

CURRENT SCENARIO (2021)

PURCHASE REQUESTS ISSUED:

2554

PURCHASE REQUESTS APPROVED:

2517

% PO CLOSED < 15 DAYS:

84,1%

% PO CLOSED 16 - 60 DAYS:

5,2%

% PO CLOSED > 60 DAYS:

10,7%

SAVINGS:

R\$ 34.097.898,42

Savings KPI definition:

Savings:

A procurement saving refers to the savings achieved by paying a reduced price for a product or service, without reducing or negatively impact the quality or quantity of the item or service acquired.

Purpose:

Evaluate the savings achieved during the acquisition process, in a given period.

Direction: the higher, the better

Lead time KPI definition:

Lead Time PR - PO approval:

The Lead time KPI considers the time interval between the PR (Purchase Request) approval by the requester and the PO (Purchase Order) approval by the top management.

The substeps are:

- PR approval - PO issuance

Limit:

Considering the **Lead time from PR Approval until PO Approval** analysis, it is expected that at least **50%** of the requests are closed within **15 days**. The remaining requests are expected to be closed according to the following goals:

- 40% of requests must be closed within 16 - 60 days;
- 10% of orders will be closed within 60 days.

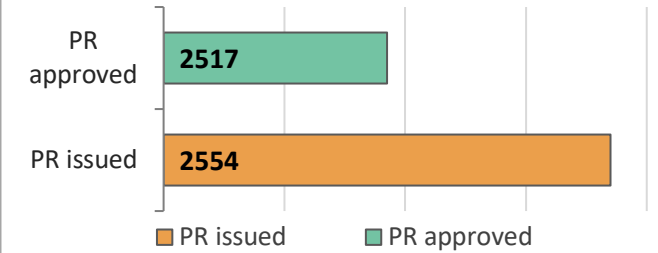
Direction: the higher, the better, for the requests to be closed **within 0-15 days**. I.e., it's expected to close at least **50%** of the requests in this deadline.

1. Amount of itens requested through Purchase Request (PR):

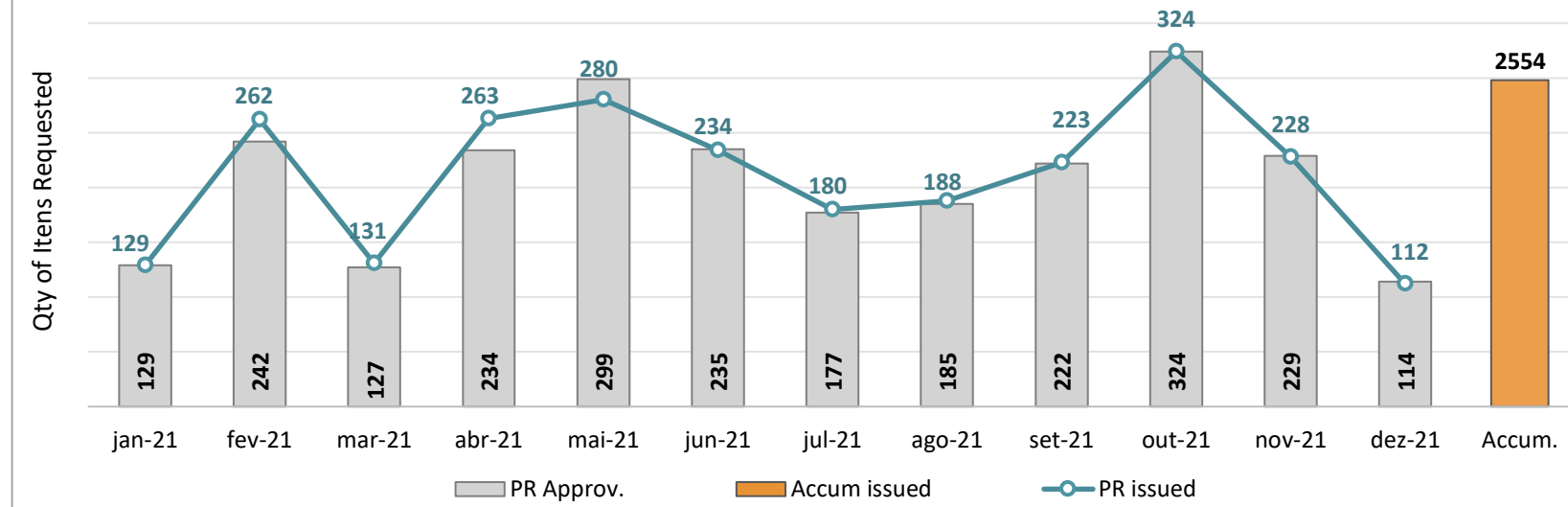
% of PRs itens issued x approved- 2021:



