



Board of Trustees of the University of Oregon
Finance and Facilities Committee
Public Meeting
9:00 am – March 3, 2016
Ford Alumni Center, Giustina Ballroom

Convene

- Call to order and roll call
- Approval of December 2015 FFC minutes (Action)
- Public comment

1. **Quarterly Treasury Report**, *Director of Treasury Operations Karen Levear*
2. **Bond Issuance Authorization**, *Vice President for Finance and Administration/CFO Jamie Moffitt and Director of Treasury Operations Karen Levear*
3. **Quarterly Financial Report and Update on State Budget Workgroup**, *Vice President for Finance and Administration/CFO Jamie Moffitt*
4. **Academic Year 2016-17 Tuition & Fees (Action)**, *President Michael Schill, Vice President for Finance and Administration/CFO Jamie Moffitt and Vice Provost for Budget and Planning Brad Shelton*
5. **Framework Vision Project Overview and Capital Planning Update**, *Consultant Robert Sabbatini AICP FASLA and Vice President for Finance and Administration/CFO Jamie Moffitt*

Meeting Adjourns



Agenda Item #1

Quarterly Treasury Report



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Treasury Update

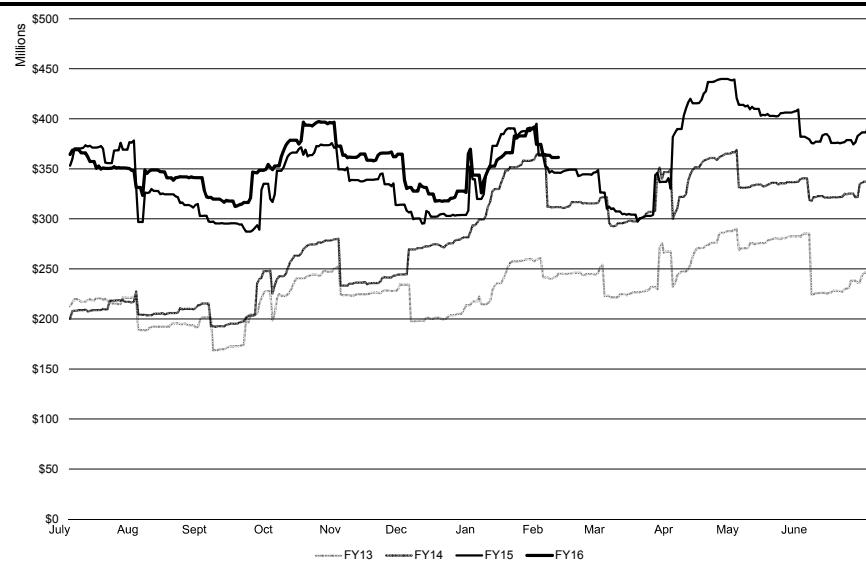
March 2016

Presenter: Karen Levear, Director of Treasury Operations

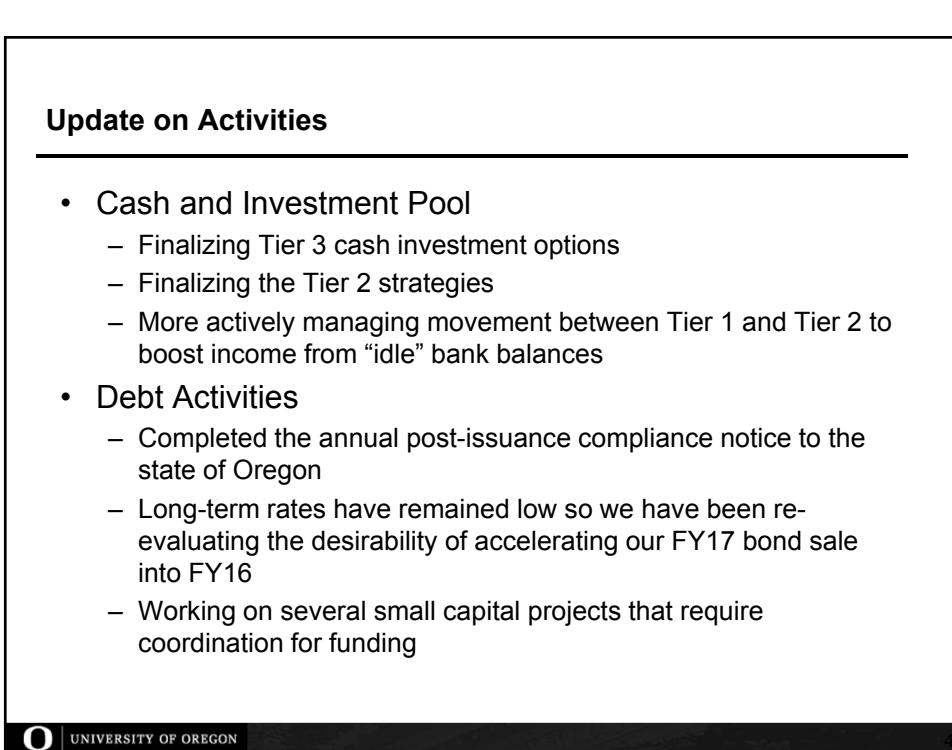
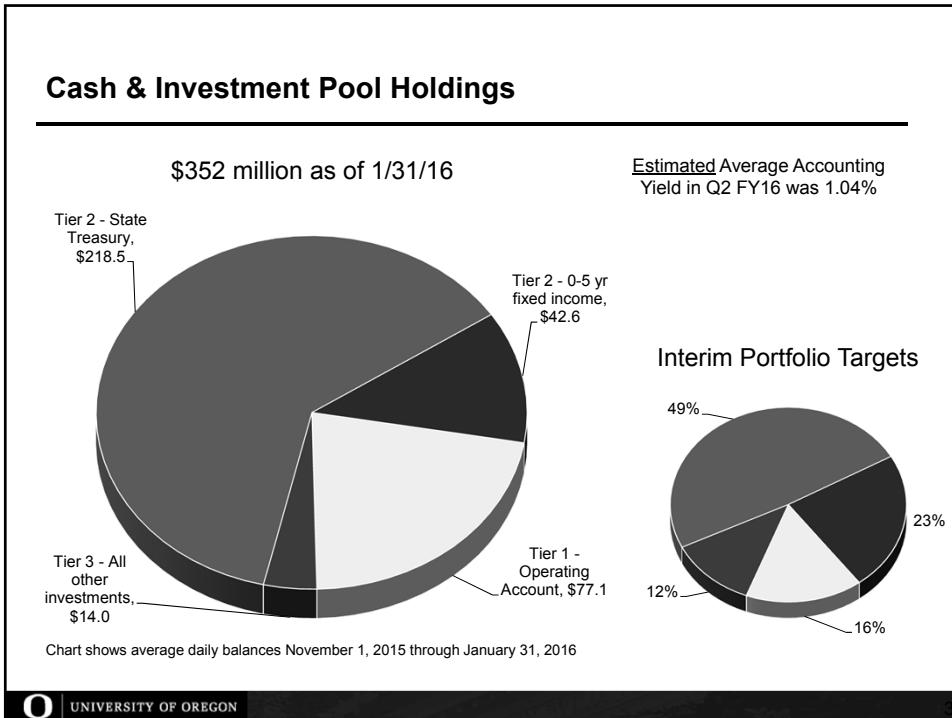
Finance and Facilities Committee
Board of Trustees of the University of Oregon



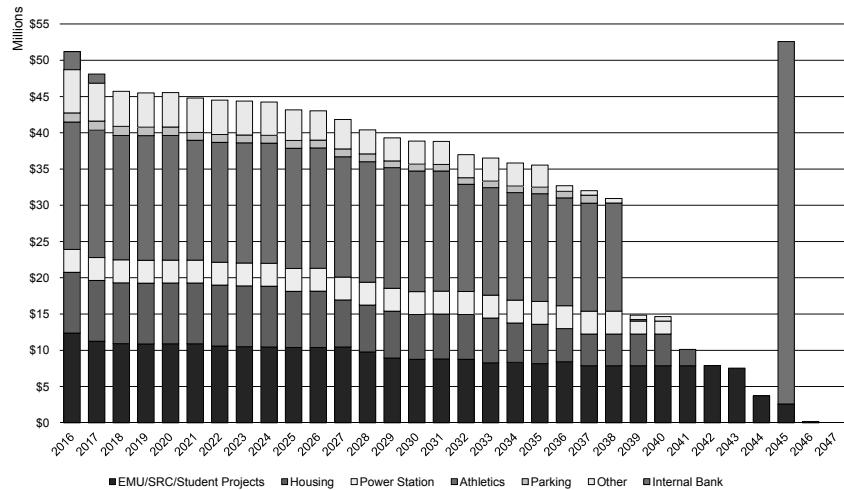
The cash and investment pool continues to follow seasonal trends.



2



There are various debt-paying entities across campus.





Agenda Item #2

Bond Issuance Authorization



ISSUANCE OF GENERAL OBLIGATION BONDS

Overview of Requested Authorization

The Board of Trustees is asked to authorize the issuance of general obligation bonds in an amount not to exceed \$60,000,000. The UO's Treasury Management Policy requires board approval for any financing activity in excess of \$5 million.

Proceeds from these bonds will be used to provide capital to UO's internal bank so that it has long-term funds to lend for authorized capital projects that benefit the university. The largest recipient is expected to be Student Housing as they construct the new residence hall. (The timeline of the residence hall project would not change.) The remainder is planned for various small (less than \$5,000,000) capital projects, to cover costs related to the bond sale, and to cover any capitalized interest costs.

This request was originally anticipated to be before the Board in fiscal year (FY) 2017. However, due to persisting historically low interest rates, the university may be able to benefit from issuing the bonds sooner in order to capture longer-term savings. If rates normalize, the university may need to revert to its original schedule. Thus the purpose of board action at this time is to give the university flexibility to issue the bonds at whichever time is expected to be most beneficial. University staff consults with a professional team of financial advisors and underwriters to understand the ramifications of these timing differences. Staff will keep the board apprised of the timing of the issuance.

These bonds would be issued not later than June 30, 2017 and would mature by October 31, 2047. Treasury Management estimates that the yield of this bond issuance, if issued within the next three months, could range between 3.25% and 3.75% depending on structure and types of bonds issued. The annual interest payment is expected to be approximately \$2,500,000. Depending on the structure of the bond sale and the type of bonds sold, our financial advisors estimate that if long-term interest rates rise by even a small increase between the time we actually sell the bonds (likely Spring 2016) and Spring 2017 (as originally anticipated), that the long-term savings in capital costs will more than offset the negative carrying costs of issuing the bonds a year early.

The resolution authorizes the UO's treasurer, or her designee, to issue the bonds, manage payment of the principal and interest, establish the structure of the bonds, and issue additional bonds to defease or refund other outstanding long-term obligations for the purpose of reducing costs.

The UO's policy relating to liability management states that the Board will consider the following with respect to such authorizations: the impact of the new liability on the institution's ability to achieve its mission, the cost of capital, and how the transaction affects the institution's ability to meet existing obligations.



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Bond Issuance

March 2016

Presenter: Karen Levear, Director of Treasury Operations

Finance and Facilities Committee
Board of Trustees of the University of Oregon



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Bond Sale Resolution Overview

- Contemplated UO bond sale of \$50-\$60 million
 - Money borrowed will be used by the internal bank to fund anticipated capital projects
- Resolution
 - Requires the sale be completed by the end of FY17
 - Limits the financing to a maximum 30-year term
- Why so early?
 - Low long-term interest rates have persisted longer than expected
 - Short term rates have risen so the cost of the “negative carry” has declined
 - Analysis from our financial advisor indicates that if we can issue the bonds for 11-22 bp less than what we could get one year later, that the reduction in long-term costs will be greater than the negative carry will cost



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Required Considerations

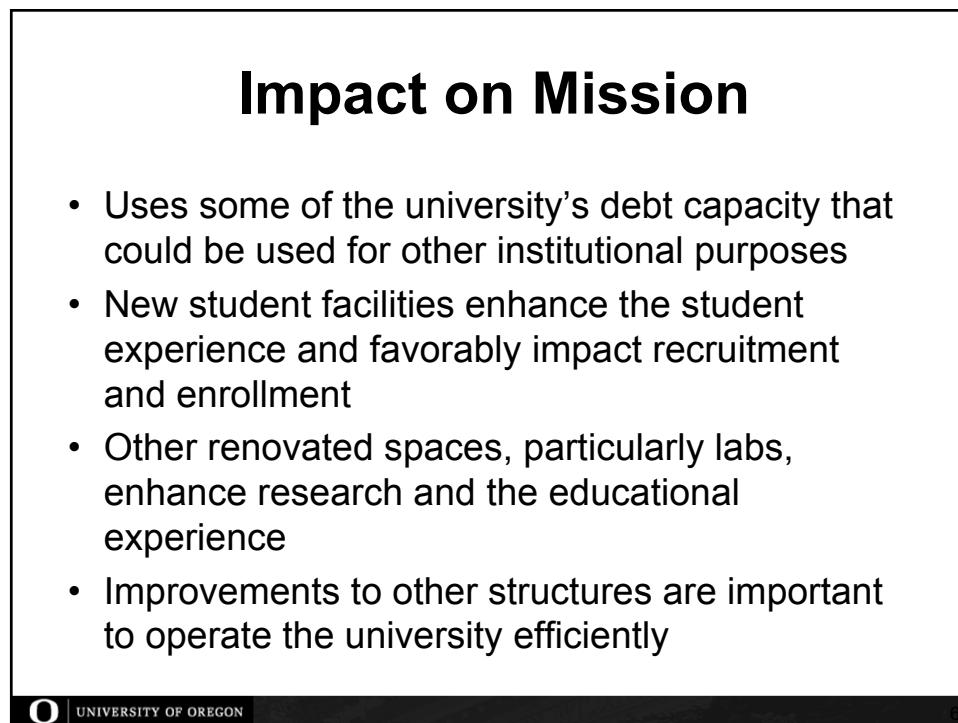
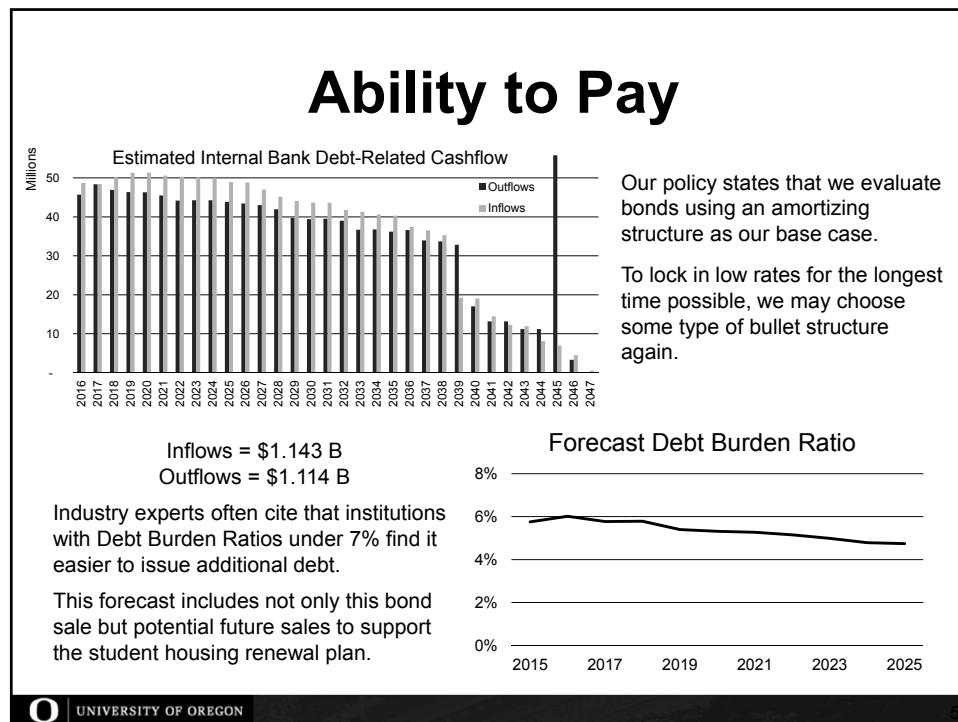
Excerpt from the Treasury Management Policy:

3.3 Debt is a limited resource and when contemplating the use of debt, the Board will consider:

- 3.3.1 The impact of new liabilities on the University's ability to achieve its mission and strategic objectives;
- 3.3.2 The cost of the capital funding source; and
- 3.3.3 How the transaction affects the University's ability to meet its existing obligations

Cost of the Obligation

- Effective interest cost for the transaction will be based upon many factors
 - Structure and maturity
 - Use of taxable debt
 - Credit rating
 - Premiums received
 - Demand
 - Market conditions at time of sale
- Fair estimate could be between 3.25% and 3.75%
- Estimated annual interest payments could range from \$2.5 million to \$2.9 million



**Finance and Facilities Committee
Board of Trustees of the University of Oregon**

Resolution: Authorization of 2016 General Revenue Bonds

WHEREAS, ORS 352.087(1)(b) authorizes the University of Oregon (the "University") to borrow money for the needs of the University in such amounts, at such times, and upon such terms as may be determined by the University acting through its Board of Trustees (the "Board"); and

WHEREAS, ORS 352.408(1) authorizes the University to issue revenue bonds for any lawful purpose of the University in accordance with ORS chapter 287A, and to issue refunding bonds under ORS 287A.360 to ORS 287A.380 of the same character and tenor as the revenue bonds replaced; and

WHEREAS, Section 3.1 of the University Treasury Management Policy provides that the University may use debt or other financing agreements to meet its strategic objectives and, pursuant to Section 3.2 of the Treasury Management Policy, the Board, or its designated Committee, must authorize debt transactions, financing agreements, hedging instruments, and other derivatives when the par or notional amount is greater than \$5,000,000; and

WHEREAS, Section 3.4.2 of the University Treasury Management Policy authorizes the Treasurer to enter into financing transactions for the purpose of mitigating the risk of existing obligations and/or reducing the overall cost of debt; and

WHEREAS, the University has previously issued and has outstanding its General Revenue Bonds, 2015A in the aggregate principal amount of \$50,000,000 (the "2015 Bonds"), and the University now desires to authorize the issuance of one or more series of general revenue bonds on a parity with or subordinate to the pledge securing the payment of the principal of an interest on the 2015 Bonds in an aggregate principal amount not to exceed \$60,000,000; and

WHEREAS, ORS 352.087(1)(t) authorizes the University to delegate any and all powers and duties, subject to the limitations expressly set forth in law;

WHEREAS, the Board has considered the impact of the general revenue bonds and general revenue refunding bonds authorized by this resolution on the University's ability to achieve its mission and strategic objectives, the cost of issuing and paying the bonds, and how the bonds will affect the University's ability to meet its existing obligations, and has determined that it is in the best interests of the University to approve the issuance of the bonds as set forth in this resolution, and to delegate the powers of the Board related to the bonds to the Treasurer of the University, and her designee, to approve the sale of the bonds and certain terms of the bonds; and

WHEREAS, the Board's Policy on Committees authorizes the Finance and Facilities Committee to refer matters to the full Board of Trustees as a seconded motion;

NOW, THEREFORE, the Finance and Facilities Committee hereby refers to the Board as a seconded motion this resolution, recommending its adoption, as follows:

1. Appointment of Authorized Representative. The Board hereby authorizes the Treasurer of the University, and her designee, each acting individually and on behalf of the University and not in his or her personal capacity (the "Authorized Representative"), to act as the authorized representative for and on behalf of the University in connection with the issuance and sale of general revenue bonds (the "New Money Revenue Bonds") and general revenue refunding bonds (the "Refunding Revenue Bonds" and, together with the New Money Revenue Bonds, the "Revenue Bonds") to carry out the purposes and intent of this resolution. The signature of the Authorized Representative or his or her designee shall be sufficient to bind the University with respect to any Revenue Bonds, certificate, agreement or instrument related thereto, and shall be sufficient to evidence the Authorized Representative's approval of the terms thereof.

