



Mobile internet role in spurring job creation and growth

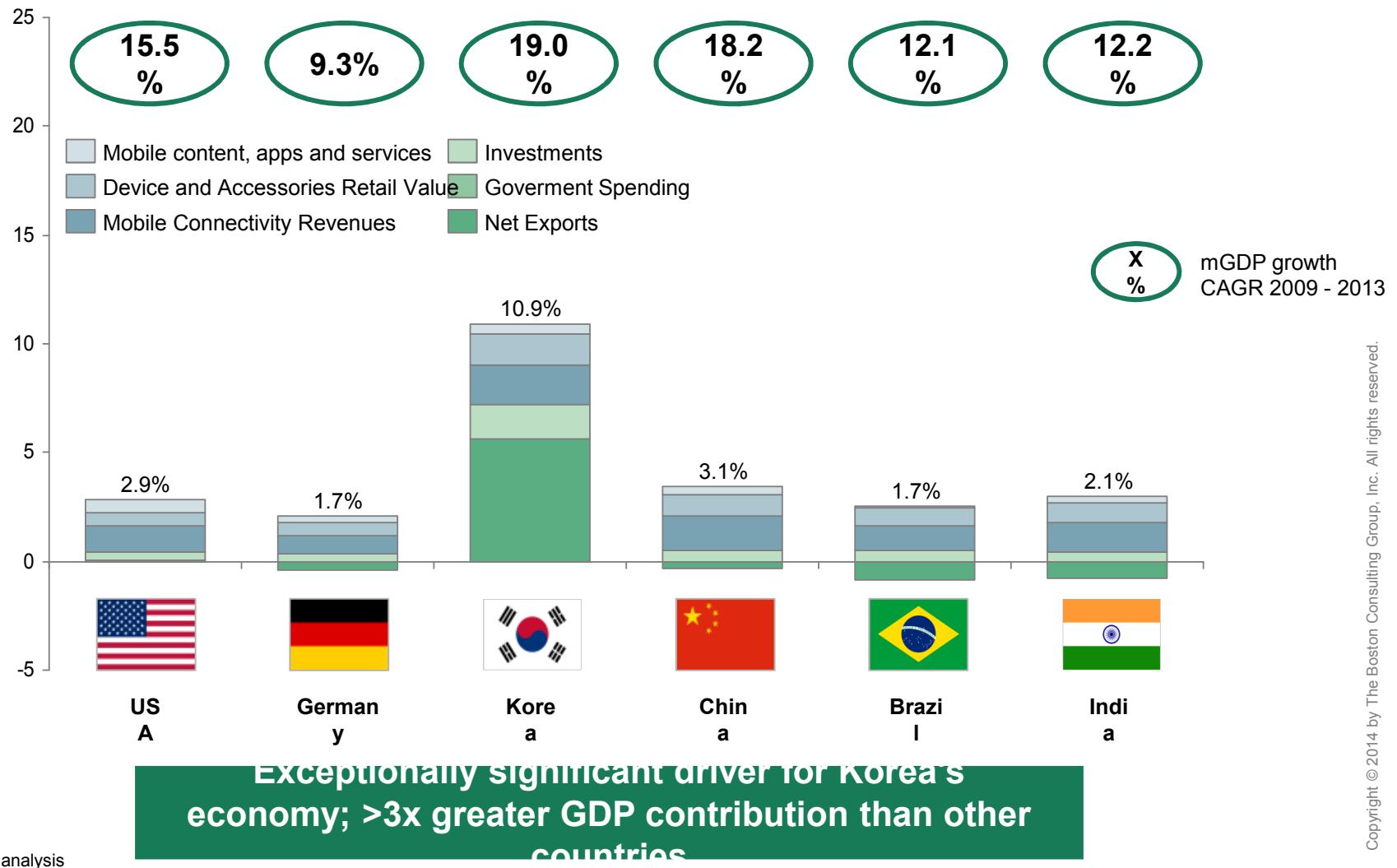
BCG study

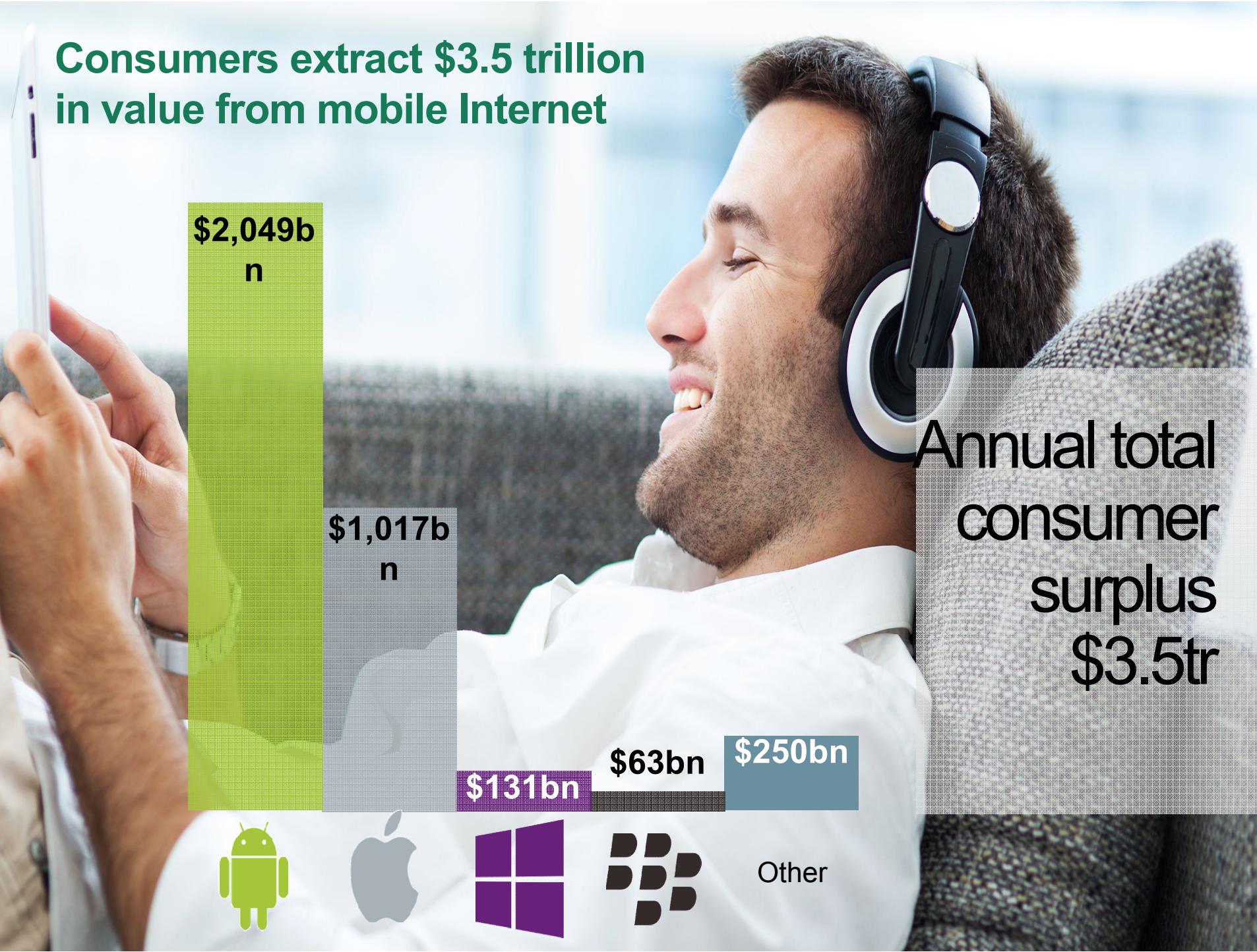
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THE BOSTON CONSULTING GROUP

Mobile is a key growth driver for economies; responsible for 2-10% of country GDP, and growing at 10-20% CAGR

