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# Building AI in Your Company

Introduction

## Building AI in your company

- Case studies of complex AI products
- Roles in an AI team
- AI Transformation Playbook
- Taking your first step



# Building AI in Your Company

Case study: Smart speaker

## Smart speaker



Amazon Echo / Alexa



Google *Home* 



Apple Siri



Baidu DuerOS

"Hey device, tell me a joke"

## "Hey device, tell me a joke"

Steps to process the command:

- 1. Trigger word/wakeword detection Audio "Hey device"? (0/1)
- 2. Speech recognition Audio "tell me a joke"
- 3. Intent recognition "tell me a joke" time?

  Market is less to the state of the st
- 4. Execute joke call? weather?

Trigger word detection Speech recognition Intent recognition Execution

## "Hey device, set timer for 10 minutes"

Steps to process the command:

- 1. Trigger word/wakeword detection Audio "Hey device"? (0/1)
- 2. Speech recognition Audio "set timer for 10 minutes"
- 3. Intent recognition "set timer for 10 minutes" timer
  - 4. a) Extract duration
    - "Set timer for 10 minutes"
    - "Let me know when 10 minutes is up"
    - b) Start timer with set duration

#### Other functions

- Play music
- Volume up/down
- Make call
- Current time
- Units conversion
- Simple question
- •

#### Key steps:

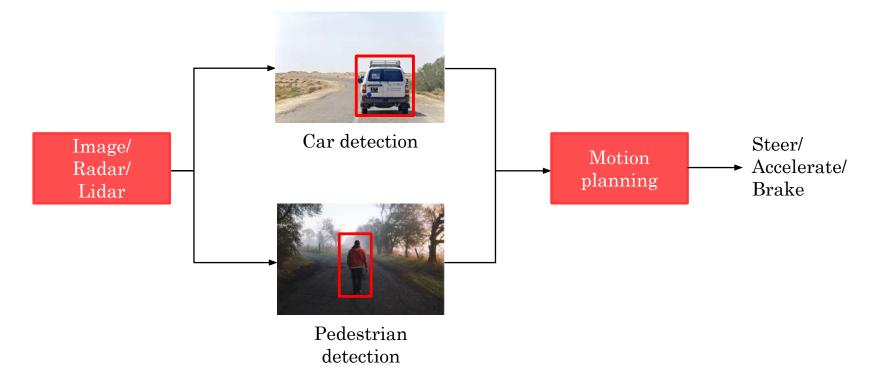
- 1. Trigger/wakeword detection
- 2. Speech recognition
- 3. Intent recognition
- 4. Specialized program to execute command



# Building AI in Your Company

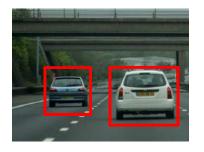
Case study: Self-driving car

## Steps for deciding how to drive



## Key steps:

1. Car detection





2. Pedestrian detection



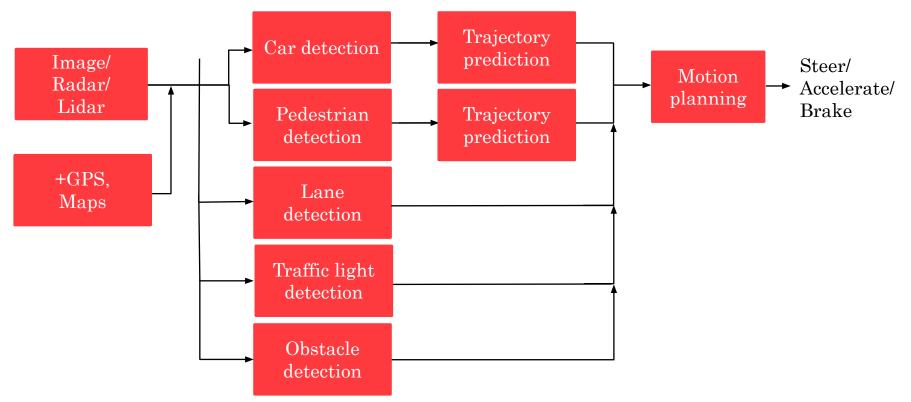


3. Motion planning





## Steps for deciding how to drive





## Building AI in Your Company

Example roles of an AI team

### Example roles

- Software Engineer
  - E.g., joke execution, ensure self-driving reliability, ...
- Machine Learning Engineer

Applied ML Scientist

- Machine Learning Researcher
  - Extend state-of-the-art in ML

### Example roles

- Data Scientist
  - Examine data and provide insights
  - Make presentation to team/executive
- Data Engineer
  - Organize data
- Make sure data is saved in an easily accessible, secure

cost effective way

1 MB (megabyte) 1,000 MB = GB (gigabyte)

1,000,000 MB = TB (terabyte)