(a) Revenue Bonds Authorized.

(i) New Money Revenue Bonds. The Board hereby authorizes the issuance of not more than Sixty Million Dollars (\$60,000,000) in aggregate principal amount of New Money Revenue Bonds under ORS 352.087(1)(b) and/or ORS 352.408 for University purposes, to fund debt service reserves, if any, and to finance other costs related to issuing a series of New Money Revenue Bonds, including but not limited to capitalizing interest.

(ii) Refunding Revenue Bonds. The Board further hereby authorizes the issuance of Refunding Revenue Bonds under ORS 352.087(1)(b) and/or ORS 351.408 to defease, prepay or refund short-term or interim financing incurred under Section 3.4.1 of the University Treasury Management Policy, to defease, prepay or refund any or all of the payments to be made by the University in connection with bonds issued by the State of Oregon for the benefit of the University, to pay costs of issuance, and to pay defeasance, prepayment and refunding costs.

2. Special Obligations of the University. The Revenue Bonds shall be special obligations of the University that are payable solely from legally available revenues of the University that the University pledges to pay the Revenue Bonds.

3. Bond Sale Authorized. The Authorized Representative is hereby authorized, on behalf of the Board and without further action by the Board, to take any of the following actions that may be required if needed in connection with the issuance and sale of Revenue Bonds authorized herein:

(a) Issue the Revenue Bonds in one or more series and at different times; provided that any series of Revenue Bonds under this resolution shall be issued on or before June 30, 2017.

(b) Pledge all or any portion of the legally available revenues of the University to pay and secure the payment of the principal of and interest on each series of Revenue Bonds, and determine the lien status of each pledge.

(c) Apply the proceeds of any series of New Money Revenue Bonds to pay or reimburse costs of the University, to fund debt service reserves, if any, and to pay other costs related to issuing a series of Revenue Bonds, including but not limited to capitalizing interest.

(d) Determine whether to pay or refinance short-term or interim financing or to defease, refund or prepay University obligations including any or all of the payments to be made by the University in connection with bonds issued by the State of Oregon for the benefit of the University.

(e) Apply the proceeds of any series of Refunding Revenue Bonds to pay or refinance short-term or interim financing, to defease, refund or prepay University obligations including any or all of the payments to be made by the University in connection with bonds issued by the State of Oregon for the benefit of the University, to pay costs of issuance, and to pay defeasance, prepayment and refunding costs.

(f) Participate in the preparation of, authorize the distribution of, and deem final the preliminary and final official statements and any other disclosure documents for any series of Revenue Bonds.

(g) Establish the final principal amount, maturity schedule, interest payment dates, interest rates, denominations and all other terms for each series of Revenue Bonds; provided, that the true interest cost of any New Money Revenue Bonds shall not exceed eight percent per annum, and the final maturity date for any New Money Revenue Bond shall be on or before October 1, 2046.

(h) Select one or more underwriters or lenders and negotiate the sale of that series of Revenue Bonds to those underwriters or lenders, and execute and deliver one or more bond purchase agreements.

(i) Undertake to provide continuing disclosure for any series of Revenue Bonds in accordance with Rule 15c2-12 of the United States Securities and Exchange Commission.

(j) Apply for rating(s) for any series of Revenue Bonds.

(k) Draft and approve the terms of, and execute and deliver, one or more bond declarations which pledge all or a portion of the legally available revenues of the University to particular series of Revenue Bonds, make covenants for the benefit of owners of the Revenue Bonds, describe the terms of the Revenue Bonds that are issued under that bond declaration, and describe the terms under which future obligations may be issued on a parity with those Revenue Bonds.

(l) Appoint and enter into agreements with paying agents, escrow agents, bond trustees, verification agents, and other professionals and service providers.

(m) Issue any series of Revenue Bonds as taxable bonds, including as taxable bonds that are eligible for federal interest subsidies or tax credits.

(n) Issue any series of Revenue Bonds as governmental and/or 501(c)(3) tax-exempt bonds, hold public hearings, take actions and enter into covenants to maintain the tax status of that series of Revenue Bonds under the Internal Revenue Code of 1986, as amended (the "Code").

(o) Provide for the Revenue Bonds to be held in certificated or uncertificated form.

(p) Execute and deliver any agreements or certificates and take any other action in connection with the Revenue Bonds that an Authorized Representative finds will be advantageous to sell and issue the Revenue Bonds and carry out this resolution.

4. Ratification and Approval of Actions. The Board hereby ratifies and approves all prior actions taken on behalf of the Board or University related to such Revenue Bonds. The Board hereby authorizes, empowers, and directs the Authorized Representative to take further actions as may be necessary or desirable related to such Revenue Bonds, including, without limitation, the execution and delivery of agreements necessary or desirable to carry out such actions or arrangements, and to take such other actions as are necessary or desirable for the purposes and intent of this resolution.

5. Effective Date. This resolution shall take effect immediately upon adoption by the Board.

Moved by _____

Seconded by _____

Trustee	Yes	No
Bragdon		
Colas		
Gary		
Gonyea III		
Kari		
Schill		

Date: _____

Recorded: _____



Agenda Item #3

Quarterly Financial Report and Update on State Budget Workgroup

Below are key takeaways for this quarterly financial report as identified by the Chief Financial Officer. These are based on completed reports of the E&G fund from FY2016 – Q2 (September–December 2015) and projections for the remainder of FY2016 only.

- Overall, the updated E&G fund projections are consistent with last quarter. We are still projecting to be roughly run rate even, with recurring revenue just covering recurring expense. There are, however, shifts in individual line items.
- Tuition revenue is projected to be higher than initial estimates (up \$2 million or 0.5%).
- Salary and wage costs are projected to be higher than initial estimates (up \$2 million or 0.8%)
- Total OPE (benefits costs) are projected to be higher than initial estimates (up \$1.2 million or 0.8%)
 - Medical costs are \$1.6 million higher than initial projections
 - Retirement costs are \$1.3 million lower than initial projections
 - Other OPE costs are \$0.9 million higher than initial projections

FY15 Year End Report - All Funds Except Agency Funds

	Designated Ops															
	Education and General			Center			Auxiliaries			Grant Funds			Restricted Gift			
	General	Center	Auxiliaries	Center	Auxiliaries	Auxiliaries	Grant Funds	Funds	Other Funds	Plant Funds	Internal Bank	Total				
State Appropriation	\$ 56,111,454	\$ 1,216,016	\$ 440,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,448	\$ 57,858,918					
Tuition and Fees	\$ 372,366,154	\$ 12,267,619	\$ 38,787,466	\$ 211	\$ (27,981)	\$ -	\$ -	\$ -	\$ -	\$ 3,288,507	\$ 426,681,976					
Gifts Grants & Contracts	\$ 336,508	\$ 5,796,236	\$ 103,974	\$ 107,381,539	\$ 57,096,891	\$ 2,000	\$ 11,954,359	\$ -	\$ -	\$ -	\$ 182,671,506					
ICC Revenue	\$ 19,185,870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,497,845					
Federal Student Aid	\$ -	\$ -	\$ -	\$ 24,381,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,381,695					
Interest and Investment	\$ 5,186,262	\$ 12,827,784	\$ 481,532	\$ 13,596	\$ 1,315,306	\$ (611,780)	\$ 617,793	\$ 2,341,526	\$ -	\$ 22,172,019						
Internal Sales	\$ 24,075	\$ 34,989,109	\$ 13,087,757	\$ 18,413	\$ 2,250	\$ -	\$ -	\$ -	\$ -	\$ 21,701,056	\$ 69,822,660					
Sales & Services	\$ 2,561,521	\$ 11,134,093	\$ 133,642,285	\$ 1,082,146	\$ 1,736,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,156,639					
Other Revenues	\$ 2,394,119	\$ 2,255,718	\$ 2,004,119	\$ -	\$ 352,716	\$ -	\$ -	\$ 105,605	\$ -	\$ -	\$ 7,112,277					
Transfers From Ore State Agencies	\$ 259,292	\$ -	\$ -	\$ 7,615,280	\$ -	\$ -	\$ 14,588,911	\$ 4,902,962	\$ -	\$ 27,366,445						
Total Revenue	\$ 458,425,256	\$ 80,486,575	\$ 188,547,133	\$ 140,552,879	\$ 60,475,776	\$ (609,780)	\$ 28,578,643	\$ 32,265,499	\$ 988,721,980							
Salaries and Wages	\$ 239,906,266	\$ 23,301,395	\$ 54,105,857	\$ 37,363,520	\$ 13,278,157	\$ -	\$ -	\$ -	\$ -	\$ 149,508	\$ 368,104,702					
OPE Health Benefits	\$ 50,044,694	\$ 5,281,566	\$ 11,872,839	\$ 7,521,017	\$ 1,307,960	\$ -	\$ -	\$ -	\$ -	\$ 16,169	\$ 76,044,245					
OPE Retirement	\$ 39,273,259	\$ 3,975,510	\$ 7,788,454	\$ 5,432,711	\$ 1,711,493	\$ -	\$ -	\$ -	\$ -	\$ 18,061	\$ 58,199,488					
OPE Other	\$ 22,381,290	\$ 2,045,247	\$ 4,132,984	\$ 2,454,131	\$ 2,342,573	\$ -	\$ -	\$ -	\$ -	\$ 12,202	\$ 33,368,427					
OPE GTF Remissions	\$ 21,621,966	\$ 372,311	\$ 115,807	\$ 1,808,500	\$ 203,086	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,121,669					
Total Personnel Services	\$ 373,227,474	\$ 34,976,028	\$ 78,015,942	\$ 54,579,879	\$ 18,843,269	\$ -	\$ -	\$ -	\$ -	\$ 195,940	\$ 559,838,531					
Service & Supplies	\$ 90,732,899	\$ 26,176,026	\$ 70,915,276	\$ 26,066,897	\$ 17,186,820	\$ 633,491	\$ 4,215,015	\$ 28,309,519	\$ -	\$ 264,235,942						
Merchandise-Resale/Redistribution	\$ 3,030	\$ 14,925,166	\$ 13,260,827	\$ 4,000	\$ 145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,193,168					
Internal Sales Reimbursements	\$ (17,059,355)	\$ (2,194,983)	\$ (1,229,573)	\$ (26,102)	\$ (68,913)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (20,578,926)					
Indirect Costs	\$ 473,595	\$ 2,234,456	\$ 5,904,975	\$ 20,541,869	\$ 4	\$ 271,341	\$ -	\$ -	\$ -	\$ -	\$ 29,426,240					
Depreciation/Amortization Expense	\$ -	\$ 4,374,360	\$ 23,292,735	\$ -	\$ -	\$ -	\$ 26,815,394	\$ -	\$ -	\$ -	\$ 54,482,489					
Student Aid	\$ 4,527,042	\$ 363,710	\$ 7,813,201	\$ 36,277,777	\$ 17,435,672	\$ 159,177	\$ -	\$ -	\$ -	\$ -	\$ 66,576,579					
Total General Expense	\$ 78,677,211	\$ 45,878,735	\$ 119,957,441	\$ 82,864,441	\$ 34,553,727	\$ 1,064,009	\$ 31,030,409	\$ 28,309,519	\$ 422,335,491							
Net Transfers Out/(In)	\$ 7,290,091	\$ (3,139,405)	\$ 1,865,515	\$ 1,440,188	\$ 4,822,572	\$ 4,472	\$ (12,283,433)	\$ -	\$ -	\$ 0						
Total Expense	\$ 459,194,776	\$ 77,715,358	\$ 199,838,898	\$ 138,884,508	\$ 58,219,567	\$ 1,068,481	\$ 18,746,976	\$ 28,505,458	\$ 982,174,022							
Net	\$ (769,520)	\$ 2,771,216	\$ (11,291,765)	\$ 1,668,371	\$ 2,256,208	\$ (1,678,261)	\$ 9,831,668	\$ 3,760,041	\$ 6,547,958							
Beginning Fund Balance*	\$ 77,280,262	\$ 52,768,061	\$ 247,107,718	\$ 434,738	\$ 14,427,227	\$ 58,942,402	\$ 344,037,133	\$ 19,512,241	\$ 814,509,783							
Capital Expenditures	\$ (5,776,409)	\$ (68,273)	\$ (2,208,910)	\$ (1,617,697)	\$ (451,246)	\$ -	\$ (89,309,964)	\$ -	\$ (99,432,498)							
Net (from above)	\$ (769,520)	\$ 2,771,216	\$ (11,291,765)	\$ 1,668,371	\$ 2,256,208	\$ (1,678,261)	\$ 9,831,668	\$ 3,760,041	\$ 6,547,958							
Fund Additions/Deductions**	\$ (4,068,255)	\$ 4,640,687	\$ 51,939,129	\$ (558,418)	\$ 2,590,046	\$ (31,405,723)	\$ 211,327,518	\$ 4,025,797	\$ 238,490,781							
Ending Fund Balance	\$ 66,666,078	\$ 60,111,693	\$ 285,546,172	\$ (73,006)	\$ 18,822,236	\$ 25,858,418	\$ 475,886,355	\$ 27,298,079	\$ 960,116,024							
Year-End Accounting Entries ***	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD						
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD						
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD						
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD						
Total Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD						

* - Year-End Accounting Manual Adjustment to Plant Fund and Internal Bank Fund Balance

** - Due to Capital Improvements and Debt Accounting entries, Includes Elimination of State Paid Debt from UO Books

***- Year-End Accounting - e.g. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

FY16 Budget Projection - September - All Funds except Agency and Clearing

	Designated Ops													
	Education and General		and Service Center		Auxiliaries		Grant Funds		Restricted Gift Funds		Other Funds	Plant Funds	Internal Bank	Total
State Appropriation	\$ 65,199,000	\$ 1,216,000	\$ 440,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,915,000	
Tuition and Fees	\$ 388,020,000	\$ 8,135,000	\$ 40,027,000	\$ 200	\$ (1,190)	\$ -	\$ -	\$ -	\$ -	\$ 3,200,000	\$ 439,381,010			
Gifts Grants & Contracts	\$ 350,000	\$ 4,080,000	\$ 100,000	\$ 107,500,000	\$ 58,321,000	\$ 2,000	\$ 16,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,853,000	
ICC Revenue	\$ 20,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	
Federal Student Aid	\$ -	\$ -	\$ -	\$ 24,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,500,000	
Interest and Investment	\$ 5,110,000	\$ 12,550,000	\$ 438,003	\$ 14,000	\$ 1,302,512	\$ 936,340	\$ 149,952	\$ (264,395)	\$ 20,236,412					
Internal Sales	\$ 50,000	\$ 34,848,000	\$ 12,841,000	\$ 19,000	\$ 4,000	\$ -	\$ -	\$ -	\$ 27,915,281	\$ 75,677,281				
Sales & Services	\$ 2,922,000	\$ 10,944,000	\$ 133,990,000	\$ 1,000,000	\$ 1,694,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,550,000	
Other Revenues	\$ 1,529,000	\$ 2,092,000	\$ 2,000,000	\$ -	\$ 363,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,084,000	
Transfers From Ore State Agencies	\$ -	\$ -	\$ -	\$ 7,600,000	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,100,000	
Total Revenue	\$ 483,180,000	\$ 73,865,000	\$ 189,836,003	\$ 140,693,200	\$ 61,683,322	\$ 938,340	\$ 26,249,952	\$ 30,850,886	\$ 1,007,296,703					
Salaries and Wages	\$ 250,204,000	\$ 21,542,000	\$ 57,448,000	\$ 35,621,000	\$ 15,669,000	\$ -	\$ -	\$ -	\$ 215,000	\$ 380,699,000				
OPE Health Benefits	\$ 50,142,000	\$ 4,889,000	\$ 13,000,000	\$ 7,379,000	\$ 1,721,000	\$ -	\$ -	\$ -	\$ 29,184	\$ 77,160,184				
OPE Retirement	\$ 44,470,000	\$ 4,221,000	\$ 8,484,000	\$ 5,545,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 37,000	\$ 64,757,000				
OPE Other	\$ 20,335,000	\$ 1,794,000	\$ 4,105,000	\$ 2,515,000	\$ 2,175,000	\$ -	\$ -	\$ -	\$ 17,857	\$ 30,941,857				
OPE GTF Remissions	\$ 22,060,000	\$ 133,000	\$ 116,000	\$ 1,700,000	\$ 334,000	\$ -	\$ -	\$ -	\$ -	\$ 24,343,000				
Total Personnel Services	\$ 387,211,000	\$ 32,579,000	\$ 83,153,000	\$ 52,760,000	\$ 21,899,000	\$ -	\$ -	\$ -	\$ 299,041	\$ 577,901,041				
Service & Supplies	\$ 96,000,000	\$ 22,442,000	\$ 71,013,000	\$ 26,000,000	\$ 17,521,000	\$ 163,000	\$ 6,450,000	\$ 29,315,457	\$ 268,904,457					
Merchandise-Resale/Redistribution	\$ 2,000	\$ 15,867,000	\$ 12,459,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,338,000				
Internal Sales Reimbursements	\$ (16,531,000)	\$ (941,000)	\$ (1,062,000)	\$ (30,000)	\$ (100,000)	\$ -	\$ -	\$ -	\$ -	\$ (18,664,000)				
Indirect Costs	\$ 508,000	\$ 2,533,000	\$ 6,332,000	\$ 20,000,000	\$ -	\$ 280,000	\$ -	\$ -	\$ -	\$ 29,653,000				
Depreciation/Amortization Expense	\$ -	\$ 4,100,000	\$ 24,100,000	\$ -	\$ -	\$ -	\$ 28,000,000	\$ -	\$ -	\$ 56,200,000				
Student Aid	\$ 2,000,000	\$ 941,000	\$ 1,504,000	\$ 37,000,000	\$ 21,515,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 63,160,000				
Total General Expense	\$ 81,979,000	\$ 44,942,000	\$ 114,346,000	\$ 82,980,000	\$ 38,936,000	\$ 643,000	\$ 34,450,000	\$ 29,315,457	\$ 427,591,457					
Net Transfers Out(In)	\$ 8,000,000	\$ (1,360,158)	\$ (4,002,763)	\$ 1,440,000	\$ 3,800,000	\$ (4,000)	\$ (7,873,079)	\$ -	\$ -					
Total Expense	\$ 477,190,000	\$ 76,160,842	\$ 193,496,237	\$ 137,180,000	\$ 64,635,000	\$ 639,000	\$ 26,576,921	\$ 29,614,498	\$ 1,005,492,498					
Net	\$ 5,990,000	\$ (2,295,842)	\$ (3,660,234)	\$ 3,513,200	\$ (2,951,678)	\$ 299,340	\$ (326,969)	\$ 1,236,388	\$ 1,804,205					
Beginning Fund Balance	\$ 66,666,078	\$ 60,111,693	\$ 285,546,172	\$ (73,006)	\$ 18,822,236	\$ 25,858,418	\$ 475,886,355	\$ 27,298,079	\$ 960,116,024					
Capital Expenditures	\$ (5,500,000)	\$ (70,000)	\$ (86,000)	\$ (1,795,000)	\$ (249,000)	\$ -	\$ (122,550,000)	\$ -	\$ (130,250,000)					
Net (from above)	\$ 5,990,000	\$ (2,295,842)	\$ (3,660,234)	\$ 3,513,200	\$ (2,951,678)	\$ 299,340	\$ (326,969)	\$ 1,236,388	\$ 1,804,205					
Fund Additions/Deductions*	\$ -	\$ 504,460	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,000,000	\$ -	\$ 100,504,460					
Ending Fund Balance	\$ 67,156,078	\$ 58,250,311	\$ 331,799,938	\$ 1,645,194	\$ 15,621,558	\$ 26,157,758	\$ 403,009,386	\$ 28,534,467	\$ 932,174,689					
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
Total Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.g. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