mGDP contribution in 2013 in % of country GDP





Consumers extract \$3.5 trillion in value from mobile Internet



Annual total consumer surplus
\$3.5tr

Mobile Internet creates jobs too

3m jobs
globally

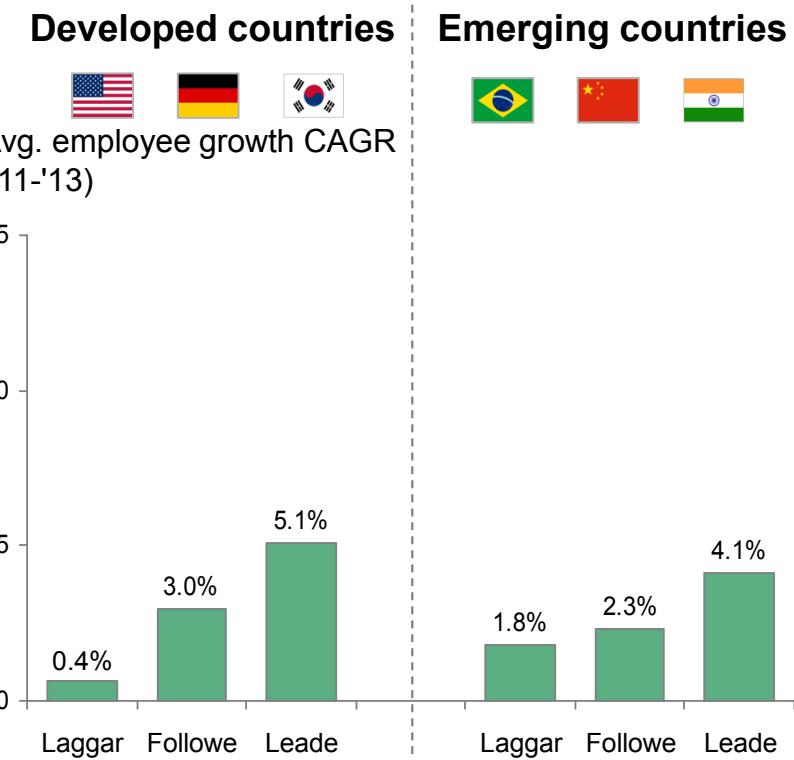
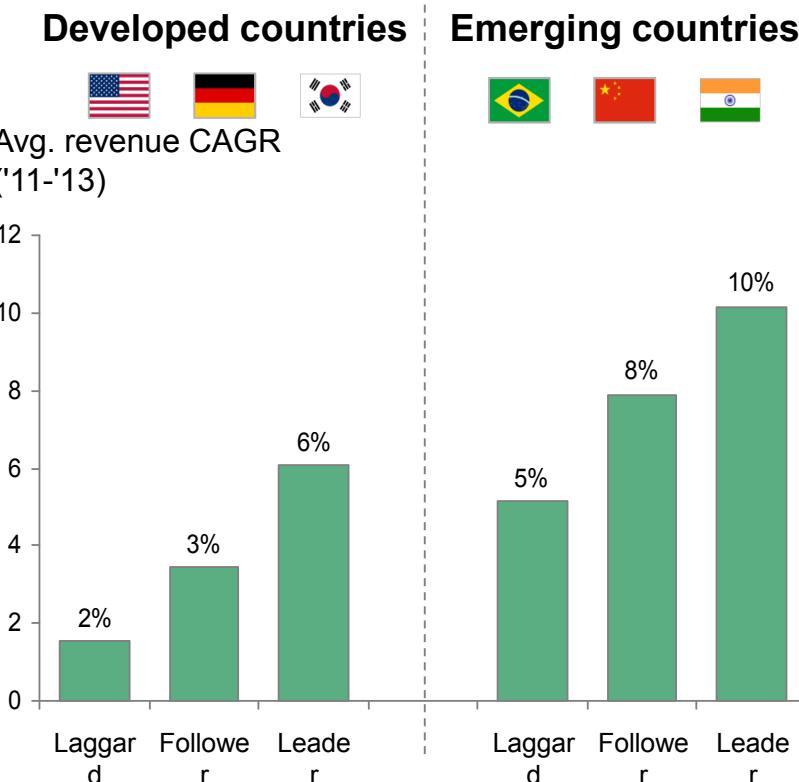
World class
developers
MindCandy
Papaya, Wooga,
ColorNote, Pandora



Mobile Leaders grew 4 p.p. faster than Laggards in terms of revenues and jobs over the past 3 years

With ~4% annual growth, mobile leaders report higher revenue growth than peers...

...With a similar patterns also seen in terms of job growth



Note: Results for SMEs only (<500 employees). Excludes results who failed attention checks or with low answer variance (straight lining)
Source: BCG Business Impact Survey (USA: n= 574, Korea: n=704, Germany: n= 513, China: n=489), BCG analysis

