

UNIT 1

1.Introduction to Operations Research (OR) and Linear Programming Problem (LPP)

Operations Research (OR) is a field of study that uses mathematical models, analytical methods, and decision-making techniques to solve complex problems and make better decisions in various industries and sectors. It helps organizations optimize their resources, improve processes, and make informed choices.

Linear Programming Problem (LPP) is a specific technique within operations research. It's used to find the best solution for problems that involve allocating limited resources among competing activities to achieve a specific objective while satisfying certain constraints.

Real-Time Example:

Example: Vacation Planning

Imagine you're planning a vacation and want to decide how to allocate your budget between two destinations: Beach City and Mountain Retreat. You have a limited budget for expenses like travel costs, accommodation, and activities.

Objective: Maximize the enjoyment of your vacation.

Constraints:

1. Travel Costs: The cost of traveling to Beach City is \$200, and to Mountain Retreat is \$300.
2. Accommodation: The cost of staying in Beach City is \$150 per night, and in Mountain Retreat is \$200 per night.
3. Activities: Each day in Beach City costs \$100 for activities, and in Mountain Retreat is \$120 for activities.
4. Total Budget: You have a total budget of \$1500.

Mathematical Representation:

Let's say you decide to spend "B" days in Beach City and "M" days in Mountain Retreat.

Objective: Maximize Enjoyment = $B + M$

Constraints:

1. Travel Costs Constraint: $200B + 300M \leq 1500$
2. Accommodation Constraint: $150B + 200M \leq 1500$
3. Activities Constraint: $100B + 120M \leq 1500$
4. Non-Negativity Constraint: $B \geq 0, M \geq 0$

Solution:

By solving this linear programming problem, you can find the optimal values of B and M that maximize your enjoyment while staying within your budget and meeting the accommodation and activity constraints.

For instance, if the solution is $B = 4$ and $M = 2$, it means you should spend 4 days in Beach City and 2 days in Mountain Retreat to maximize your enjoyment while making the best use of your budget and adhering to the cost constraints.

This example showcases how linear programming can be applied to make vacation planning decisions that balance multiple factors and constraints to achieve the desired outcome.

2.BENIFITS

Benefits of Operations Research (OR) Explained with Simple Examples:

1. **Optimal Resource Allocation:** OR helps businesses allocate their resources efficiently to achieve the best results. For example, a delivery company can use OR to determine the most efficient routes for their drivers, reducing fuel costs and delivery times.
2. **Cost Savings:** By optimizing processes and decisions, OR can lead to significant cost savings. A manufacturing company can use OR to minimize production costs while meeting customer demand.
3. **Improved Decision-Making:** OR provides insights that help in making informed decisions. For instance, a hospital can use OR to schedule surgeries and appointments in a way that reduces patient waiting times.
4. **Risk Management:** OR can help in managing risks by analyzing various scenarios. An investment firm can use OR to create a diversified portfolio that balances risk and potential returns.
5. **Complex Problem Solving:** OR tackles complex problems that may have numerous variables and constraints. An airline can optimize flight scheduling considering factors like aircraft availability, crew schedules, and passenger demand.
6. **Scenario Analysis:** OR allows for testing different scenarios before making a decision. A retail store can use OR to determine the optimal inventory levels for various products under different demand scenarios.
7. **Better Supply Chain Management:** OR can optimize supply chain operations, ensuring products are available at the right places and times. A grocery chain can use OR to manage inventory and restocking, minimizing shortages and excess stock.
8. **Strategic Planning:** OR aids in long-term planning by analyzing different strategies. A city planner can use OR to decide the locations of schools, hospitals, and parks to maximize accessibility for residents.

9. **Quality Improvement:** OR can lead to improved quality by optimizing processes. An online streaming service can use OR to deliver content efficiently, reducing buffering and improving user experience.
10. **Sustainability:** OR can contribute to sustainable practices. A utility company can use OR to optimize energy production and distribution, reducing environmental impact.

In summary, Operations Research offers practical benefits by providing tools and methods to optimize decisions, solve complex problems, and improve various aspects of business and everyday life.

3 Limitations of Operations Research (OR) Explained with Simple Examples:

1. **Simplification of Real-World Scenarios:** OR models often simplify complex real-world situations, potentially leading to unrealistic results. For example, a manufacturing model might assume constant demand, ignoring market fluctuations.
2. **Data Dependency:** OR heavily relies on accurate and up-to-date data. If the data used is incorrect or incomplete, the conclusions drawn may not be reliable. A retail store's inventory optimization model might fail if it lacks accurate sales data.
3. **Assumption of Linearity:** OR techniques assume linearity, which may not hold true for all problems. For instance, a marketing campaign's success may not follow a linear pattern as the budget increases.
4. **Human and Behavioral Factors:** OR often overlooks human behavior and emotions. A transportation model might suggest optimal routes but fail to account for drivers' preferences or road closures due to events.
5. **Resistance to Change:** Implementing OR solutions may face resistance from stakeholders who are accustomed to traditional methods. A hospital might struggle to adopt a new scheduling system despite its optimization benefits.
6. **Unforeseen Constraints:** Real-world constraints that were not considered during modeling can lead to suboptimal outcomes. An airline might optimize flight schedules, but unexpected weather disruptions could affect the plan.
7. **Complexity and Expertise:** OR techniques can be complex and require specialized knowledge. Small businesses may lack the resources to hire experts to implement and maintain OR solutions.
8. **Dynamic and Evolving Environments:** OR models might struggle to adapt to rapidly changing environments. A financial portfolio optimization model might not respond quickly to sudden market shifts.

9. **Ethical Considerations:** OR decisions might not always consider ethical implications. A factory might optimize production without considering the environmental impact of increased waste.

10. **Over-Reliance on Quantitative Data:** OR may overlook qualitative aspects that are challenging to quantify. A restaurant might optimize menu offerings based solely on sales data, neglecting customer preferences.

In summary, while Operations Research offers valuable insights and solutions, its limitations include simplification, data reliance, assumptions, and challenges in incorporating human factors and adapting to dynamic situations. It's important to recognize these limitations and use OR in conjunction with other methods when necessary.

4. Linear Programming Problem (LPP) Explained with a Simple Real-Time Example:

Linear Programming Problem (LPP) is a mathematical method used to find the best possible outcome for a situation with multiple constraints and objectives, while following linear relationships.

Real-Time Example: Managing Farm Production

Imagine you are a farmer with a limited amount of land, labor, and resources. You want to decide how many acres of different crops to plant in order to maximize your profit while considering constraints like available land and labor.

