# UNIVERSITY OF OREGON

**Meeting:** Capital Construction Project Delivery Process *Targeting Projects < \$1M* 

**Meeting Group:** College of Arts and Sciences Department Heads

**Meeting Date:** February 6, 2013

**Presenters:** Tom Shepard, Amy Keene, Darin Dehle

# 1. Capital Construction Staff (see attached organization chart)

**a.** Large Capital Projects (Typically Projects > \$1M)

## **b.** Small/Medium Project Group (Typically Project < \$1M) Meeting Focus

Tom Shepard – Capital Construction Manager: Overall SMPG manager, project planner Wanita Tiburcio – Document Controls/Archivist

## Internal Design:

Amy Keene Capital Construction Design Manager: Design manager, project planner

Kevin Spahn – Licensed Architect

Miriam Lasalita - Drafter

## **Project Managers:**

Small (Projects < \$50K)

Dan Wectaski: small project planner, construction PM Glen Macdonald: small project planner, construction PM

Medium (Projects \$50k - \$1M)

Bruce Budzik David Ward

## 2. Initiating a Capital Project

**Cap Con Web Site (which is under construction):** 

http://campusops.uoregon.edu/capital-construction

Initiate a Project

Project Initiation Form

# 3. Project Costs on Campus

Campus Project Costs (hand out and discuss)
Your House on Campus (hand out)

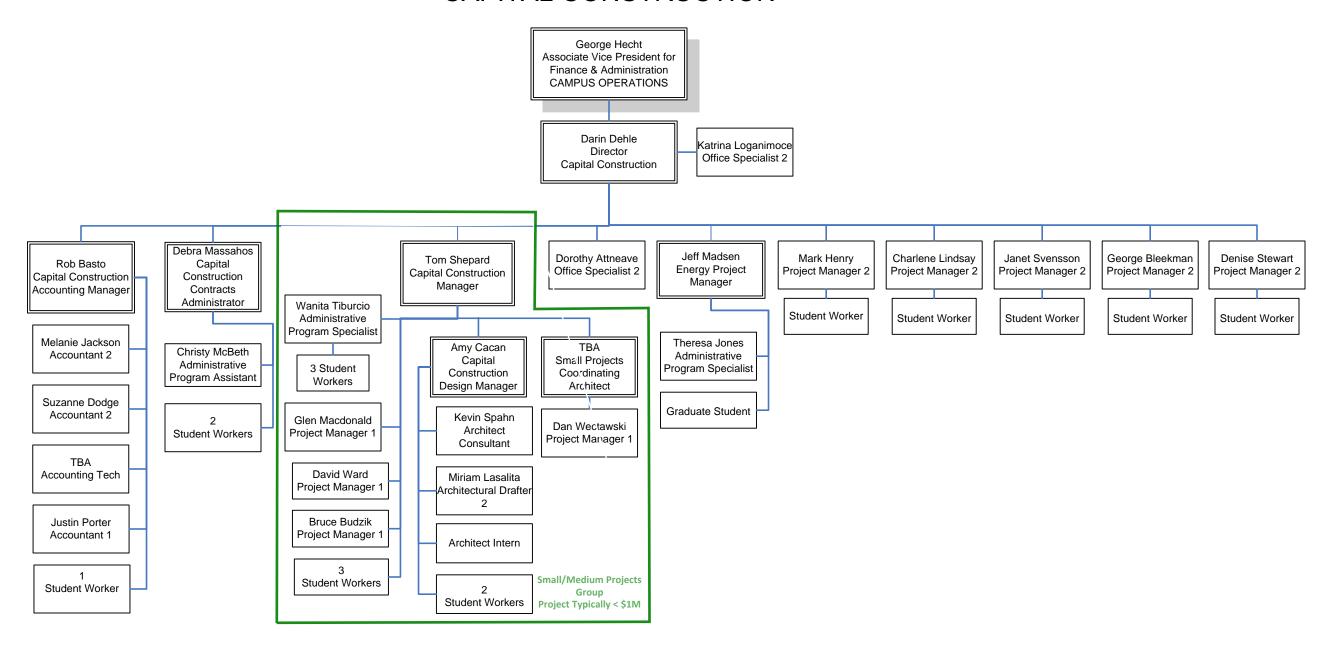
## 4. General Project Timelines

Project Life Cycle (hand out and discuss)

