This document is to be read in conjunction with my CV.

The extra information here, is in order to give more weight to my search for a new role as a delivery director, or similar.

I am leaving aside, here, my role at Pythagoras.

# Lockheed Martin

Whilst at Lockheed Martin, I ran a number of programmes of work.

Over and above this, I had appraisal / career development responsibility for 10 development engineers.

For each programme of work, I had to build (and recruit) the team, and ensure utilisation levels.

The size of each programme was :

## For the Skills Funding Agency, transition of NAS and NCS applications :

This was a major piece of work. The actual transition programme lasted in excess of 12 months, and made use of 20 software engineers, as well as 6 test engineers.

The cost to client of this work was in the region of £1.4 million. This covered professional services costs, as well as some minor licensing costs.

I initiated this programme, and led the programme through to the point of stability, and normal day-to-day running.

## For the Skills Funding Agency, transition of LRS application :

This was another sizeable programme of work covering a legacy application with multiple constituent parts.

Following on from the success of the NAS and NCS transition, I put in place a new team to carry out the transition from on premise solution to cloud based solution.

This was another long-term transition, and the cost to the client of this work was in the region of £800,000.

## For the Legal Ombudsman, creation of a new Case (Complaint) Management System :

I was asked to lead this piece of work after the programme had been running for 6 months, as the programme was failing to deliver, and the client needed delivery assurance.

I put in place suitable governance, and worked with the client - business as well as IT - to deliver the programme.

I had a relatively small team in place here - approximately 3 developers, and 2 testers - but it was over an extended period of time, and I managed to maximise the value of the contract, by up-selling changes over the course of the programme.

# Novacroft

At Novacroft, my primary responsibility was for programmes of work for a specific public sector transport authority - Metro (West Yorkshire PTE).

I was able to call on a team of up to 20 developers (software engineers), and I had appraisal and career development responsibility for 6 developers and 5 testers.

I ran a number of projects for Novacroft, with a typical project budget being £200,000.