FY16 Actual's Quarter 2 (July - Dec) Report - All Funds except Agency and Clearing

	Designated Ops											
	Education and General		and Service Center		Auxiliaries	Grant Funds	Funds	Restricted Gift	Other Funds	Plant Funds	Internal Bank	Total
State Appropriation	\$ 39,026,449	\$ 608,012	\$ 226,600	\$ 30,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,891,961
Tuition and Fees	\$ 268,508,550	\$ 5,267,135	\$ 26,941,395	\$ -	\$ (1,700)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,237,501	\$ 302,952,882
Gifts Grants & Contracts	\$ 314,651	\$ 1,965,262	\$ 1,187	\$ 53,090,646	\$ 32,148,487	\$ -	\$ -	\$ 8,349,816	\$ -	\$ -	\$ -	\$ 95,870,048
ICC Revenue	\$ 10,812,798	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,812,798
Federal Student Aid	\$ -	\$ -	\$ -	\$ 9,022,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,022,499
Interest and Investment	\$ 2,204,046	\$ 6,549,505	\$ 227,097	\$ 10,811	\$ 152,300	\$ 252,833	\$ 9,572	\$ 16,312	\$ -	\$ -	\$ -	\$ 9,422,475
Internal Sales	\$ 45,654	\$ 17,127,634	\$ 6,280,411	\$ -	\$ 3,752	\$ -	\$ -	\$ 19,527,506	\$ -	\$ -	\$ -	\$ 42,984,957
Sales & Services	\$ 1,209,446	\$ 6,275,922	\$ 76,430,539	\$ 197,880	\$ 720,337	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 84,834,125
Other Revenues	\$ 213,677	\$ 1,073,311	\$ 5,106,386	\$ -	\$ 364,989	\$ -	\$ -	\$ 3,235	\$ -	\$ -	\$ -	\$ 6,761,597
Transfers From Ore State Agencies	\$ -	\$ -	\$ -	\$ 3,487,619	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,487,619
Total Revenue	\$ 322,335,271	\$ 38,866,780	\$ 115,213,615	\$ 65,840,355	\$ 33,388,165	\$ 252,833	\$ 8,362,623	\$ 21,781,319	\$ 606,040,960			
Salaries and Wages	\$ 114,166,738	\$ 10,822,244	\$ 25,839,431	\$ 19,825,483	\$ 7,800,677	\$ -	\$ -	\$ 107,689	\$ -	\$ -	\$ -	\$ 178,562,263
OPE Health Benefits	\$ 24,001,806	\$ 2,300,700	\$ 5,734,845	\$ 3,576,988	\$ 622,348	\$ -	\$ -	\$ 14,712	\$ -	\$ -	\$ -	\$ 36,251,399
OPE Retirement	\$ 19,482,275	\$ 2,005,909	\$ 3,652,859	\$ 3,090,873	\$ 955,994	\$ -	\$ -	\$ 10,222	\$ -	\$ -	\$ -	\$ 29,198,130
OPE Other	\$ 8,653,339	\$ 929,862	\$ 1,847,148	\$ 1,373,502	\$ 446,431	\$ -	\$ -	\$ 7,979	\$ -	\$ -	\$ -	\$ 13,258,262
OPE GTF Remissions	\$ 10,370,224	\$ 121,426	\$ 56,016	\$ 732,352	\$ 88,056	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,368,074
Total Personnel Services	\$ 176,674,383	\$ 16,180,140	\$ 37,130,299	\$ 28,599,198	\$ 9,913,507	\$ -	\$ -	\$ 140,601	\$ -	\$ -	\$ -	\$ 268,638,128
Service & Supplies	\$ 47,369,233	\$ 13,491,436	\$ 33,321,811	\$ 11,575,181	\$ 15,136,194	\$ (527,973)	\$ 1,401,636	\$ 16,148,108	\$ -	\$ -	\$ -	\$ 137,915,627
Merchandise-Resale/Redistribution	\$ 305	\$ 6,151,287	\$ 5,221,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,373,071
Internal Sales Reimbursements	\$ (9,547,391)	\$ (211,673)	\$ (715,216)	\$ (24,800)	\$ (98,634)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (10,597,714)
Indirect Costs	\$ 270,540	\$ 1,230,639	\$ 2,824,135	\$ 10,812,910	\$ -	\$ 272,335	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,410,558
Depreciation/Amortization Expense	\$ -	\$ 2,136,897	\$ 12,015,497	\$ -	\$ -	\$ -	\$ 13,936,841	\$ -	\$ -	\$ -	\$ -	\$ 28,089,235
Student Aid	\$ 2,084,797	\$ 401,793	\$ 746,899	\$ 22,823,848	\$ 16,105,077	\$ 150,527	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,312,940
Total General Expense	\$ 40,177,485	\$ 23,200,379	\$ 53,414,605	\$ 45,187,139	\$ 31,142,637	\$ (105,111)	\$ 15,338,477	\$ 16,148,108	\$ -	\$ -	\$ -	\$ 224,503,717
Net Transfers Out/(In)	\$ 5,304,288	\$ (1,826,172)	\$ (3,399,390)	\$ (66,230)	\$ 4,690,101	\$ -	\$ (4,702,597)	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 222,156,156	\$ 37,554,347	\$ 87,145,513	\$ 73,720,107	\$ 45,746,244	\$ (105,111)	\$ 10,635,880	\$ 16,288,709	\$ 493,141,845			
Net	\$ 100,179,115	\$ 1,312,433	\$ 28,068,102	\$ (7,879,752)	\$ (12,358,079)	\$ 357,944	\$ (2,273,257)	\$ 5,492,610	\$ 112,899,115			
Beginning Fund Balance	\$ 66,666,078	\$ 60,111,693	\$ 285,546,172	\$ (73,006)	\$ 18,822,236	\$ 25,858,418	\$ 475,886,355	\$ 27,298,079	\$ 960,116,024			
Capital Expenditures	\$ (3,083,462)	\$ (36,001)	\$ (236)	\$ (996,681)	\$ (418,761)	\$ -	\$ (43,800,215)	\$ -	\$ (48,335,356)			
Net (from above)	\$ 100,179,115	\$ 1,312,433	\$ 28,068,102	\$ (7,879,752)	\$ (12,358,079)	\$ 357,944	\$ (2,273,257)	\$ 5,492,610	\$ 112,899,115			
Fund Additions/Deductions*	\$ (46)	\$ 392,328	\$ (150,915)	\$ -	\$ -	\$ -	\$ 4,032,400	\$ -	\$ 4,273,767			
Ending Fund Balance	\$ 163,761,685	\$ 61,780,453	\$ 313,463,122	\$ (8,949,438)	\$ 6,045,396	\$ 26,216,362	\$ 433,845,282	\$ 32,790,689	\$ 1,028,953,550			
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	
Total Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	

* - Due to Capital Improvements and Debt Accounting entries, Includes Elimination of State Paid Debt from UO Books

** - Year-End Accounting - e.g. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt

FY16 UO BOT Quarter 2 - Education and General

	FY16 Q1 Projection	FY16 Actual Q2	FY16 Q2 Actual as percent of projection	FY15 Actual Q2	FY16 Q2 inc/(dec) from FY15 Q2	FY15 Total	FY16 Q1 Projection compared to FY15	FY16 Updated Projection Q2	Updated Projection compared to FY15
State Appropriation	\$ 65,199,000	\$ 39,026,449	59.9%	\$ 32,824,583	18.9%	\$ 56,111,454	16.2%	\$ 65,199,000	16.2%
Tuition and Fees	\$ 388,020,000	\$ 268,508,550	69.2%	\$ 254,862,119	5.4%	\$ 372,366,154	4.2%	\$ 390,000,000	4.7%
Gifts Grants & Contracts	\$ 350,000	\$ 314,651	89.9%	\$ 30,800	921.6%	\$ 336,508	4.0%	\$ 350,000	4.0%
ICC Revenue	\$ 20,000,000	\$ 10,812,798	54.1%	\$ 10,130,884	6.7%	\$ 19,185,870	4.2%	\$ 20,000,000	4.2%
Federal Student Aid	\$ -	\$ -	-	\$ -	-	\$ -	-	\$ -	-
Interest and Investment	\$ 5,110,000	\$ 2,204,046	43.1%	\$ 1,451,093	51.9%	\$ 5,186,262	-1.5%	\$ 5,110,000	-1.5%
Internal Sales	\$ 50,000	\$ 45,654	91.3%	\$ 19,477	134.4%	\$ 24,075	107.7%	\$ 100,000	315.4%
Sales & Services	\$ 2,922,000	\$ 1,209,446	41.4%	\$ 963,878	25.5%	\$ 2,561,521	14.1%	\$ 2,922,000	14.1%
Other Revenues	\$ 1,529,000	\$ 213,677	14.0%	\$ 401,279	-46.8%	\$ 2,394,119	-36.1%	\$ 1,529,000	-36.1%
Transfers From Ore State Agencies	\$ -	\$ -	-	\$ 32,009	-100.0%	\$ 259,292	-100.0%	\$ -	-100.0%
Total Revenue	\$ 483,180,000	\$ 322,335,271	66.7%	\$ 300,716,123	7.2%	\$ 458,425,256	5.4%	\$ 485,210,000	5.8%
Salaries and Wages	\$ 250,204,000	\$ 114,166,738	45.6%	\$ 108,427,585	5.3%	\$ 239,906,266	4.3%	\$ 252,167,000	5.1%
OPE Health Benefits	\$ 50,142,000	\$ 24,001,806	47.9%	\$ 23,887,770	0.5%	\$ 50,044,694	0.2%	\$ 51,700,000	3.3%
OPE Retirement	\$ 44,470,000	\$ 19,482,275	43.8%	\$ 17,676,684	10.2%	\$ 39,273,259	13.2%	\$ 43,200,000	10.0%
OPE Other	\$ 20,335,000	\$ 8,653,339	42.6%	\$ 7,632,644	13.4%	\$ 22,381,290	-9.1%	\$ 21,200,000	-5.3%
OPE GTF Remissions	\$ 22,060,000	\$ 10,370,224	47.0%	\$ 13,637,126	-24.0%	\$ 21,621,966	2.0%	\$ 22,060,000	2.0%
Total Personnel Services	\$ 387,211,000	\$ 176,674,383	45.6%	\$ 171,261,810	3.2%	\$ 373,227,474	3.7%	\$ 390,327,000	4.6%
Service & Supplies	\$ 96,000,000	\$ 47,369,233	49.3%	\$ 41,476,481	14.2%	\$ 90,732,899	5.8%	\$ 96,000,000	5.8%
Merchandise-Resale/Redistribution	\$ 2,000	\$ 305	15.3%	\$ 570	-46.4%	\$ 3,030	-34.0%	\$ 2,000	-34.0%
Internal Sales Reimbursements	\$ (16,531,000)	\$ (9,547,391)	57.8%	\$ (6,510,046)	46.7%	\$ (17,059,355)	-3.1%	\$ (16,531,000)	-3.1%
Indirect Costs	\$ 508,000	\$ 270,540	53.3%	\$ 216,369	25.0%	\$ 473,595	7.3%	\$ 508,000	7.3%
Depreciation/Amortization Expense	\$ -	\$ -	-	\$ -	-	\$ -	-	\$ -	-
Student Aid	\$ 2,000,000	\$ 2,084,797	104.2%	\$ 1,472,250	41.6%	\$ 4,527,042	-55.8%	\$ 2,000,000	-55.8%
Total General Expense	\$ 81,979,000	\$ 40,177,485	49.0%	\$ 36,655,623	9.6%	\$ 78,677,211	4.2%	\$ 81,979,000	4.2%
Net Transfers Out(In)	\$ 8,000,000	\$ 5,304,288	66.3%	\$ 5,830,650	-9.0%	\$ 7,290,091	9.7%	\$ 8,000,000	9.7%
Total Expense	\$ 477,190,000	\$ 222,156,156	46.6%	\$ 213,748,083	3.9%	\$ 459,194,776	3.9%	\$ 480,306,000	4.6%
Net	\$ 5,990,000	\$ 100,179,115	1672.4%	\$ 86,968,040	15.2%	\$ (769,520)	-878.4%	\$ 4,904,000	-737.3%
Beginning Fund Balance	\$ 66,666,078	\$ 66,666,078	100.0%	\$ 77,280,262	-13.7%	\$ 77,280,262	-13.7%	\$ 66,666,078	-13.7%
Capital Expenditures	\$ (5,500,000)	\$ (3,083,462)	56.1%	\$ (2,778,463)	11.0%	\$ (5,776,409)	-4.8%	\$ (5,500,000)	-4.8%
Net (from above)	\$ 5,990,000	\$ 100,179,115	1672.4%	\$ 86,968,040	15.2%	\$ (769,520)	-878.4%	\$ 4,904,000	-737.3%
Fund Additions/Deductions*	\$ -	\$ (46)	-	\$ -	-	\$ (4,068,255)	-100.0%	\$ -	-100.0%
Ending Fund Balance	\$ 67,156,078	\$ 163,761,685	243.9%	\$ 161,469,839	1.4%	\$ 66,666,078	0.7%	\$ 66,070,078	-0.9%
Year-End Accounting Entries **	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Net Capital Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Other Restricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Unrestricted Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Total Net Assets	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD

* - Due to Capital Improvements and Debt Accounting entries

** - Year-End Accounting - e.g. Allocate Pension Liability, Reclass Cash to Investments, Allocate Debt



Agenda Item #4

Academic 2016-17 Tuition and Fees



Date: February 24, 2016

To: Board of Trustees

From: Michael H. Schill, President

Re: Academic Year 2016–17 Tuition and Fee Proposal

Enclosed is my proposal for academic year 2016–2017 tuition and fees, which is the same as the recommendation presented to me by chairs of the Tuition and Fee Advisory Board (TFAB). While I have read the public comments on the TFAB recommendation, they do not change the underlying truth that we must raise our tuition to enable the university to meet its future challenges.

Among the recommendations is an increase of \$9 per credit hour—or \$405 per year for full-time students—for in-state undergraduate students. Out-of-state students would see an increase of \$30 per credit hour—or \$1,350 per year for full-time students. This equates to a 4.76 percent increase and a 4.46 percent increase, respectively.

The number one priority for our university is to achieve excellence in teaching and research, and I believe that this tuition plan, as part of our overall strategic budget, is necessary to enable us to achieve those goals. To achieve excellence, we must invest in faculty hiring, research infrastructure, and student access and success. We also must address significant cost drivers including increased labor and medical costs, and IT infrastructure improvements. Due to public divestment in higher education, tuition is the university's primary funding source. The UO receives just 7 percent of its budget from the state of Oregon.

Note that I say this tuition plan is necessary, but it is not sufficient. As I have stated repeatedly over the past seven months, we will need to utilize all of the resources we can muster to achieve excellence, including those obtained through increased advocacy for state funding, philanthropy, and resource realignment.

When paired with our internal effort to realign budgets with strategic priorities and cuts to administration, tuition dollars will help fuel the UO's pursuit of excellence in the classroom, the research lab, and in the experience our students have every day on this campus. I do not make this recommendation lightly, but we owe it to the students of this university and the state of Oregon to do what is necessary to maintain and grow the academic and research stature of this school.

Memo from Michael Schill, President

To: Board of Trustees

February 24, 2016

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Affordability and accessibility are also objectives of our university that are vital to achieving our public mission. Our tuition rate for resident undergraduates remains below that of peer research institutions that receive much higher state funding per capita. This increase is also below the ten-year average of tuition increases that we have experienced. I believe that the UO remains a remarkable value for students and families.

The budget challenges and cost drivers are not going to abate, which means we are likely looking at a multi-year trend with regard to tuition. For instance, in academic year 2017–2018 we will have an even more challenging situation, with a roughly 20 percent increase in our PERS costs on top of our normal cost drivers.

For that reason, I am committed to doing everything in my power to cushion the impact of this increase and likely future increases on our most economically vulnerable students. We have expanded the PathwayOregon program, which provides full tuition and fees to nearly 2,000 Pell-eligible resident students. This year, we will also expand our financial assistance by \$1.4 million. We will continue the graduation assistance award program that we began this year. Perhaps most importantly, through the Oregon Commitment (my student success initiative announced last fall), we will work to make sure that every student at the university graduates in a timely fashion. That alone will save UO students tens of thousands of dollars that they currently incur in extra tuition and fees.

I appreciate your thoughtful consideration of this proposal.

REQUESTED ACTION

Each year, the president presents to the board a recommendation for tuition and mandatory fees for the following academic year. Below is a summary of the president's recommendation for academic year 2016-17 (AY16-17) for tuition and fees. The resolution before FFC also includes authorization of the associated "Tuition and Fee Policy Book", which articulates the purpose of and use(s) for tuition and fees. The Finance and Facilities Committee will review the proposal and vote on a resolution; if passed by the committee, the full board will vote on the resolution as a seconded motion.

PROCESS RECAP

The Tuition and Fee Advisory Board (TFAB) exists to advise the provost on tuition, mandatory fees, course fees, other significant costs of education (e.g., housing fees), as well as issues related to tuition structure (e.g., guaranteed tuition, tuition plateaus). Like other administrative advisory boards, TFAB does not vote on a specific recommendation; its chairs take all advice and feedback into consideration and a generalized TFAB recommendation is submitted to the provost. The provost confers with the president, they put forth a recommendation for public comment, and then the president forwards a final recommendation to the Board of Trustees.

The TFAB is co-chaired by Jamie Moffitt, vice president for finance and administration/CFO, and Brad Shelton, in his role as vice provost for budget and planning. Additional members of the advisory group include four students (three undergraduate and one graduate, including the ASUO president and ASUO finance director), faculty, deans, vice presidents, vice provosts and administrative staff engaged in budgeting, institutional research and financial aid.

TFAB met twelve times during October through January. Fall meetings focused on research, current tuition and fee information, comparative data, the concept of a guaranteed tuition program, and budget pressures (known and anticipated). Winter meetings focused on deeper dives into specific proposals for tuition (graduate and undergraduate), course fees, mandatory fees, housing fees, and tuition and fee policies. TFAB meetings were open to the public and materials were posted on the Institutional Research website ([available here](#)). In addition to TFAB meetings, there were three public forums at which tuition was discussed and student input solicited.

STARTING POINT: 2015-16 E&G FUNDS

Education and general (E&G) expenses for FY 2015-16 are estimated to be approximately \$483 million. For this year, the UO is run-rate even, which means anticipated revenue is expected to just cover anticipated costs.¹ This is largely due to the state's reinvestment in higher education and the tuition increase adopted for 2015-16. Eighty percent (80%) of the E&G fund comes from tuition.