Project Example: 2011 Susan Campbell Hall 1<sup>st</sup> Floor Carpet, Paint, minor remodel

Schedule and Layout

# CAPITAL CONSTRUCTION



# UNIVERSITY OF OREGON

## **Capital Project Initiation Form**

The purpose of this form is to initiate a capital project and/or request a budgetary estimate. There are a number of high level questions within this form to help us better understand your project needs. For laboratory projects there is a supplemental Laboratory Program Questionnaire which provides you an opportunity to better inform us of your specific laboratory needs. Prior to filling out this form we strongly encourage you to review the useful information and documents provided on our Capital Construction web-site. These documents are tools to better inform you on what to expect when pursuing a capital project on campus; improving your overall project experience. Our web-site includes documents such as UO Campus Project Delivery Schedule and Life Cycle, Understanding Project Costs on Campus, and Your House on Campus. If you have further suggestions for improving the capital project initiation experience, please email capcon@uoregon.edu; we value your input.

Today's Date				D	epart	me	nt Name								
Project Contact															
Contact Person	С			Contact email											
Contact Phone				Dept. Budget Manager						Phone					
<b>Project Location</b>															
Building Name							Room No	umber(s)							
Project Type (chec	k on	e)													
Single Office		Classroom or Instruc Remodel	uctional Space				Common and Public Space			Science Laboratory Remodel					
Office Suite		Conference Room			Conference Room Only			oom Only		Other					
New work include	les '	the following eler	nent	S (chec	k all tha	at app	oly)						<u>-</u>		
Painting		Yes		No		Audio/Visu	Audio/Visual Equipment Installation		١	es es		No			
Floor Covering		Yes		No		Electrical Outlet Additions or Modifications		ons \	es es		No				
Wall Reconfiguration	n		Yes		No		Heating and Cooling Modifications			es es		No			
New Furniture			Yes		No		Lighting Additions or Modifications Yes			es es		No			
Existing Furniture Reconfiguration			Yes		No		Network/Data Modifications or Additions (Example: Relocate jacks, add jacks)  Yes			res es		No			
Plumbing Additions or Modifications (Example: Sinks, Drains)			Yes		No		Server rack modifications or installations		; Y	res es		No			
New Shelving/Casework			Yes		No										
New Window Coverings			Yes		No		Is this a Sci	ence Laborato	ry Pro	ject	١	res es		No	
											<u>-</u> -			<del></del>	

# UNIVERSITY OF OREGON

# **Capital Project Initiation Form**

Describe the basic scope of your project and what you want to accomplish. Describe the current use of the space, the proposed use of the space,
and any constraints on availability.

#### **Construction Schedule**

Please 'V' which general time frame is best suited for the construction of your project

This is subject to the complexity of the project, procurement times, and the current Capital Construction department work-load

1111	This is subject to the complexity of the project, procurement times, and the current capital construction department work-load								
	Summer Break		Winter Break		During Term Indicate which term and year. Terms include Fall, Winter, Spring, Summer				

Upon submittal, a representative from our office will contact you to further develop the scope of work and *budgetary* cost estimate. In an effort to streamline the project delivery process on campus all capital project requests for projects ranging from \$0 - \$1M must be initiated electronically by this form. Verbal, email, or other request methods will not be accepted.

Submit

## Project Costs to Consider When Initiating a Project on the UO Campus

Before the Capital Construction Office prepares a preliminary budget for your remodel project, we would like to make you aware of the inherent costs which affect projects in publically owned buildings.

The University of Oregon is a public institution. As a public entity, and as stewards of our public buildings, we are required to abide by processes established by the State of Oregon and the Oregon University System (OUS). All campus projects are influenced by *Bureau of Oregon Labor and Industry* (BOLI or prevailing wage) laws; public bidding and contracting rules and regulations along with their associated fees; and various internal campus design and construction support costs. Organizationally, it is important to note that when we conduct capital construction project on the University campus, keep in mind that the project budget addresses ALL costs (including UO staff time) associated with implementing the project.

We're providing the following information to better assist you as you plan your budget for a remodel project.

#### **Capital Construction Fees**

The Capital Construction Office manages your project on your behalf and acts as owner's representative. As a department within Campus Operations, your project funds pay for the many services provided by the Capital Construction Office. We are not a *centrally* funded organization. The services charged to your project are project design, project management, project accounting, space planning, drafting, bidding, and contract services.

