

About Arrow

CU Boulder Net Impact Case Competition Support

December 2023



Our business foundation and core message

As a global provider of technology products, services and solutions, we guide innovation and the distribution of technology, helping our customers bring the benefits of technology to as many people as possible.

- We enable customers to design and distribute technology worldwide ...
- We provide guidance and find solutions ...
- We think and act Five Years Out, providing a perspective on the tangible future — where what's possible aligns with what's practical in the technology supply chain ...
- We help our customers bring the benefits of technology to as many people as possible ...

We guide innovation forward.



Arrow at a glance

Centennial, CO

HEADOUARTERS

54

COUNTRIES WITH EMPLOYEES

22,000+

EMPLOYEES

300

WORLDWIDE LOCATIONS

90+

COUNTRIES SERVED

ARW (NYSE)

TICKER SYMBOL

104

FORTUNE 500 RANK

\$37.12 billion

2022 SALES

210,000+

CUSTOMERS

1935

FOUNDED

In alignment with Arrow's SEC 10-K filing / Investor Relations language:

- Arrow is a global provider of products, services and solutions to industrial and commercial users of electronic components and enterprise computing solutions.
- The company has two business segments:
 - Global components markets and distributes electronic components enabled by a comprehensive range of engineering capabilities and services.
 - Global enterprise computing solutions (ECS) configures, sells, and distributes complex IT solutions through an indirect channel of resellers, solutions providers, and systems integrators.



The Arrow extended family

Specialty businesses

A. E. Petsche eInfochips Richardson RFPD

Altron Arrow Excel Tech SEED

ASPENCORE immixGroup Seneca Products

ATM-APAC MARUBUN/Arrow SiliconExpert

Chip One Stop NIC Components Ultra Source

Converge Power and Signal Verical

Group Zeus

Select specialty businesses

Arrow-owned companies that offer focused solutions for customers and market verticals, including these brands:

A. E. Petsche	A global supplier of connector components for the transportation, aerospace and defense industries.
Chip One Stop	An online components marketplace serving design engineers in Japan.
Converge	Serves the market for discontinued and secondary components, especially relevant in shortage environments.
elnfochips	Design engineering services for electronic product and software development.
immixGroup	Serves U.S. government agencies and public-sector technology providers.
Richardson RFPD	Specializes in IoT, wireless and power technologies.
SiliconExpert	A component database for cross reference, inventory tracking and supply chain risk management (bill of materials, obsolescence planning, global alerts).
Verical	An online marketplace for discontinued or surplus components.



Select Arrow offerings and terminology

Semiconductor	Often referred to as "chips," this is the heart of our global components business, sold through demand creation and fulfillment motions to original equipment manufacturers (OEMs).
Interconnect, Passive and Electromechanical (IP&E) – Formerly PEMCO	This segment of our global components business sells and distributes to a customer set similar as that of semiconductor and complements semiconductor sales.
ArrowSphere	The digital go-to-market platform for our global ECS business, ArrowSphere facilitates the sale and support of cloud, security and other software solutions as well as Arrow's pivot to the IT-as-a-service marketplace.
Arrow's Intelligent Solutions (AIS)	Reporting to our ECS business, this team incorporates capabilities across the company by facilitating hardware-software integrations for OEMs and independent vendors.
Supply Chain Services	A customized, fee-for-service offering for the management of diverse supply chains on behalf of large, complex technology customers.
AspenCore	"AspenCore" is our company's portfolio of owned electronics trade publications and our creative agency offering in-house services, as well as design and marketing solutions for suppliers and customers.



Arrow business unit legend (2022)

		revenue
Global ECS	(E)nterprise (C)omputing (S)olutions configures, sells, and distributes complex IT content through an indirect channel of resellers, solutions providers, and systems integrators.	22%
ArrowSphere	The digital go-to-market platform for ECS - it facilitates the sale, provisioning, and support of cloud and software solutions on an "as-a-service" basis.	>1%
Supply Chain Services	A customized services business for the management of complex supply chains on behalf of the world's largest technology centric OEM's and cloud hyperscalers, on a for-fee basis.	1%
Supply Chain Software	A subscription-based software providing validation, visibility, risk management, and compliance related to the design and deployment of integrated circuit technologies - sold to OEM's.	>1%
Converge	A brokerage business servicing the secondary market for electronic components, especially relevant in a shortage market.	4%
Semiconductor	The heart of our Global Components business, competing in a \$600B market, sold through both demand creation and fulfillment motions to OEM's.	56%
IP&E	The (I)nterconnect, (P)assive, and (E)lectromechanical segment of our Global Components business - selling and distributing to a customer set similar to that of Semiconductor.	8%
Digital & AspenCore	Our on-line marketplaces for the sale of electronic components and the distribution of media publications to the electronics industry.	2%
Specialty	Stand-alone distribution businesses focused on wireless connectivity, power, wire and cable, and passive components for unique verticals and customers.	2%
elnfochips	Engineering and design services for electronic product, software and AI development sold and delivered to large OEMs, on a for-fee basis.	>1%
Intelligent Solutions	Design, sells, and builds embedded compute and hardware appliance solutions for OEM's and independent software vendors.	4%
		\$37B



% of Revenue

Arrow Electronics at a glance

2022 Revenue