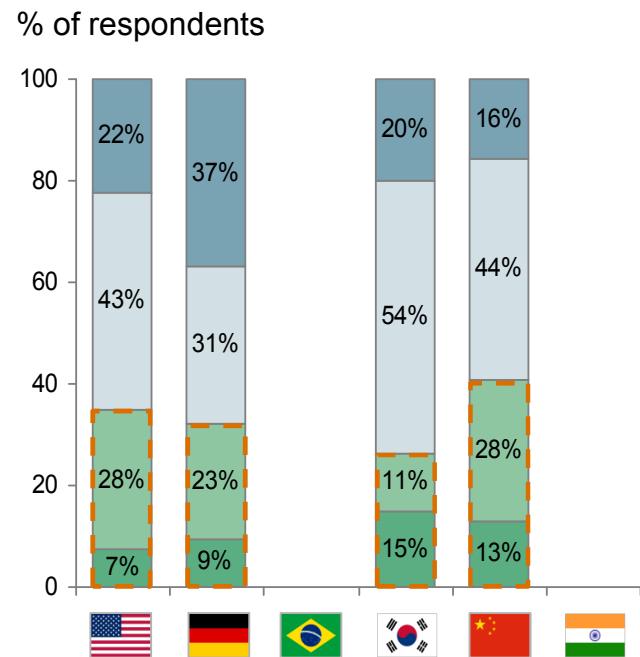
Mobile platform (BCG).pptx

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Draft—for discussion only

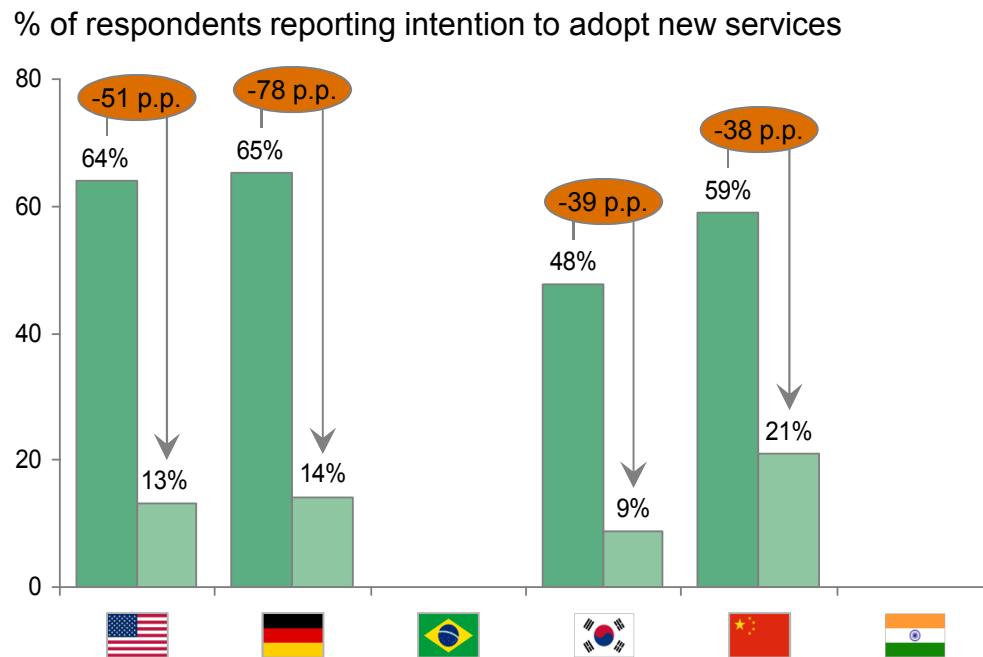
Mobile divide poised to grow between Leaders and Laggards

~35% of respondents report that investing in mobile is a priority...



- [Blue square] We don't plan to adopt new services - we have what we need
- [Light blue square] It is being actively considered, but is not a priority
- [Green square] Among the top management priorities
- [Red square] Our next first dollar of investment will go to mobile ser

... With a mobile divide¹ of ~50 percentage points (p.p.) between leaders and laggards



- [Dark Green square] Leader
- [Light Green square] Laggard

1. Defined as the delta (in p.p.) of the number of respondents reporting that investing in new mobile applications is a) where there next investment dollar will go or b) among top management priorities

Note: Results for SMEs only (<500 employees). Excludes results who failed attention checks or with low answer variance (straight lining)

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"Human interest" stories from Korea illustrate the fundamental impact of mobile technology on small business

Referral apps for local biz



Mr. Han (owner)
Kumkang BBQ

- Local business in Korea benefits from referral apps by using them as the key marketing platform:

" I get 20% more customers for a month for \$50 or less using location-based referral service. This is 150 times more cost efficient than traditional marketing."

Mobile payment & biz mgmt



Mr. Cho (owner)
Yicheon mart

- Mobile solution helps the transformation of traditional marketplaces in Korea to survive in the competition:

" I would've lost half of my customers if I hadn't used the mobile POS system. I can also manage my best products and best customers on my mobile phone."

Agile & fast innovation



Mr. Yoo (CEO)
Seoul Bus Mobile

- More than 10 million people use a real-time bus tracking app developed by a 17-year old student .

" Mobile is the only way for developers to 'be there' when people think something might be useful, which is the only way to make a new user habit"



Thank you