#### **Project Design Consultation Fees**

Most projects implemented on campus require some level of professional design work governed by State law and/or by City of Eugene regulations. Mechanical, electrical, or structural engineering services or professional architectural design services may be required. Complex building code issues that are inherent to commercial and institutional projects must be professionally examined to ensure building safety and code compliance.

Architectural work, interior design, and space planning is provided by the Capital Construction Office. Our office will help determine the level of professional design services required based on your project scope and whether outside design services are contracted or the project is handled in-house.

### **Project Design - Campus Support Fees**

In order to assess existing conditions, the design team must consult UO Campus Operations' trades personnel and other UO service departments (Environmental Health and Safety, Network Services, and the Center for Media & Educational Services). This insures that a newly proposed design integrates seamlessly with current building systems and is easily maintained. UO personnel review plans to verify that the design team has adhered to the UO Campus Construction Standards. UO personnel provide information critical to your project. Construction plans are developed and documented with their information. The City of Eugene then reviews the construction drawings and the project specifications for building code compliance. Environmental, health, and safety assessments are conducted: fire safety (fire sprinklers, fire alarm system, and code analysis), chemical inventories, hazardous materials disposal and inventory practices, lab safety, lab decommissioning, asbestos and lead surveys, mechanical and utility controls, security, hardware, and locks, ADA compliance to name a few. UO Facilities and trades personnel charge campus customers for their services. Your project funds pay for their design consultation and construction support.

### **Project Construction - Contracted Work and UO Trades Personnel Support Fees**

Outside contractors, and their sub-contractors are used for most projects on campus. Often during the construction phase, contractors need the support of Campus Operations trades personnel. Central funds do not pay for UO trade personnel; your project funds pay for their work.

#### **Hazardous Material Abatement Fees**

Each new project implemented on the UO Campus bears the responsibility of abating hazardous materials if discovered in the project scope. For example, there are many asbestos-containing materials found in older carpet and sheet good adhesives or mastics. Tile flooring installed prior to the late 1970s likely contains asbestos. If your project scope included removing old carpet and replacing it with new carpet, and if it's determined that the old tile underneath the carpet, the carpet glue, or the rubber base mastic contained asbestos, the cost of the asbestos abatement is the responsibility of the project paid by your project funds.

#### **General Project Fees**

Fees inherent to all remodel projects on Campus, depending on scope, include:

City of Eugene plan review fees City of Eugene permit(s) fees BOLI fees Prevailing Wage fees Contractor parking fees

#### **BOLI, Prevailing Wage Fees, and Insurance Requirements**

Public sector construction projects on campus fall into the category of prevailing wage work. Oregon State law applies prevailing wage rates through the Little Davis-Bacon Act that governs wages paid on public sector work. The established wage rates align with surveyed union wages enforced by the Oregon Bureau of Labor and Industries, or BOLI. In addition to prevailing wages, each contractor awarded a contract to do work on campus is subject to a minimum BOLI fee of \$250.

When compared to private sector non-prevailing wage commercial construction, project costs are 20% - 30% higher.

Whether an OUS retained on non-retainer contractor, all contractors must have an Oregon Construction Contractor's Board (CCB) license to do work on campus. Contractors must also carry the required workers compensation, commercial general liability, and automobile liability insurance coverage. These rates are generally much higher than coverage required in the private sector.

#### **Project Bidding and Contract Services Fees**

All campus projects are subject to State and OUS procurement regulations that require a competitive bid process. This process requires formal construction drawings and specification documents describing your project to the detail that will allow a contractor to assemble a fixed-fee bid. Several required bid documents are prepared in addition to the project documentation. From a project schedule perspective, the competitive bid process and the subsequent contract award process usually takes 4 weeks to complete. Your project funds pay for the Capital Construction project manager and contract services staff to prepare these documents on your behalf as part of their chargeable services to you.

## YOUR HOUSE ON CAMPUS

Campus User groups are usually quite surprised by the cost of construction when they are first involved in an institutional project on campus. This is largely due to their familiarity with residential construction and lack of familiarity with commercial construction. Home construction can result in construction costs between \$150/square foot to \$200/square foot whereas work on campus can range between \$350/square foot to \$600/square foot; substantially higher. Why is this?