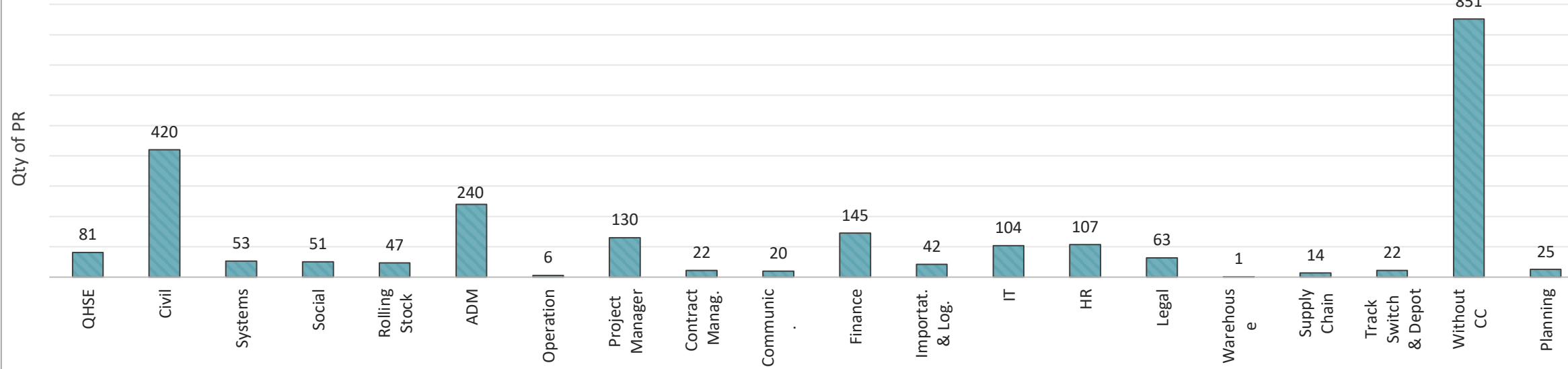
Qty of PR itens issued x approved in 2021:



Qty of PR itens issued in 2021:

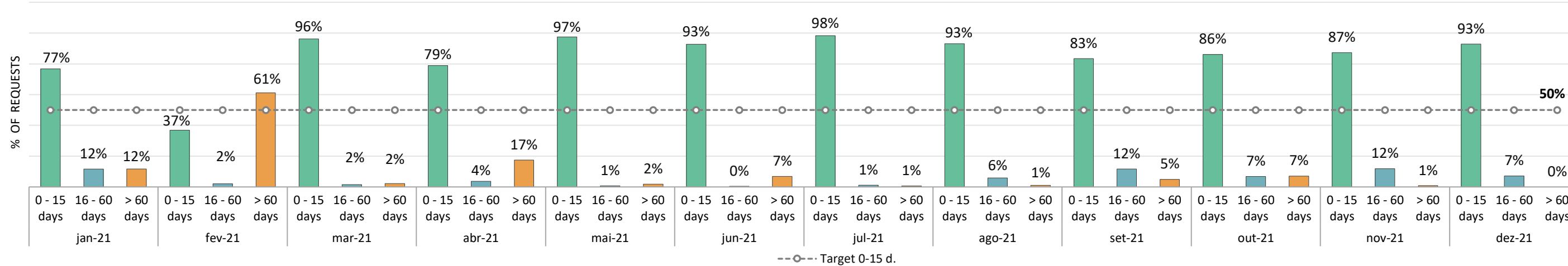


Qty of PRs issued by AREA/ 2021:

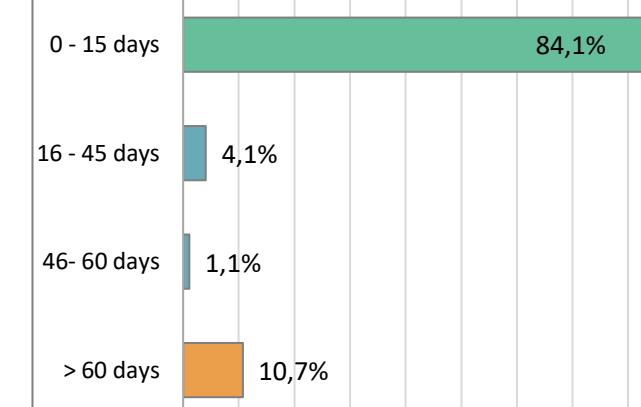


3. Lead time analysis - PR approval >>> PO approval:

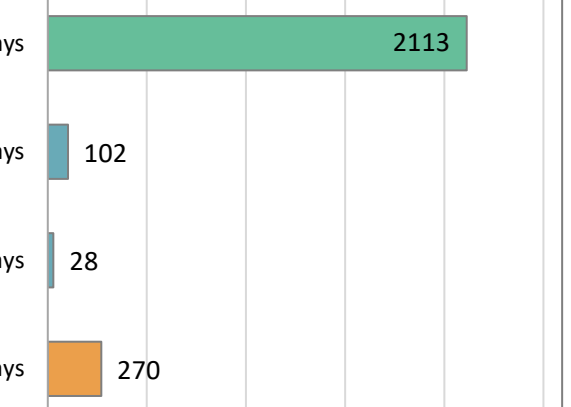
3.0. Entire Process analysis- Lead time from PR Approval until PO Approval (Montly):



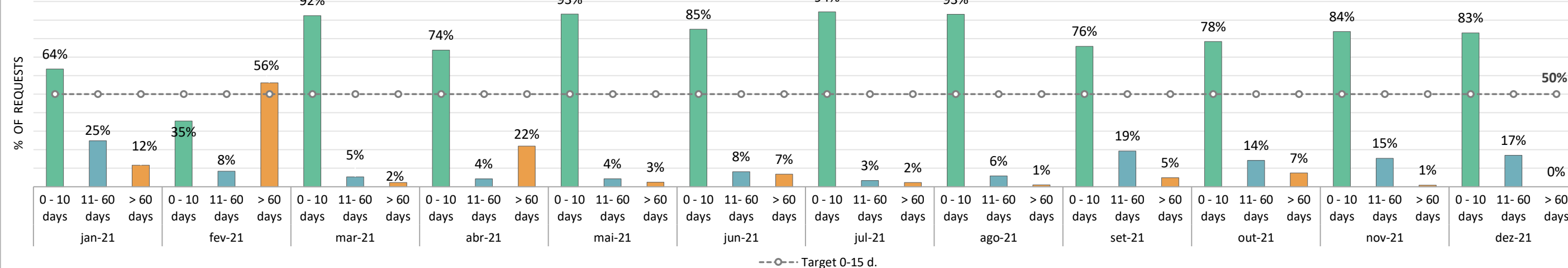
% of Purchase Requests (PRs) - Shorter intervals