Objective: Maximize the Profit

Constraints:

1. You have 100 acres of land available.
2. Planting corn requires 2 acres per unit, while planting wheat requires 1 acre per unit.
3. Each acre of corn requires 5 units of labor, while each acre of wheat requires 3 units.
4. You have a total of 400 units of labor available.

Profit and Costs:

1. Corn: Profit of \$200 per acre, cost of \$50 per acre.
2. Wheat: Profit of \$150 per acre, cost of \$30 per acre.

Mathematical Representation:

Let's say you decide to plant "C" acres of corn and "W" acres of wheat.

Objective: Maximize Profit = $200C + 150W$

Constraints:

1. Land Constraint: $2C + W \leq 100$ acres

2. Labor Constraint: $5C + 3W \leq 400$ units of labor
3. Non-Negativity Constraint: $C \geq 0, W \geq 0$

Solution:

By solving this linear programming problem, you can find the optimal values of C and W that maximize your profit while considering the available land and labor constraints.

For instance, if the solution is $C = 40$ and $W = 20$, it means you should plant 40 acres of corn and 20 acres of wheat to maximize your profit within the given resources and constraints.

This example demonstrates how Linear Programming can help a farmer make informed decisions about crop planting to achieve the best possible outcome considering limited resources and constraints.

5. Mathematical Model of Linear Programming Problem (LPP) with a Real-Time Example:

A Linear Programming Problem (LPP) can be represented mathematically using equations and inequalities. It involves maximizing or minimizing a linear objective function subject to linear constraints.

Real-Time Example: Production Planning for a Furniture Manufacturer

Let's consider a furniture manufacturer who produces two types of chairs, A and B. The objective is to maximize profit while considering constraints on available resources.

Objective: Maximize Profit

Decision Variables:

- Let x represent the number of chairs of type A to produce.
- Let y represent the number of chairs of type B to produce.

Objective Function: The profit for each type of chair is given by:

$$\text{Profit} = \text{Profit per Chair A} \times x + \text{Profit per Chair B} \times y$$

Let's say the profit per chair is \$50 for type A and \$60 for type B. The objective function becomes:

$$\text{Maximize } Z = 50x + 60y$$

Constraints:**1. Material Constraints:**

- Chair A requires 2 units of wood and Chair B requires 3 units of wood.
- The furniture company has 150 units of wood available. $2x + 3y \leq 150$

2. Labor Constraints:

- Producing Chair A requires 4 hours of labor, and Chair B requires 6 hours of labor.
- The furniture company has 240 hours of labor available. $4x+6y \leq 240$

3. Non-Negativity Constraints: $x \geq 0, y \geq 0$

Mathematical Representation: The complete mathematical model of the LPP can be summarized as follows:

Objective: Maximize $Z=50x+60y$

Subject to: $2x+3y \leq 150$ $4x+6y \leq 240$ $x \geq 0, y \geq 0$

Solution: By solving this mathematical model, the furniture manufacturer can determine the optimal quantities of chairs (x and y) to produce in order to maximize their profit while adhering to resource constraints.

For example, the solution might show that producing 30 chairs of type A and 20 chairs of type B would yield the maximum profit under the given constraints.

This real-time example illustrates how Linear Programming helps the furniture manufacturer make production decisions that lead to the highest profit while utilizing available resources efficiently.

6. Components of Linear Programming Problem (LPP) with Real-Time Examples:

A Linear Programming Problem (LPP) consists of several key components that work together to model and solve optimization challenges. Let's break down these components with real-time examples:

1. Decision Variables: Decision variables are the quantities that need to be determined in the problem. These represent the choices we are trying to make.

Example: In a manufacturing scenario, decision variables could represent the quantities of different products to produce.

2. Objective Function: The objective function defines the goal of the optimization, whether it's maximizing profit, minimizing costs, or achieving another objective.

Example: Maximizing profit in a retail business by selling products at different price points.

3. Constraints: Constraints are limitations or restrictions that need to be considered when making decisions. They ensure the solution aligns with practical limitations.

Example: A factory's production capacity, which limits the total number of units it can manufacture.

4. Coefficients and Constants: Coefficients represent the values associated with decision variables in the objective function and constraints. Constants represent numerical values.

Example: The coefficients could be the costs, profits, or resource requirements associated with different products.

5. Feasible Region: The feasible region is the set of all possible solutions that satisfy all the constraints of the problem.

Example: In resource allocation, the feasible region represents the combinations of products that can be produced given the available resources.

6. Optimal Solution: The optimal solution is the combination of decision variables that maximizes or minimizes the objective function while satisfying all constraints.

Example: The optimal distribution of advertising budget across different marketing channels to maximize customer engagement.

Real-Time Example: Production Planning for a Bakery

Let's apply these components to a bakery's production planning problem:

Objective: Maximize Profit

Decision Variables:

- x = Number of cakes to produce
- y = Number of pastries to produce

Objective Function: Maximize $Z=30x+20y$ (Profit from selling each cake is \$30, and from each pastry is \$20.)

Constraints:

1. Flour Constraint: $2x+y\leq 100$ (Total flour used in cakes and pastries cannot exceed 100 kg.)
2. Oven Time Constraint: $3x+2y\leq 160$ (Total oven time cannot exceed 160 hours.)
3. Non-Negativity Constraints: $x\geq 0, y\geq 0$

Feasible Region: The feasible region is the area where the constraints overlap, satisfying both flour and oven time limitations.

Optimal Solution: Solving the LPP yields an optimal solution, such as $x=40$ cakes and $y=20$ pastries, maximizing the bakery's profit while adhering to resource constraints.

This real-time example demonstrates how each component of an LPP contributes to making informed decisions in production planning, ensuring the bakery produces the right quantities of cakes and pastries while optimizing profit and resource

7. Transportation Problem in Simple Words with Real-Time Example:

The transportation problem is a type of optimization challenge where you want to find the most efficient way to distribute a certain quantity of goods from multiple sources to multiple destinations while minimizing transportation costs.

Real-Time Example: Distributing Goods to Retail Stores

Imagine you are a distribution manager for a company that manufactures goods and needs to deliver them to several retail stores. You want to minimize transportation costs while meeting the demand of each store and considering the supply available at the manufacturing plant.

Key Elements:

- **Sources:** Manufacturing plant(s) where goods are produced.
- **Destinations:** Retail stores that need to receive the goods.
- **Supply:** The quantity of goods available at each manufacturing plant.
- **Demand:** The quantity of goods required by each retail store.
- **Costs:** Transportation costs per unit from each plant to each store.

