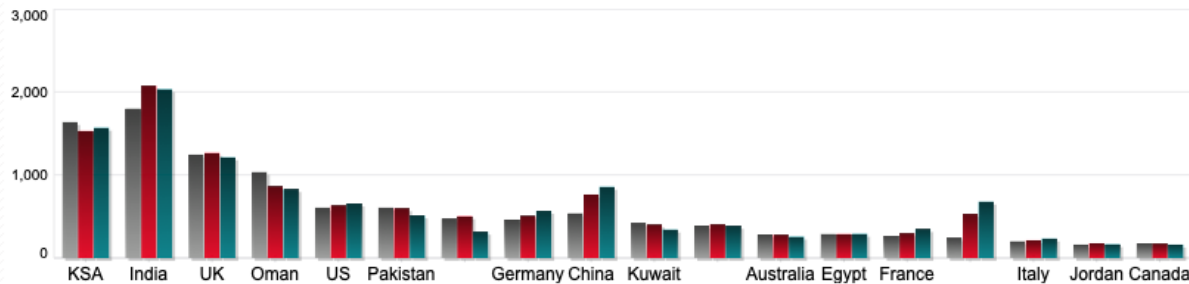


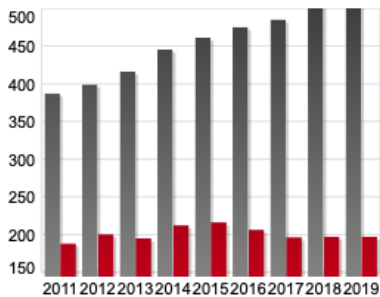
Problem statement

- Due to its central geographic location, Dubai is well known for its international atmosphere. It is home to about 2.5 Million expatriates and it hosts close to 15 Million visitors per year.

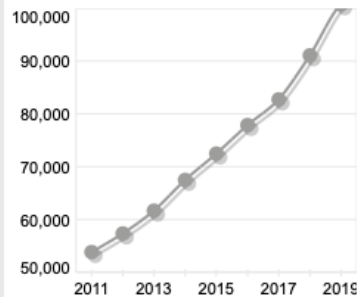
Visitors By Nationality - in thousands



Hotels and Hotel Apartments



Number of Hotel Rooms



Number of Hotel Apartments



Source: Department of Tourism and Commerce Marketing

Question: If we were to consider an investment to open a restaurant, where would it be the best place?

Things to consider:

- Average rents by neighborhood
- Ratio of Hotels to Restaurants
- Proximity of high rent neighborhood