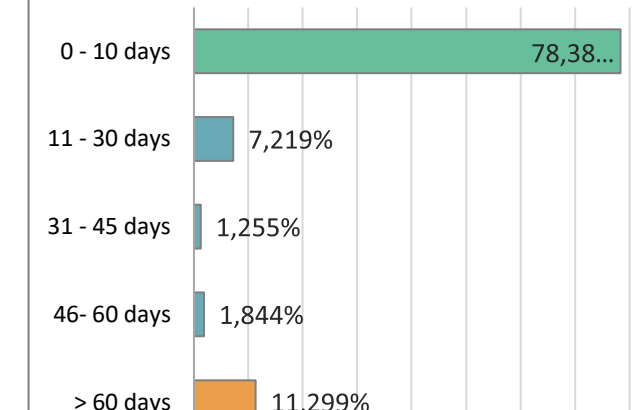
Qty of Purchase Requests (PRs) - Shorter intervals



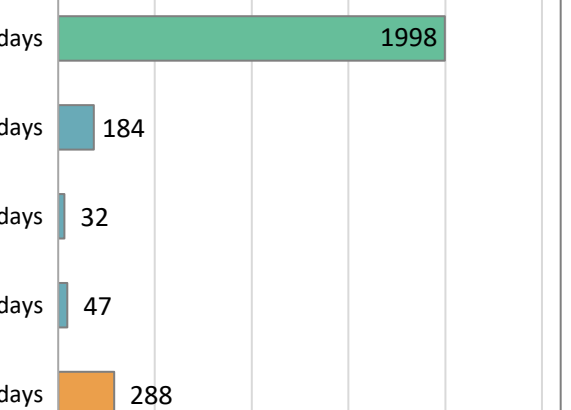
3.1. STEP 1- Lead time from PR Approval until PO issuance (Monthly):



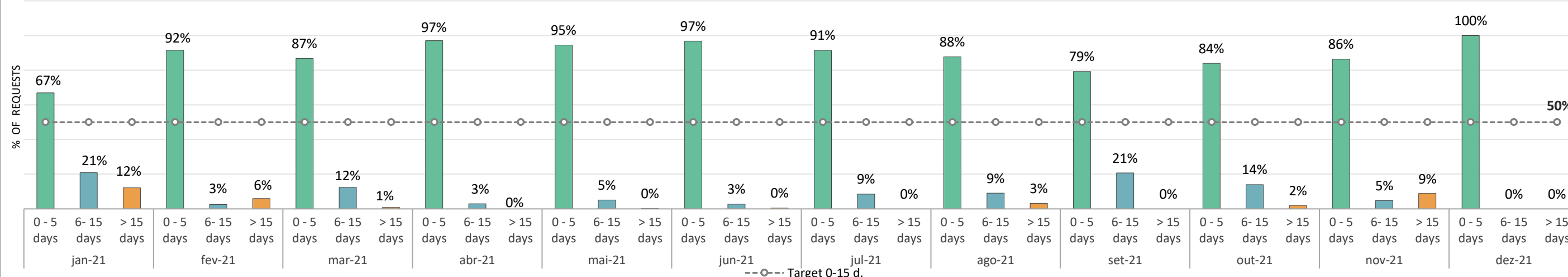
% of Purchase Requests (PRs) - Shorter intervals



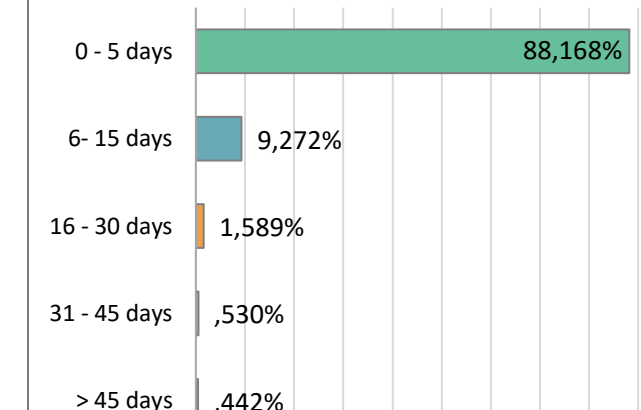
Qty of Purchase Requests (PRs) - Shorter intervals



3.2. STEP 2- Lead time from PO issuance until PO Approval (Monthly):



% of Purchase Requests (PRs) - Shorter intervals



Qty of Purchase Requests (PRs) - Shorter intervals

