



Bank Customer Churn Prediction

MIS S381N - Data Science Programming Project

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Agenda

Bank Customer Churn Classification

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Initial Analysis, Outliers, Feature Creation

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Modelling

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Model Selection

Accuracy Rate Comparison

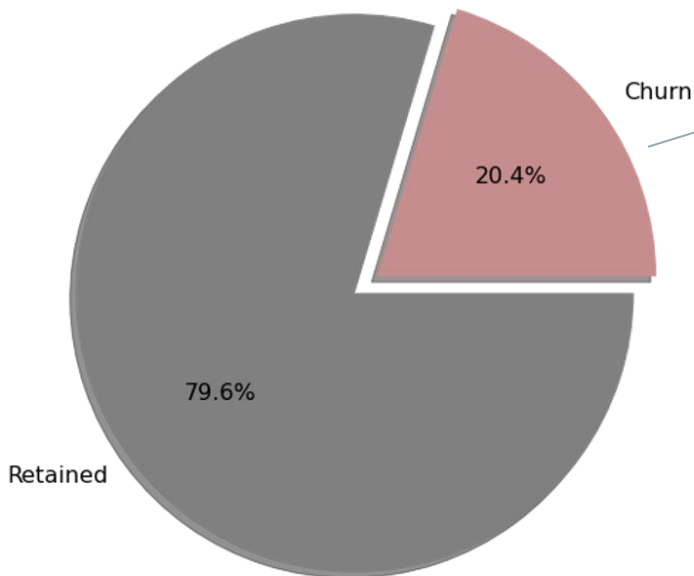
05

Recommendations and Conclusion

INTRODUCTION

Overview of Problem Statement

Proportion of Customers Churned and Retained



A 20% churn rate translates to losing roughly *1.5M euros in bank balance* per 100 customers

What is Churn Rate?

Measure of waning customer engagement

Objective:

Identify potential churners early on and formulate a retention strategy

Approach:

Build a model to predict churn propensity at a customer granularity

Data & Attributes

Location

Account Balance

Credit Card?

Credit Score



Age of the Customer

Estimated Salary

Activity

Number of Bank Products

EXPLORATORY DATA ANALYSIS

Sanity Checks

`df.nunique()`

RowNumber	10000
CustomerId	10000
Surname	2932
CreditScore	460
Geography	3
Gender	2
Age	70
Tenure	11
Balance	6382
NumOfProducts	4
HasCrCard	2
IsActiveMember	2
EstimatedSalary	9999
Exited	2
dtype:	int64

*Could be
bucketed for
enhanced
readability*

`df.isnull().sum()`

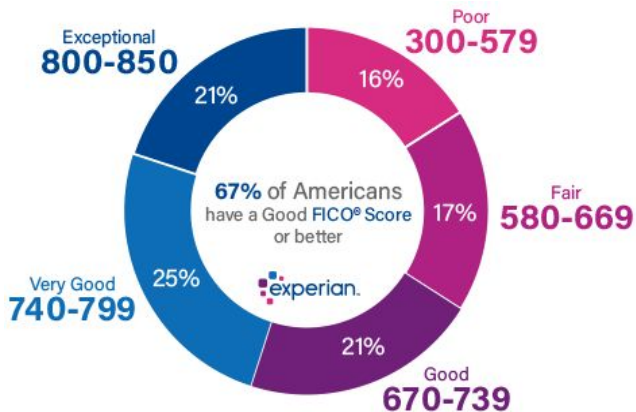
RowNumber	0
CustomerId	0
Surname	0
CreditScore	0
Geography	0
Gender	0
Age	0
Tenure	0
Balance	0
NumOfProducts	0
HasCrCard	0
IsActiveMember	0
EstimatedSalary	0
Exited	0
dtype:	int64

Clean Dataset

Feature Creation

These features would be more meaningful for models like Naïve Bayes that solely rely on categorical inputs

Credit Score Buckets



Ref: <https://www.experian.com>

Age Buckets

18 to 25 years	Young Adult
26 to 35 years	Adult
36 to 68 years	Middle Age
69 to 80 years	Early Retirement
Over 81 years	Old

