t^R) \sim N(m(x_t^L x_t^R), s(x_t^L x_t^R)^2)$

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	S(x) = S	s(x)	$s(\Delta x)$
m(x) = x	RUM		
m(x)			
$m(\Delta x)$			

	s(x) = s	s(x)	$s(\Delta x)$
m(x) = x	Unbiase	ed Value Per	ception
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	S(X) = S	s(x)	$s(\Delta x)$
m(x) = x	Unbias	ed Value Per	rception
m(x)	(Stochastic) Prospect Theory		
$m(\Delta x)$	Dire	ect Compari	ison

	S(x) = S	s(x)	$s(\Delta x)$
m(x) = x	RUM		
m(x)		PT	
$m(\Delta x)$			RPD

#### Salience

- ► Bordalo, Gennaioli, and Shleifer (2013, 2017) [BGS]
- ► An attribute is salient if it unusual, in the sense of being furthest from the reference

- ▶ BGS (2013) Salience and consumer choice: context = choice set
- ▶ BGS (2017) Memory, attention, and choice: context = memory
- Memory as a database of past experience (Kahana 2012)

# **Models' Predictions**

<pre>Pr(Choose x) may vary based on</pre>	RUM	PT	RPD	BGS
True diff: $v(X^L) - v(X^R)$	x	x	X	x
Concavity: $\Sigma_t 1(x_t^L > x_t^R)$		x	x	x
Similarity: $\Sigma_t  x_t^L - x_t^R $			x	
Prior distr: $x_t^i \sim F(\cdot)$				X

# **EXPERIMENTAL DESIGN**

## **Experimental Design - Task**

- ▶ **Binary choice**: 2 Compound Lotteries, L(eft) vs R(ight)
- Each CL has 6 Simple Lotteries, equally likely to be selected
- ► Each SL is a 10-90% probability of winning one point
- ► Lab experiment at CELSS (Columbia University), N=51
- ightharpoonup 300 trials per participant ( $\sim$  40 min), part of a 80 min session
- ► Training and feedback (to ensure familiarity with the environment)
- ► Payment: (# points 300) · 20 ¢ Avg. payment \$24.60

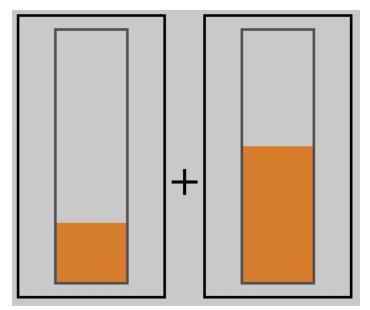


## **Experimental Design - Task**

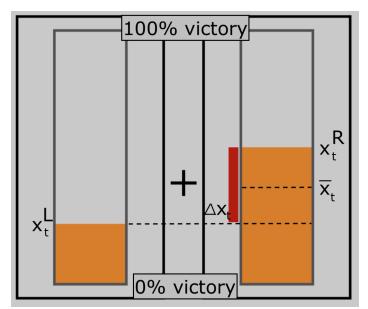
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## **Experimental Design - Interface**



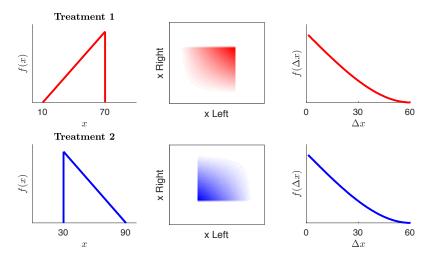
## **Experimental Design - Interface**



## **Experimental Design - Interface GIF**

## **Experimental Design - Treatments**

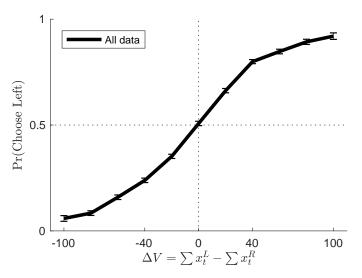
Upward and Downward triangular distributions



Value distributions used to generate data in the two treatments

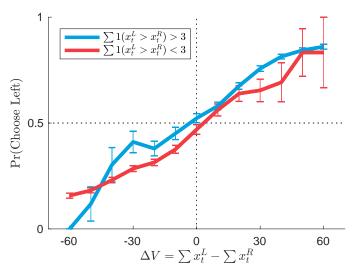
# **RESULTS**

### **Stochastic Choice**



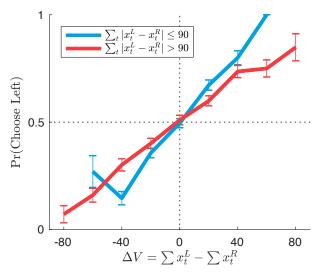
Choice probability in trials with different difficulty