Objective: Minimize Transportation Costs

Transportation Problem Steps:

1. Define the sources, destinations, supply, demand, and transportation costs.
2. Formulate the problem as a linear programming model to minimize transportation costs.
3. Solve the model to determine the optimal allocation of goods from sources to destinations.

Assignment Problem in Simple Words with Real-Time Example:

The assignment problem is a specific type of optimization where you want to assign a set of tasks to a set of individuals or machines in a way that minimizes the overall cost or maximizes the overall benefit.

Real-Time Example: Employee Task Assignment

Consider a project management scenario where you have a set of tasks to be completed and a group of employees available to work on these tasks. You want to assign tasks to employees in a way that minimizes the total time required to complete the project.

Key Elements:

- **Tasks:** Different activities that need to be completed.
- **Employees:** Available individuals who can work on the tasks.
- **Costs or Benefits:** The time, effort, or other factors associated with each task-employee assignment.

Objective: Minimize Total Time or Effort

Assignment Problem Steps:

1. Define the tasks, employees, and costs or benefits associated with each assignment.
2. Formulate the problem as a linear programming model to minimize total time or effort.
3. Solve the model to find the optimal assignment of tasks to employees.

Example Scenario:

Let's say you have three tasks (A, B, C) and three employees (X, Y, Z) with the following time requirements to complete each task:

Task	Employee X	Employee Y	Employee Z
A	5 hours	8 hours	7 hours
B	6 hours	4 hours	5 hours
C	9 hours	7 hours	6 hours

The goal is to assign each task to an employee in a way that minimizes the total time required to complete all tasks.

Solution: By solving the assignment problem, you can find the optimal assignment that minimizes the total time. For example, the solution might be to assign Task A to Employee X, Task B to Employee Y, and Task C to Employee Z, resulting in a total time of 16 hours.

This real-time example illustrates how the assignment problem helps in optimizing task assignments to individuals or machines to achieve a specific objective, such as minimizing time or cost.

8. Transportation model

like above answer but with this

Transportation Model Steps:

1. Define the sources, destinations, supply, demand, and transportation costs.
2. Formulate the problem as a linear programming model to minimize transportation costs.
3. Solve the model to determine the optimal shipment quantities from each source to each destination.

9. Mathematical Model of Transportation Problem:

Decision Variables:

- Let x_{ij} represent the quantity of goods transported from source i to destination j .

Objective Function: Minimize the total transportation cost, which is the sum of the cost of transporting goods from each source to each destination: $\text{Minimize } \sum_i \sum_j c_{ij} \cdot x_{ij}$ where c_{ij} is the cost of transporting one unit of goods from source i to destination j .

Constraints:

- Supply Constraints:** Ensure that the supply from each source does not exceed its capacity: $\sum_j x_{ij} \leq s_i$ for all i
- Demand Constraints:** Ensure that the demand at each destination is met: $\sum_i x_{ij} \geq d_j$ for all j
- Non-Negativity Constraints:** The quantity of goods transported cannot be negative: $x_{ij} \geq 0$ for all i, j

Where:

- x_{ij} is the quantity of goods transported from source i to destination j .
- c_{ij} is the cost of transporting one unit of goods from source i to destination j .
- s_i is the supply available at source i .
- d_j is the demand at destination j .

Real-Time Example: Transportation of Goods

Consider the following transportation scenario:

Sources and Destinations:

- Sources: Factory A, Factory B, Factory C
- Destinations: Warehouse X, Warehouse Y, Warehouse Z

Supply and Demand:

- Supply from Factory A: 100 units
- Supply from Factory B: 150 units
- Supply from Factory C: 200 units
- Demand at Warehouse X: 80 units
- Demand at Warehouse Y: 120 units
- Demand at Warehouse Z: 150 units

Transportation Costs: The cost of transporting one unit of goods from each source to each destination:

	Warehouse X	Warehouse Y	Warehouse Z
A	\$4	\$6	\$9
B	\$5	\$3	\$7
C	\$8	\$2	\$5

Mathematical Formulation:

Objective Function: Minimize $Z=4x_{AX}+6x_{AY}+9x_{AZ}+5x_{BX}+3x_{BY}+7x_{BZ}+8x_{CX}+2x_{CY}+5x_{CZ}$

Constraints:

1. Supply Constraints:

- $x_{AX}+x_{AY}+x_{AZ}\leq 100$
- $x_{BX}+x_{BY}+x_{BZ}\leq 150$
- $x_{CX}+x_{CY}+x_{CZ}\leq 200$

2. Demand Constraints:

- $x_{AX}+x_{BX}+x_{CX}\geq 80$
- $x_{AY}+x_{BY}+x_{CY}\geq 120$
- $x_{AZ}+x_{BZ}+x_{CZ}\geq 150$

3. Non-Negativity Constraints:

- $x_{ij}\geq 0$ for all i,j

By solving this linear programming model, you can find the optimal quantities of goods to transport from each source to each destination to minimize the total transportation cost while satisfying supply and demand constraints.

10.

Refer example1 in page no 91

11. Method of finding initial basic feasible with real time example

Finding the initial basic feasible solution for a transportation problem involves determining an initial allocation of goods from sources to destinations that satisfies the supply and demand constraints. One common method to find the initial solution is the **Northwest Corner Method**. Let's explore this method with a real-time example:

Real-Time Example: Supply Chain Logistics

Imagine you are managing the distribution of a product from multiple factories to several retail stores. You want to find the initial allocation of products to minimize transportation costs while ensuring each factory supplies its available quantity and each store receives its demanded quantity.

Problem Setup:

Sources (Factories): Factory A, Factory B, Factory C

Destinations (Stores): Store X, Store Y, Store Z

Supply and Demand:

- Factory A: 100 units
- Factory B: 150 units
- Factory C: 200 units
- Store X: 80 units
- Store Y: 120 units
- Store Z: 150 units

Transportation Costs:

	Store X	Store Y	Store Z
A	\$4	\$6	\$9
B	\$5	\$3	\$7
C	\$8	\$2	\$5

Northwest Corner Method:

1. Start at the top-left corner (Northwest corner) of the cost matrix. This represents the first cell of the allocation.
2. Allocate as much as possible to meet the minimum of the supply and demand at that cell.
3. Cross out the supply or demand that has been fully satisfied and move to the next cell to the right or the next row down.
4. Repeat steps 2 and 3 until all supply and demand requirements are met.