ANTICIPATED COST INCREASES

The following is a non-exhaustive list of known and anticipated cost increases. These reflect recurring cost drivers that will be added to the \$483 million baseline for AY16-17. There are certainly other cost

¹ In FY 2014-15, the university ran a \$10 million deficit in revenue vs. costs in the E&G fund, \$6.5 million of which was due to recurring costs now included in the 2015-16 budget and beyond.

increases, such as those which might be found in individual schools or colleges; this list focuses on high-level, major increases.

Item	Amount	Note
Salary increases for faculty and staff	\$7.6 million	Per collective bargaining agreements. Includes annualization of FY16 2.0% ATB and FY17 0.75% ATB for faculty; also includes partial year implementation of merit pool. Per SEIU CBA includes annualization of FY16 2.25% ATB and partial year implementation of FY17 2.25% ATB for staff. Estimates also include projected step increases (4.75%) for approx. 73% of SEIU staff. Projections include salary increases for almost 3500 employees (faculty, SEIU staff and OAs). (OA salary packages are assumed to be similar to faculty increases.) GTF salary increases are <i>not yet included in this projection</i> as the contract is under negotiation. <i>Note:</i> Salary increases for 2017-18 will likely be higher due to increases in faculty CBA.
Salary increases for GTFs	TBD	Contract currently being negotiated.
Medical cost increases	\$2.2 million	Projections include annualization of December 2015 increase in PEBB rates (3.3%) and an assumed PEBB rate increase of 5.0% in December 2016. (Annual increases over the last 14 years have averaged 5.7%).
PERS cost increases	--	No change in rates for FY17, but there is a substantial increase projected in FY18 of \$6-8 million (<i>annual and recurring</i>). A similar recurring increase is also expected in both FYs 20 and 22.
Increased costs for debt, rent, insurance, utilities and assessments	\$1.5 million	
Strategic Investment Fund	\$2 million	This is a standard increase – this fund is allocated by the Provost each year to fund agreed-upon university priorities based on recommendations of a Budget Advisory Group. \$1 million has already been pre-committed to tenure track faculty lines as part of the cluster hire process. \$400K has already been pre-committed to new graduate student fellowships.
Investments in IT infrastructure	\$2.75 million	Minimum phase one investment. Significant additional investment likely needed in FY18.
Potential increases in minimum wage	TBD	The legislature passed a minimum wage increase, the fiscal effects of which are being analyzed. There is still also discussion of a possible ballot measure. For illustrative purposes, moving current

		minimum wage of \$9.25/hour to \$13.50/hour would have an impact of \$2 million per year to the E&G budget.
Investments in new Tenure Track Faculty	\$1.5 million	
TOTAL MAJOR COST INCREASES	\$17.5 million	This is not a final number; it will grow as TBDs are determined.

This number could easily reach \$20 million (or more) in total additional costs, which equates to a 4.1% increase in recurring E&G expenses.

REVENUE TO OFFSET INCREASES EXPENSES

Three primary mechanisms can help cover or offset this increase in expenses: cost-cutting measures, increased state appropriation, and tuition.

1. The president intends to find approximately \$3+ million in cost-cutting by FY17.
2. The 2016-17 state appropriation will be \$2.0 - \$2.5 million more than 2015-16.²
3. The TFAB recommends a tuition package resulting in \$13.5 million more.

AY 2016-17 TUITION AND FEE RECOMMENDATION SUMMARY

For a detailed list of the proposed AY16-17 tuition and fee tables, please see Exhibit A to the resolution. Note that 10% (approximately \$1.4 million) of the gross tuition funds generated will be used for fee remissions (scholarships) for students per UO standard practice.

- Resident undergraduate tuition would rise \$9 per credit hour, or 4.76%. For a full-time (45 credit) student this equates to a \$405 annual increase. This puts a full year of tuition at \$8,910.
- Nonresident undergraduate tuition would rise \$30 per credit hour, or 4.46%. For a full-time student, this equates to a \$1,350 annual increase. This puts total nonresident tuition at \$31,590.
- Honors College differential is unchanged.
- Graduate tuition varies by degree level and school/college. The year-over-year changes range from a 0.3% increase (LCB doctorate) to a 9.8% increase (AAA studio).
- Mandatory fees would see a 3.83% increase per term (3.91% for law). Four mandatory fees (building fee, rec center bond fee, rec center fee, and EMU fee) would see no change. Student Life recommends a 7.92% increase in the Health Service Fee, which is based on cost of care. The ASUO proposes a 4.47% increase in the student-managed Incidental Fee (aka “I-Fee”).

² When the biennial budget is appropriated, it is done so with a 49-51 split between fiscal years. This \$2.5M represents the differential between the two years within this current biennial budget.

AY 2016-17 TUITION AND FEE POLICY BOOK

Part of the resolution referenced above is adoption of the 2016-17 version of the University of Oregon Fee Book. This book articulates policies relating to various university fees, tuition discounts (e.g. employee), and the like. A redline version of the Fee Book is attached to the resolution as Exhibit B so that you can review any changes. Please note that all but one of the changes proposed in this Fee Book revision are meant to improve clarity and specificity from the last version. Thus, most are wording changes, the addition of clarifying language in line with current practice, or a reorganization of sections. Other changes are stylistic to confirm the whole document with a master style.

There is one substantive change to the fee book in the language describing the matriculation fee (page XX). The matriculation fee is intended to alleviate the need for many small charges to students for various services such as transcripts and placement exams. Henceforth the Matriculation Fee will no longer include Student Orientation, which will be covered by a separate, non-mandatory fee. In light of the change; the Matriculation fee will not be increased for 2016-17. Normally the Matriculation fee is indexed to increases in resident undergraduate tuition.

NOTE: OTHER FEES, FINES, PENALTIES AND SERVICES CHARGES

The Board has delegated authority to the presidents to set “special fees, fines, penalties and services charges” at the UO, but proposed changes are required to be shared with the Board for informational purposes and review. Those are available at [this link](#) or as a separate PDF upon request.



UNIVERSITY OF OREGON

Tuition & Fees Proposal

March 3, 2016

Finance and Facilities Committee
Board of Trustees of the University of Oregon



UNIVERSITY OF OREGON

Agenda

- Tuition and Fee Setting Process
- Background Information
 - Tuition Revenue Components
 - Historical and Comparative Data
 - E&G Fund Context
- FY17 Major Cost Drivers
- Tuition and Fee Recommendations

Tuition and Fee Setting Process

- Tuition and Fee Advisory Board (TFAB): an advisory group appointed by the Provost to advise the President and Provost on tuition, mandatory fees and major non-mandatory fees
 - Fifteen members: two vice presidents, two vice provosts, two deans, four students, faculty, and staff from Institutional Research, Financial Aid, and Budget Office
 - Met twelve times October through January
 - Public meetings; other students made comments and joined discussion
- Student Forums on Tuition: three student forums held throughout the year
- Public Posting of Tuition Recommendations for comment and feedback

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FY16 Tuition Revenue

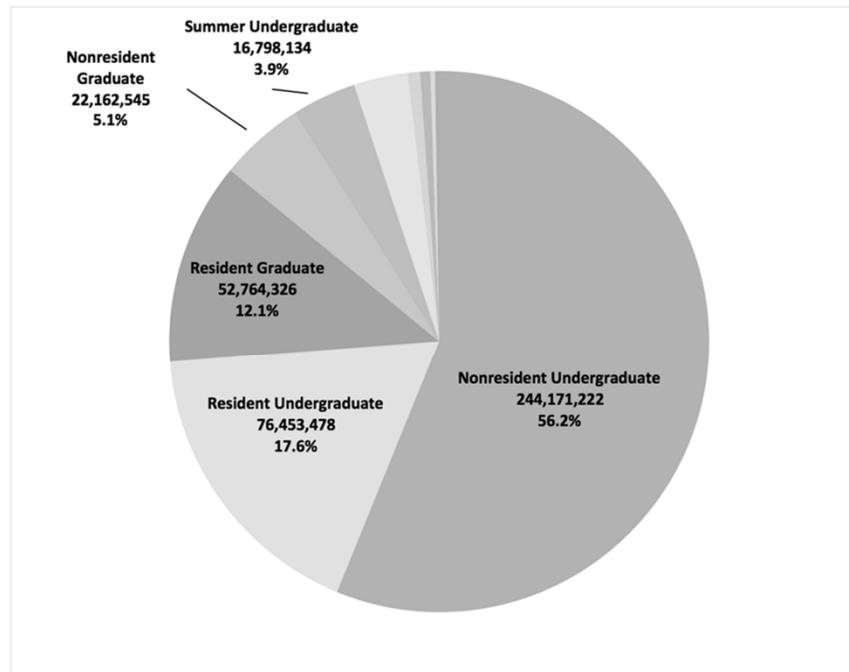
FY16 Tuition Revenue Estimates

Nonresident Undergraduate	244,171,222
Resident Undergraduate	76,453,478
Resident Graduate	52,764,326
Nonresident Graduate	22,162,545
Summer Undergraduate	16,798,134
Continuing Education	14,122,040
Summer Graduate	3,188,263
Honors College	2,667,497
Family / Staff	1,148,111
Other Tuition	1,052,710
Total	434,528,326
Remissions	39,848,234
GTF Tuition Remissions	20,720,253
Net Tuition Revenue	373,959,839

Category

- Nonresident Undergraduate
- Resident Undergraduate
- Resident Graduate
- Nonresident Graduate
- Summer Undergraduate
- Continuing Education
- Summer Graduate
- Honors College
- Family / Staff
- Other Tuition

FY16 Tuition Revenue Estimates



FY16 Fee Revenue

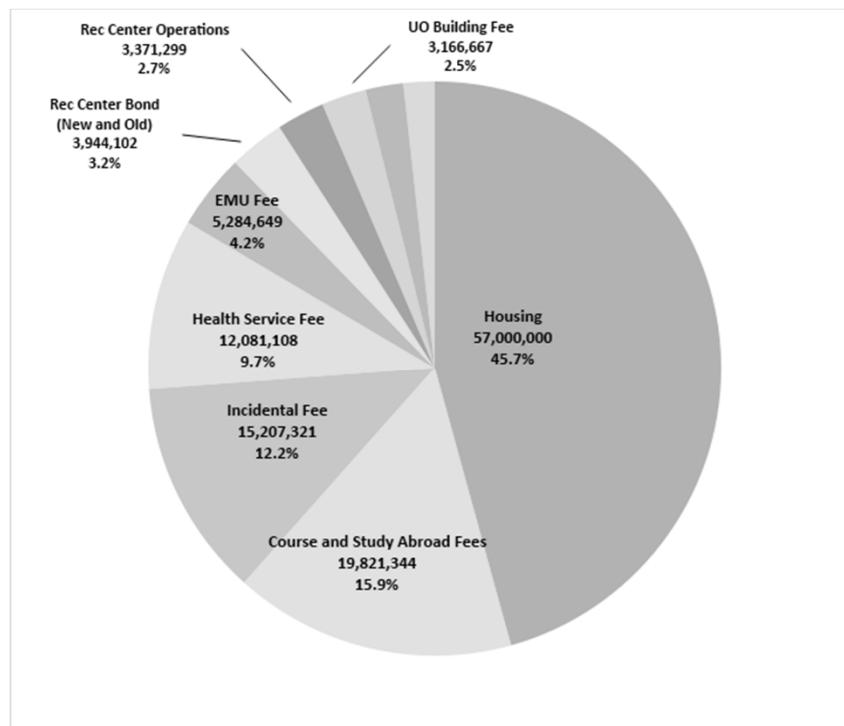
FY16 Fee Revenue Estimates

Housing	57,000,000
Course and Study Abroad Fees	19,821,344
Incidental Fee	15,207,321
Health Service Fee	12,081,108
EMU Fee	5,284,649
Rec Center Bond (New and Old)	3,944,102
Rec Center Operations	3,371,299
UO Building Fee	3,166,667
Matriculation Fee	2,632,146
International Fee	2,179,513
Grand Total	124,688,150

Category

Housing	Rec Center Bond (New and Old)
Course and Study Abroad Fees	Rec Center Operations
Incidental Fee	UO Building Fee
Health Service Fee	Matriculation Fee
EMU Fee	International Fee

FY16 Fee Revenue Estimates



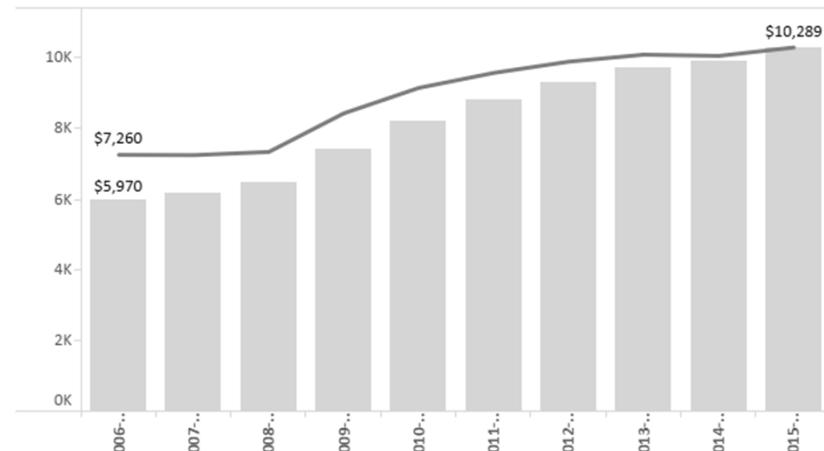
Undergraduate Tuition and Fee History 2006-07 to 2015-16

Year	Resident		Nonresident	
	Amount	CPI-adjusted	Amount	CPI-adjusted
2006-07	\$5,970	\$7,260	\$18,768	\$22,824
2007-08	\$6,168	\$7,252	\$19,332	\$22,730
2008-09	\$6,485	\$7,342	\$20,042	\$22,690
2009-10	\$7,430	\$8,431	\$23,720	\$26,918
2010-11	\$8,190	\$9,149	\$25,830	\$28,854
2011-12	\$8,789	\$9,572	\$27,653	\$30,116
2012-13	\$9,310	\$9,889	\$28,660	\$30,443
2013-14	\$9,703	\$10,086	\$29,788	\$30,965
2014-15	\$9,918	\$10,051	\$30,888	\$31,303
2015-16	\$10,289	\$10,289	\$32,024	\$32,024

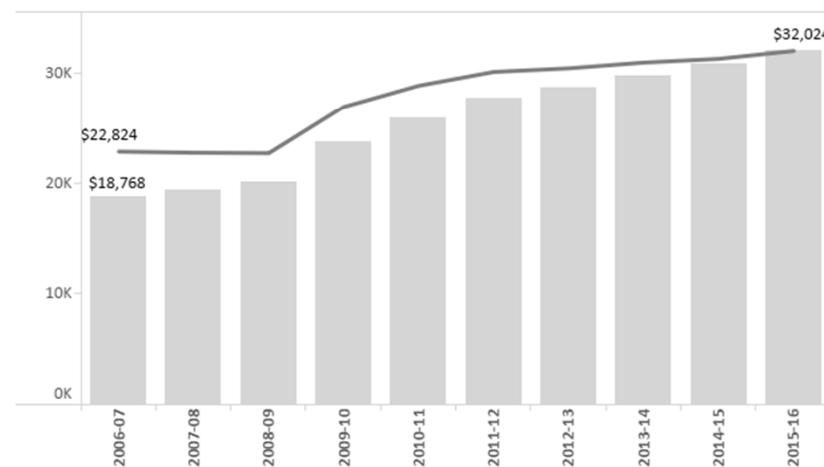
Notes:

- The CPI values are provided by the Bureau of Labor Statistics and represent the Portland-Salem annual CPI values as of June 30, 2015.
 - All of the costs presented in the table are annualized for the academic year. Tuition and fee rates correspond to a carrying load of 15 credit hours.
- Source: UO Office of Institutional Research.