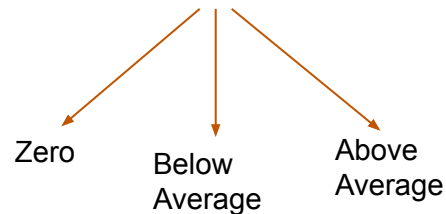
% of Credit Card Ownership

Credit Cards

Total Products

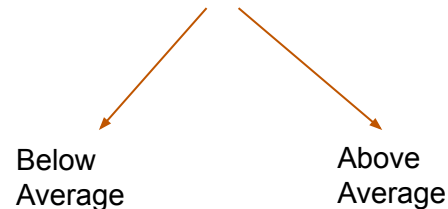
Balance Bucket

Avg ~ 76k euros

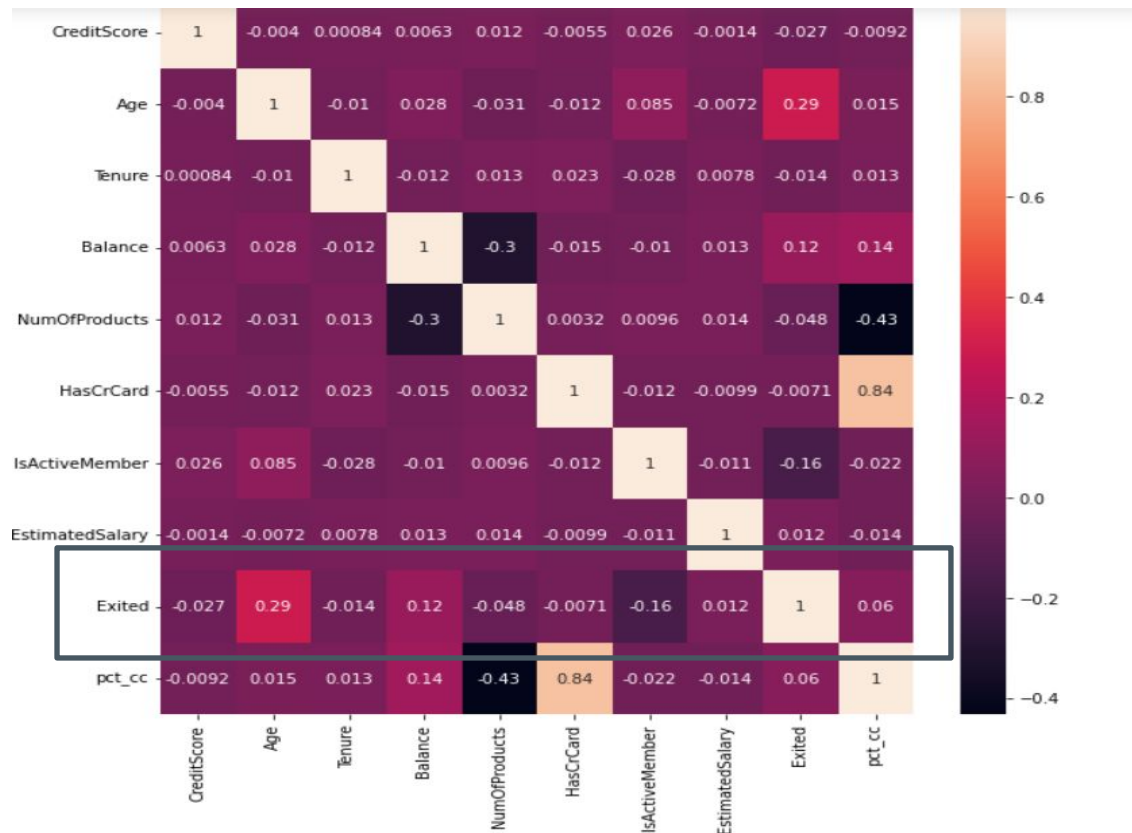


Salary Bucket

Avg ~ 100k euros



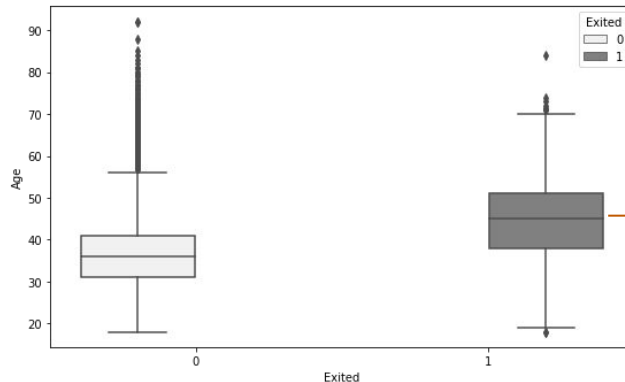
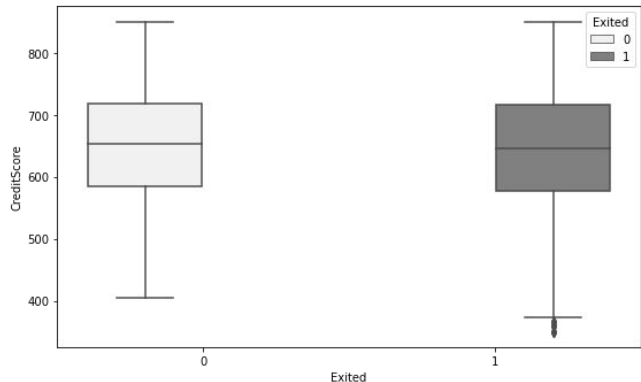
Correlation Matrix



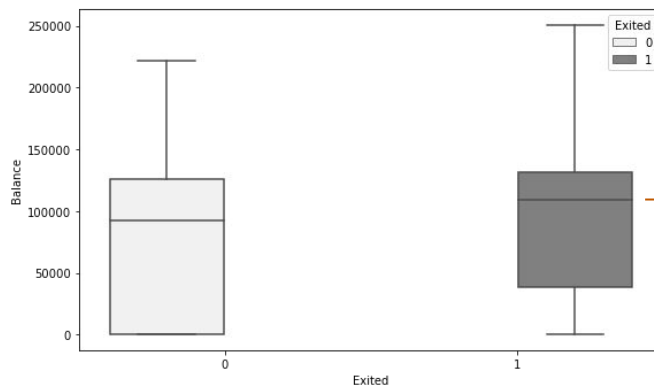
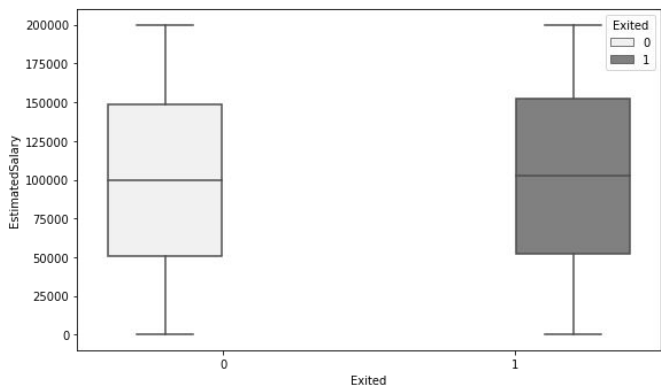
From the correlation matrix, we can see that none of the variables have strong linear relations with the 'exited' variable except age

Numerical Variable Summary

Predictors like Credit Score & Age have outliers which would be handled inherently by the models

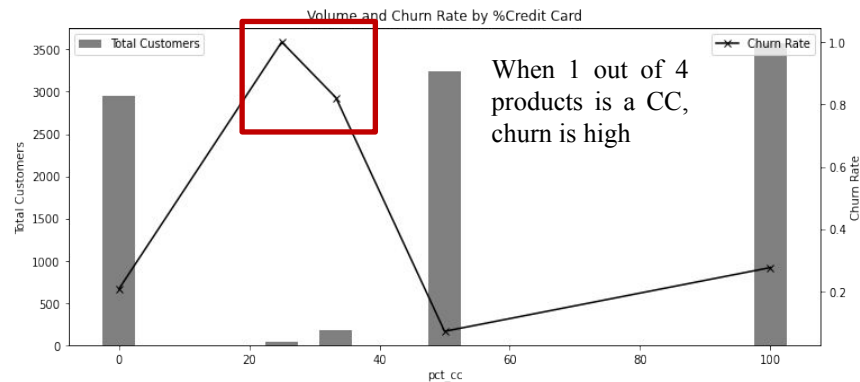
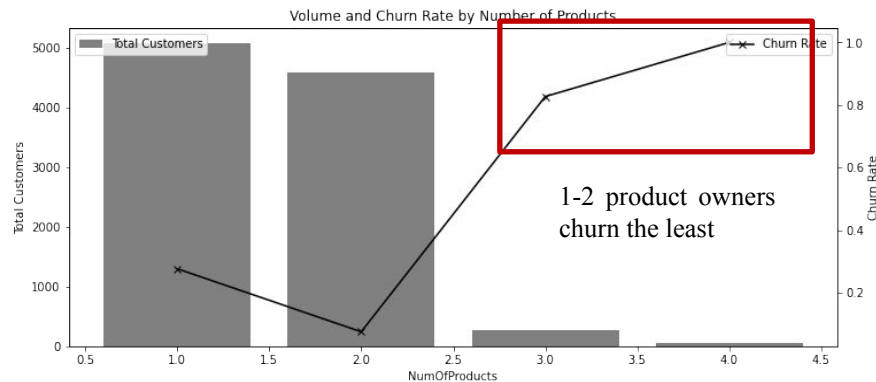
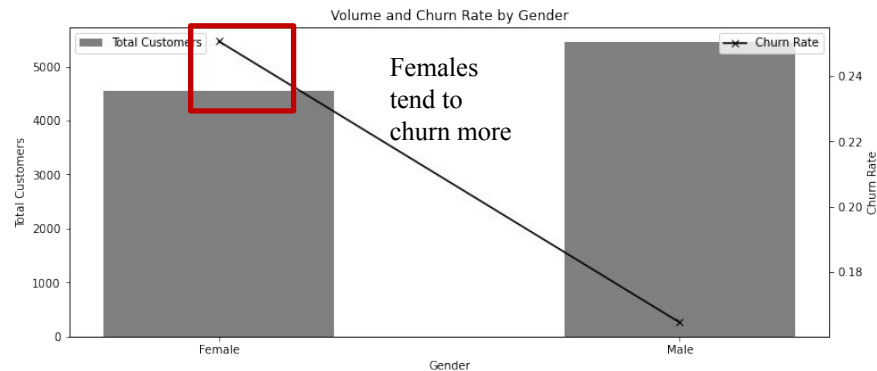
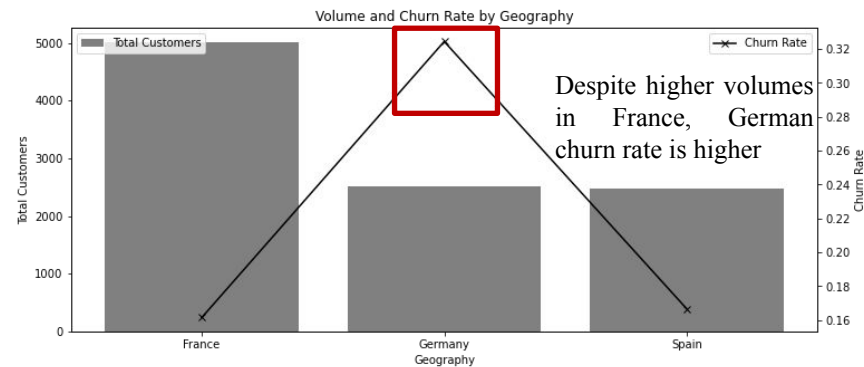