Initial Allocation: Let's apply the Northwest Corner Method step by step:

1. Allocate 80 units from Factory A to Store X.
2. Allocate 20 units from Factory A to Store Y (remaining supply: $100 - 80 = 20$).
3. Allocate 100 units from Factory B to Store Y (remaining supply: $150 - 100 = 50$).
4. Allocate 50 units from Factory B to Store Z (remaining supply: $150 - 100 = 0$, so Factory B is exhausted).
5. Allocate 50 units from Factory C to Store Z (remaining supply: $200 - 50 = 150$).
6. Allocate 120 units from Factory C to Store X (remaining supply: $200 - 50 - 120 = 30$).
7. Allocate 30 units from Factory C to Store Y (remaining supply: $200 - 50 - 120 - 30 = 0$, so Factory C is exhausted).

Resulting Initial Allocation:

	Store X	Store Y	Store Z
A	80	20	
B		100	50
C	120	30	

This initial basic feasible solution satisfies the supply and demand constraints. It can be used as a starting point for more advanced optimization algorithms to find the optimal solution to the transportation problem, minimizing the total transportation cost.

SP

Least cost /matrix minimum method?

The Least Cost Method, also known as the Matrix Minimization Method, is another approach to finding an initial basic feasible solution for a transportation problem. This method focuses on selecting the lowest-cost cells in the cost matrix to allocate goods from sources to destinations. Let's delve into this method with a simple example:

Real-Time Example: Product Distribution

Imagine you are a logistics manager responsible for distributing a product from three factories to three retail stores. You want to find the initial allocation of products to minimize transportation costs while meeting supply and demand constraints.

Problem Setup:

Sources (Factories): Factory A, Factory B, Factory C

Destinations (Stores): Store X, Store Y, Store Z

Supply and Demand:

- Factory A: 150 units
- Factory B: 100 units
- Factory C: 200 units
- Store X: 120 units
- Store Y: 120 units
- Store Z: 110 units

Transportation Costs:

	Store X	Store Y	Store Z
A	\$3	\$7	\$4
B	\$2	\$6	\$5
C	\$5	\$3	\$8

Least Cost Method:

1. Identify the cell with the lowest cost in the cost matrix. Allocate the minimum of the corresponding supply and demand to that cell.
2. Cross out the supply or demand that has been fully satisfied and update the remaining supply and demand.
3. Recalculate the cost of the remaining empty cells, and repeat steps 1 and 2 until all supply and demand requirements are met.

Step-by-Step Application:

1. The lowest-cost cell is Factory B to Store X with a cost of \$2. Allocate 100 units (minimum of 100 supply and 120 demand) to this cell.
2. Cross out the demand for Store X ($120 - 100 = 20$ remaining).
3. Recalculate the costs for the remaining empty cells:

	Store X	Store Y	Store Z
A	\$3	\$7	\$4
B		\$6	\$5
C	\$5	\$3	\$8

4. The lowest-cost cell is Factory C to Store X with a cost of \$3. Allocate 20 units (remaining demand) to this cell.
5. Cross out the demand for Store X (remaining demand = 0).
6. Recalculate the costs for the remaining empty cells:

	Store X	Store Y	Store Z
A	\$3	\$7	\$4
B		\$6	\$5
C		\$3	\$8

7. The lowest-cost cell is Factory C to Store Y with a cost of \$3. Allocate 100 units (minimum of remaining supply and 120 demand) to this cell.
8. Cross out the supply for Factory C (remaining supply = $200 - 100 = 100$).
9. Recalculate the costs for the remaining empty cells:

	Store X	Store Y	Store Z
A	\$3	\$7	\$4
B			\$5
C			\$8

10. The lowest-cost cell is Factory B to Store Z with a cost of \$5. Allocate 110 units (remaining demand) to this cell.
11. Cross out the demand for Store Z (remaining demand = 0).

Resulting Initial Allocation:

	Store X	Store Y	Store Z
A	120	30	
B	30	90	110
C	20	30	

This initial basic feasible solution satisfies the supply and demand constraints. It serves as a starting point for further optimization methods to find the optimal solution for the transportation problem.

SP

Vogels Approximation Method

The Vogel's Approximation Method (VAM), also known as the Vogel's Approximation Technique (VAT), is an iterative algorithm used to find an initial basic feasible solution for a transportation problem. VAM focuses on identifying the cells with the most and second-most difference in costs within each row and column of the cost matrix. This method aims to provide a relatively balanced allocation of goods. Let's explore Vogel's Approximation Method with a real-time example:

Real-Time Example: Product Distribution

Consider a scenario where you need to distribute a product from three factories to four retail stores. You want to find an initial allocation of products that minimizes transportation costs while satisfying supply and demand constraints.

Problem Setup:

Sources (Factories): Factory A, Factory B, Factory C

Destinations (Stores): Store X, Store Y, Store Z, Store W

Supply and Demand:

- Factory A: 90 units
- Factory B: 120 units
- Factory C: 80 units
- Store X: 50 units
- Store Y: 80 units
- Store Z: 70 units
- Store W: 90 units

Transportation Costs:

	Store X	Store Y	Store Z	Store W
A	\$7	\$3	\$5	\$9
B	\$6	\$8	\$9	\$5

	Store X	Store Y	Store Z	Store W
C	\$4	\$7	\$6	\$8

Vogel's Approximation Method:

1. Calculate the difference in costs for each row by subtracting the smallest cost from the second-smallest cost.
2. Calculate the difference in costs for each column by subtracting the smallest cost from the second-smallest cost.
3. Select the largest difference (in absolute value) from either the row differences or the column differences.
4. Find the cell corresponding to the selected difference. Allocate the minimum of the available supply and demand to that cell.
5. Cross out the supply or demand that has been fully satisfied and update the remaining supply and demand.
6. Recalculate the differences and repeat steps 3 to 5 until all supply and demand requirements are met.

Step-by-Step Application:

1. Calculate the differences:

	Difference Row	Difference Column
A	2	2
B	1	1
C	1	2

2. Select the largest difference, which is 2 in both the row and column differences.
3. Assign the maximum supply available from Factory B to Store X (difference = 2).
4. Cross out the supply from Factory B (remaining supply = $120 - 90 = 30$).
5. Recalculate the differences:

	Difference Row	Difference Column
A	2	4
C	1	1

6. Select the largest difference, which is 4 in the column differences.
7. Assign the maximum demand available at Store Z to Factory A (difference = 4).
8. Cross out the demand from Store Z (remaining demand = $70 - 50 = 20$).
9. Recalculate the differences:

	Difference Row	Difference Column
A	1	3
C	1	1

10. Select the largest difference, which is 3 in the column differences.

11. Assign the remaining supply from Factory A to Store Y (remaining supply = $90 - 30 = 60$).
12. Cross out the demand from Store Y (remaining demand = $80 - 80 = 0$).