## **Frequency of Local Comparisons**



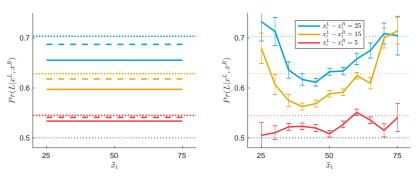
Frequent local winners (blue) chosen more often after controlling for  $\Delta V$ 

## **Similarity improves Accuracy**



Participants are more accurate (steeper blue curve) when the options are similar, after controlling for  $\Delta V$  and  $\Delta W = 0$  (no frequent local winners)

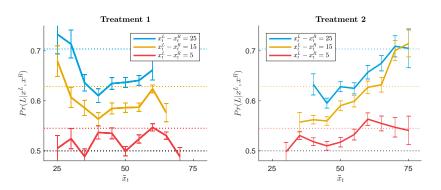
## **Decision Weights - Predictions and Data**



- ▶ Decision weight  $Pr(L|x_t^L, x_t^R)$
- ► Increasing in  $x_t^L x_t^R$  [color], decreasing in  $s(x_t^L, x_t^R)$  [line]
- ► RUM and RPD: the decision weight should only depend on  $\Delta x$
- ▶ BGS: it can also depend on the environment (prior distribution)
- ▶ PT: possible effect of magnitudes (but not the prior)



### **Decision Weights - Treatments**



- ► Treatment 1: low values are rare, and display higher weights
- ▶ Treatment 2: high values are rare, and display higher weights
- Consistent with BGS' salience model

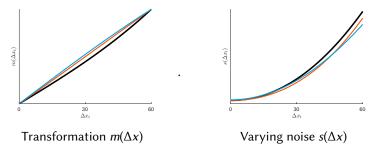
## **Model Fit - Summary**

Model	Merge T1 and T2		Separate T1 and T2	
	LL	BIC	LL	BIC
Classic RUM $x, s^2$	-7,976	15,972	-7,965	15,969
Prospect Theory $m(x)$ , $s(x)^2$	-7.931	15,929	-7.882	15,900
$RPD \\ m(\Delta x), s(\Delta x)^2$	-7,867	15,801	-7,846	15,826
RPD+BGS $m(\Delta x), s(\Delta x)^2, \sigma(\cdot)$	-7,719	15,525	-7,675	15,524

Summary table reporting the BIC for the main fitted models



#### Model Fit - RPD+Salience



Fitted curves  $m(\Delta x)$  and  $s(\Delta x)$  for RPD+BGS. Treatment 1 (red lines), Treatment 2 (blue lines), All data (black lines).

- $m(\Delta x)$ : polynomia of degree 3, m(0) = 0, m(1) = 1
- ▶  $s(\Delta x)$ : polynomia of degree 3,  $s(\Delta x) \ge 0$
- $\delta$ : recency effect, decaying memory
- $\mu$ : salience effect [ $\mu_1 = 0.99, \mu_2 = 2.18$ ]



## Conclusions

## **Summary of Results**

- Choice probabilities depend on the ease of comparison between vectors of values, not only on their sums
- ► The environment (prior distribution) plays an important role, DMs over-react to unusual values (salience)
- The choice pattern is consistent with an unbiased model of random perception of differences (RPD)

#### Limitations

- Our experimental design facilitates direct comparison
- Values are displayed as bars, lengths proportional to values
- ▶ We use compound lotteries (maximize success rate)
- We used binary choice problems only



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## **Implications and Applications**

- Sophisticated sellers can induce naive consumers to make more mistakes by facilitating attribute-by-attribute comparisons
- ► Discrete Choice Models with parsimonious assumptions about the error structure based on direct comparison
- Nest the reported results in a standard strategic setting (duopoly and price competition)
- ► Empirical applications, e.g. choice between contractors
- ► Further applications beyond price obfuscation, for example comparison between multiattribute products
- ► Follow-up experiment with more display conditions



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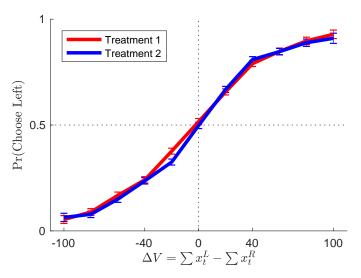
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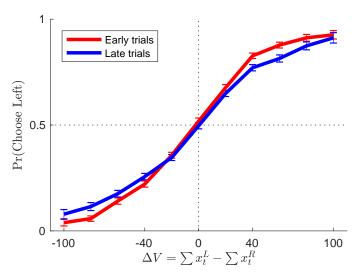
# **APPENDIX**

#### **Treatments**



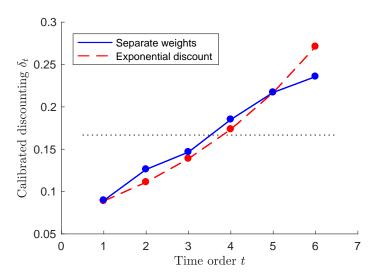
No significant accuracy difference across treatments

## Learning



No learning over time. Some evidence of boredom

## Recency



Exponential discounting approximates well the data