*Churners seem
40-50 years old
on average*

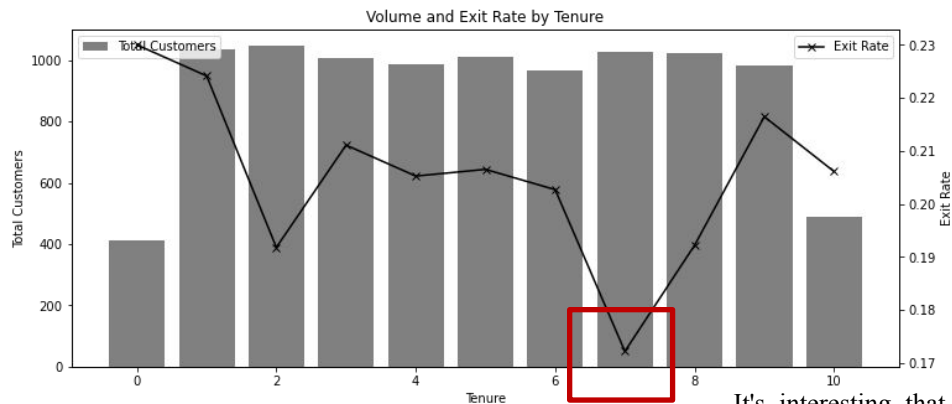
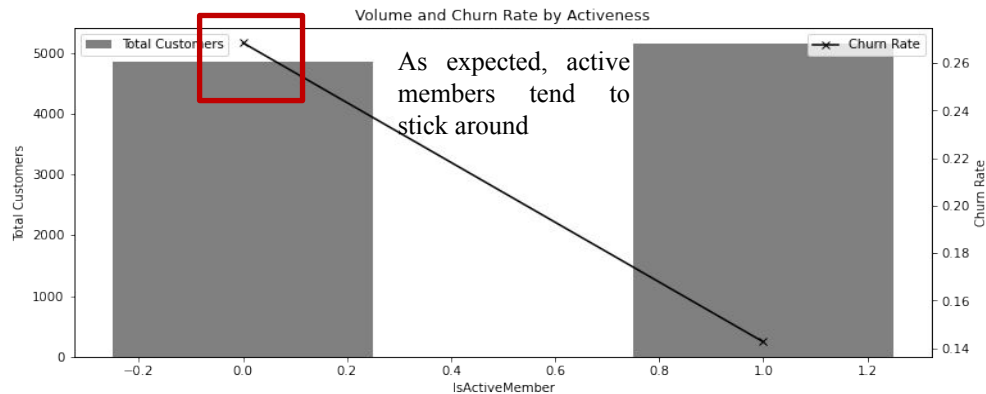


*They also tend
to have higher
bank balances*

Categorical Variable Summary



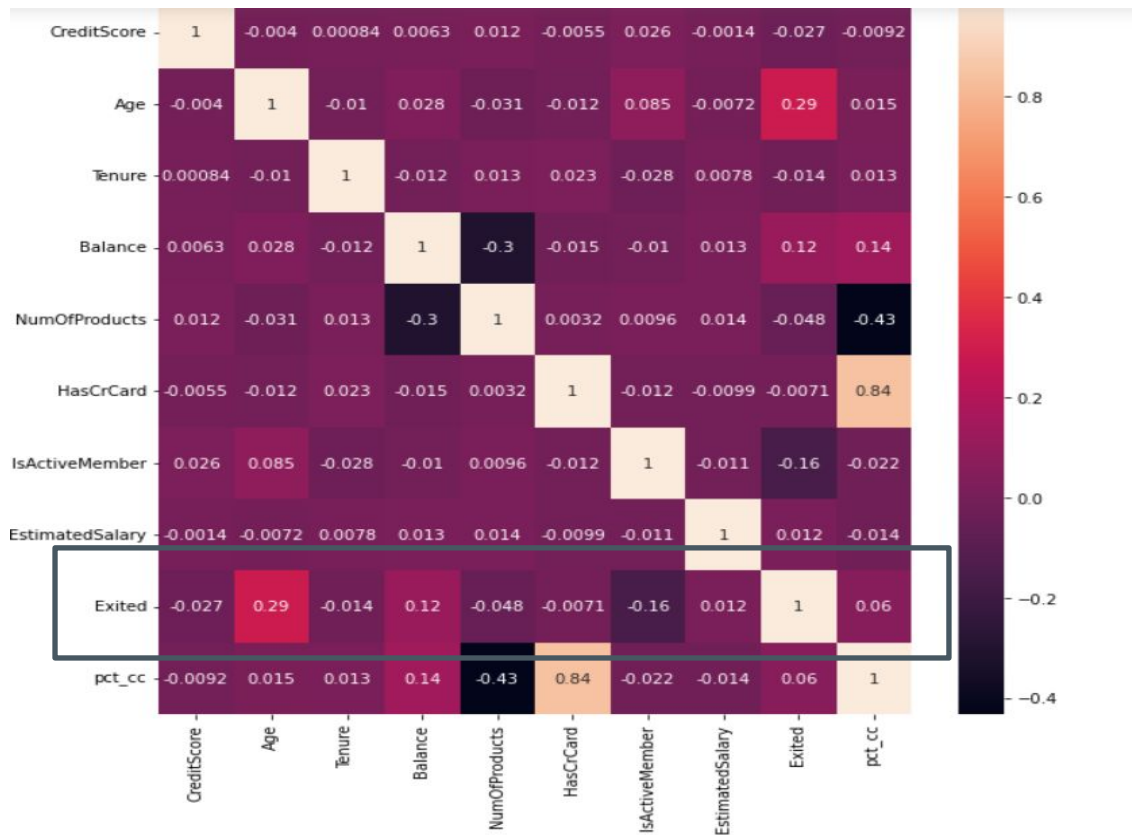
Categorical Variables Contd.