Resulting Initial Allocation:

	Store X	Store Y	Store Z	Store W
A	90	60	0	
B	30			90
C		20	70	

This initial basic feasible solution satisfies the supply and demand constraints. It provides a balanced allocation of goods based on the differences in transportation costs. It serves as a starting point for further optimization methods to find the optimal solution for the transportation problem.

12. Optimality testing

Optimality testing is a key step in solving transportation problems using methods like the Modified Distribution Method (MODI) or stepping stone method. It helps identify whether the current solution is optimal or if improvements can be made to reduce costs. Let's explore the concept of optimality testing with a real-time example:

Real-Time Example: Product Distribution

Continuing with the previous product distribution scenario, let's consider the transportation problem where products are distributed from factories to retail stores. We already have an initial basic feasible solution and transportation costs. Now, we'll perform an optimality test using the Modified Distribution Method (MODI).

Initial Basic Feasible Solution:

	Store X	Store Y	Store Z	Store W
A	90	60	0	
B	30			90
C		20	70	

Transportation Costs:

	Store X	Store Y	Store Z	Store W
A	\$7	\$3	\$5	\$9
B	\$6	\$8	\$9	\$5
C	\$4	\$7	\$6	\$8

Step 1: Calculate Opportunity Costs (MODI Method):

1. Calculate the net transportation costs (Z-values) for each cell. $Z\text{-value} = \text{Transportation Cost} - U(\text{Row}) - V(\text{Column})$.
2. Determine the unoccupied cells and the respective Z-values.

	Z-Value	U (Row)	V (Column)
A:X	-		3
A:Y	0	3	4
A:W	2	3	2
B:X	2	0	3
B:Z	2		3
C:X	3	2	5
C:Y	1	2	3
C:W	0	2	2

Step 2: Identify the Cell with Maximum Opportunity Cost:

The cell with the maximum opportunity cost (largest positive Z-value) is C:X with a Z-value of 3.

Step 3: Perform the MODI Loop:

1. Trace a loop starting from the cell with the maximum opportunity cost (C:X) through cells with even Z-values.
2. Determine the minimum quantity in the loop. This is the limiting factor for potential improvement.
3. Adjust the quantities along the loop accordingly (subtract the minimum quantity for cells with even Z-values, add it for cells with odd Z-values).

Step 4: Update the Allocation:

Update the allocation based on the adjusted quantities from the MODI loop.

Updated Allocation:

	Store X	Store Y	Store Z	Store W
A	90	40	0	
B	30			90
C		40	70	

Conclusion:

By performing the optimality test using the Modified Distribution Method (MODI), we found that the initial solution was not optimal. The adjustments made based on the MODI loop improved the solution and reduced transportation costs. The process can be repeated until no further improvements can be made, resulting in the optimal solution for the transportation problem.

SP

stopping stone method

The Stepping Stone Method is an iterative technique used to improve an initial basic feasible solution in transportation problems. It helps identify potential improvements by exploring cycles (loops) within the transportation tableau and making adjustments to the allocation of goods. Let's explore the Stepping Stone Method with a real-time example:

Real-Time Example: Product Distribution

Consider the same product distribution scenario where goods are distributed from factories to retail stores. We'll use the initial basic feasible solution and transportation costs from the previous examples.

Initial Basic Feasible Solution:

	Store X	Store Y	Store Z	Store W
A	90	60	0	
B	30			90
C		20	70	

Transportation Costs:

	Store X	Store Y	Store Z	Store W
A	\$7	\$3	\$5	\$9
B	\$6	\$8	\$9	\$5
C	\$4	\$7	\$6	\$8

Step-by-Step Stepping Stone Method:

- 1. Identify Empty Cells (Not Allocated):** Locate the cells in the tableau that are currently unoccupied (empty).
- 2. Select a Starting Cell (Closed Loop):** Choose an empty cell as a starting point for forming a closed loop. This will be one corner of the loop.
- 3. Move Along the Loop:** Move along the loop, alternating between occupied and unoccupied cells, until you return to the starting cell. The path should form a closed loop.
- 4. Calculate Improvement:** Calculate the potential improvement (reduction in transportation cost) that can be achieved by redistributing units along the loop. This is typically done by calculating the cost savings for moving one unit from an occupied cell to an unoccupied cell.
- 5. Select the Best Improvement:** Identify the cell with the best potential improvement. This will be the cell that results in the largest cost reduction.
- 6. Make Adjustments:** Redistribute units along the loop to achieve the selected improvement. Add units to unoccupied cells and subtract units from occupied cells as necessary.

7. **Repeat Steps 2 to 6:** Repeat the process by selecting a new starting cell and forming a different closed loop. Continue until no further improvements can be made.

Example:

Let's say we start with the cell A:Y (Factory A to Store Y) as the starting cell. We form a closed loop by moving from A:Y to B:Y to B:X to A:X and back to A:Y.

Potential improvement:

- Moving 1 unit from A:Y to B:Y saves \$8 (transportation cost from B to Y).

After making the adjustment, the updated allocation becomes:

	Store X	Store Y	Store Z	Store W
A	89	61	0	
B	30			90
C		20	70	

This adjustment improves the solution and reduces the transportation cost. The Stepping Stone Method can be repeated by selecting different starting cells to explore other closed loops and potential improvements.

The process continues until no further improvements can be made, resulting in the optimal solution for the transportation problem.

13. Assignment Problems with real time examples

The Assignment Problem is a special type of linear programming problem that involves assigning a set of tasks to a set of workers in a way that minimizes or maximizes a certain objective, such as cost or efficiency. Each task must be assigned to exactly one worker, and each worker can handle only one task. Let's explore the Assignment Problem with a real-time example:

Real-Time Example: Task Assignment for Project

Imagine you are managing a software development project that involves multiple programming tasks and a team of skilled programmers. Your goal is to assign tasks to programmers in a way that minimizes the total time it takes to complete the project.

Problem Setup:

Tasks: Task A, Task B, Task C, Task D

Programmers: Programmer X, Programmer Y, Programmer Z, Programmer W

Time Required (in hours):

	Programmer X	Programmer Y	Programmer Z	Programmer W
Task A	8	7	5	9
Task B	6	4	3	5
Task C	7	6	8	7
Task D	9	5	4	6

Objective: Minimize the total time required to complete all tasks.

Assignment Problem Formulation:

Let x_{ij} represent the assignment of task i to programmer j , where $x_{ij}=1$ if task i is assigned to programmer j , and $x_{ij}=0$ otherwise.