1.000,000,000 MB = PB (petabyte)

and

### AI Product Manager

- Help decide what to build; what's feasible and valuable

## Getting started with a small team

- 1 Software Engineer, or
- 1 Machine Learning Engineer/Data Scientist, or
- Nobody but yourself



# Building AI in Your Company

AI Transformation Playbook (Part I)

## AI Transformation Playbook

- 1. Execute pilot projects to gain momentum
- 2. Build an in-house AI team
- 3. Provide broad AI training
- 4. Develop an AI strategy
- 5. Develop internal and external communications

## 1. Execute pilot projects to gain momentum

- More important for the initial project to succeed rather than be the most valuable
- Show traction within 6-12 months
- Can be in-house or outsourced

#### 2. Build an in-house AI team

**BU=** Business Unit

AI function can be under CTO, CIO, CDO, etc. or a new CAIO



## 3. Provide broad AI training

Role	What they should learn
Executives and senior business leaders	<ul><li>What AI can do for your enterprise</li><li>AI strategy</li><li>Resource allocation</li></ul>
Leaders of divisions working on AI projects	<ul> <li>Set project direction (technical and business diligence)</li> <li>Resource allocation</li> <li>Monitor progress</li> </ul>
AI engineer trainees	<ul><li>Build and ship AI software</li><li>Gather data</li><li>Execute on specific AI projects</li></ul>

The smart CLO knows they should *curate* rather than *create* content



## Building AI in Your Company

AI Transformation Playbook (Part II)

## AI Transformation Playbook

- 1. Execute pilot projects to gain momentum
- 2. Build an in-house AI team
- 3. Provide broad AI training
- 4. Develop an AI strategy
- 5. Develop internal and external communications

## 4. Develop an AI strategy

• Leverage AI to create an advantage specific to your industry sector

• Design strategy aligned with the "Virtuous Cycle of AI"



## 4. Develop an AI strategy

- Consider creating a data strategy
  - -Strategic data acquisition
  - -Unified data warehouse
- Create network effects and platform advantages
  - -In industries with "winner take all" dynamics,

AI can be an accelerator

### 5. Develop internal and external communications

- Investor relations
- Government relations
- Customer/user education
- Talent/recruitment
- Internal communications

Detailed AI Transformation Playbook: https://landing.ai/ai-transformation-playbook/



# Building AI in Your Company

AI pitfalls to avoid

## AI pitfalls to avoid

#### Don't:

Expect AI to solve everything

• Hire 2-3 ML engineers and count solely on them to come up with use cases

#### Do:

- Be realistic about what AI can and cannot do given limitations of technology, data, and engineering resources
- Pair engineering talent with business talent and work crossfunctionally to find feasible and valuable projects

## AI pitfalls to avoid

#### Don't:

 Expect the AI project to work the first time

- Expect traditional planning processes to apply without changes
- Think you need superstar AI engineers before you can do anything

#### Do:

- Plan for AI development to be an iterative process, with multiple attempts needed to succeed
- Work with AI team to establish timeline estimates, milestones, KPIs, etc.
- Keep building the team, but get going with the team you have



# Building AI in Your Company

Taking your first step in AI

## Some initial steps you can take

- Get friends to learn about AI
  - -This course
  - -Reading group
- Start brainstorming projects
  - -No project is too small
- Hire a few ML/DS people to help
- Hire or appoint an AI leader (VP AI, CAIO, etc.)
- Discuss with CEO/Board possibilities of AI Transformation
  - -Will your company be much more valuable and/or more effective if it were good at AI?





## Building AI in Your Company

Survey of major AI application areas (optional)

## Computer Vision

• Image classification/Object recognition



cat

-Face recognition

register



new

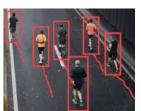


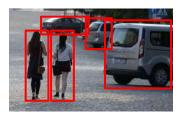


Object detection













## Natural Language Processing

- Text classification
  - Sentiment recognition
- Information retrieval
  - E.g., web search
- Name entity recognition
- Machine translation

**Email** 

Product description

"The food was good"

"Service was horrible"

Spam/Non-Spam

Product category



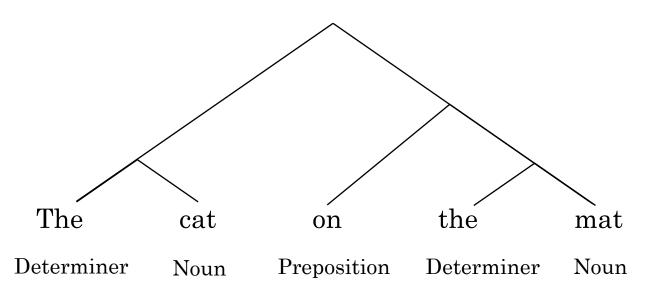


'Queen Elizabeth II knighted Sir Paul McCartney for his services to music at the Buckingham Palace"