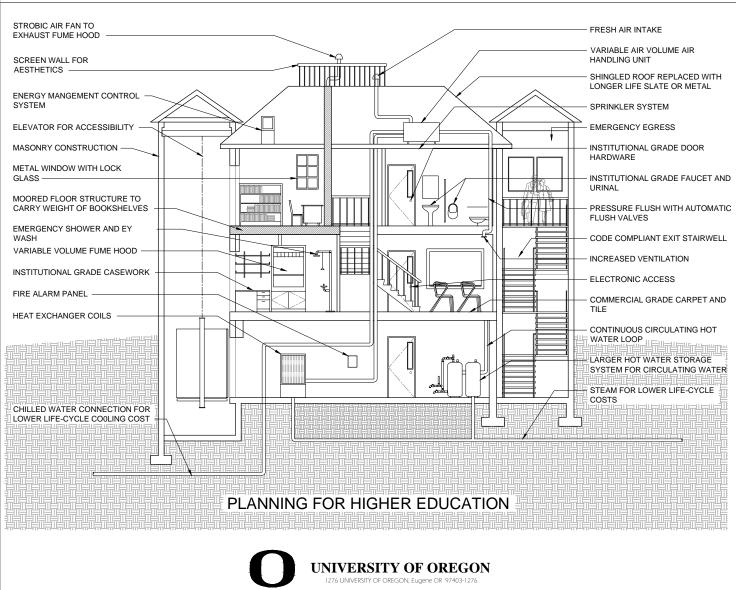
There are many factors that result in higher construction cost on campus. At a casual glance, many of our projects are technically intensive laboratory spaces which involve very expensive mechanical and electrical infrastructure that supports these types of spaces. Other spaces such as new classrooms require extensive audio video equipment and robust finishes that will last 20 years under very heavy conditions.

Not so obvious, but more to why the cost are so different is the gap in building science involved in commercial

construction compared to residential construction. Building codes pertaining to commercial buildings are a great deal more complex and intensive to ensure the utmost life/safety measures are in place to the public. This includes fire wall construction, seismic standards, sprinkler systems, fire alarm systems, standard lighting outputs, robust ventilation systems to name a few areas that are lacking in residential specs. Institutional, commercial buildings are actually fairly complex.

Given this level of complexity there is extensive engineering design and government review prior to building a commercial project; all of which impacts cost, but ensures a high level of safety, building sustainability, and comfort inherent to the commercial building that will last many, many years.

Below is a fun pictorial that illustrates what a typical house might require if used on campus.







### UO Campus Project Delivery Schedule and Life Cycle \$0 - \$1 Million

Note From Capital Construction: This table is developed to be used as a guideline to help the Campus Project Requester gain a better sense of sequence and schedule for a particular project that you are planning. The information provided below is based off project outcomes for the majority of campus projects, but certainly not all. There are many factors and complexities that influence a particular project. The most common factors include project complexity, the decision making process, unusual procurement items, special reviews, funding limitations, and restricted construction times. The Scope Development process (#2) is where the project specific tailoring begins. This tool is for you. If you have ideas for making this better, your suggestions are always welcome at capcon@uoregon.com.

SUMMARY										
	Project Cost Range	Dur (We	oject ation eeks) High	Project Type						
	\$0 - \$50K	8		Office(s) remodel with new or existing furniture; minor cabinet work; conference room upgrade; carpet replacement; paint; lighting upgrades; window blinds						
Project Delivery	\$50K-\$200K	30		Office suite remodel; low chemical use (or technically basic) laboratory upgrade with case-work; larger flooring replacement; small classroom remodel (20-35 seats); renovations with minor HVAC, electrical, plumbing and HVAC work						
Schedule Summary	\$200K - \$500K	33		Moderate chemical use (or moderately technical) laboratory renovation with extensive casework; large classroom renovation (36 to 100 seats); larger office suite remodel; moderate data, electrical, plumbing, and HVAC work.						
			67	High chemical use or (or technically complex) laboratory renovation with extensive casework; lecture hall classroom renovation (100+ seats); extensive office floor renovation with open work spaces and walled offices, meeting rooms, break rooms, new furniture, data, electrical, plumbing, and HVAC						
	Product Procurement Only			This is for product purchases only: free standing or systems furniture; equipment, fixtures, appliances, instruments, etc.  Action Form(s): Fixture & Equipment (FF&E)Purchase Form  Notes: Requester to use the FF&E Purchase Form if it is an FF&E purchase only and the purchase of the item(s) is not part of a renovation project.						