Objective Function: Minimize $\sum_i \sum_j c_{ij} \cdot x_{ij}$, where c_{ij} is the time required for task i to be completed by programmer j .

Constraints:

1. Each task is assigned to exactly one programmer: $\sum_j x_{ij}=1$ for all i .
2. Each programmer handles only one task: $\sum_i x_{ij}=1$ for all j .
3. Binary variables: $x_{ij}=0$ or $x_{ij}=1$ for all i,j .

Solving the Assignment Problem:

By solving the assignment problem using optimization techniques such as the Hungarian algorithm or the simplex method, you can determine the optimal assignment of tasks to programmers that minimizes the total time required to complete the project.

Example Solution:

Suppose the optimal assignment found is as follows:

	Programmer X	Programmer Y	Programmer Z	Programmer W
Task A	0	0	1	0
Task B	0	1	0	0
Task C	0	0	0	1
Task D	1	0	0	0

This solution indicates the optimal assignment of tasks to programmers that minimizes the total time required to complete the project. For example, Task A is assigned to Programmer Z, Task B is assigned to Programmer Y, Task C is assigned to Programmer W, and Task D is assigned to Programmer X.

Sequencing problems involve determining the order in which a set of tasks, jobs, or activities should be performed to optimize a certain objective, such as minimizing completion time, maximizing throughput, or optimizing resource utilization. Let's explore sequencing problems with a few real-time examples:

Real-Time Example 1: Job Scheduling in a Factory

Consider a manufacturing factory that produces various products on different machines. The goal is to determine the order in which jobs should be processed on the machines to minimize the total completion time.

Problem Setup:

Jobs: Job A, Job B, Job C, Job D

Machines: Machine X, Machine Y, Machine Z

Processing Time (in hours):

	Machine X	Machine Y	Machine Z
Job A	3	2	4
Job B	5	4	3
Job C	2	3	2
Job D	4	6	5

Objective: Minimize the total completion time of all jobs.

Sequencing Problem Formulation:

Let x_{ij} represent the assignment of job i to machine j , where $x_{ij}=1$ if job i is scheduled on machine j , and $x_{ij}=0$ otherwise.

Objective Function: Minimize $\sum_i \sum_j p_{ij} \cdot x_{ij}$, where p_{ij} is the processing time of job i on machine j .

Constraints:

- Each job is assigned to exactly one machine: $\sum_j x_{ij}=1$ for all i .
- Each machine processes only one job at a time: $\sum_i x_{ij}=1$ for all j .
- Binary variables: $x_{ij}=0$ or $x_{ij}=1$ for all i,j .

Solving the Sequencing Problem:

By solving the sequencing problem using optimization techniques such as heuristics, dynamic programming, or branch and bound, you can determine the optimal order in which jobs should be processed on the machines to minimize the total completion time.

Example Solution:

Suppose the optimal sequencing found is as follows:

	Machine X	Machine Y	Machine Z
Job A	0	1	0
Job B	0	0	1
Job C	1	0	0
Job D	0	1	0

This solution indicates the optimal order in which jobs should be processed on the machines to minimize the total completion time. For example, Job A is scheduled on Machine Y, Job B is scheduled on Machine Z, Job C is scheduled on Machine X, and Job D is scheduled on Machine Y.

Real-Time Example 2: Task Sequencing for Project

Suppose you are managing a construction project that involves various tasks that need to be completed in a certain order. You want to determine the sequence of tasks that minimizes the total project duration.

Problem Setup:

Tasks: Task A, Task B, Task C, Task D, Task E

Precedence Relationships:

- Task A must be completed before Task B.
- Task B must be completed before Task C.
- Task A must be completed before Task D.
- Task C must be completed before Task E.

Duration (in days):

	Duration
Task A	5
Task B	3
Task C	4
Task D	2
Task E	6

Objective: Minimize the total project duration.

Sequencing Problem Formulation:

Let x_{ij} represent the sequencing of task i before task j , where $x_{ij}=1$ if task i is sequenced before task j , and $x_{ij}=0$ otherwise.

Objective Function: Minimize $\sum_i \sum_j d_{ij} \cdot x_{ij}$, where d_{ij} is the duration of completing task i before task j .

Constraints:

1. Maintain precedence relationships:

- $x_{AB}=1$
- $x_{BC}=1$
- $x_{AD}=1$
- $x_{CE}=1$

2. Binary variables: $x_{ij}=0$ or $x_{ij}=1$ for all i,j .

Solving the Sequencing Problem:

By solving the sequencing problem using techniques like topological sorting or dynamic programming, you can determine the optimal sequence of tasks that minimizes the total project duration while satisfying the precedence relationships.

Example Solution:

Suppose the optimal task sequence found is: Task A -> Task D -> Task B -> Task C -> Task E.

This solution indicates the optimal order in which tasks should be completed to minimize the total project duration while adhering to the specified precedence relationships. Task A is completed first, followed by Task D, then Task B, Task C, and finally Task E.

14.Types of Sequencing Problems / Johnsons Algorithm with real time example

Johnson's Algorithm:

Johnson's Algorithm is a heuristic method used to solve certain scheduling problems, particularly the two-machine flow shop scheduling problem. It's designed to minimize the makespan (total completion time) by sequencing jobs on two machines.

Real-Time Example: Flow Shop Scheduling

Imagine you manage a bakery where you bake cakes and decorate them. The process involves two tasks: baking (Machine A) and decorating (Machine B). Each cake needs to be baked before it can be decorated. You want to determine the optimal sequence of cake orders to minimize the total time it takes to complete all cakes.

Problem Setup:

Cake Orders: Order 1, Order 2, Order 3, Order 4

Processing Times (in hours):

	Baking (Machine A)	Decorating (Machine B)
Order 1	3	2
Order 2	4	3

	Baking (Machine A)	Decorating (Machine B)
Order 3	2	1
Order 4	5	4

Objective: Minimize the total completion time (makespan) of all cake orders.

Johnson's Algorithm:

1. Create a combined list of tasks, including both baking and decorating times for each order.

Order	Baking Time	Decorating Time
Order 1	3	2
Order 2	4	3
Order 3	2	1
Order 4	5	4

2. Sort the combined list in ascending order of the sum of baking and decorating times.

Order	Baking Time	Decorating Time	Sum
Order 3	2	1	3
Order 1	3	2	5
Order 2	4	3	7
Order 4	5	4	9

3. Sequence the orders in the sorted order. The resulting sequence is: Order 3 -> Order 1 -> Order 2 -> Order 4.

Conclusion:

By applying Johnson's Algorithm, you have determined the optimal sequence in which cake orders should be processed to minimize the total completion time. This ensures efficient utilization of the baking and decorating machines while delivering orders in the most time-effective manner.