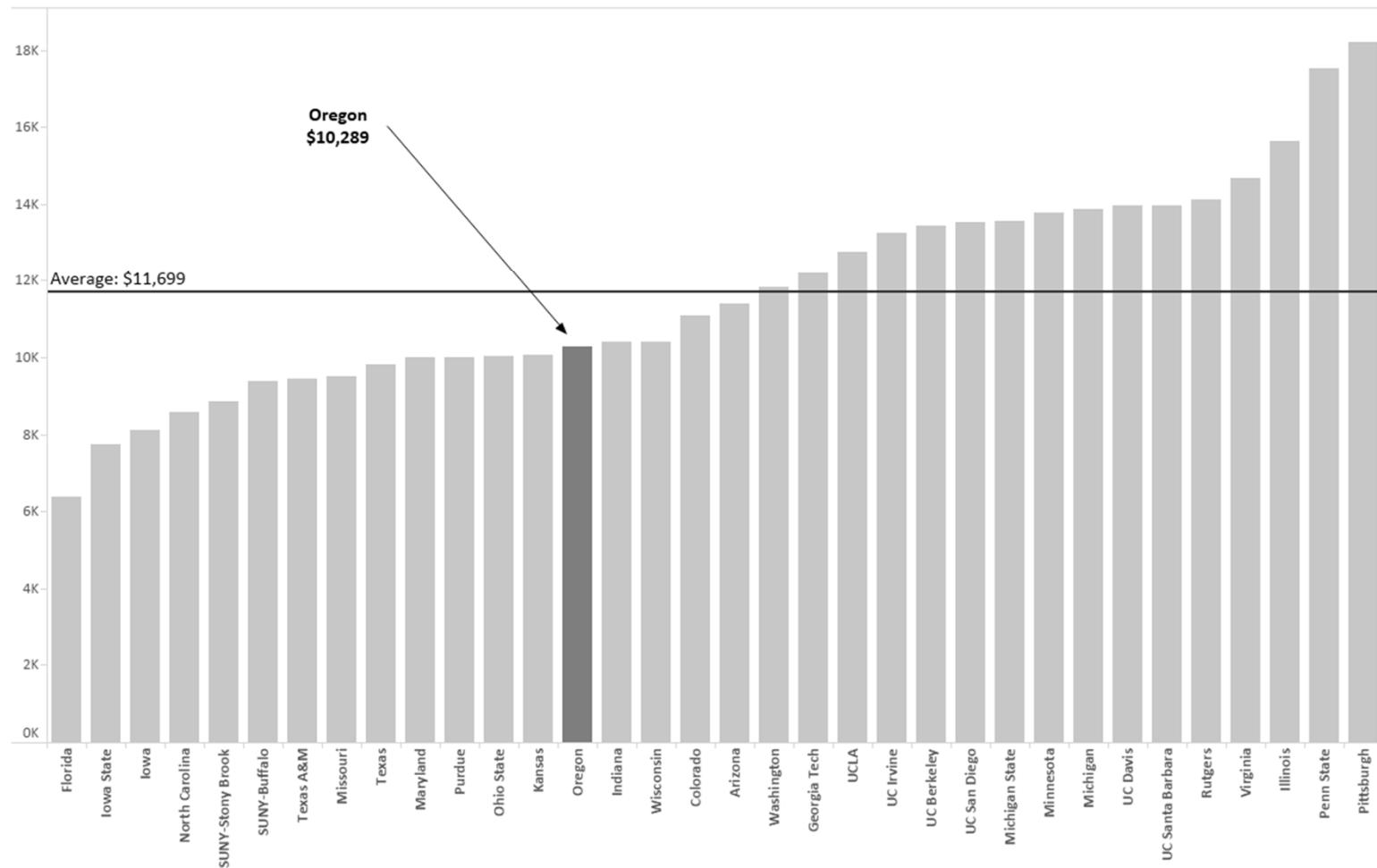
Tuition and Fees for Residents



Tuition and Fees for Nonresidents

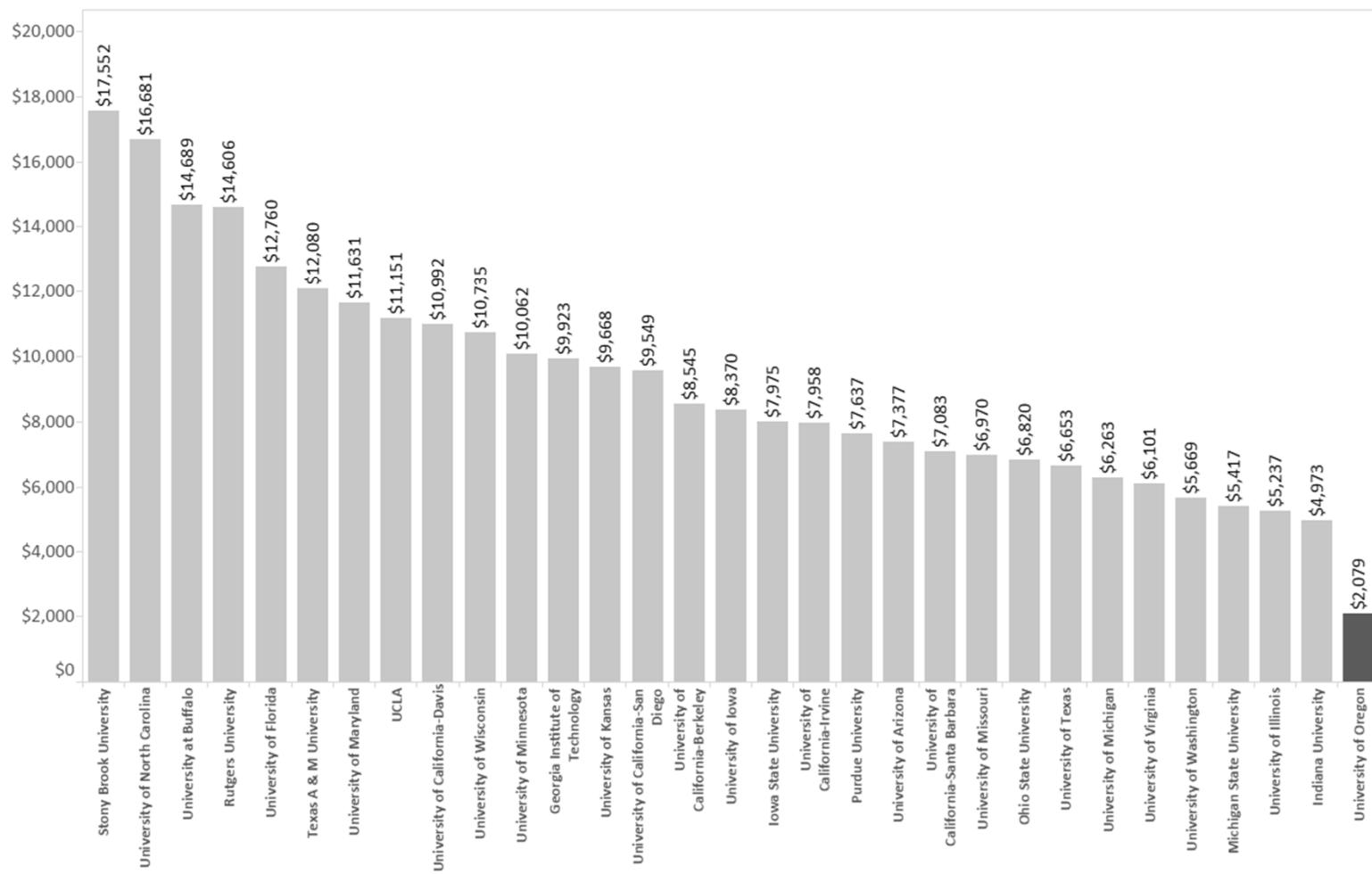


2015-16 Tuition and Fees for Resident Undergraduates among AAU Publics



Source: AAUDE Tuition and Fees.

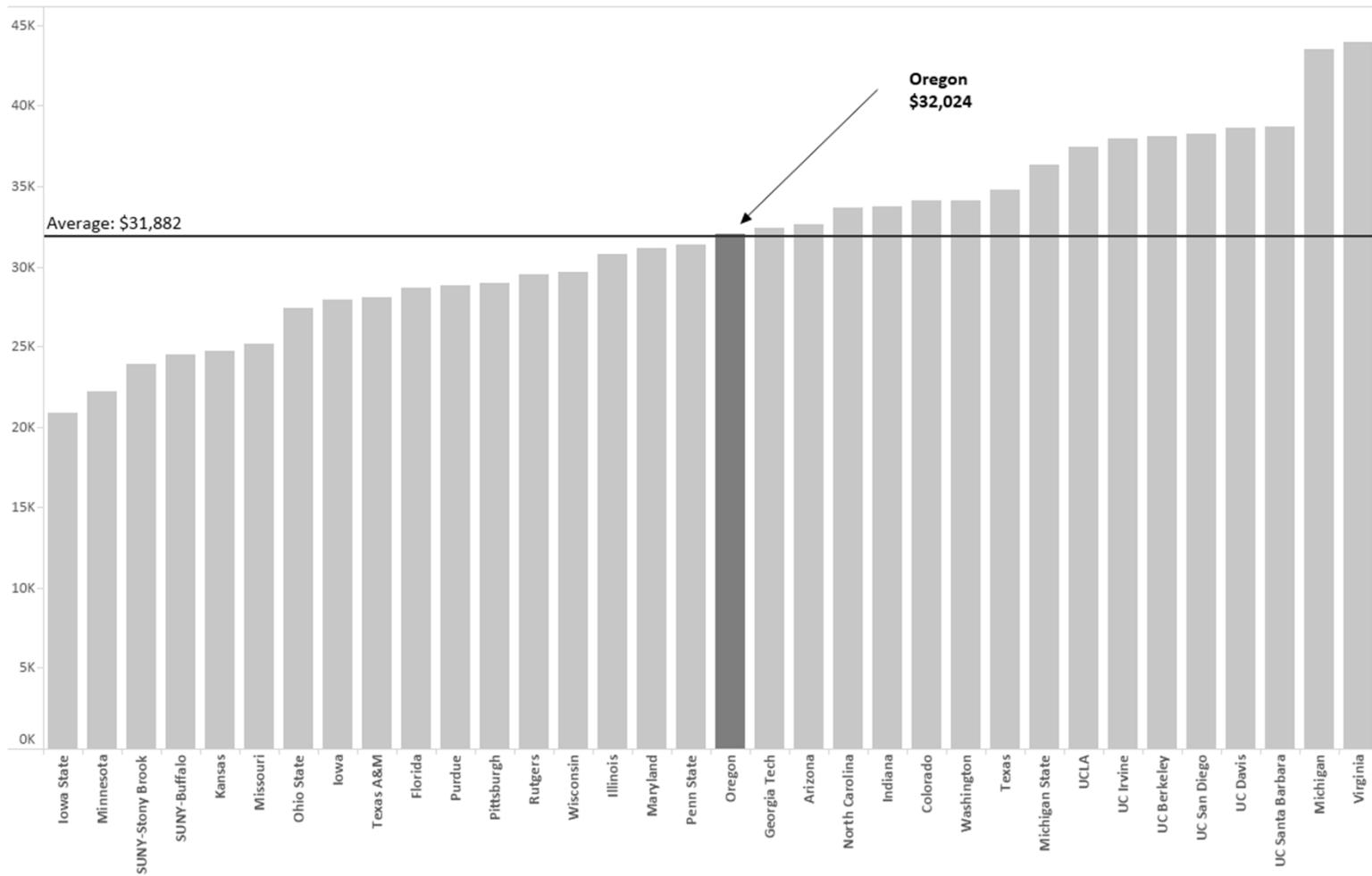
State Appropriations per Student FTE (FY2014) among AAU Publics



Note: Penn State University, University of Colorado, and University of Pittsburgh are excluded from the table because Pennsylvania and Colorado have alternative funding mechanisms.

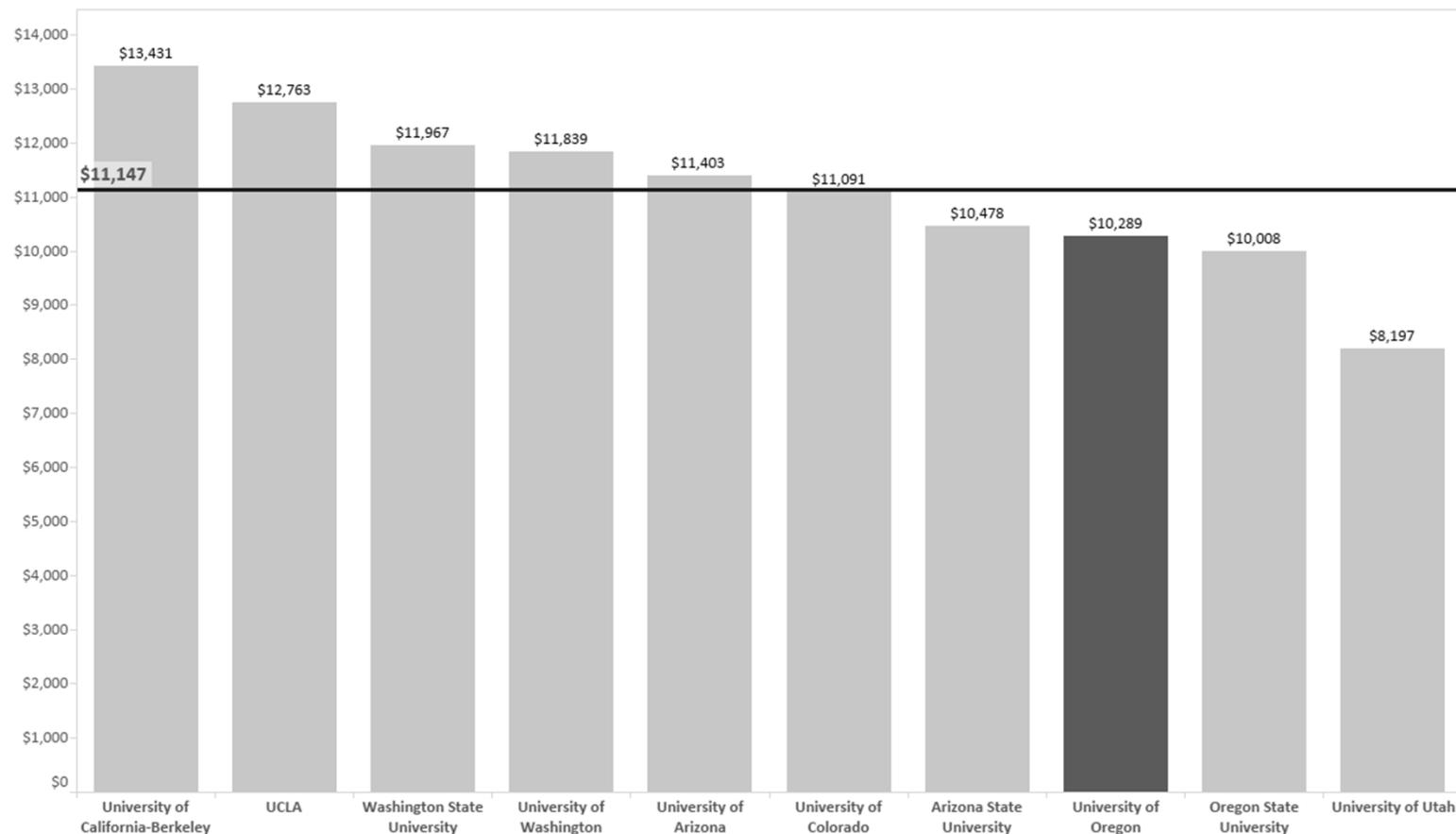
Source: IPEDS Finance (FY2014) and Enrollment (FY2014).

2015-16 Tuition and Fees for Nonresident Undergraduates among AAU Publics



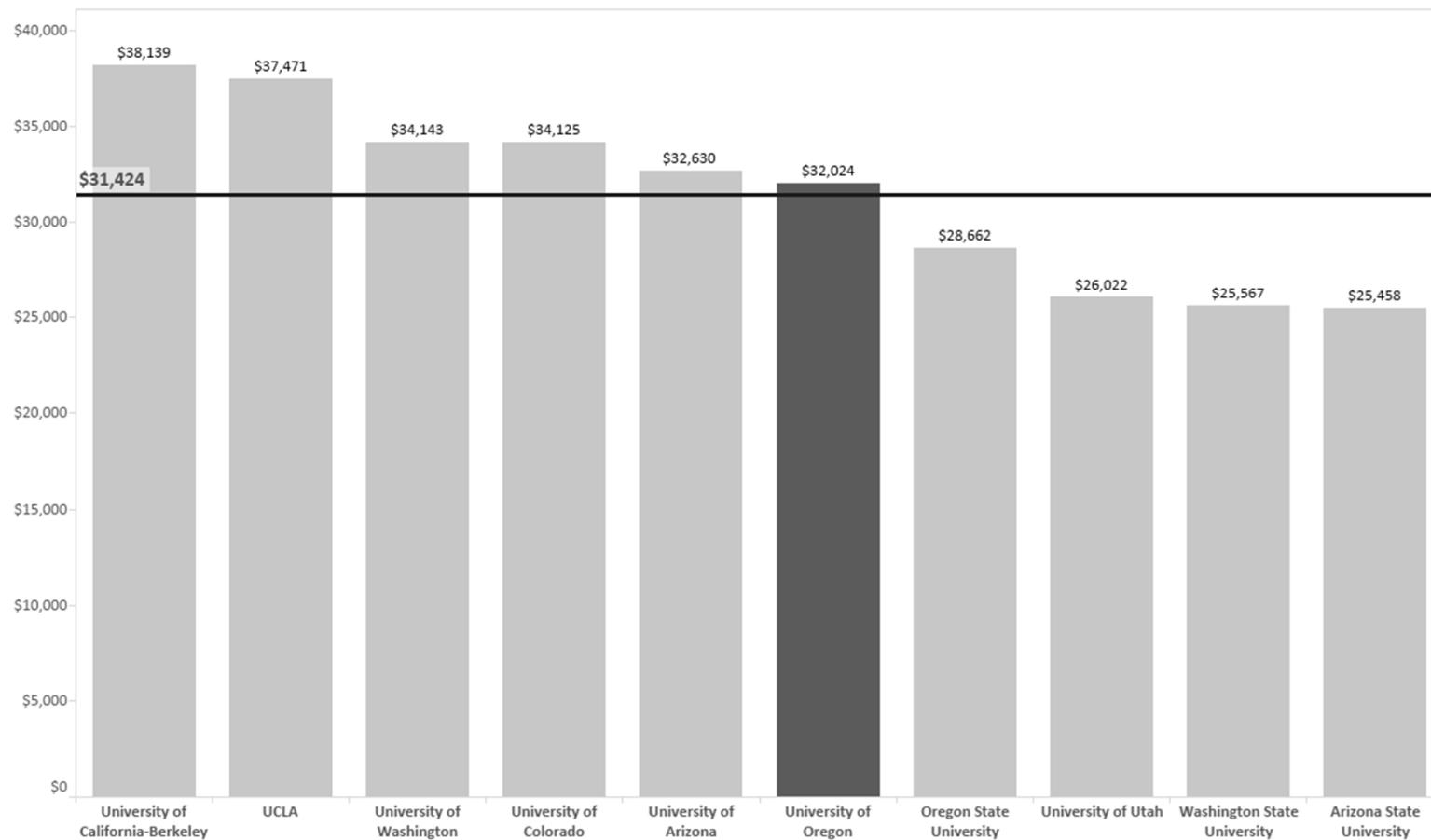
Source: AAUDE Tuition and Fees.

2015-16 Tuition and Fees for Residents - PAC 12 Publics



Source: AAUDE Tuition and Fees and institution web sites.

2015-16 Tuition and Fees for Nonresidents - PAC 12 Publics



Source: AAUDE Tuition and Fees and institution web sites.

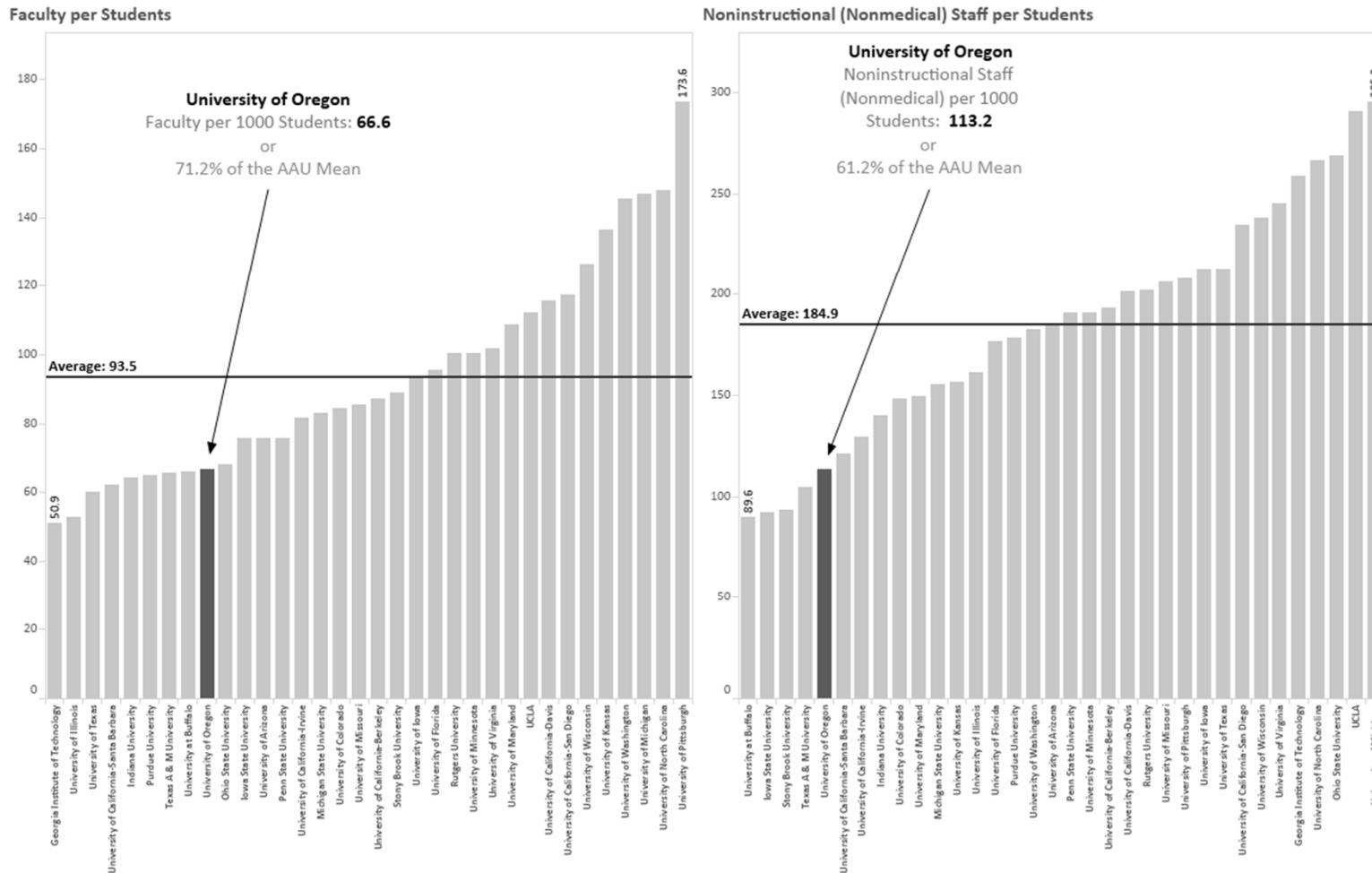
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- Tuition and Fee Setting Process
- Background Information
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 - Historical and Comparative Data
- • E&G Fund Context
- FY17 Major Cost Drivers
- Tuition and Fee Recommendations

Context – E&G Fund

- E&G Fund - Characteristics
 - 80% funded with tuition revenue
 - Funds majority of activity in schools and colleges and administrative units
 - Over 80% invested in people

Comparison of Staffing without Medical Personnel per 1,000 Students



Source: IPEDS Human Resources and Enrollment (FY2014).

