Service Type Compliance Metric Deep Dive SOP

Purpose

The purpose of this metric deep dive is to provide a supporting document for sites to be able to plan D+1 service type; sense check service type compliance (STC) to prevent any physical cubeout packages, which negatively impacts DPPH on D0; and deep dive STC D-1.

The risks associated with STC fall into two categories: over-utilization and under-utilization.

- Overutilization refers to instances where the cubic capacity of the virtual service type exceeds the cubic capacity of the physical service type (an XLV route placed in an SP vehicle). The risk here is that we are physically leaving packages behind and, as a result, are forced to combat this defect by incurring additional costs through adhoc sorts, additional flex capacity, and rescue routes. Additionally, this creates a potential impact on driver experience and driver safety as we attempt to stack packages unsafely, stack them in a way that discourages ideal delivery scenarios, place packages in the front seat, etc.
- Underutilization refers to instances where the cubic capacity of the virtual service type is beneath the physical service type (an SP route placed inside an XLV vehicle). The risk here is that we are failing to utilize available cubic capacity (an SP route with cube headroom being placed in an XLV vehicle), failing to accurately capture our true available capacity, and feeding incorrect inputs into our routing tools (a DA has difficulty placing an SP route in an SP vehicle, so the DSP allows them to use an SP-L vehicle in its place, thus masking any potential routing problem and solution).

Scope

This SOP is intended for the Operations team to ensure that the DSPs are STC compliant as part of daily dispatch process and following their contractual agreement in regards to STC.

Why Is This Important?

STC impacts the business in multiple ways:

- · High STC improves cubeout headroom and physical cubeout, ultimately making our routes more efficient and cost-efficient.
- Safety Ensuring vans are not getting more cubic volume then what they were supposed to be getting based on service type (ST).
- DA experience Is this really setting up drivers for the correct route size? DSPs are artificially lowering their workload and thus DA expectation on what a true route size looks like.
- Cost/Flex Overutilization and underutilization of van cubic capacity, which cause cubeouts, or we can take on more volume in the stations. Flex generation could occur to cover virtual gaps in supposed capacity gaps.
- Capacity/Planning Daily and weekly OTR capacity accuracy, as STP (short-term planning), MTP (mid-term planning), and LRP (long-range planning) teams all use STs to help plan network volume at the station and network levels. Not having the correct inputs could artificially raise or lower true OTR Capacity.
- Preferred RGUs The system pushes and pulls DSPs into the RGUs of the DSPs who have poor STC, as you need more coverage to cover same volume. This
 pulls surrounding DSPs outside of their preferred areas, thereby lowering affinity and DPPH.

Key Definitions

- Dispatch Failure Leakage Dispatch Failure Leakage is derived from the sum of all packages not dispatched on Day 0 having been planned on RTW. Examples include physical cubeouts due to incorrect van size or van loading SOP not being followed.
- Service Type Compliance (STC) STC shows the level of accuracy between the planned route ST and the actual executed vehicle type. The expectation is for DSP to bring in the same distribution of van sizes as they planned. STC Pass or fail = Route Service type Generated ≠ VIN ST of Van Route is executed.
- %ST Non-compliant Overutilization: Percentage of routes where the planned route was large but was executed by a small vehicle.
- %ST Non-compliant Underutilization: Percentage of routes where the planned route was small but was executed by a large vehicle.

Measurement Methodologies

Metric	Standard	Definition	Formula	Historical Performance Link	Hourly Performance Link
Service Type Compliance	NA - 95% EU – 90%	Service Type Compliance (STC) is a metric meant to show the level of accuracy between the planned route service type (ST) and the actual executed vehicle type. The expectation is for DSP to bring in the same distribution of van sizes as they planned. More information available on the STC Wiki.	Planned route service type vs. Actual route executed vehicle type STC pass or fail = Route ST Generated ≠ VIN ST of van that route is executed on	PerfectMile > NA AMZL Business Review Dashboard	N/A
%ST Non- compliant - Overutilization	Less than 3.5%	Measures % of vehicles that were over utilized	% of routes where the planned route was large but was executed by a small vehicle	N/A	N/A

%ST Non- compliant - Underutilization	Less than 1.5%	Measures % of vehicles that were under utilized	% of routes where the planned route was small but was executed by a large vehicle	N/A	N/A	
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Roles and Responsibilities