15. n Jobs and two Machines problem

The "n Jobs and Two Machines" problem is a type of sequencing problem where you have a set of n jobs, and each job needs to be processed on exactly two machines in a specific order. The goal is to find the optimal sequence of jobs that minimizes a certain objective, such as the total completion time, makespan, or another relevant criterion.

In this problem, each job has a processing time on each of the two machines, and the jobs need to be scheduled in a way that respects the order of processing on the two machines. Let's explore the problem with an example:

Real-Time Example: Scheduling Manufacturing Jobs

Imagine you are managing a manufacturing facility with two machines: Machine A and Machine B. You have a set of n manufacturing jobs that need to be completed on these machines. Each job

has a specific processing time on each machine. Your goal is to find the optimal sequence of jobs to minimize the total completion time.

Problem Setup:

Jobs: Job 1, Job 2, ..., Job n

Machines: Machine A, Machine B

Processing Times (in hours):

Job	Machine A	Machine B
Job 1	3	5
Job 2	2	4
...
Job n	$p_{\{n,A\}}$	$p_{\{n,B\}}$

Objective: Minimize the total completion time (makespan) of all jobs.

Solution Approach:

To solve the "n Jobs and Two Machines" problem, you can use algorithms like Johnson's Algorithm or other optimization techniques tailored for two-machine scheduling problems. Johnson's Algorithm is particularly effective for minimizing the makespan in this context.

Johnson's Algorithm for Two Machines:

1. Create a combined list of jobs, including both processing times on Machine A and Machine B for each job.
2. Sort the combined list in ascending order of the smaller processing time. This creates a sequence where jobs with the smallest processing time on either machine come first.
3. Assign the jobs to machines in the sorted order, taking into account the processing sequence on each machine.

Example Solution:

Let's say you have three jobs with the following processing times:

Job	Machine A	Machine B
Job 1	3	5
Job 2	2	4
Job 3	4	6

Using Johnson's Algorithm:

1. Create a combined list and sort it based on the smaller processing time:

Job	Machine A	Machine B	Smaller Time
Job 2	2	4	2
Job 1	3	5	3
Job 3	4	6	4

2. Assign the jobs to machines based on the sorted order:

Machine A: Job 2 -> Job 1 -> Job 3

Machine B: Job 2 -> Job 1 -> Job 3

Conclusion:

By following Johnson's Algorithm, you have determined the optimal sequence of jobs to minimize the total completion time on the two machines. This sequence ensures efficient utilization of both machines while completing the jobs in the most time-effective manner.

16. n Jobs and three Machines problem

The "n Jobs and Three Machines" problem is an extension of the sequencing problem, where you have a set of n jobs that need to be processed on three machines. The objective is to find the optimal sequence of jobs that minimizes a certain criterion, such as the total completion time, makespan, or another relevant measure. Each job requires processing on all three machines in a specific order.

Let's delve into this problem with an example:

Real-Time Example: Production Line Scheduling

Consider a manufacturing plant with three machines: Machine A, Machine B, and Machine C. You have n jobs that need to be processed on these machines. Each job has a specific processing time on each machine, and the jobs must be scheduled in a way that respects the order of processing on the three machines. Your goal is to find the optimal sequence of jobs that minimizes the total completion time.

Problem Setup:

Jobs: Job 1, Job 2, ..., Job n

Machines: Machine A, Machine B, Machine C

Processing Times (in hours):

Job	Machine A	Machine B	Machine C
Job 1	3	5	2
Job 2	2	4	3
...

Job	Machine A	Machine B	Machine C
Job n	$p_{\{n,A\}}$	$p_{\{n,B\}}$	$p_{\{n,C\}}$

Objective: Minimize the total completion time (makespan) of all jobs.

Solution Approach:

Solving the "n Jobs and Three Machines" problem can involve applying optimization algorithms designed for multi-machine scheduling problems. Similar to the "n Jobs and Two Machines" problem, you may use techniques such as Johnson's Algorithm, but adapted for three machines, or other specialized methods.

Example Solution (Using a Greedy Approach):

One approach to solving this problem is by using a greedy heuristic that selects the job with the smallest processing time on the next available machine at each step. Let's consider an example with three jobs:

Job	Machine A	Machine B	Machine C
Job 1	3	5	2
Job 2	2	4	3
Job 3	4	2	6

Greedy Solution:

- Start with an empty schedule.
- At each step, select the job with the smallest processing time on the next available machine. Break ties arbitrarily.
- Schedule the selected job on the chosen machine.

Step 1:

Machine A	Machine B	Machine C
Job 2	Job 1	Job 3

Step 2:

Machine A	Machine B	Machine C
Job 2	Job 1	Job 3
Job 1	Job 3	Job 2

Step 3:

Machine A	Machine B	Machine C
Job 2	Job 1	Job 3
Job 1	Job 3	Job 2
Job 3	Job 2	Job 1

Conclusion:

By applying a greedy approach, you have determined the optimal sequence of jobs to minimize the total completion time on the three machines. While the greedy approach may not always provide the global optimum, it can serve as a useful heuristic for solving the "n Jobs and Three Machines" problem in certain cases. More advanced optimization techniques can also be employed for larger and more complex instances of the problem.

17. two Jobs and n Machines problem with real time example

The "Two Jobs and n Machines" problem is a variation of the sequencing problem where you have two jobs that need to be processed on a set of n machines. Each job requires processing on each machine, and the objective is to find the optimal sequence of machines for each job to minimize a certain criterion, such as the total completion time, makespan, or another relevant measure.

Let's explore this problem with a real-time example:

Real-Time Example: Printing Job Scheduling

Consider a printing shop that has n printers (machines) available for two different printing jobs: Job A and Job B. Each job needs to be processed on all n printers, and your goal is to determine the optimal sequence of printers for each job to minimize the total completion time.

Problem Setup:

Jobs: Job A, Job B

Machines (Printers): Printer 1, Printer 2, ..., Printer n

Processing Times (in minutes):

Job	Printer 1	Printer 2	...	Printer n
Job A	$p_{A,1}$	$p_{A,2}$...	$p_{A,n}$
Job B	$p_{B,1}$	$p_{B,2}$...	$p_{B,n}$

Objective: Minimize the total completion time (makespan) of both jobs.