It's interesting that the lowest churn is when the customer relationship is 7 years old

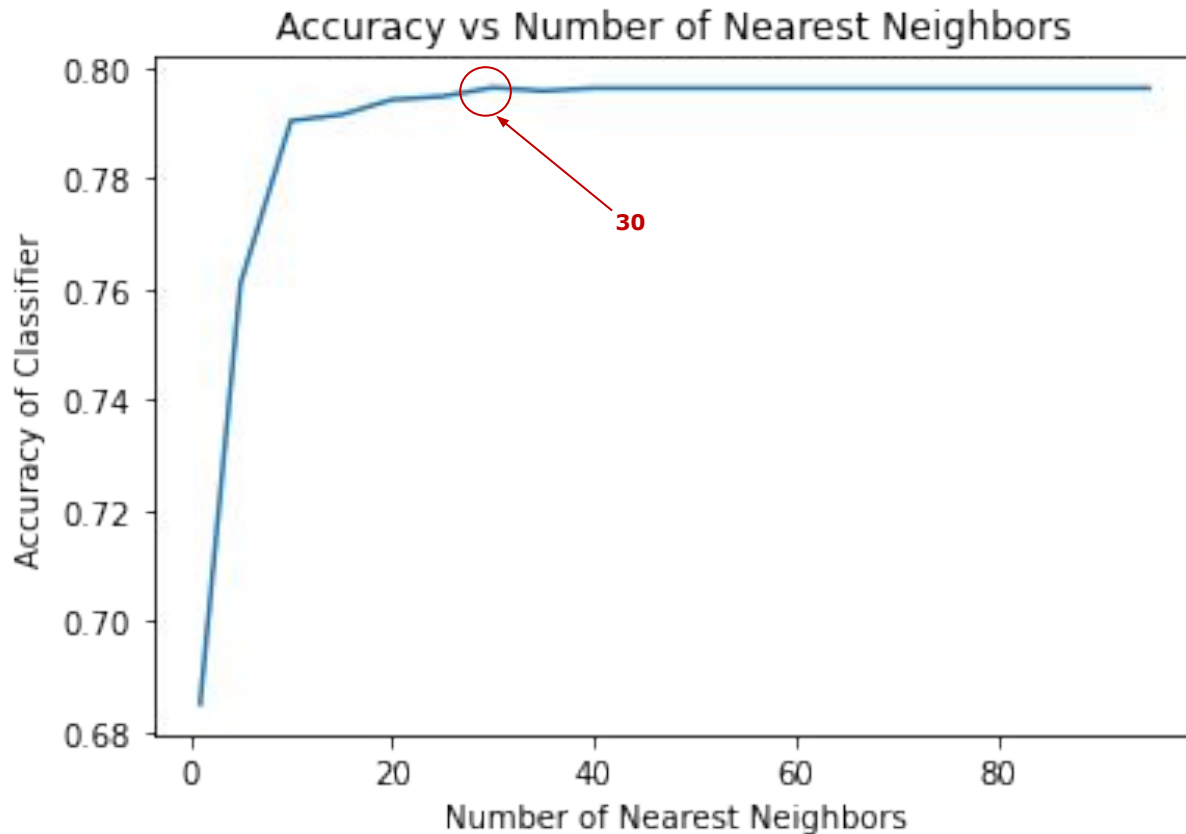
K-NEAREST NEIGHBORS

Picking the Best Features for KNN

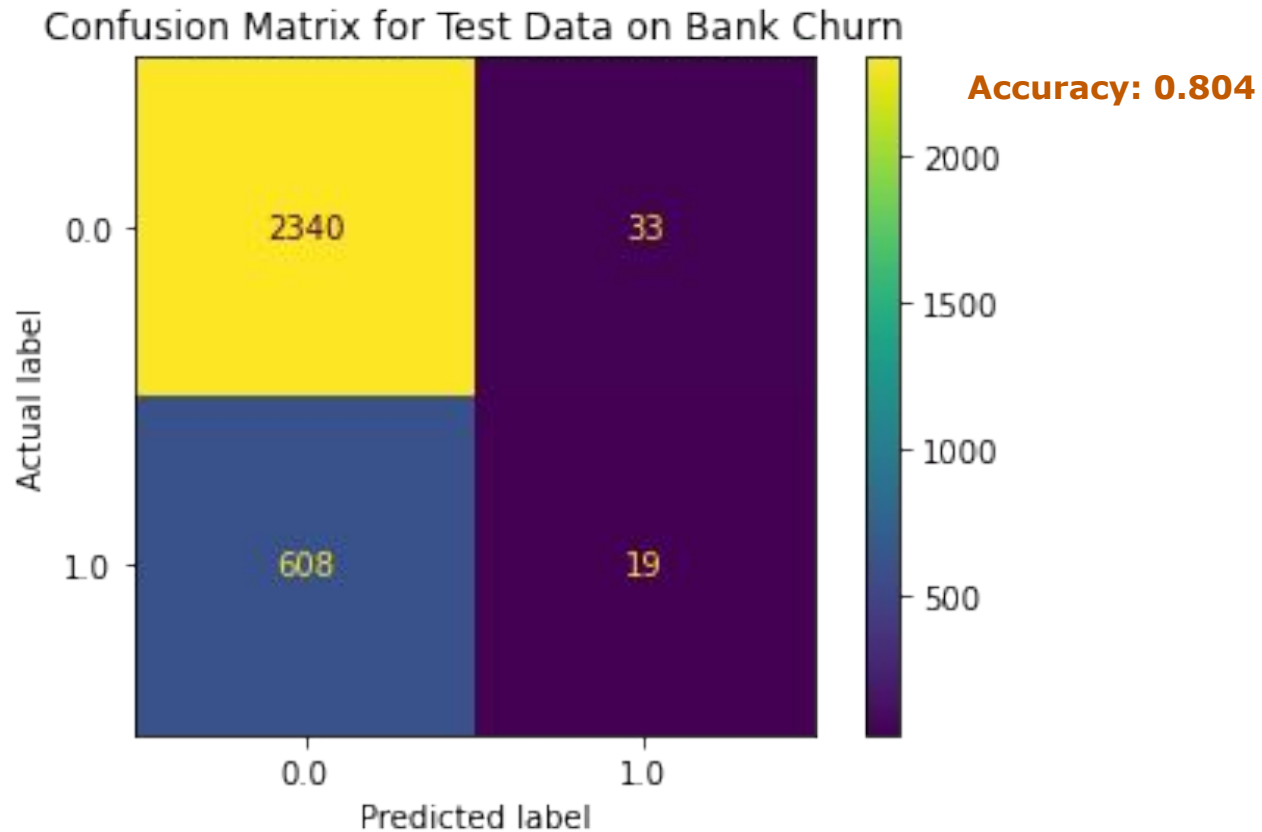


As shown earlier, the lowest correlations with Exited, the y variable, were 'HasCrCard', 'EstimatedSalary', and 'Tenure'. Dropping these improved the performance of the model.