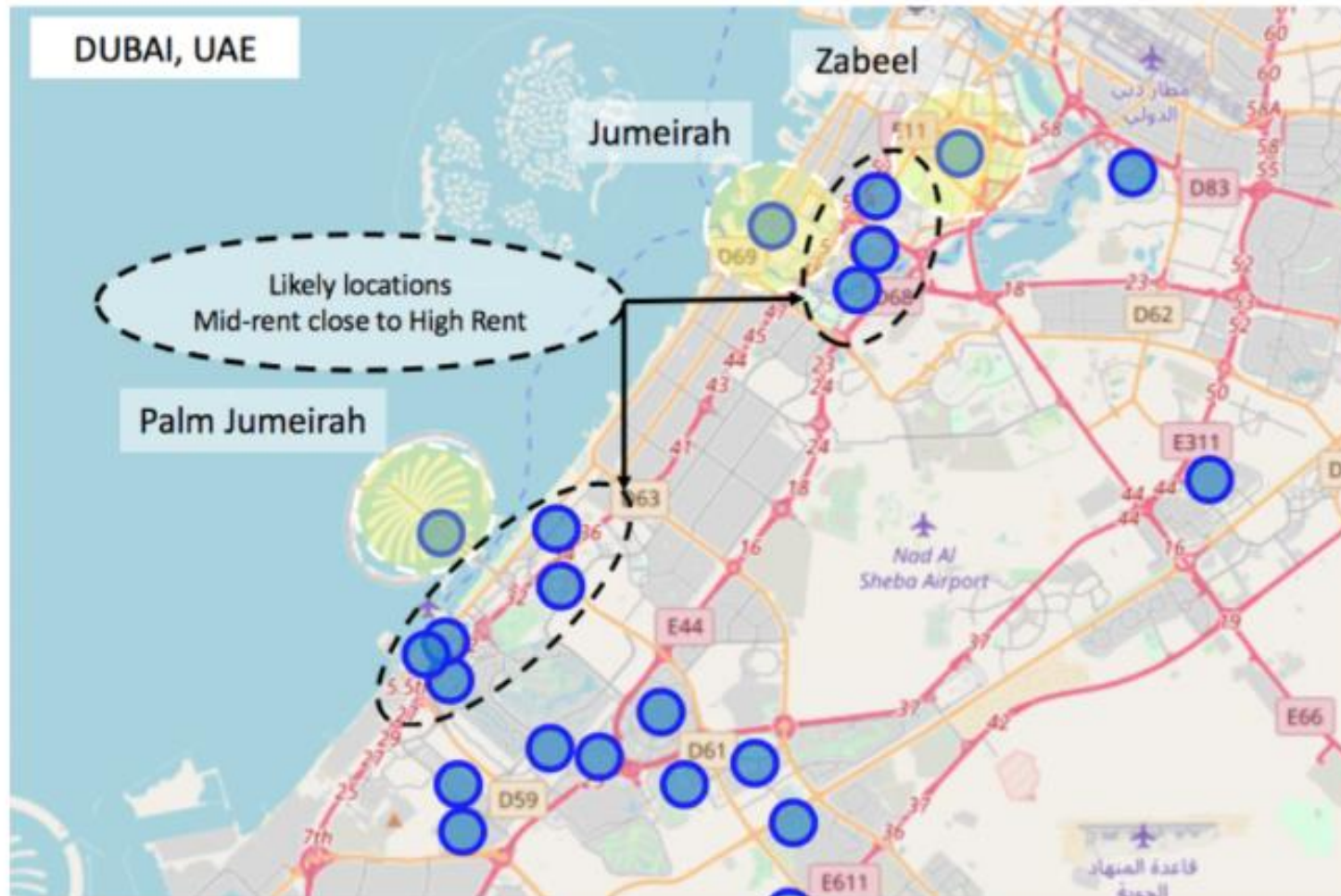
Preliminary analysis

Average rent by neighborhood and location

Neighborhood	Avg Rent Per Unit	Z-Score	Average distance from High Rent area			Latitude	Longitude
			Distance from Palm	Distance from Zabeel	Distance from Jumeirah		
Discovery Gardens	44,672	-1.53	8.18	26.15		20.73	25.039
Dubai Silicon Oasis	54,417	-1.3	24.96	13.31		16.39	25.1279
Jumeirah Village Circle	60,068	-1.17	9.16	20.56		16.13	25.0602
Dubai Sports City	62,753	-1.1	11.36	22.32		18.28	25.0391
Remraam	67,284	-0.99	16.71	25.27		22.27	25.0014
Al Furjan	73,648	-0.84	9.7	27.28		22.02	25.0252
Jumeirah Village Triangle	82,014	-0.64	8.87	22.78		18.04	25.0473
Motor City	83,876	-0.6	12.61	20.9		17.42	25.045
Damac Hills	94,630	-0.34	16.4	22.41		19.37	25.0275
Al Sufouh	95,804	-0.31	0.7	17.88		12.02	25.1134
DIFC	105,183	-0.09	17.86	3.02		3.57	25.2106
Business Bay	105,682	-0.08	15.61	5.55		3.45	25.1832
Jumeirah Lakes Towers	106,352	-0.06	4.8	23.8		18.03	25.0693
Barsha Heights	111,804	0.07	4.1	19.08		13.48	25.097
Emirates Living	114,422	0.13	7.82	23.43		18.36	25.0496
Dubai Marina	115,236	0.15	3.55	23.02		17.12	25.0805
Dubai Investments Park	116,379	0.18	15.3	30.13		25.71	24.979
Jumeirah Beach Residence	143,520	0.83	3.97	23.75		17.82	25.0769
Dubai Festival City	151,341	1.02	25.23	5.6		11.81	25.2171
Downtown	153,546	1.07	16.77	4.19		3.41	25.195
Zabeel	176,213	1.61	20.84	0		6.57	25.2231
Jumeirah	180,180	1.71	14.59	6.57		0	25.2016
Palm Jumeirah	204,430	2.29	0	20.84		14.59	25.1124