Source: IPEDS Human Resources and Enrollment (FY2014).

Context – E&G Fund

- E&G Fund - Characteristics
 - 80% funded with tuition revenue
 - Funds majority of activity in schools and colleges and administrative units
 - Over 80% invested in people
- E&G Fund – Recent History
 - FY15: \$10 million deficit (\$6.5 million related to recurring issues)
 - FY16: Projections balanced due to state investment and tuition increase
 - FY17: any increased costs must be covered by increased revenue or other decreased costs

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Summary – Major E&G Fund Cost Drivers

Cost Driver	Projected Cost
Faculty and Staff Salary and Wages	\$7.6 million
GTF Salary and Wages	TBD
Medical Costs	\$2.2 million
Retirement Costs	n/a
Institutional Expenses	\$1.5 million
Strategic Investments (includes \$1 million for new faculty)	\$2.0 million
IT Infrastructure Investments	\$2.75 million
Increase to Minimum Wage	TBD
Investments in Tenure Track Faculty	\$1.5 million
Total Project Cost Increases*	\$17.5 million*

**Does not include negotiated GTF contract increases, increases to minimum wage, additional investments needs in IT, costs related to federal FLSA regulations changes regarding eligibility for overtime pay; further investments in diversity initiatives, or individual school/college/department investments.*

FY17 E&G Fund Major Cost Drivers

Factor	Projected Cost Increase	Notes
Faculty and Staff Salary and Wages	\$7.6 million	Per collective bargaining agreements. Officers of Administration salary package assumed to be similar to faculty salary package. Does not include GTF salary increases
GTF Salary and Wages	TBD	Negotiations for new contract currently underway
Medical Cost (PEBB)	\$2.2 million	Includes 3.3% PEBB increase as of Dec 2015 and estimated 5.0% increase as of Dec 2016. Average annual increase over last 14 years has been 5.7%.

FY17 E&G Fund Major Cost Drivers (continued)

Factor	Projected Cost Increase	Notes
Retirement Costs (PERS)	n/a	No increase in FY17. \$6 million to \$8 million increase projected for FY18. PERS Board projecting additional significant increases to occur in FY20 and FY22.
Institutional Expenses	\$1.5 million	Debt, rent, utilities, insurance and assessments.
Strategic Investment Fund	\$2.0 million	\$1 million pre-committed to tenure track faculty hires as part of cluster hires. \$400K pre-committed to Graduate Student Fellowships.

FY17 E&G Fund Major Cost Drivers (continued)

Factor	Projected Cost Increase	Notes
IT Infrastructure Investments	\$2.75 million	Necessary Phase One investments. Additional significant investments likely needed in FY2018.
Increase to Minimum Wage	TBD	Oregon current minimum wage is \$9.25 per hour. The impact to E&G fund of \$13.50 minimum wage would be approximately \$2.0 million per year; \$15 minimum wage impact would be \$3.4 million per year.
Investments in New Tenure Track Faculty	\$1.5 million	

Summary – Major E&G Fund Cost Drivers

Cost Driver	Projected Cost
Faculty and Staff Salary and Wages	\$7.6 million
GTF Salary and Wages	TBD
Medical Costs	\$2.2 million
Retirement Costs	n/a
Institutional Expenses	\$1.5 million
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Undergraduate Tuition Proposed Increase

- Resident Tuition
 - Increase 4.76% (\$9 per SCH) from \$189 / SCH to \$198 / SCH
 - Total annual resident tuition (at 45 SCH) increases from \$8,505 to \$8,910
- Non-resident Tuition
 - Increase 4.46% (\$30 per SCH) from \$672 / SCH to \$702 / SCH
 - Total annual non-resident tuition (at 45 SCH) increases from \$30,240 to \$31,590
- Honors College Differential
 - No increase
 - Remains at \$1,278 per term / \$3,834 per year
- Summer School Rates: increases will match academic year increases (courses are offered at a discount)

Graduate Tuition Proposed Increases

- With one exception – increases vary between 0% and 3.5% (see handouts)
- AAA – Graduate Studio Program
 - Resident tuition increase – 4.5%
 - Non Resident increase – 10.2%
 - Proposed rates still represent a substantial discount compared to peer school tuition rates
 - AAA will use fee remissions to lock in these rates for entering students
 - Existing students – grandfathered in at existing rates

Proposed Mandatory Fee Increase

- Overall proposed mandatory fee rate increase is 3.83%
- Most mandatory fees are not being increased (see handout for details)
- Fees increasing:
 - Health Center Fee: \$161 to \$173.75 per term (7.9%)
 - Incidental Fee: ASUO is proposing \$223.75 to \$233.75 per term (4.47%)

E&G Fund

- Major cost drivers likely to increase by at least \$17.5 million to \$20 million per year
- Proposed plan to cover costs
 - Undergraduate tuition increase: will generate \$13.5 million per year (net of \$1.4 million of new fee remissions)
 - State funding: projected to increase by \$2.0 million - \$2.5 million per year
 - Cost cutting: initiatives underway to cut at least \$3.0 million recurring by FY17

**Finance and Facilities Committee
Board of Trustees of the University of Oregon**

Resolution: AY16-17 Tuition and Fees

Whereas, the Board of Trustees of the University of Oregon (the "Board") has the authority to determine tuition and mandatory enrollment fees in accordance with ORS 352.102, ORS 352.105, ORS 352.107, and other applicable law, and policy;

Whereas, the University has established recommended tuition and mandatory enrollment fees for Academic Year 2016-2017 (AY16-17) based on the work of a campus advisory group—representing undergraduate students, graduate students, faculty and staff; a series of public forums; and a public comment period;

Whereas, the Board authorizes the collection of mandatory incidental fees for AY16-17 recommended by the president of the University and the recognized student government (ASUO) and established in accordance with provisions outlined in ORS 352.102, ORS 352.105, ORS 352.107, and other applicable law, and policy;

Whereas, the Board has authority to establish policies for the organization, administration and development of the university which, to the extent set forth in those policies, shall have the force of law and may be enforced through university procedures that include an opportunity for appeal and in any court of competent jurisdiction; and,

Whereas, the Policy on Board Committees authorizes the Finance and Facilities Committee to refer matters as a seconded motion to the Board of Trustees for adoption;

Now, therefore, the Finance and Facilities Committee hereby refers to the Board of Trustees as a seconded motion, recommending approval, the following:

1. RESOLVED, that the AY16-17 tuition and mandatory fee schedule attached hereto as Exhibit A is adopted;
2. FURTHER RESOLVED, that the AY16-17 "Policies on Tuition, Mandatory Enrollment Fees, and Other Charges, Fines and Fees" ("Policies") attached hereto as Exhibit B are adopted effective July 1, 2016 and shall repeal, supersede and replace all University of Oregon rules and policies related to subject matters addressed in the Policies, except as determined by the President; and,
3. FURTHER RESOLVED, that the President, or his designee(s), may take all actions necessary to implement and enforce AY2016-17 tuition and fees and associated Policies.

--Vote recorded on the following page--

Moved: _____

Seconded: _____

Trustee	Yes	No
Bragdon		
Colas		
Gary		
Gonyea III		
Kari		
Schill		

Dated: _____

Initials: _____



UNIVERSITY OF OREGON

**TUITION AND FEES
2016-17 ACADEMIC YEAR
AND
2017 Summer Session**

PROPOSED

Approved by the Board of Trustees of the University of Oregon on XXXXX

2016-17 ACADEMIC YEAR TUITION AND FEE INCREASES

ACADEMIC YEAR

	2015-16 Tuition	2015-16 Fees	2015-16 Tuition and Fees	2016-17 Tuition	2016-17 Fees	2016-17 Tuition and Fees	Tuition Pct Increase	Fee Pct Increase	Tuition and Fee Pct Increase
UNDERGRADUATE (annual tuition and fees at 15 credit hours)									
Resident	8,505.00	1,783.50	10,288.50	8,910.00	1,851.75	10,761.75	4.8%	3.8%	4.6%
Nonresident	30,240.00	1,783.50	32,023.50	31,590.00	1,851.75	33,441.75	4.5%	3.8%	4.4%
Honors Differential	3,834.00			3,834.00			0.0%		
GRADUATE (annual tuition and fees at the plateau rate)									
AAA									
<i>Studio</i>									
Resident	16,233.00	1,783.50	18,016.50	16,962.00	1,851.75	18,813.75	4.5%	3.8%	4.4%
Nonresident	24,630.00	1,783.50	26,413.50	27,135.00	1,851.75	28,986.75	10.2%	3.8%	9.7%
<i>Non-Studio</i>									
Resident	15,003.00	1,783.50	16,786.50	15,435.00	1,851.75	17,286.75	2.9%	3.8%	3.0%
Nonresident	23,721.00	1,783.50	25,504.50	24,396.00	1,851.75	26,247.75	2.8%	3.8%	2.9%
CAS									
<i>MA/PhD</i>									
Resident	14,256.00	1,783.50	16,039.50	14,391.00	1,851.75	16,242.75	0.9%	3.8%	1.3%
Nonresident	24,165.00	1,783.50	25,948.50	24,759.00	1,851.75	26,610.75	2.5%	3.8%	2.6%
EDUCATION									
<i>Base</i>									
Resident	16,032.00	1,783.50	17,815.50	16,464.00	1,851.75	18,315.75	2.7%	3.8%	2.8%
Nonresident	22,752.00	1,783.50	24,535.50	23,400.00	1,851.75	25,251.75	2.8%	3.8%	2.9%
<i>Supervision</i>									
Resident	17,250.00	1,783.50	19,033.50	17,736.00	1,851.75	19,587.75	2.8%	3.8%	2.9%
Nonresident	23,943.00	1,783.50	25,726.50	24,618.00	1,851.75	26,469.75	2.8%	3.8%	2.9%
<i>Clinical</i>									
Resident	18,810.00	1,783.50	20,593.50	19,323.00	1,851.75	21,174.75	2.7%	3.8%	2.8%
Nonresident	25,422.00	1,783.50	27,205.50	26,151.00	1,851.75	28,002.75	2.9%	3.8%	2.9%
JOURNALISM									
<i>MA/PhD</i>									
Resident	14,661.00	1,783.50	16,444.50	15,093.00	1,851.75	16,944.75	2.9%	3.8%	3.0%
Nonresident	23,733.00	1,783.50	25,516.50	24,435.00	1,851.75	26,286.75	3.0%	3.8%	3.0%
<i>Strategic Comm</i>									
Resident	15,552.00	1,783.50	17,335.50	16,011.00	1,851.75	17,862.75	3.0%	3.8%	3.0%
Nonresident	23,733.00	1,783.50	25,516.50	24,435.00	1,851.75	26,286.75	3.0%	3.8%	3.0%
<i>Multimedia</i>									
Resident	15,552.00	1,783.50	17,335.50	16,011.00	1,851.75	17,862.75	3.0%	3.8%	3.0%
Nonresident	23,733.00	1,783.50	25,516.50	24,435.00	1,851.75	26,286.75	3.0%	3.8%	3.0%
LAW									
<i>JD</i>									
Resident	29,718.00	1,788.00	31,506.00	30,618.00	1,858.00	32,476.00	3.0%	3.9%	3.1%
Nonresident	37,422.00	1,788.00	39,210.00	38,538.00	1,858.00	40,396.00	3.0%	3.9%	3.0%
<i>LLM</i>									
Resident	36,918.00	1,788.00	38,706.00	38,034.00	1,858.00	39,892.00	3.0%	3.9%	3.1%
Nonresident	36,918.00	1,788.00	38,706.00	38,034.00	1,858.00	39,892.00	3.0%	3.9%	3.1%
<i>CRES</i>									
Resident	18,279.00	1,783.50	20,062.50	18,819.00	1,851.75	20,670.75	3.0%	3.8%	3.0%
Nonresident	24,705.00	1,783.50	26,488.50	25,434.00	1,851.75	27,285.75	3.0%	3.8%	3.0%
LCB									
<i>PhD</i>									
Resident	13,824.00	1,783.50	15,607.50	13,824.00	1,851.75	15,675.75	0.0%	3.8%	0.4%
Nonresident	23,031.00	1,783.50	24,814.50	23,031.00	1,851.75	24,882.75	0.0%	3.8%	0.3%
<i>MBA</i>									
Resident	26,490.00	1,783.50	28,273.50	27,417.00	1,851.75	29,268.75	3.5%	3.8%	3.5%
Nonresident	36,660.00	1,783.50	38,443.50	37,944.00	1,851.75	39,795.75	3.5%	3.8%	3.5%
<i>Accounting</i>									
Resident	18,315.00	1,783.50	20,098.50	18,957.00	1,851.75	20,808.75	3.5%	3.8%	3.5%
Nonresident	25,917.00	1,783.50	27,700.50	26,823.00	1,851.75	28,674.75	3.5%	3.8%	3.5%
MUSIC									
<i>MA/PhD</i>									
Resident	13,977.00	1,783.50	15,760.50	14,382.00	1,851.75	16,233.75	2.9%	3.8%	3.0%
Nonresident	21,723.00	1,783.50	23,506.50	22,371.00	1,851.75	24,222.75	3.0%	3.8%	3.0%

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

2016-17 SUMMER TUITION AND FEE INCREASES

SUMMER

	Summer 2016 Tuition	Summer 2016 Fees	Summer 2016 Tuition and Fees	Summer 2017 Tuition	Summer 2017 Fee	Summer 2017 Tuition and Fees	Tuition Pct Increase	Fee Pct Increase	Tuition and Fee Pct Increase
UNDERGRADUATE (summer tuition and fees at 12 credit hours)									
Resident	1,927.00	415.75	2,342.75	2,019.00	430.50	2,449.50	4.8%	3.5%	4.6%
Nonresident	5,239.00	415.75	5,654.75	5,473.00	430.50	5,903.50	4.5%	3.5%	4.4%
Honors Differential	-na-			-na-			-na-		
GRADUATE (summer tuition and fees at 9 credit hours)									
AAA									
<i>Studio</i>									
Resident	3,247.00	415.75	3,662.75	3,337.00	430.50	3,767.50	2.8%	3.5%	2.9%
Nonresident	4,101.00	415.75	4,516.75	4,218.00	430.50	4,648.50	2.9%	3.5%	2.9%
<i>Non-Studio</i>									
Resident	3,000.00	415.75	3,415.75	3,090.00	430.50	3,520.50	3.0%	3.5%	3.1%
Nonresident	3,946.00	415.75	4,361.75	4,063.00	430.50	4,493.50	3.0%	3.5%	3.0%
CAS									
<i>MA/PhD</i>									
Resident	2,844.00	415.75	3,259.75	2,871.00	430.50	3,301.50	0.9%	3.5%	1.3%
Nonresident	4,011.00	415.75	4,426.75	4,110.00	430.50	4,540.50	2.5%	3.5%	2.6%
EDUCATION									
<i>Base</i>									
Resident	3,307.00	415.75	3,722.75	3,397.00	430.50	3,827.50	2.7%	3.5%	2.8%
Nonresident	3,905.00	415.75	4,320.75	4,013.00	430.50	4,443.50	2.8%	3.5%	2.8%
<i>Supervision</i>									
Resident	3,551.00	415.75	3,966.75	3,650.00	430.50	4,080.50	2.8%	3.5%	2.9%
Nonresident	4,095.00	415.75	4,510.75	4,212.00	430.50	4,642.50	2.9%	3.5%	2.9%
<i>Clinical</i>									
Resident	3,952.00	415.75	4,367.75	4,060.00	430.50	4,490.50	2.7%	3.5%	2.8%
Nonresident	4,449.00	415.75	4,864.75	4,575.00	430.50	5,005.50	2.8%	3.5%	2.9%
JOURNALISM									
<i>MA/PhD</i>									
Resident	2,925.00	415.75	3,340.75	3,015.00	430.50	3,445.50	3.1%	3.5%	3.1%
Nonresident	3,930.00	415.75	4,345.75	4,047.00	430.50	4,477.50	3.0%	3.5%	3.0%
<i>Strategic Comm</i>									
Resident	3,114.00	415.75	3,529.75	3,204.00	430.50	3,634.50	2.9%	3.5%	3.0%
Nonresident	3,930.00	415.75	4,345.75	4,047.00	430.50	4,477.50	3.0%	3.5%	3.0%
<i>Multimedia</i>									
Resident	3,114.00	415.75	3,529.75	3,204.00	430.50	3,634.50	2.9%	3.5%	3.0%
Nonresident	3,930.00	415.75	4,345.75	4,047.00	430.50	4,477.50	3.0%	3.5%	3.0%
LAW									
<i>JD</i>									
Resident	12,483.00	415.75	12,898.75	12,861.00	430.50	13,291.50	3.0%	3.5%	3.0%
Nonresident	13,608.00	415.75	14,023.75	14,013.00	430.50	14,443.50	3.0%	3.5%	3.0%
<i>LLM</i>									
Resident	17,838.00	415.75	18,253.75	19,017.00	430.50	19,447.50	6.6%	3.5%	6.5%
Nonresident	17,838.00	415.75	18,253.75	19,017.00	430.50	19,447.50	6.6%	3.5%	6.5%
<i>CRES</i>									
Resident	6,093.00	415.75	6,508.75	6,273.00	430.50	6,703.50	3.0%	3.5%	3.0%
Nonresident	8,235.00	415.75	8,650.75	8,478.00	430.50	8,908.50	3.0%	3.5%	3.0%
LCB									
<i>PhD</i>									
Resident	2,763.00	415.75	3,178.75	2,763.00	430.50	3,193.50	0.0%	3.5%	0.5%
Nonresident	3,822.00	415.75	4,237.75	3,822.00	430.50	4,252.50	0.0%	3.5%	0.3%
<i>MBA</i>									
Resident	5,290.00	415.75	5,705.75	5,476.00	430.50	5,906.50	3.5%	3.5%	3.5%
Nonresident	6,113.00	415.75	6,528.75	6,328.00	430.50	6,758.50	3.5%	3.5%	3.5%
<i>Accounting</i>									
Resident	3,661.00	415.75	4,076.75	3,789.00	430.50	4,219.50	3.5%	3.5%	3.5%
Nonresident	4,326.00	415.75	4,741.75	4,479.00	430.50	4,909.50	3.5%	3.5%	3.5%
MUSIC									
<i>MA/PhD</i>									
Resident	2,797.00	415.75	3,212.75	2,878.00	430.50	3,308.50	2.9%	3.5%	3.0%
Nonresident	3,620.00	415.75	4,035.75	3,728.00	430.50	4,158.50	3.0%	3.5%	3.0%