Picking optimal K for KNN



KNN Confusion Matrix

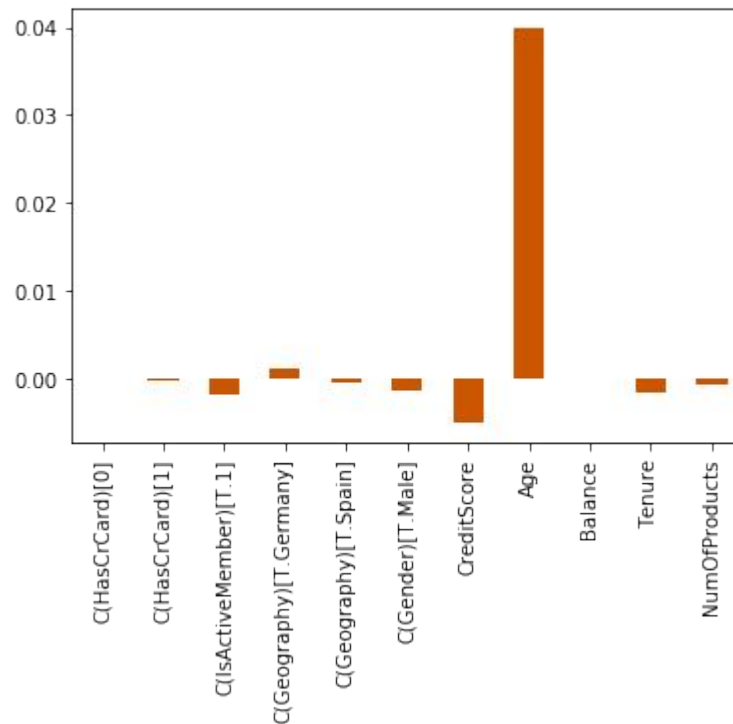


LOGISTIC REGRESSION

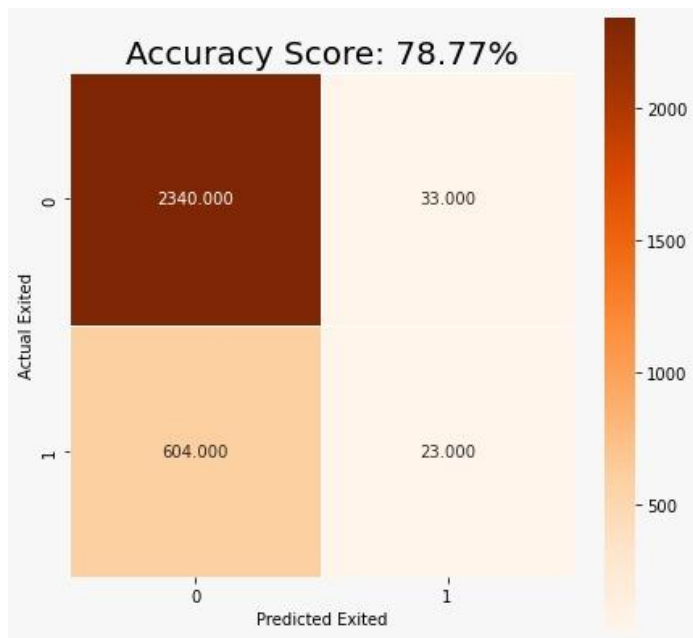
Logistic Regression

Simple Linear Logistic Model shows the variable importance as follows:

- Age is a very important Feature - Age[Middle Aged] seemed to affect the attrition the most (i.e) middle aged customers tend to exit more.
- Credit Score has a negative weight - Lesser the credit score, higher the probability of customer exit.
- Germany is the location with most exits
- Active members don't exit as much as inactive members.



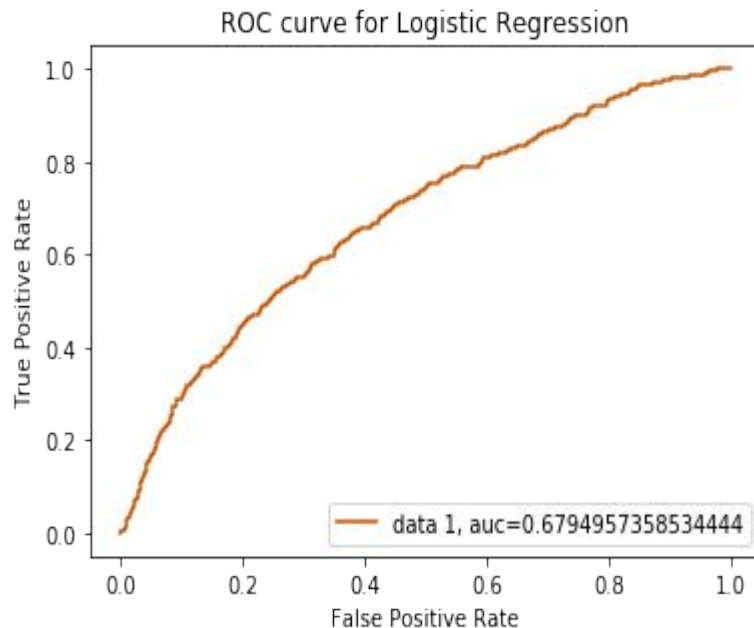
Logistic Regression



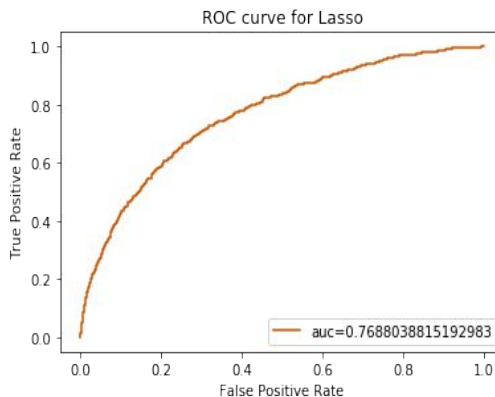
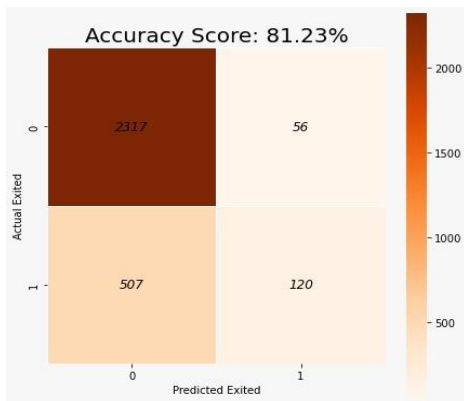
True Positive Rate/Sensitivity = 3.67%

