

D605 - Optimization

BRN1 Task 1: Business Case Analysis

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A. Identification of Business Need

ABC Logistics is facing a challenge with maintaining profit margins and ensuring customer satisfaction in an increasingly competitive environment. Increasing operational costs (including fuel, maintenance, and labor), strict delivery schedules, varying truck capacities, and the company's sustainability goals add further complexity for efficient operations. The business needs to **optimize its delivery routes and fleet utilization** to minimize costs and improve on-time deliveries, all while ensuring that customer requirements (e.g., delivery time windows and specific demands at each location) are consistently met.

A1. Explanation of Optimization Approach

ABC Logistics can enhance its delivery allocation and route planning by implementing an optimization approach. This method is ideal for making optimal decisions given constraints such as delivery deadlines, truck capacities, travel distances, and fuel consumption. Optimization effectively balances these variables and processes extensive data, including delivery locations, time windows, and truck capacities. This capability allows the company to develop efficient delivery plans, ultimately saving time and money, improving customer satisfaction, and minimizing environmental impact.

A2. Linearity

Most of the primary cost elements (e.g., cost per mile, emissions per mile, truck capacities, time constraints, driver salaries) can be modeled as linear functions. If we assume that costs and emissions increase proportionally with distance travelled and loads carried, and that constraints (like delivery windows and vehicle capacities) can also be represented linearly, then this is fundamentally a **linear optimization problem**, although real-world complexities (e.g., nonlinear fuel consumption at different loads, differing traffic patterns) could introduce nonlinear components.

A3. Type of Optimization Problem

This situation is representative of the Vehicle Routing Problem (VRP), a classic optimization problem in operations research (Google OR-Tools, 2024). It is often modeled as a mixed-integer linear programming (MILP) problem, where decision variables (e.g., route assignments) are binary or integer, and cost functions and constraints are primarily linear.

Solving such a problem enables ABC Logistics to determine optimal delivery schedules and routes, assign the correct trucks to appropriate delivery points, and balance profitability with environmental and customer service goals

B. Identify Components of Optimization Approach

Optimization Objective:

ABC Logistics has several important goals in its delivery operations. The first objective is to minimize the overall cost of deliveries, including fuel, maintenance, and driver wages. A second objective is to reduce carbon emissions by creating more efficient routes and making better use of available trucks. Third, the company aims to improve delivery times and ensure all deliveries fit within each customer's preferred time window.

By balancing these objectives, the company can operate more sustainably and keep customers satisfied while keeping expenses as low as possible.

Decision Variables:

To reach these goals, ABC Logistics must make key decisions for every delivery batch. One decision is which trucks to assign to each set of deliveries. Another is determining the best order for each truck to visit its assigned locations. And third, how much cargo or how many packages each truck should carry (and therefore, how the trucks are packed), making sure that each load is manageable and efficient for the vehicle.

Constraints:

There are several important limits the company must follow in its plans. First, each truck has a maximum carrying capacity and cannot carry more than it is built for. Second, every customer has a specific time window for when their delivery should arrive, and these must be respected to meet service expectations. Third, routes must fit within operational boundaries, such as the total distance each truck can travel in a business day and routes needing to start and end at the depot, which considers factors like available fuel, driver shift limits, and company policies.

By focusing on the objectives, carefully making these decisions, and working within these constraints, ABC Logistics can develop delivery schedules that are cost-effective, timely, and environmentally sustainable.

B1. Explanation of Endpoint Considerations

When designing the optimization approach for ABC Logistics' delivery operations, we must consider several endpoints that must be addressed to ensure that the solution is practical and can be implemented effectively in real-world conditions:

- **Feasibility and Implementation:** The final delivery plan must be feasible for actual operations. This means all routes should start and end at the company's depot, comply with legal working hours for drivers, and account for breaks or rest periods as needed.
- **Customer Commitments:** Deliveries must arrive within the promised time windows. The optimization should not produce routes that theoretically meet constraints but are unrealistic due to local traffic patterns, service times at each stop, or other real-world factors.
- **Driver and Vehicle Availability:** The plan must respect the actual number of available trucks, and no vehicle or driver should be assigned beyond their capacity or schedule.
- **Adaptability:** The solution should allow for unexpected changes, such as last-minute order cancellations, new delivery requests, or delays, so routes can be adjusted quickly without causing major disruptions.
- **Sustainability Goals:** To meet environmental targets, the endpoint solution should prioritize routes and scheduling choices that minimize overall fuel consumption and emissions.
- **Continuous Improvement:** Any lessons learned from the results of the current delivery cycle should be used to iterate on future optimization models, ensuring ongoing improvement in costs, service levels, and sustainability.

C. Optimization Method Recommendation

For the delivery challenges facing ABC Logistics, the most appropriate optimization method is **Mixed-Integer Linear Programming (MILP)**, often implemented for vehicle routing problems (VRP) with constraints such as truck capacity and delivery time windows.

MILP is well-suited to this type of problem because:

- It precisely represents business constraints, including vehicle capabilities, delivery windows, and operational boundaries.
- It can effectively handle multiple, often conflicting objectives (e.g., minimizing costs, reducing admissions, finding shortest routes, avoiding traffic surges).
- MILP models are widely used in the logistics industry because their structure allows for straightforward adjustments if new constraints are introduced, remaining flexible for future needs.

D. Sources

- Google (2024, August 28). *Vehicle Routing Problem*. Google OR-Tools. <https://developers.google.com/optimization/routing/vrp>
- WGU Course Materials