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

2016-17 FEE INCREASES — PER TERM OR SEMESTER

	2015-16 Academic Year			2016-17 Academic Year			Percentage Change		
	Undergraduate (per Term)	Graduate (per Term)	Law (per Semester)	Undergraduate (per Term)	Graduate (per Term)	Law (per Semester)	Undergraduate (per Term)	Graduate (per Term)	Law (per Semester)
Building Fee	45.00	45.00	68.00	45.00	45.00	68.00	0.00%	0.00%	0.00%
Incidental Fee*	223.75	223.75	336.00	233.75	233.75	352.00	4.47%	4.47%	4.76%
Health Service Fee	161.00	161.00	242.00	173.75	173.75	261.00	7.92%	7.92%	7.85%
Recreation Center Bond	38.00	38.00	57.00	38.00	38.00	57.00	0.00%	0.00%	0.00%
Recreation Center Fee	59.75	59.75	90.00	59.75	59.75	90.00	0.00%	0.00%	0.00%
EMU Fee	67.00	67.00	101.00	67.00	67.00	101.00	0.00%	0.00%	0.00%
Total Fees	594.50	594.50	894.00	617.25	617.25	929.00	3.83%	3.83%	3.91%

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

University of Oregon

Academic Year 2016-17 Undergraduate Tuition and Fees

Undergraduate					Undergraduate — Clark Honors College			
<i>Credits</i>	<i>Resident</i>		<i>Nonresident</i>		<i>Resident</i>		<i>Nonresident</i>	
	Tuition	and Fees	Tuition	Fees	Tuition	and Fees	Tuition	Fees
1	198.00	793.25	702.00	1,297.25	1,476.00	2,071.25	1,980.00	2,575.25
2	396.00	993.25	1,404.00	2,001.25	1,674.00	2,271.25	2,682.00	3,279.25
3	594.00	1,193.25	2,106.00	2,705.25	1,872.00	2,471.25	3,384.00	3,983.25
4	792.00	1,393.25	2,808.00	3,409.25	2,070.00	2,671.25	4,086.00	4,687.25
5	990.00	1,593.25	3,510.00	4,113.25	2,268.00	2,871.25	4,788.00	5,391.25
6	1,188.00	1,793.25	4,212.00	4,817.25	2,466.00	3,071.25	5,490.00	6,095.25
7	1,386.00	1,993.25	4,914.00	5,521.25	2,664.00	3,271.25	6,192.00	6,799.25
8	1,584.00	2,193.25	5,616.00	6,225.25	2,862.00	3,471.25	6,894.00	7,503.25
9	1,782.00	2,393.25	6,318.00	6,929.25	3,060.00	3,671.25	7,596.00	8,207.25
10	1,980.00	2,593.25	7,020.00	7,633.25	3,258.00	3,871.25	8,298.00	8,911.25
11	2,178.00	2,793.25	7,722.00	8,337.25	3,456.00	4,071.25	9,000.00	9,615.25
12	2,376.00	2,993.25	8,424.00	9,041.25	3,654.00	4,271.25	9,702.00	10,319.25
13	2,574.00	3,191.25	9,126.00	9,743.25	3,852.00	4,469.25	10,404.00	11,021.25
14	2,772.00	3,389.25	9,828.00	10,445.25	4,050.00	4,667.25	11,106.00	11,723.25
15	2,970.00	3,587.25	10,530.00	11,147.25	4,248.00	4,865.25	11,808.00	12,425.25
16	3,168.00	3,785.25	11,232.00	11,849.25	4,446.00	5,063.25	12,510.00	13,127.25
17	3,366.00	3,983.25	11,934.00	12,551.25	4,644.00	5,261.25	13,212.00	13,829.25
18	3,564.00	4,181.25	12,636.00	13,253.25	4,842.00	5,459.25	13,914.00	14,531.25
<i>Each Add'l Credit Hour</i>		198.00	702.00		198.00	702.00		

Notes:

- (1) A one-time Matriculation fee is assessed on all new and transfer students — \$389 Undergraduate / \$389 Graduate and Law.
- (2) Students coded as international undergraduates will be assessed a \$200 fee during the regular academic year.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

University of Oregon
Summer 2017 Undergraduate Tuition and Fees

Undergraduate				
<i>Credits</i>	<i>Resident</i>		<i>Nonresident</i>	
	Tuition	and Fees	Tuition	Fees
1	226.00	656.50	501.00	931.50
2	389.00	819.50	953.00	1,383.50
3	552.00	982.50	1,405.00	1,835.50
4	715.00	1,145.50	1,857.00	2,287.50
5	878.00	1,308.50	2,309.00	2,739.50
6	1,041.00	1,471.50	2,761.00	3,191.50
7	1,204.00	1,634.50	3,213.00	3,643.50
8	1,367.00	1,797.50	3,665.00	4,095.50
9	1,530.00	1,960.50	4,117.00	4,547.50
10	1,693.00	2,123.50	4,569.00	4,999.50
11	1,856.00	2,286.50	5,021.00	5,451.50
12	2,019.00	2,449.50	5,473.00	5,903.50
13	2,182.00	2,612.50	5,925.00	6,355.50
14	2,345.00	2,775.50	6,377.00	6,807.50
15	2,508.00	2,938.50	6,829.00	7,259.50
16	2,671.00	3,101.50	7,281.00	7,711.50
17	2,834.00	3,264.50	7,733.00	8,163.50
18	2,997.00	3,427.50	8,185.00	8,615.50
<i>Each Add'l Credit Hour</i>				
	163.00		452.00	

Notes:

- (1) A one-time Matriculation fee is assessed on all new and transfer students — \$389 Undergraduate / \$389 Graduate and Law.
- (2) Students coded as international undergraduates will be assessed a \$150 fee during the summer term.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jmonroe@uoregon.edu) at 541-346-2085.

University of Oregon
Academic Year 2016-17 Graduate Tuition Rates

— RESIDENT TUITION RATES

Credits	School of Architecture and Allied Arts		College of Arts and Sciences		College of Business			College of Education			Graduate School	School of Journalism and Communication			School of Music and Dance	School of Law			Envir. & Natural Resources LLM
	Graduate Level 1	Graduate Level 2 - Studio	Masters / Doctoral	MBA	Masters In Accounting	Doctoral Programs	Masters / Doctoral	Masters / Doctoral Supervision	Masters Clinical Science	Master / Doctoral		Media Studies Masters / Doctoral	Graduate Strategic Communication	Graduate Multimedia		Masters / Doctoral	JD (per semester)	Conflict Resolution	
1	825.00	1,086.00	533.00	2,523.00	1,575.00	512.00	1,048.00	1,096.00	1,145.00	533.00	559.00	593.00	593.00	682.00	1,701.00	697.00	2,113.00		
2	1,365.00	1,657.00	1,066.00	3,350.00	2,168.00	1,024.00	1,603.00	1,698.00	1,807.00	1,066.00	1,118.00	1,186.00	1,186.00	1,196.00	3,402.00	1,394.00	4,226.00		
3	1,905.00	2,228.00	1,599.00	4,177.00	2,761.00	1,536.00	2,158.00	2,300.00	2,469.00	1,599.00	1,677.00	1,779.00	1,779.00	1,710.00	5,103.00	2,091.00	6,339.00		
4	2,445.00	2,799.00	2,132.00	5,004.00	3,354.00	2,048.00	2,713.00	2,902.00	3,131.00	2,132.00	2,236.00	2,372.00	2,372.00	2,224.00	6,804.00	2,788.00	8,452.00		
5	2,985.00	3,370.00	2,665.00	5,831.00	3,947.00	2,560.00	3,268.00	3,504.00	3,793.00	2,665.00	2,795.00	2,965.00	2,965.00	2,738.00	8,505.00	3,485.00	10,565.00		
6	3,525.00	3,941.00	3,198.00	6,658.00	4,540.00	3,072.00	3,823.00	4,106.00	4,455.00	3,198.00	3,354.00	3,558.00	3,558.00	3,252.00	10,206.00	4,182.00	12,678.00		
7	4,065.00	4,512.00	3,731.00	7,485.00	5,133.00	3,584.00	4,378.00	4,708.00	5,117.00	3,731.00	3,913.00	4,151.00	4,151.00	3,766.00	11,907.00	4,879.00	14,791.00		
8	4,605.00	5,083.00	4,264.00	8,312.00	5,726.00	4,096.00	4,933.00	5,310.00	5,779.00	4,264.00	4,472.00	4,744.00	4,744.00	4,280.00	13,608.00	5,576.00	16,904.00		
9	5,145.00	5,654.00	4,797.00	9,139.00	6,319.00	4,608.00	5,488.00	5,912.00	6,441.00	4,797.00	5,031.00	5,337.00	5,337.00	4,794.00	15,309.00	6,273.00	19,017.00		
10	5,145.00	5,654.00	4,797.00	9,139.00	6,319.00	4,608.00	5,488.00	5,912.00	6,441.00	4,797.00	5,031.00	5,337.00	5,337.00	4,794.00	15,309.00	6,273.00	19,017.00		
11	5,145.00	5,654.00	4,797.00	9,139.00	6,319.00	4,608.00	5,488.00	5,912.00	6,441.00	4,797.00	5,031.00	5,337.00	5,337.00	4,794.00	15,309.00	6,273.00	19,017.00		
12	5,145.00	5,654.00	4,797.00	9,139.00	6,319.00	4,608.00	5,488.00	5,912.00	6,441.00	4,797.00	5,031.00	5,337.00	5,337.00	4,794.00	15,309.00	6,273.00	19,017.00		
13	5,145.00	5,654.00	4,797.00	9,139.00	6,319.00	4,608.00	5,488.00	5,912.00	6,441.00	4,797.00	5,031.00	5,337.00	5,337.00	4,794.00	15,309.00	6,273.00	19,017.00		
14	5,145.00	5,654.00	4,797.00	9,139.00	6,319.00	4,608.00	5,488.00	5,912.00	6,441.00	4,797.00	5,031.00	5,337.00	5,337.00	4,794.00	15,309.00	6,273.00	19,017.00		
15	5,145.00	5,654.00	4,797.00	9,139.00	6,319.00	4,608.00	5,488.00	5,912.00	6,441.00	4,797.00	5,031.00	5,337.00	5,337.00	4,794.00	15,309.00	6,273.00	19,017.00		
16	5,145.00	5,654.00	4,797.00	9,139.00	6,319.00	4,608.00	5,488.00	5,912.00	6,441.00	4,797.00	5,031.00	5,337.00	5,337.00	4,794.00	15,309.00	6,273.00	19,017.00		
17	5,685.00	6,225.00	5,330.00	9,966.00	6,912.00	5,120.00	6,043.00	6,514.00	7,103.00	5,330.00	5,590.00	5,930.00	5,930.00	5,308.00	15,309.00	6,970.00	19,017.00		
18	6,225.00	6,796.00	5,863.00	10,793.00	7,505.00	5,632.00	6,598.00	7,116.00	7,765.00	5,863.00	6,149.00	6,523.00	6,523.00	5,822.00	18,711.00	7,667.00	23,243.00		
<i>Each Add'l Credit Hour</i>		540.00	571.00	533.00	827.00	593.00	512.00	555.00	602.00	662.00	533.00	559.00	593.00	593.00	514.00	1,701.00	697.00	2,113.00	

Notes:

(1) A one-time Matriculation fee is assessed on all new and transfer students — \$389 Undergraduate / \$389 Graduate and Law.

(2) Law and Law LLM students pay per semester rather than per term.

(3) AAA "Level 1" includes Art History, Arts and Administration, Historic Preservation, and Planning, Public Policy and Management.

(4) AAA "Level 2" includes Architecture, Interior Architecture, Art, and Landscape Architecture.

(5) Education "Masters / Doctoral" includes programs in Educational Leadership; Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, Special Education and Early Intervention, and Masters Program in Prevention Science.

(6) Education "Masters / Doctoral Supervision" includes Doctoral Programs in Counseling Psychology and School Psychology; Masters Programs in Curriculum and Teaching,

(7) Education "Masters Clinical Science" includes programs in Communication Disorders and Sciences and Couples and Family Therapy.

(8) Journalism and Communication's professional Master's program falls under Media Studies.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

University of Oregon
Academic Year 2016-17 Graduate Tuition Rates

— NONRESIDENT TUITION RATES

Credits	School of Architecture and Allied Arts		College of Arts and Sciences		College of Business			College of Education			Graduate School	School of Journalism and Communication			School of Music and Dance	School of Law			Envir. & Natural Resources LLM
	Graduate Level 1	Graduate Level 2 - Studio	Masters / Doctoral	MBA	Masters In Accounting	Doctoral Programs	Masters / Doctoral	Masters / Doctoral Supervision	Masters Clinical Science	Master / Doctoral		Media Studies Masters / Doctoral	Graduate Strategic Communication	Graduate Multimedia		Masters / Doctoral	JD (per semester)	Conflict Resolution	
1	1,172.00	1,541.00	917.00	2,976.00	1,877.00	853.00	1,304.00	1,350.00	1,397.00	917.00	905.00	905.00	905.00	985.00	2,141.00	942.00	2,113.00		
2	2,042.00	2,479.00	1,834.00	4,185.00	2,760.00	1,706.00	2,116.00	2,207.00	2,312.00	1,834.00	1,810.00	1,810.00	1,810.00	1,794.00	4,282.00	1,884.00	4,226.00		
3	2,912.00	3,417.00	2,751.00	5,394.00	3,643.00	2,559.00	2,928.00	3,064.00	3,227.00	2,751.00	2,715.00	2,715.00	2,715.00	2,603.00	6,423.00	2,826.00	6,339.00		
4	3,782.00	4,355.00	3,668.00	6,603.00	4,526.00	3,412.00	3,740.00	3,921.00	4,142.00	3,668.00	3,620.00	3,620.00	3,620.00	3,412.00	8,564.00	3,768.00	8,452.00		
5	4,652.00	5,293.00	4,585.00	7,812.00	5,409.00	4,265.00	4,552.00	4,778.00	5,057.00	4,585.00	4,525.00	4,525.00	4,525.00	4,221.00	10,705.00	4,710.00	10,565.00		
6	5,522.00	6,231.00	5,502.00	9,021.00	6,292.00	5,118.00	5,364.00	5,635.00	5,972.00	5,502.00	5,430.00	5,430.00	5,430.00	5,030.00	12,846.00	5,652.00	12,678.00		
7	6,392.00	7,169.00	6,419.00	10,230.00	7,175.00	5,971.00	6,176.00	6,492.00	6,887.00	6,419.00	6,335.00	6,335.00	6,335.00	5,839.00	14,987.00	6,594.00	14,791.00		
8	7,262.00	8,107.00	7,336.00	11,439.00	8,058.00	6,824.00	6,988.00	7,349.00	7,802.00	7,336.00	7,240.00	7,240.00	7,240.00	6,648.00	17,128.00	7,536.00	16,904.00		
9	8,132.00	9,045.00	8,253.00	12,648.00	8,941.00	7,677.00	7,800.00	8,206.00	8,717.00	8,253.00	8,145.00	8,145.00	8,145.00	7,457.00	19,269.00	8,478.00	19,017.00		
10	8,132.00	9,045.00	8,253.00	12,648.00	8,941.00	7,677.00	7,800.00	8,206.00	8,717.00	8,253.00	8,145.00	8,145.00	8,145.00	7,457.00	19,269.00	8,478.00	19,017.00		
11	8,132.00	9,045.00	8,253.00	12,648.00	8,941.00	7,677.00	7,800.00	8,206.00	8,717.00	8,253.00	8,145.00	8,145.00	8,145.00	7,457.00	19,269.00	8,478.00	19,017.00		
12	8,132.00	9,045.00	8,253.00	12,648.00	8,941.00	7,677.00	7,800.00	8,206.00	8,717.00	8,253.00	8,145.00	8,145.00	8,145.00	7,457.00	19,269.00	8,478.00	19,017.00		
13	8,132.00	9,045.00	8,253.00	12,648.00	8,941.00	7,677.00	7,800.00	8,206.00	8,717.00	8,253.00	8,145.00	8,145.00	8,145.00	7,457.00	19,269.00	8,478.00	19,017.00		
14	8,132.00	9,045.00	8,253.00	12,648.00	8,941.00	7,677.00	7,800.00	8,206.00	8,717.00	8,253.00	8,145.00	8,145.00	8,145.00	7,457.00	19,269.00	8,478.00	19,017.00		
15	8,132.00	9,045.00	8,253.00	12,648.00	8,941.00	7,677.00	7,800.00	8,206.00	8,717.00	8,253.00	8,145.00	8,145.00	8,145.00	7,457.00	19,269.00	8,478.00	19,017.00		
16	8,132.00	9,045.00	8,253.00	12,648.00	8,941.00	7,677.00	7,800.00	8,206.00	8,717.00	8,253.00	8,145.00	8,145.00	8,145.00	7,457.00	19,269.00	8,478.00	19,017.00		
17	9,002.00	9,983.00	9,170.00	13,857.00	9,824.00	8,530.00	8,612.00	9,063.00	9,632.00	9,170.00	9,050.00	9,050.00	9,050.00	8,266.00	19,269.00	9,420.00	19,017.00		
18	9,872.00	10,921.00	10,087.00	15,066.00	10,707.00	9,383.00	9,424.00	9,920.00	10,547.00	10,087.00	9,955.00	9,955.00	9,955.00	9,075.00	23,551.00	10,362.00	23,243.00		
<i>Each Add'l Credit Hour</i>		870.00	938.00	917.00	1,209.00	883.00	853.00	812.00	857.00	915.00	917.00	905.00	905.00	905.00	809.00	2,141.00	942.00	2,113.00	

Notes:

(1) A one-time Matriculation fee is assessed on all new and transfer students — \$389 Undergraduate / \$389 Graduate and Law.

(2) Law and Law LLM students pay per semester rather than per term.

(3) AAA "Level 1" includes Art History, Arts and Administration, Historic Preservation, and Planning, Public Policy and Management.

(4) AAA "Level 2" includes Architecture, Interior Architecture, Art, and Landscape Architecture.

(5) Education "Masters / Doctoral" includes programs in Educational Leadership; Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, Special Education and Early Intervention, and Masters Program in Prevention Science.

(6) Education "Masters / Doctoral Supervision" includes Doctoral Programs in Counseling Psychology and School Psychology. Masters Programs in Curriculum and Teaching, Curriculum and Teacher Education, School Psychology, and Special Education.

(7) Education "Masters Clinical Science" includes programs in Communication Disorders and Sciences and Couples and Family Therapy.