False Positive Rate = 20.51%

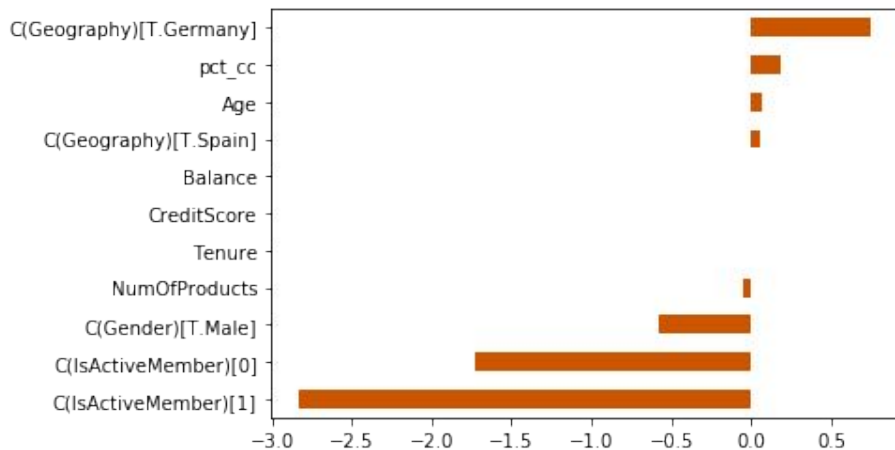
Specificity = 98.6%



Logistic Regression - Lasso



- True Positive Rate/Sensitivity = 19.14%
- False Positive Rate = 2.35%
- Specificity = 97.64%
- Accuracy = 81.23%

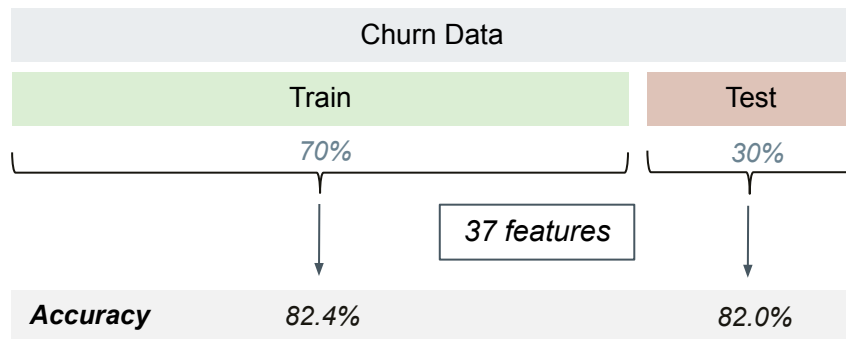


- Proportion of Credit Cards/Total Number of Products Aailed has an impact on the Churn
- Apart from Age and Location, Gender and IsActive Features seem to impact more in this model.



NAIVE BAYES

Naive Bayes Overview



	Positive class	Negative class	Positive_Negative_Ratio	Importance
Q("pct_cc_0.25")	0.002357	0.000020	118.677615	4.776411
Q("pct_cc_0.3333333333333333")	0.008800	0.000556	15.823682	2.761508
Q("pct_cc_0.5")	0.013593	0.042366	0.320851	1.136780
Q("Age_Bucket_Young Adult")	0.002671	0.007587	0.352098	1.043847
Q("Age_Bucket_Adult")	0.016657	0.044809	0.371744	0.989549
Q("Age_Bucket_Early Retirement")	0.000943	0.002185	0.431555	0.840360
Q("Geography_Germany")	0.044630	0.024073	1.853930	0.617308
Q("Age_Bucket_Old")	0.000079	0.000139	0.565131	0.570697
Q("Age_Bucket_Middle Age")	0.090831	0.056409	1.610227	0.476375
Q("IsActiveMember_1")	0.038894	0.061036	0.637221	0.450638

Key Predictors



Top Predictors for Churn=1

	Positive class	Negative class	Positive_Negative_Ratio	Importance
Q("pct_cc_0.25")	0.002357	0.000020	118.677615	4.776411
Q("pct_cc_0.3333333333333333")	0.008800	0.000556	15.823682	2.761508
Q("Geography_Germany")	0.044630	0.024073	1.853930	0.617308
Q("Age_Bucket_Middle Age")	0.090831	0.056409	1.610227	0.476375
Q("pct_cc_1.0")	0.053115	0.035990	1.475829	0.389220
Q("IsActiveMember_0")	0.072052	0.050033	1.440087	0.364704
Q("Gender_Female")	0.063330	0.047808	1.324666	0.281161
Q("Balance_Bucket_Above Average")	0.078337	0.062745	1.248513	0.221953
Q("Tenure_10")	0.006364	0.005224	1.218363	0.197508

Owning 3-4 products
but with only one credit
card is a red flag



Top Predictors for Churn=0

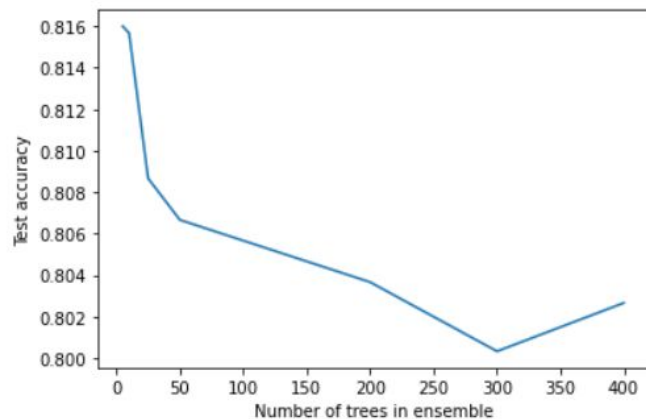
	Positive class	Negative class	Positive_Negative_Ratio	Importance
Q("pct_cc_0.5")	0.013593	0.042366	0.320851	1.136780
Q("Age_Bucket_Young Adult")	0.002671	0.007587	0.352098	1.043847
Q("Age_Bucket_Adult")	0.016657	0.044809	0.371744	0.989549
Q("Age_Bucket_Early Retirement")	0.000943	0.002185	0.431555	0.840360
Q("Age_Bucket_Old")	0.000079	0.000139	0.565131	0.570697
Q("IsActiveMember_1")	0.038894	0.061036	0.637221	0.450638
Q("Balance_Bucket_Below Average")	0.032608	0.048325	0.674767	0.393389

The more serious users (possibly students or young working professionals) are the ones with 2 products of which 1 is a credit card.