Role	Responsible, Accountable, Consulted, Informed (RACI)	Responsibility
DA Assist	R	Responsible for escalating cubeout or STC issues to Loadout manager.
Loadout Manager	R	Responsible to verify that the correct service type attends loadout and Day of Ops plan is given to DSPs. Deepdive any STC issues and escalate to the OTR L6 and DSP
Delivery Operation Manager	R,A	Check DSP OTR capacity for correct inputs to ensure correct capacity and inputs into routing. Inform business coaches of any ongoing issues for support and escalate any widespread issues
ACESTeam	R, C, I	Support in any DSP miss-use, any D0 issues including cubeout issues
DSP Legal	I	Informed of any fraud (which includes rostering smaller STs on purpose than what vehicle is mapped as, since this virtually lowers OTR capacity.)
Business Coach	C,I	Supporting DSPs with capacity planning and service type compliance if needed Being informed of any STC issues or misuse, and support site with escalations when needed
DSP	R,A	- Communicate any capacity adjustments to the delivery station after the ECP run - Enter accurate capacity information in the scheduling system
Fleet & LMDX	I	Informed of any data errors in the STC metric.

Safety, Tools, Equipment, Software Needed

- <u>Siphon</u>
- <u>Service Type Compliance Quicksight</u>
- Service Type Compliance (STC) Planning SOP
- DPPH Dashboard
- Routing Tools
- Auto Assign
- STC Wiki (WIP)
- Cubeout SOP
- WW DPPH WIKI
- STC Logic Error SIM
- STC Deep Dive Request SIM
- Bag aware planning WIKI
- Example STC SIMs
- WW Fleet Flash QuickSight

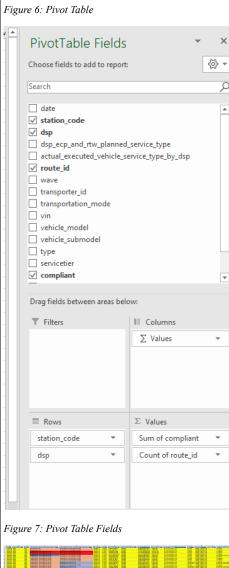
Process Map



Process Map

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Process Step(s) Image(s) NA AMZL Business Review Dashboard 1. Navigate to PerfectMile Scope Region > NA Drilldowns Location As part of deep diving DPPH for STC deep dive metrics, Ops/ UTR Safety OTR Safety Quality Cost ACES to visit the <u>AMZL Business Review PerfectMile</u> in the Quality tab, lines 14.1-14.5. Service Type Compliance D2V Link Non-Compliant Transportation %ST non compliant - Underutilization Figure 1: PerfectMile > NA AMZL Business Review Dashboard > Quality > Service Type Compliance 2. Visit the STC Deep Dive Line 14.2. 1. Click the "+" icon to drill down Line 14.2 Service Type Compliance Deep Dive by location/ DSP. 2. Click "Export as .xls." Figure 2: Line 14.2 - Service Type Compliance Deep Dive & Export Indian + A23N 3.83N 3.73N 3.67N 3.80N 3.74N 4.04N 3.80N 3.80 Figure 3: Export as .xls NA AMZL Business Review Dashboard DMS2 - Eagan MS2 DDT6 - Pontiac 6 Figure 4: STC by Location/DSP 3. Review Data 1. Downloaded data will include DSP, Planned Service Type, Actual Service Type, Route ID, etc. 2. Utilize pivot tables and filters to understand data. 3. To see non-compliant service types, review column O 4. Use column Q to understand why it was not compliant from a planning or execution miss. Tip: Sort data by Date, Planned ST, and VIN and color code Figure 5: Data Download to highlight misses/day. 8 C D E F G H I J K



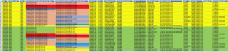


Figure 8: Data Color Coding

How to deep dive with the Service type compliance Quicksight

Service type compliance- V2

- \cdot Go to the cycle capacity optimization tabs Make sure that the last refresh date is the most up to date one
- · This Chart shows Cycle Service Type Scheduling Opportunities, and DSP Capacity Entry vs Active Fleet Opportunities

Portal (Kitt). Active Fleet Qualifications- AMZL Qualified and Healthy Vehicle Status



Figure 9- Last refresh date

Total capacity inpunt above fleet	Flag for when DSPs Total Capacity Input Entries > Total Active Fleet Count
ST Capacity Input Above Fleet	Flag for when Capacity Inputs for a Service Type across all cycles > Service Types Active Fleet Count
Current input	Current Capacity Entries by Service Type in DSPs Capacity Entry Portal in Scheduling User Interface (SUI)
Proposed Input	AMZL Capacity Input Adjustment Proposals. Proposed Inputs are generated using the logic below for optimal Cube and SPR Proposed Input Plan. (C1->C2->C0) (Largest to Smallest Service types) (Total Current Inputs = Total Proposed Inputs)
Proposed vs Current Delta	The capacity input adjustments that DSPs could make to Optimize Cube/SPR on each Cycle