Solution Approach:

To solve the "Two Jobs and n Machines" problem, you can use optimization techniques suitable for job scheduling problems. One approach is to formulate and solve a linear programming model, or you can use heuristics like the Johnson's Algorithm adapted for multiple machines.

Example Solution (Using Johnson's Algorithm):

Suppose you have two jobs with the following processing times on three printers:

Job	Printer 1	Printer 2	Printer 3
Job A	5	3	6

Job	Printer 1	Printer 2	Printer 3
Job B	2	4	7

Johnson's Algorithm:

1. Create a combined list of printers, including both processing times for each job.
2. Sort the combined list in ascending order of the smaller processing time. This creates a sequence where printers with the smallest processing time on either job come first.
3. Assign the printers to jobs in the sorted order, taking into account the processing sequence on each job.

Solution Steps:

1. Create a combined list and sort it based on the smaller processing time:

Printer	Job A Time	Job B Time	Smaller Time
Printer 2	3	4	3
Printer 1	5	2	2
Printer 3	6	7	6

2. Assign the printers to jobs based on the sorted order:

Job A: Printer 2 -> Printer 1 -> Printer 3

Job B: Printer 1 -> Printer 2 -> Printer 3

Conclusion:

By following Johnson's Algorithm, you have determined the optimal sequence of printers for each job to minimize the total completion time. This sequence ensures efficient utilization of the printers while completing both jobs in the most time-effective manner. Keep in mind that this example demonstrates a simplified case; more advanced optimization techniques may be necessary for larger instances of the problem.

Game Theory

Game Theory explain in simple language with real time example

Game Theory is a branch of mathematics that studies how individuals or groups make decisions in strategic situations where their choices affect each other's outcomes. It's like a "playground" for understanding how people behave when their actions depend on what others do.

Certainly! Let's explore another simple example of Game Theory with a real-life situation.

Example: The Sharing Game

Imagine you and your friend find a box of chocolates and you both want to share them. However, you have different preferences: you prefer dark chocolates, and your friend loves white chocolates. You have three pieces of each type.

Here's how the sharing preferences and outcomes play out:

- You both want to maximize the number of chocolates you get of your favorite type, but you also want to make sure your friend gets some chocolates they like.

Here's how the preferences and outcomes are represented:

	3 Dark, 0 White	2 Dark, 1 White	1 Dark, 2 White	0 Dark, 3 White
3 Dark, 0 White	3, 3	2, 2	1, 1	0, 0
2 Dark, 1 White	2, 2	2, 2	1, 1	0, 0
1 Dark, 2 White	1, 1	1, 1	1, 1	0, 0
0 Dark, 3 White	0, 0	0, 0	0, 0	0, 0

In the table:

- The first number in each cell represents your payoff (number of dark chocolates you get), and the second number represents your friend's payoff (number of white chocolates they get).

Possible Scenarios and Outcomes:

- If you both choose 3 Dark, 0 White: You each get 3 chocolates of your favorite type.
- If you both choose 2 Dark, 1 White: You each get 2 chocolates of your favorite type, and your friend gets 1 chocolate they like.
- If you both choose 1 Dark, 2 White: You each get 1 chocolate of your favorite type, and your friend gets 2 chocolates they like.
- If you both choose 0 Dark, 3 White: You each get no chocolates of your favorite type, but your friend gets 3 chocolates they like.

In this sharing game, you and your friend want to strike a balance between getting your favorite chocolates and making sure the other person gets some they like. It's a situation of cooperation and negotiation.

This example illustrates how Game Theory helps us analyze scenarios where individuals make choices based on their preferences while considering the preferences and outcomes of others. It's a way to understand how strategic interactions and decision-making play out in everyday situations.

Unit -V

Project Management in OR with simple example

Project Management in Operations Research (OR) involves using analytical and quantitative methods to plan, schedule, and optimize projects to achieve their objectives efficiently. It helps in making informed decisions regarding resource allocation, time management, and risk assessment to ensure successful project completion.

Simple Example: Construction Project Scheduling

Imagine you're in charge of building a new house. You have a set of tasks that need to be completed to finish the project. Each task has a certain duration, and some tasks might depend on others. Your goal is to schedule these tasks in a way that minimizes the overall project duration.

Tasks:

1. Lay Foundation (5 days)
2. Build Walls (8 days)
3. Install Roof (6 days)
4. Electrical Wiring (4 days)
5. Plumbing (3 days)
6. Paint Walls (4 days)
7. Install Fixtures (2 days)
8. Clean Up (1 day)

Task Dependencies:

- You can't build walls until the foundation is laid.
- You can't install the roof until the walls are built.
- You can't do electrical wiring or plumbing until the walls and roof are in place.
- You can't paint until the wiring and plumbing are done.
- You can't install fixtures until the walls are painted.
- You can't clean up until all previous tasks are completed.

Objective: Minimize the total project duration (makespan).

Project Management Steps:

1. **Identify Tasks and Dependencies:** List all tasks and their dependencies to understand the order they need to be completed in.
2. **Estimate Task Durations:** Assign estimated durations to each task based on historical data or expert opinion.

3. **Create a Network Diagram:** Create a graphical representation of the tasks and their dependencies, showing the critical path (longest sequence of dependent tasks).
4. **Calculate Critical Path:** Determine the critical path, which is the sequence of tasks that collectively have the longest duration.
5. **Allocate Resources:** Assign resources (workers, materials, equipment) to tasks to optimize resource utilization.
6. **Schedule Tasks:** Using techniques like the Critical Path Method (CPM) or Project Evaluation and Review Technique (PERT), schedule tasks to minimize project duration while considering resource constraints.
7. **Monitor and Control:** Track the progress of each task, identify potential delays, and adjust the schedule as needed to ensure the project stays on track.

Example Solution:

Based on the task durations and dependencies, the critical path for the construction project might be:

Lay Foundation -> Build Walls -> Install Roof -> Electrical Wiring -> Plumbing -> Paint Walls -> Install Fixtures -> Clean Up

This means that any delay on the critical path tasks will directly impact the overall project duration. By effectively managing the tasks, allocating resources, and monitoring progress, you can ensure that the project is completed in the shortest possible time while meeting all requirements.

This simple example demonstrates how Project Management in Operations Research helps optimize the scheduling and execution of tasks to achieve project goals efficiently and effectively.

2. Phrases of Project Management

- a. Planning
- b. Scheduling

c.Controlling

3.Objectives of Network Analysis

- a.Minimization of Total Project Cost
- b.Minimization of Total Project Duration
- c.Minimization of Idle Resources
- d.Minimize Production Delay ,Interruptions and conflicts
- e.Trade-off between Time and Cost of Project