

$$\text{capacity} = \frac{1}{\text{cycle time}} \quad \text{utilization} = \frac{\text{flow rate}}{\text{capacity}} \quad \text{flow rate} = \text{minimum (demand, capacity)} \quad \text{avg. inventory} = \text{avg. flow rate} \times \text{avg. flow time}$$

$$\text{avg. time in queue } T_q = \left( \frac{\text{service time}}{m} \right) \times \left( \frac{\text{utilization}^{\sqrt{2(m+1)}-1}}{1 - \text{utilization}} \right) \times \left( \frac{CV_a^2 + CV_p^2}{2} \right) \quad \text{avg. inventory in queue } I_q = T_q / a \quad \text{avg. flow time } T = T_q + p$$

where  $m$  = number of servers

$a$  = avg. interarrival time

flow rate = avg. arrival rate =  $1/a$

$CV_a$  = coefficient of variation of interarrival time

$$= \frac{\text{standard deviation of interarrival time}}{\text{avg. interarrival time}}$$

$p$  = avg. service time

capacity per server = avg. service rate =  $1/p$

capacity for  $m$ -server system =  $m/p$

$CV_p$  = coefficient of variation of service time

$$= \frac{\text{standard deviation of service time}}{\text{avg. service time}}$$

$$\text{utilization} = \frac{\text{flow rate}}{\text{capacity}} = \frac{p}{m \times a}$$

$$= \frac{\text{time busy}}{\text{time available}}$$