AMZL can not force or imply that we can forceDSPs to update their capacity inputs. We can influence them to adjust their inputs with Data and escalations to the BC team. If a DSPs decides to not update their inputs that is their choice. (Explain to the DSP the why behind it, why should they care about it)

- DSPs should enter their capacity following the priority order as estipulate by the Vehicle Utilization and Operational Readiness- For questions reach out to the Regional Fleet Manager (RFM)
- There are 3 main metrics that this can be broken into
- o ST Capacity Inputs above Active Fleet
- o Large Vehicle Planned Underutilization
- o Cycle Service Type Optimization. In the Proposed vs Current Delta Column
- § Blue flag indicates an opportunity to increase Service Type Capacity Inputs
- § Yellow flag that indicates an opportunity to decrease Service Type Capacity inputs.

1) ST Capacity Inputs above active fleet

DSPs rostering Service Type Capacity Inputs above their Active Fleet. This metric is important to fix to reduce potential for physical cube outs or virtual cube outs

Physical cubes outs are a huge pain point for OTD and virtual cube outs (Cube Out Headroom) can drive an increase in routes needed from DSPs or the potential that Flex is needed to solve capacity.



Figure 10- Dashboard

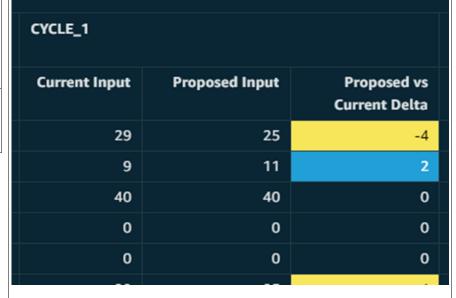


Figure 11- Proposed v Current Delta flags



Figure 12: Example 1

Figure 12: Example 1

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Note: Total Capacity input Above Active fleet is a flag for potential risk but not necessarily a capacity play. To mitigate risk Station Leaders should understand DSPs Fleet Plan. Are they renting vehicles to match capacity, are they waiting on vehicles to arrive from AMZL, or will they cancel the routes to ensure that on the D+1 ECP Run they do not get scheduled a route they can't run.

In the example figure: Example 1, C1 we would ask the DSP increase their XL vans by 4 on c1 and large vans by 3 on C0 and 0 out all Small vans rostered, and increase by 13 Extra large vans and 1 CDV 12FT.

2) DSPs rostering more Total Capacity Inputs than what is in their Active Fleet

When Total Capacity input Above Fleet Flags its a data point for conversation about solve dates. Is the DSPs going to pick more vehicles?, are they going fix a couple vehicles? This is more concern closer to the OFD_Date than Wk+3 as DSPs fleet is fluid, especially during Peak. This doesn't mean this data point should not be brought up and addressed with the DSP.

3) DSPs not Planning Large Vehicles and Cycle Optimization

This can be broken down into several parts:

Large Vehicles used on less dense cycles, Small Vehicle Underutilization (when DSPs roster smaller service types despite having a larger small service type available

Example 2: DSP has 8 Small vans and 8 XL and rosters 8 Small on C1 and 0 XL on C1) – See Figure – Example 2



Figure 13: Example 2

Metric: Service Type Planning/Actual Miss

Explanation: Deep dive analysis shows that the DSP has a STC miss on a given OFD.

Process Steps	Images
Root Cause 1:	
Service Type Miss Because of Vehicle Grounding	
Action(s):	
Review the importance of accurate DVIC performance. DSP should to ensure vehicles are being inspected prior to use. Inspections should not take less than 90 seconds. Work with DSP to ensure that they are cycling through vehicles regularly and accounting for vehicles due for service when entering max capacities.	

about:srcdoc

Service Type Compliance Standard Work Tips for Stand-Up Meetings (SUMs)

• Dispatch

(STC) Planning SOP

loading SOP was followed

For more information please visit the Service Type Compliance

Loadout manager distributing day of Ops breakdown to the DSPs, Yard Marshall, and DA Assistants with STC van assignments helps to reduce STC misses
that can lead to physical or virtual cubeouts. (DSP can also look under Cortex for planned ST.)