DECISION TREES AND ENSEMBLE METHODS

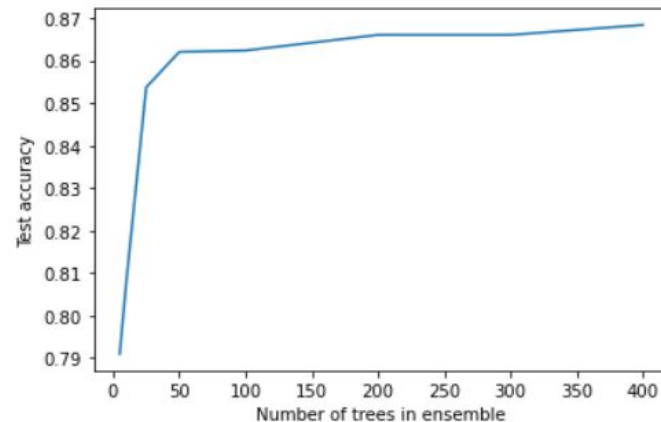
Variation of Testing Accuracy with Variation in Number of Trees (from 5 to 400)

Random Forest Classifier



10 trees seem to be enough for the Random Forest Classifier

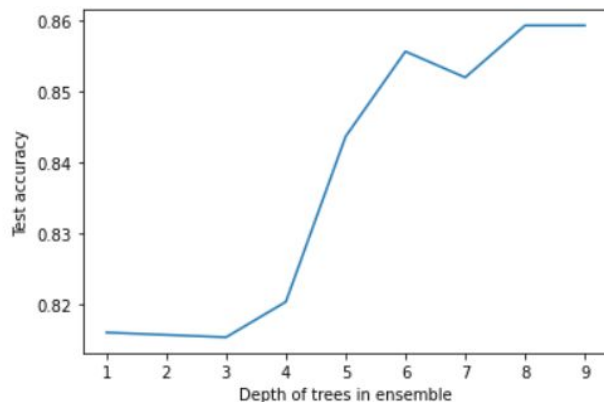
Gradient Boosting Classifier



50 trees seem to be enough for the Gradient Boosting Classifier

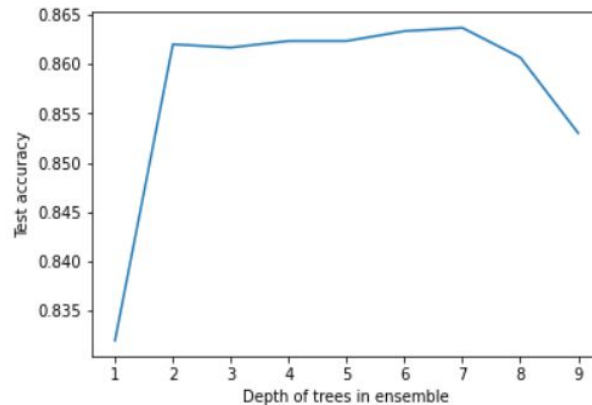
Variation of Testing Accuracy with Variation in Depth of Trees (from 1 to 10)

Random Forest Classifier



Trees of depth 8 seem to be enough for the Random Forest classifier

Gradient Boosting Classifier



Trees of depth 2 seem to be enough for the Gradient Boosting classifier

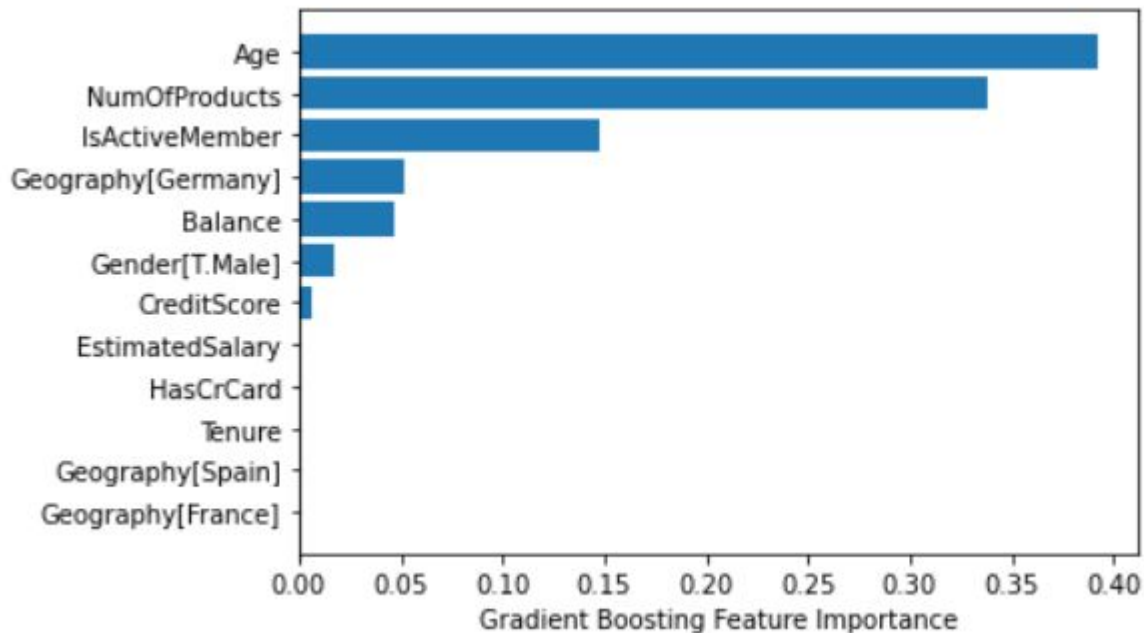
Optimal Parameters for Number and Depth of Trees and Training/Test Accuracy

Baseline Accuracy = 79.6%

Model	Number of Trees	Depth of Tree	Training Accuracy	Test Accuracy
Decision Tree	-	7	87.11%	85.90%
Bagging	10	8	88.47%	85.93%
Random Forest	10	2	87.61%	85.93%
Gradient Boosting	50	2	86.23%	86.20%

Gradient Boosting gives the best test accuracy across all models (**86.2%**)

Variable Importance (Gradient Boosting)



Age and **NumOfProducts** are observed to be the most important variables when it comes to feature importance. **EstimatedSalary**, **HasCrCard** and **Tenure** do not play a major role in determining churned customers

Model Selection

Baseline Accuracy = 79.6%

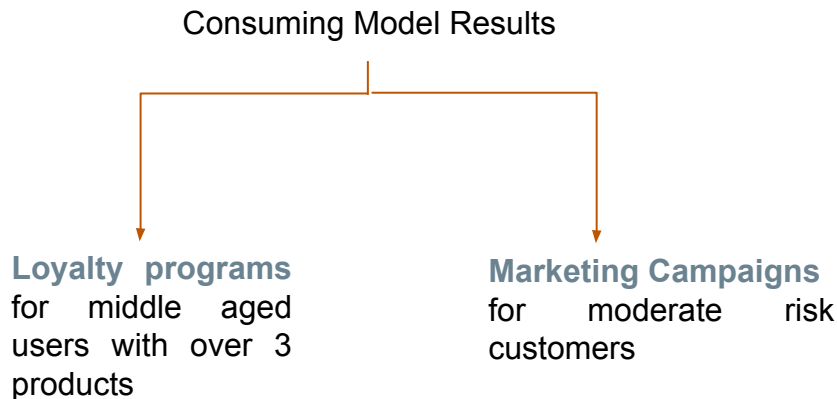
Gradient Boosting fetches the best results for test accuracy

Model	Test Accuracy
KNN	80.40%
Logistic Regression	78.67%
Naive Bayes	82.00%
Decision Tree	85.90%
Bagging	85.93%
Random Forest	85.93%
Gradient Boosting	86.20%

INSIGHTS & RECOMMENDATIONS

Recommendations

The variables that are most meaningful across models are Number of Products and Age.