$DD \cap$	IECT	DEI	IVFRV	IIEE	CVC	E

			Duration		Responsible		
	Project Delivery Tasks	Project Cost Range	(Weeks)		Party	Action Forms, Informational Documents & Notes	
L	T		Low	High	+		
						Action Form(s): Capital Project Initiation Form	
1	Project Request				Requester	Helpful Documents: Understanding Project Costs on Campus; Your House on Campus	
		All	1	1		Notes: If new furniture, fixtures, or equipment (FF&E) are part of the renovation scope, Cap Con will coordinate the purchases	
		\$0 - \$50K	1	3	Cap Con and	Action Form(s): Scoping Statement (or email for less complex projects); Laboratory Programming Questionnaire	
1	Scope Development					Notes: Format of scoping document produced by Capital Construction is dependent on complexity of project. The Scope Development phase is also the time for the	
		Projects > \$50K	3	5	·	requester and Cap Con to generally discuss project timing, schedule, funding, and other project particulars.	
	B Departmental Approval				Poguactor	Signed Scoping Statement or email confirmation with funding index noted is the approval mechanism for Cap Con to begin your project. The start of your project is also	
Ľ	bepartmentar Approvar	All	1	1	nequester	dependent on the timing and workload of the Capital Construction office.	
L	Design Contract					Time allocation for design contracts is necessary for projects that require outside design services. This includes proposal generation and contract times. A design consultant	
	Development	\$0 - \$50K	0	4	Cap Con	must see the space, understand the scope of the project, and then generate a proposal for Cap Con to review and approve. Typically, projects under \$50k don't necessitate	
		Projects > \$50K	4	4		outside design services.	
		\$0 - \$50K	1	8	Cap Con	Task typically includes furniture selection, carpet selection, finishes, space planning; minor HVAC review; basic drawings.	
	Design and Construction	\$50K-\$200K	6	14	Cap Con	Task can include detailed design drawings, reviews, and project bid manual assembly required for City building permits and contractor bidding.	
1	Document Preparation	\$200K - \$500K	8	16	Cap Con	Includes detailed design drawings, reviews, and project bid manual assembly required for City building permits and contractor bidding.	
		\$500K - \$1M	12	20		Includes detailed design drawings, reviews, and project bid manual assembly required for City building permits and contractor bidding.	
		\$0 - \$50K	1	2		Time allocation is the estimated time needed for a contractor to generate a proposal	
1	Bid Process	Projects > \$50K		3		Procurement process is OUS and state regulation dependent	
H	Construction Contract	\$0 - \$50K		3		Procurement process is OUS and state regulation dependent	
- 13	Development	Projects > \$50K		3	<u> </u>	Procurement process is OUS and state regulation dependent	
t		, ,				If furniture, equipment, and other long-lead procurement items are part of the project, this will impact the noted schedule. Add 6 weeks to the low and high end Also, term	
					Cap Con	breaks are usually the best time for construction to occur. This is usually determined by the Requester. Construction restrictions must be noted on the Project Initiation	
		\$0 - \$50K	1	8	·	form for restrictions will impact the schedule.	
٥	a Construction					If furniture, equipment, and other long-lead procurement items are part of the project, this will impact the noted schedule. Add 6 weeks to the low and high end Also, term	
1	a construction					breaks are usually the best time for construction to occur. This is usually determined by the Requester. Construction restrictions must be noted on the Project Initiation	
		\$50K-\$200K		16		form for restrictions will impact the schedule.	
		\$200K - \$500K		20	Cap Con		
L		\$500K - \$1M	12	30	Cap Con		
						This is for product purchases only: free standing or systems furniture; equipment, fixtures, appliances, instruments, etc.	
	b FF&E Procurement (only)					Action Form(s): Fixture & Equipment (FF&E)Purchase Form	
8b	b Frac Procurement (only)				cap co	Notes: Requester to use the FF&E Purchase Form if it is an FF&E purchase only and the purchase of the item(s) is not part of a renovation project. Procurement process is	
			6	12		determined by OUS and State regulations.	
T,	Move-In		0	1		Helpful Documents: Move Process	
L	NIOVE-III		U	1	JOHN	neipiui pocuments. Move Frocess	

**Project Schedule** 

Project Name: Susan Campbell Hall Renovation

Project: CP12-007 Date: January 27, 2013

Revision: 04