Neighborhood with
close proximity to
high rent area

Initial Mapping of Neighborhood



Focus on 'mid-rent' centers
in proximity to 'high-rent' centers

- **Al Sufouh**
- **Barsha Heights**
- **Business Bay**
- **DIFC**
- **Dubai Marina**
- **Jumeirah Lake Towers**

Secondary Analysis

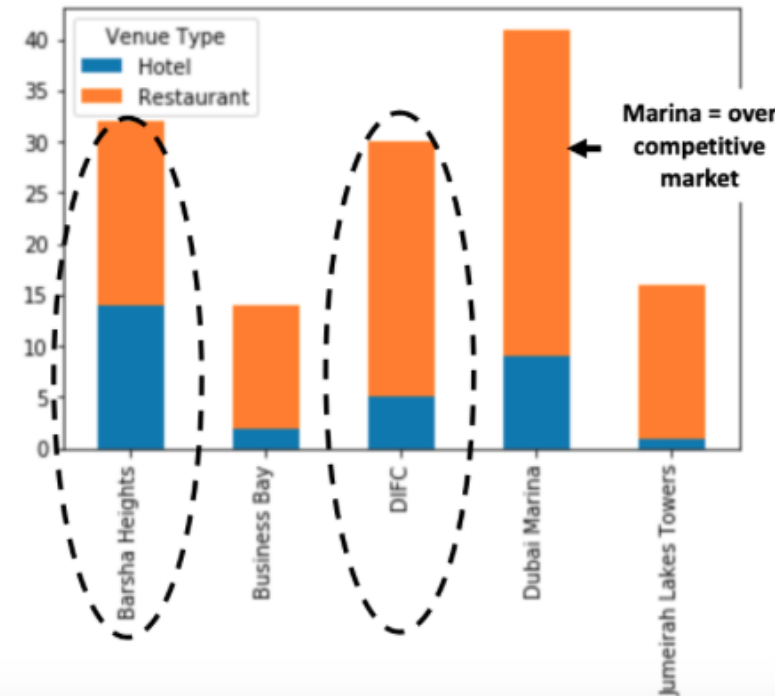
Elimination of neighborhoods with low traffic or high competition

Total Venue Count → 'Venue Type' = Restaurant/Hotel → Split by Venue Type/Neighborhood

neighborhood	
Al Sufouh	5
Barsha Heights	62
Business Bay	22
DIFC	75
Dubai Marina	98
Jumeirah Lakes Towers	33

= preferred scenario
i.e. high volume of venues, high
volume of hotels & low volume of
restaurants

neighborhood	Venue Type	
Barsha Heights	Hotel	14
	Restaurant	18
Business Bay	Hotel	2
	Restaurant	12
DIFC	Hotel	5
	Restaurant	25
Dubai Marina	Hotel	9
	Restaurant	32
Jumeirah Lakes Towers	Hotel	1
	Restaurant	15



Final Selection

Benefits analysis of Barsha Heights vs. DIFC

	neighborhood	1st Most Common Venue	2nd Most Common Venue	3rd Most Common Venue	4th Most Common Venue	5th Most Common Venue
0	Barsha Heights	Hotel	Middle Eastern Restaurant	Italian Restaurant	Thai Restaurant	Hotel Bar
1	Business Bay	Restaurant	Italian Restaurant	Middle Eastern Restaurant	Hotel	Tapas Restaurant
2	DIFC	Hotel	Italian Restaurant	Restaurant	Indian Restaurant	Asian Restaurant
3	Dubai Marina	Hotel	Middle Eastern Restaurant	Italian Restaurant	Asian Restaurant	Restaurant
4	Jumeirah Lakes Towers	Italian Restaurant	Vietnamese Restaurant	Theme Restaurant	Modern European Restaurant	American Restaurant

Barsha Heights:

- (+) High Volume of Hotels
- (+) Low Volume of Restaurants
- (+) Proximity to Palm Jumeirah
- (-) Lower frequency of Venues total
- (-) Not as well known

DIFC

- (+) High Volume of Hotels
- (+) Well known for Restaurants
- (+) Proximity to 3 'High rent' districts
- (-) Increased competition
- (-) Higher rent than Barsha Heights

Final Selection-DIFC