Caveats

- While models are good indicators of relative trends, hard to define causal relationships – A/B tests required
- The data size is specific to 1 bank and 3 regions – higher granularity (product level) + big data = greater generalisation

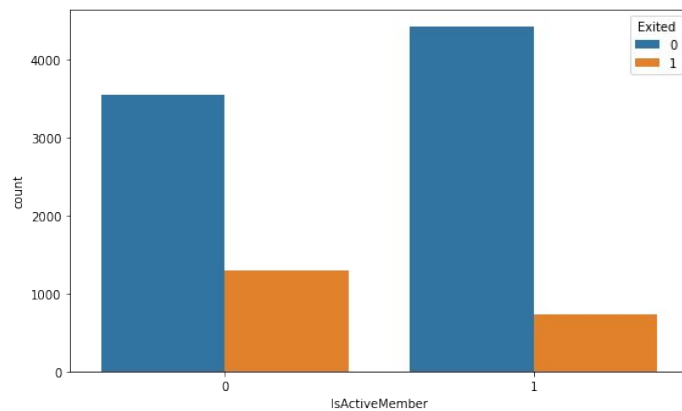
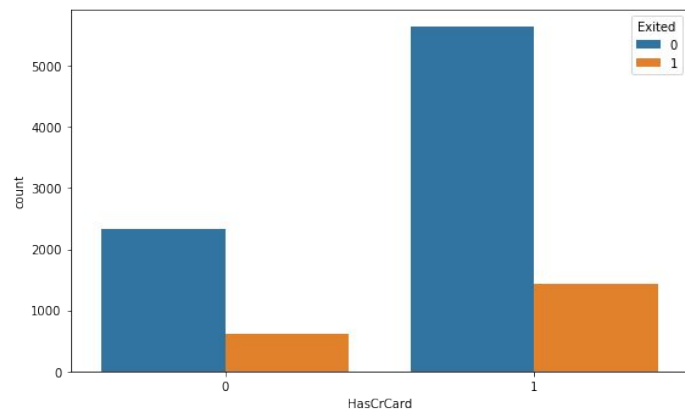
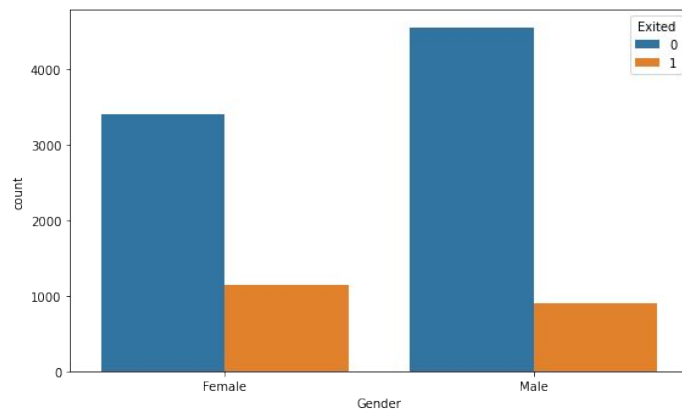
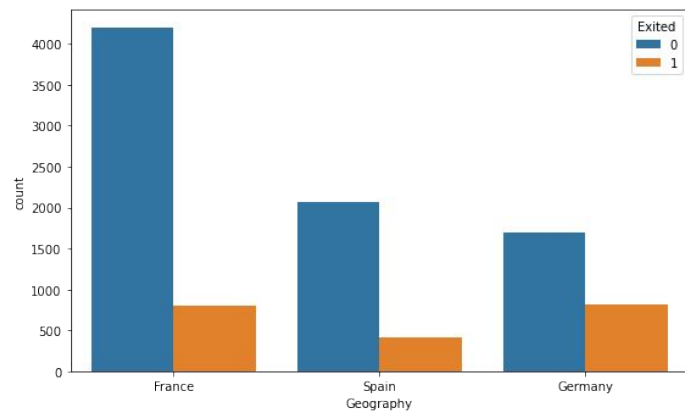


THANK YOU

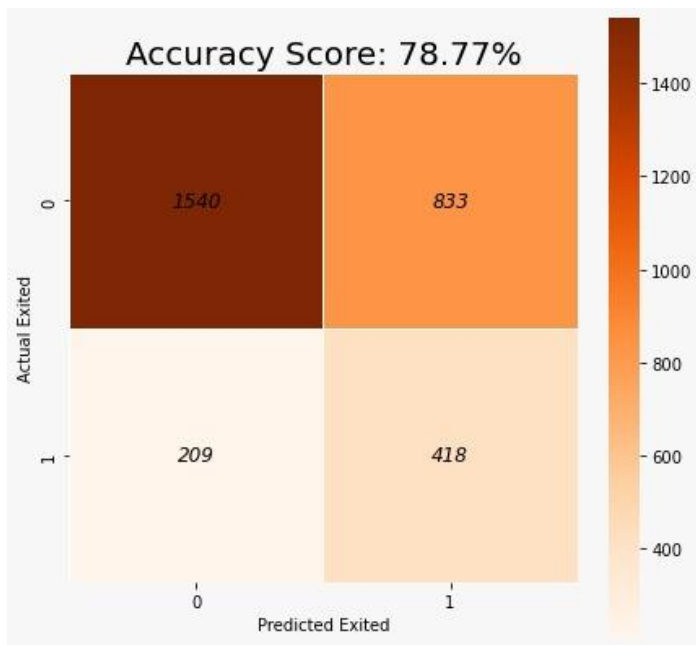
APPENDIX



Categorical Variables



Logistic Regression with Threshold Optimization



True Positive Rate/Sensitivity = 66.67%

False Positive Rate = 35.10%

Specificity = 64.9%

- The optimal threshold achieved is 0.20. (Maximizing the difference between True Positive and False Positive Rate)
- If the probability given by the model > 0.2055 then we classify it as Exit. By reducing the threshold so low, we increase our TPR but our specificity decreases. We may lose precision ultimately.