RSO Risk Management Plan

The following considerations have been detailed to support student organizations in creating their RSO Risk Management Plan. These are designed to help organization leadership identify a plan for organization operations with risk mitigation and safety in mind. All RSOs are highly encouraged to create a Risk Management Plan and to detail this plan with all organization members.

Risk Management

- According to the Colorado State University Department of Risk Management and Insurance, risk management is a process that identifies and manages risk.
- Risk can be defined as the combination of the probability of an event and its consequences.
- Risk must include both the positive and negative consequences, including the risk of not being properly positioned to take advantage of favorable consequences.
- Adequate management of risk does not eliminate risk.

Types of Risk:

- Physical
 - Risks related to physical activities, travel, food, illnesses, bodily injury, etc.
- Reputational
 - Risks related to damaging the character and negative publicity or image of individuals, the organization, and/or the institution before, during, and/or after an event
- Emotional
 - Risks related to the damage, discomfort, discrimination, marginalization, or trauma to an individual's personal feelings and well-being due to content or nature of an event
- Financial
 - Risks that negatively affect the fiscal stability of the organization, its members, or related parties
- Facilities
 - Risks that inhibit the activity from taking place including weather, space, property damage, equipment, etc. or related to any damage caused by an event to venue, equipment, etc.

Risk Management Plans

- Risk management plans can be an important tool for RSOs to adequately manage and mitigate their risks. Risk management plans should contain at least the following elements:
 - A risk management plan should be in writing
 - A risk management plan must be appropriate and specific to the RSO and encompass any event(s) the RSO holds

- A risk management plan should be facilitated by at least one specific person and incorporated throughout the RSO's operations and communicated with all organization members
- A risk management plan should provide for a process of how risks are identified and managed, and must be consistently applied and reviewed
- A risk management plan should provide for education and training of risk management activities, policies, and engage in open conversation on how the RSO and its members can mitigate risk

Steps to Take

- Identify potential risks
 - Develop a list of all RSO activities and operations taking place and have an open conversation as a leadership team and organization
 - Make it specific to each activity and/or event
- Assess potential risks
 - o What is the probability of the risk(s) versus the impact of the risk(s)?
 - O How much control do you have over the risk?
 - O What potential challenges or harms would be caused?
 - What benefits and opportunities can arise from the risk(s)?
- Address potential risks
 - O What are your options for managing the risk(s)?
 - o How can you mitigate and reduce the risk(s)?
- Implement a risk management plan
 - This is where you put your ideas into action and cater it to each specific activity or event by documenting a step-by-step plan for how you are mitigating and reduce risk
- Evaluate the risk management plan
 - After an activity or event is over, revisit your plan and ask your leadership team and organization how things went – this is important for reflection and ensuring future activities and events are thoughtfully planned
 - What are the strengths? What was challenging? What needs to be adjusted or improved? What worked and did not work?
- Meet with SLiCE
 - Reach out to the Assistant Director of Involvement at <u>Ali.Raza@colostate.edu</u> for any feedback, questions, thoughts you have
 - We are here to help and support you and your RSO as you create your plan
- Connect with the Department of Risk Management & Insurance
 - Another great resource available is the <u>Department of Risk Management & Insurance</u> where staff are able to answer any questions or thoughts related to mitigating and/or reducing risk, discussing any insurance or forms RSOs will need to complete for an activity or event, and talk through hypotheticals

Organization Considerations:

- What initiatives are essential to your organization's ability to pursue your mission?
- What is most important for your organization to focus on in the current academic year?
- What does a successful semester look like for your organization?
- What planning does your organization need to do to adjust for day-to-day operations?
- How does the size of your organization affect which activities, events, and/or gatherings you might have in-person and/or virtually?
- What health plans need to be in place for the RSO to operate in a healthy and safe manner?
- What new risks might be associated with the way your organization typically operates?
- How will you consider mitigating these risks?
 - Remember, specific plans will be required for all in-person activities, events, and/or gatherings
- What infrastructure will your organization put in place in order to meet the expectation that all in-person activities, events, and/or gatherings will track attendance?
- What aspects of your organization might be impacted by the necessary adjustments for the academic year?
- What relationships exist for your organization on-campus, in a council, with a unit, department, academic college, or national umbrella organization?
- What are their expectations for your operations that must be included in your planning for the spring 2021 semester and beyond?
- How will your organization build and enhance connection, community, and relationship between members if unable to host any in-person activities, events, and/or gatherings?
- How will you welcome and bring new members into your organization?
- What are the promotional opportunities you have to showcase the RSO to incoming and existing students interested in your organization?
- What experiences should your organization attempt to adjust and readjust based on the CSU and RSO expectations, guidelines, and policies?

Membership Considerations:

- How will you keep your RSO members and the CSU community safe?
- How do you plan to communicate with and educate your RSO members about steps to mitigate and reduce any potential risk?
- How will you create expectations for your RSO membership responsibility and hold members accountable if they do not adhere to your organization-specific, university, local, state, and federal guidelines (see <u>the CDC's page on colleges and universities</u>) when conducting the business of the organization?
- Are there RSO requirements from your bylaws or constitution that you may need to temporarily adjust or suspend in order to operate with flexibility under COVID-19 pandemic conditions for the duration of this academic year?
- Do you know which RSO members will be in-person or virtual for the given semester?
- How will your RSO engage members who have chosen to remain fully remote from the CSU campus for the duration of the semester?

Other:

- If your RSO has physical space that supports the business of the organization (office, locker, storage, house, etc.), what expectations will be established for the different spaces?
- If your RSO typically requires transportation for the essential business of the organization, how will you navigate safety practices under COVID-19 pandemic conditions for the duration of the pandemic?