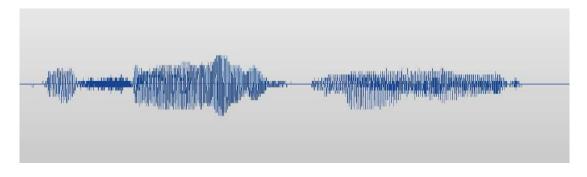
AIは、新たな電気だ AI is the new electricity

## Natural Language Processing

• Others: parsing, part-of-speech tagging



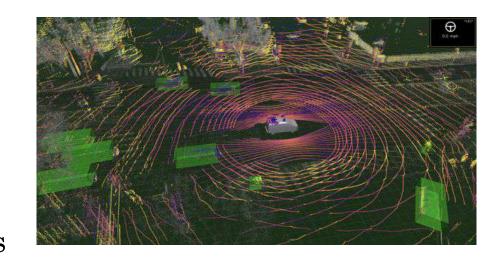
### Speech



- Speech recognition (speech-to-text)
- Trigger word/wakeword detection
- Speaker ID
- Speech synthesis (text-to-speech, TTS)
  The quick brown fox jumps over the lazy dog.

#### Robotics

- Perception: figuring out what's in the world around you
- Motion planning: finding a path for the robot to follow
- Control: sending commands to the motors to follow a path



## General machine learning

• Unstructured data (images, audio, text)



image



audio

AIは、新たな電気だ

text

AI is the new electricity

#### Structured data

House size (square feet)	# of bedrooms	Price (1000\$)
523	1	100
645	1	150
708	2	200

Clay batch	Supplier	Mixing time (minutes)
001	ClayCo	35
034	GooClay	22
109	BrownStuff	28

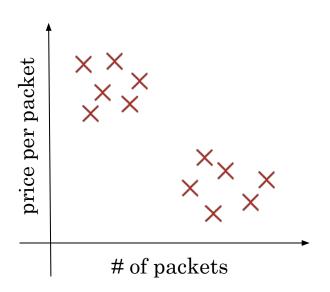


# Building AI in Your Company

Survey of major AI techniques (optional)

## Unsupervised learning

#### Clustering Potato chip sales



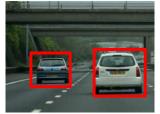
Given data (without any specific desired output labels), find something interesting about the data



Finding cats from unlabeled YouTube videos

## Transfer learning

#### Car detection







100,000 images

#### Golf cart detection

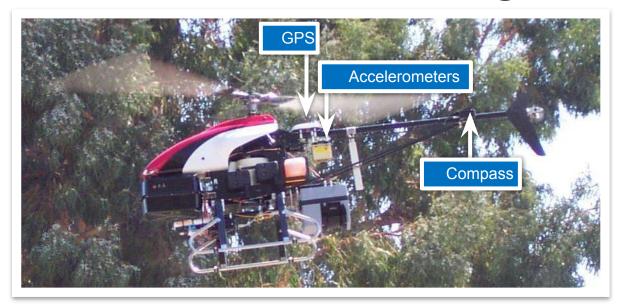




100 images

Learn from task A, and use knowledge to help on task B

## Reinforcement learning



Use a "reward signal" to tell the AI when it is doing well or poorly. It automatically learns to maximize its rewards.

## Reinforcement learning



Use a "reward signal" to tell the AI when it is doing well or poorly. It automatically learns to maximize its rewards.

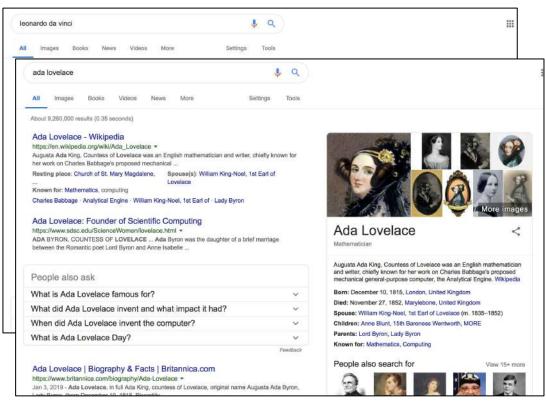
## GANs (Generative Adversarial Network)

Synthesize new images from scratch



[Source: Karras et al. (2018). Progressive Growing of GANs for Improved Quality, Stability, and Variation]

## Knowledge Graph



Ada Lovelace		
Born	Dec 10, 1815	
Died	Nov 27, 1852	
Bio	English mathematician and writer	

Northern Rooster Hotel		
Address	45 Rooster St, LA	
Phone	(650) 555-3992	
Wifi	yes	
Pool	no	