(8) Journalism and Communication's professional Master's program falls under Media Studies.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

University of Oregon
Summer 2017 Graduate Tuition Rates

— RESIDENT TUITION RATES

Credits	School of Architecture and Allied Arts		College of Arts and Sciences		College of Business			College of Education			Graduate School	School of Journalism and Communication			School of Music and Dance	School of Law			Envir. & Natural Resources LLM
	Graduate Level 1	Graduate Level 2 - Studio	Masters / Doctoral	MBA	Masters In Accounting	Doctoral Programs	Masters / Doctoral	Masters / Doctoral Supervision	Masters Clinical Science	Master / Doctoral	Media Studies Masters / Doctoral	Graduate Strategic Communication	Graduate Multimedia	Masters / Doctoral	JD	Conflict Resolution			
1	466.00	593.00	383.00	1,252.00	853.00	371.00	605.00	634.00	684.00	383.00	399.00	420.00	420.00	390.00	1,429.00	697.00	2,113.00		
2	794.00	936.00	694.00	1,780.00	1,220.00	670.00	954.00	1,011.00	1,106.00	694.00	726.00	768.00	768.00	701.00	2,858.00	1,394.00	4,226.00		
3	1,122.00	1,279.00	1,005.00	2,308.00	1,587.00	969.00	1,303.00	1,388.00	1,528.00	1,005.00	1,053.00	1,116.00	1,116.00	1,012.00	4,287.00	2,091.00	6,339.00		
4	1,450.00	1,622.00	1,316.00	2,836.00	1,954.00	1,268.00	1,652.00	1,765.00	1,950.00	1,316.00	1,380.00	1,464.00	1,464.00	1,323.00	5,716.00	2,788.00	8,452.00		
5	1,778.00	1,965.00	1,627.00	3,364.00	2,321.00	1,567.00	2,001.00	2,142.00	2,372.00	1,627.00	1,707.00	1,812.00	1,812.00	1,634.00	7,145.00	3,485.00	10,565.00		
6	2,106.00	2,308.00	1,938.00	3,892.00	2,688.00	1,866.00	2,350.00	2,519.00	2,794.00	1,938.00	2,034.00	2,160.00	2,160.00	1,945.00	8,574.00	4,182.00	12,678.00		
7	2,434.00	2,651.00	2,249.00	4,420.00	3,055.00	2,165.00	2,699.00	2,896.00	3,216.00	2,249.00	2,361.00	2,508.00	2,508.00	2,256.00	10,003.00	4,879.00	14,791.00		
8	2,762.00	2,994.00	2,560.00	4,948.00	3,422.00	2,464.00	3,048.00	3,273.00	3,638.00	2,560.00	2,688.00	2,856.00	2,856.00	2,567.00	11,432.00	5,576.00	16,904.00		
9	3,090.00	3,337.00	2,871.00	5,476.00	3,789.00	2,763.00	3,397.00	3,650.00	4,060.00	2,871.00	3,015.00	3,204.00	3,204.00	2,878.00	12,861.00	6,273.00	19,017.00		
10	3,418.00	3,680.00	3,182.00	6,004.00	4,156.00	3,062.00	3,746.00	4,027.00	4,482.00	3,182.00	3,342.00	3,552.00	3,552.00	3,189.00	14,290.00	6,970.00	19,017.00		
11	3,746.00	4,023.00	3,493.00	6,532.00	4,523.00	3,361.00	4,095.00	4,404.00	4,904.00	3,493.00	3,669.00	3,900.00	3,900.00	3,500.00	15,719.00	7,667.00	19,017.00		
12	4,074.00	4,366.00	3,804.00	7,060.00	4,890.00	3,660.00	4,444.00	4,781.00	5,326.00	3,804.00	3,996.00	4,248.00	4,248.00	3,811.00	17,148.00	8,364.00	19,017.00		
13	4,402.00	4,709.00	4,115.00	7,588.00	5,257.00	3,959.00	4,793.00	5,158.00	5,748.00	4,115.00	4,323.00	4,596.00	4,596.00	4,122.00	18,577.00	9,061.00	19,017.00		
14	4,730.00	5,052.00	4,426.00	8,116.00	5,624.00	4,258.00	5,142.00	5,535.00	6,170.00	4,426.00	4,650.00	4,944.00	4,944.00	4,433.00	20,006.00	9,758.00	19,017.00		
15	5,058.00	5,395.00	4,737.00	8,644.00	5,991.00	4,557.00	5,491.00	5,912.00	6,592.00	4,737.00	4,977.00	5,292.00	5,292.00	4,744.00	21,435.00	10,455.00	19,017.00		
16	5,386.00	5,738.00	5,048.00	9,172.00	6,358.00	4,856.00	5,840.00	6,289.00	7,014.00	5,048.00	5,304.00	5,640.00	5,640.00	5,055.00	22,864.00	11,152.00	19,017.00		
17	5,714.00	6,081.00	5,359.00	9,700.00	6,725.00	5,155.00	6,189.00	6,666.00	7,436.00	5,359.00	5,631.00	5,988.00	5,988.00	5,366.00	24,293.00	11,849.00	19,017.00		
18	6,042.00	6,424.00	5,670.00	10,228.00	7,092.00	5,454.00	6,538.00	7,043.00	7,858.00	5,670.00	5,958.00	6,336.00	6,336.00	5,677.00	25,722.00	12,546.00	23,243.00		
<i>Each Add'l Credit Hour</i>		328.00	343.00	311.00	528.00	367.00	299.00	349.00	377.00	422.00	311.00	327.00	348.00	348.00	311.00	1,429.00	697.00	2,113.00	

Notes:

- (1) A one-time Matriculation fee is assessed on all new and transfer students — \$389 Undergraduate / \$389 Graduate and Law.
- (2) AAA "Level 1" includes Art History, Arts and Administration, Historic Preservation, and Planning, Public Policy and Management.
- (3) AAA "Level 2" includes Architecture, Interior Architecture, Art, and Landscape Architecture.
- (4) Education "Masters / Doctoral" includes programs in Educational Leadership, Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, and Special Education and Early Intervention.
- (5) Education "Masters / Doctoral" includes programs in Educational Leadership; Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, Special Education and Early Intervention, and Masters Program in Prevention Science.
- (6) Source: UO Office of Institutional Research.
- (7) Journalism and Communication's professional Master's program falls under Media Studies.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

University of Oregon

Summer 2017 Graduate Tuition Rates

— NONRESIDENT TUITION RATES

Credits	School of Architecture and Allied Arts		College of Arts and Sciences		College of Business			College of Education			Graduate School	School of Journalism and Communication			School of Music and Dance	School of Law			Envir. & Natural Resources LLM
	Graduate Level 1	Graduate Level 2 - Studio	Masters / Doctoral	MBA	Masters In Accounting	Doctoral Programs	Masters / Doctoral	Masters / Doctoral Supervision	Masters Clinical Science	Master / Doctoral	Media Studies Masters / Doctoral	Graduate Strategic Communication	Graduate Multimedia	Masters / Doctoral	JD	Conflict Resolution			
1	583.00	706.00	526.00	1,384.00	951.00	494.00	677.00	700.00	743.00	526.00	519.00	519.00	519.00	496.00	1,557.00	942.00	2,113.00		
2	1,018.00	1,145.00	974.00	2,002.00	1,392.00	910.00	1,094.00	1,139.00	1,222.00	974.00	960.00	960.00	960.00	900.00	3,114.00	1,884.00	4,226.00		
3	1,453.00	1,584.00	1,422.00	2,620.00	1,833.00	1,326.00	1,511.00	1,578.00	1,701.00	1,422.00	1,401.00	1,401.00	1,401.00	1,304.00	4,671.00	2,826.00	6,339.00		
4	1,888.00	2,023.00	1,870.00	3,238.00	2,274.00	1,742.00	1,928.00	2,017.00	2,180.00	1,870.00	1,842.00	1,842.00	1,842.00	1,708.00	6,228.00	3,768.00	8,452.00		
5	2,323.00	2,462.00	2,318.00	3,856.00	2,715.00	2,158.00	2,345.00	2,456.00	2,659.00	2,318.00	2,283.00	2,283.00	2,283.00	2,112.00	7,785.00	4,710.00	10,565.00		
6	2,758.00	2,901.00	2,766.00	4,474.00	3,156.00	2,574.00	2,762.00	2,895.00	3,138.00	2,766.00	2,724.00	2,724.00	2,724.00	2,516.00	9,342.00	5,652.00	12,678.00		
7	3,193.00	3,340.00	3,214.00	5,092.00	3,597.00	2,990.00	3,179.00	3,334.00	3,617.00	3,214.00	3,165.00	3,165.00	3,165.00	2,920.00	10,899.00	6,594.00	14,791.00		
8	3,628.00	3,779.00	3,662.00	5,710.00	4,038.00	3,406.00	3,596.00	3,773.00	4,096.00	3,662.00	3,606.00	3,606.00	3,606.00	3,324.00	12,456.00	7,536.00	16,904.00		
9	4,063.00	4,218.00	4,110.00	6,328.00	4,479.00	3,822.00	4,013.00	4,212.00	4,575.00	4,110.00	4,047.00	4,047.00	4,047.00	3,728.00	14,013.00	8,478.00	19,017.00		
10	4,498.00	4,657.00	4,558.00	6,946.00	4,920.00	4,238.00	4,430.00	4,651.00	5,054.00	4,558.00	4,488.00	4,488.00	4,488.00	4,132.00	15,570.00	9,420.00	19,017.00		
11	4,933.00	5,096.00	5,006.00	7,564.00	5,361.00	4,654.00	4,847.00	5,090.00	5,533.00	5,006.00	4,929.00	4,929.00	4,929.00	4,536.00	17,127.00	10,362.00	19,017.00		
12	5,368.00	5,535.00	5,454.00	8,182.00	5,802.00	5,070.00	5,264.00	5,529.00	6,012.00	5,454.00	5,370.00	5,370.00	5,370.00	4,940.00	18,684.00	11,304.00	19,017.00		
13	5,803.00	5,974.00	5,902.00	8,800.00	6,243.00	5,486.00	5,681.00	5,968.00	6,491.00	5,902.00	5,811.00	5,811.00	5,811.00	5,344.00	20,241.00	12,246.00	19,017.00		
14	6,238.00	6,413.00	6,350.00	9,418.00	6,684.00	5,902.00	6,098.00	6,407.00	6,970.00	6,350.00	6,252.00	6,252.00	6,252.00	5,748.00	21,798.00	13,188.00	19,017.00		
15	6,673.00	6,852.00	6,798.00	10,036.00	7,125.00	6,318.00	6,515.00	6,846.00	7,449.00	6,798.00	6,693.00	6,693.00	6,693.00	6,152.00	23,355.00	14,130.00	19,017.00		
16	7,108.00	7,291.00	7,246.00	10,654.00	7,566.00	6,734.00	6,932.00	7,285.00	7,928.00	7,246.00	7,134.00	7,134.00	7,134.00	6,556.00	24,912.00	15,072.00	19,017.00		
17	7,543.00	7,730.00	7,694.00	11,272.00	8,007.00	7,150.00	7,349.00	7,724.00	8,407.00	7,694.00	7,575.00	7,575.00	7,575.00	6,960.00	26,469.00	16,014.00	19,017.00		
18	7,978.00	8,169.00	8,142.00	11,890.00	8,448.00	7,566.00	7,766.00	8,163.00	8,886.00	8,142.00	8,016.00	8,016.00	8,016.00	7,364.00	28,026.00	16,956.00	23,243.00		
<i>Each Add'l Credit Hour</i>		435.00	439.00	448.00	618.00	441.00	416.00	417.00	439.00	479.00	448.00	441.00	441.00	441.00	404.00	1,557.00	942.00	2,113.00	

Notes:

- (1) A one-time Matriculation fee is assessed on all new and transfer students — \$389 Undergraduate / \$389 Graduate and Law.
- (2) AAA "Level 1" includes Art History, Arts and Administration, Historic Preservation, and Planning, Public Policy and Management.
- (3) AAA "Level 2" includes Architecture, Interior Architecture, Art, and Landscape Architecture.
- (4) Education "Masters / Doctoral" includes programs in Educational Leadership, Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, and Special Education and Early Intervention.
- (5) Education "Masters / Doctoral" includes programs in Educational Leadership; Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, Special Education and Early Intervention, and Masters Program in Prevention Science.
- (6) Education "Masters Clinical Science" includes programs in Communication Disorders and Sciences and Couples and Family Therapy.
- (7) Journalism and Communication's professional Master's program falls under Media Studies.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmone@uoregon.edu) at 541-346-2085.

**University of Oregon
Academic Year 2016-17 Mandatory Fees**

— UNDERGRADUATE (PER TERM)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Total Fees
1	23.00	233.75	173.75	38.00	59.75	67.00	595.25
2	25.00	233.75	173.75	38.00	59.75	67.00	597.25
3	27.00	233.75	173.75	38.00	59.75	67.00	599.25
4	29.00	233.75	173.75	38.00	59.75	67.00	601.25
5	31.00	233.75	173.75	38.00	59.75	67.00	603.25
6	33.00	233.75	173.75	38.00	59.75	67.00	605.25
7	35.00	233.75	173.75	38.00	59.75	67.00	607.25
8	37.00	233.75	173.75	38.00	59.75	67.00	609.25
9	39.00	233.75	173.75	38.00	59.75	67.00	611.25
10	41.00	233.75	173.75	38.00	59.75	67.00	613.25
11	43.00	233.75	173.75	38.00	59.75	67.00	615.25
12 or more	45.00	233.75	173.75	38.00	59.75	67.00	617.25

— GRADUATE (PER TERM)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Total Fees
1	23.00	233.75	173.75	38.00	59.75	67.00	595.25
2	25.00	233.75	173.75	38.00	59.75	67.00	597.25
3	28.00	233.75	173.75	38.00	59.75	67.00	600.25
4	31.00	233.75	173.75	38.00	59.75	67.00	603.25
5	34.00	233.75	173.75	38.00	59.75	67.00	606.25
6	37.00	233.75	173.75	38.00	59.75	67.00	609.25
7	40.00	233.75	173.75	38.00	59.75	67.00	612.25
8	43.00	233.75	173.75	38.00	59.75	67.00	615.25
9	45.00	233.75	173.75	38.00	59.75	67.00	617.25
10	45.00	233.75	173.75	38.00	59.75	67.00	617.25
11	45.00	233.75	173.75	38.00	59.75	67.00	617.25
12 or more	45.00	233.75	173.75	38.00	59.75	67.00	617.25

— LAW (PER SEMESTER)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Total Fees
1	35.00	351.00	261.00	57.00	90.00	101.00	895.00
2	38.00	351.00	261.00	57.00	90.00	101.00	898.00
3	42.00	351.00	261.00	57.00	90.00	101.00	902.00
4	47.00	351.00	261.00	57.00	90.00	101.00	907.00
5	51.00	351.00	261.00	57.00	90.00	101.00	911.00
6	56.00	351.00	261.00	57.00	90.00	101.00	916.00
7	60.00	351.00	261.00	57.00	90.00	101.00	920.00
8	65.00	351.00	261.00	57.00	90.00	101.00	925.00
9	68.00	351.00	261.00	57.00	90.00	101.00	928.00
10	68.00	351.00	261.00	57.00	90.00	101.00	928.00
11	68.00	351.00	261.00	57.00	90.00	101.00	928.00
12 or more	68.00	351.00	261.00	57.00	90.00	101.00	928.00

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$389 Undergraduate / \$389 Graduate and Law.
- (3) Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- (4) Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting.
- (5) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (6) Students coded as international undergraduates will be assessed a \$200 fee during the regular academic year.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

**University of Oregon
Summer 2017 Mandatory Fees**

— UNDERGRADUATE (SUMMER TERM)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Total Fees
1	34.00	58.00	173.75	38.00	59.75	67.00	430.50
2	34.00	58.00	173.75	38.00	59.75	67.00	430.50
3	34.00	58.00	173.75	38.00	59.75	67.00	430.50
4	34.00	58.00	173.75	38.00	59.75	67.00	430.50
5	34.00	58.00	173.75	38.00	59.75	67.00	430.50
6	34.00	58.00	173.75	38.00	59.75	67.00	430.50
7	34.00	58.00	173.75	38.00	59.75	67.00	430.50
8	34.00	58.00	173.75	38.00	59.75	67.00	430.50
9	34.00	58.00	173.75	38.00	59.75	67.00	430.50
10	34.00	58.00	173.75	38.00	59.75	67.00	430.50
11	34.00	58.00	173.75	38.00	59.75	67.00	430.50
12 or more	34.00	58.00	173.75	38.00	59.75	67.00	430.50

— GRADUATE (SUMMER TERM)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Total Fees
1	34.00	58.00	173.75	38.00	59.75	67.00	430.50
2	34.00	58.00	173.75	38.00	59.75	67.00	430.50
3	34.00	58.00	173.75	38.00	59.75	67.00	430.50
4	34.00	58.00	173.75	38.00	59.75	67.00	430.50
5	34.00	58.00	173.75	38.00	59.75	67.00	430.50
6	34.00	58.00	173.75	38.00	59.75	67.00	430.50
7	34.00	58.00	173.75	38.00	59.75	67.00	430.50
8	34.00	58.00	173.75	38.00	59.75	67.00	430.50
9	34.00	58.00	173.75	38.00	59.75	67.00	430.50
10	34.00	58.00	173.75	38.00	59.75	67.00	430.50
11	34.00	58.00	173.75	38.00	59.75	67.00	430.50
12 or more	34.00	58.00	173.75	38.00	59.75	67.00	430.50

— LAW (SUMMER TERM)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Total Fees
1	34.00	58.00	173.75	38.00	59.75	67.00	430.50
2	34.00	58.00	173.75	38.00	59.75	67.00	430.50
3	34.00	58.00	173.75	38.00	59.75	67.00	430.50
4	34.00	58.00	173.75	38.00	59.75	67.00	430.50
5	34.00	58.00	173.75	38.00	59.75	67.00	430.50
6	34.00	58.00	173.75	38.00	59.75	67.00	430.50
7	34.00	58.00	173.75	38.00	59.75	67.00	430.50
8	34.00	58.00	173.75	38.00	59.75	67.00	430.50
9	34.00	58.00	173.75	38.00	59.75	67.00	430.50
10	34.00	58.00	173.75	38.00	59.75	67.00	430.50
11	34.00	58.00	173.75	38.00	59.75	67.00	430.50
12 or more	34.00	58.00	173.75	38.00	59.75	67.00	430.50

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

UNIVERSITY of OREGON

2016-17 Academic Year Part-Time, Non-Matriculated Student Tuition and Required Fees - Per Term

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	Course Level 100-499		Course Level 500 Plus		Total Tuition & Fees							
	Credit Hour	Tuition	Credit Hour	Tuition		Total Tuition	Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee
1	1	198.00	0	0.00	198.00	23.00	233.75	-na-	38.00	59.75	67.00	619.50
	0	0.00	1	533.00	533.00	23.00	233.75	-na-	38.00	59.75	67.00	954.50
2	2	396.00	0	0.00	396.00	25.00	233.75	-na-	38.00	59.75	67.00	819.50
	0	0.00	2	1,066.00	1,066.00	25.00	233.75	-na-	38.00	59.75	67.00	1,489.50
	1	198.00	1	533.00	731.00	25.00	233.75	-na-	38.00	59.75	67.00	1,154.50
3	3	594.00	0	0.00	594.00	27.00	233.75	-na-	38.00	59.75	67.00	1,019.50
	0	0.00	3	1,599.00	1,599.00	27.00	233.75	-na-	38.00	59.75	67.00	2,024.50
	1	198.00	2	1,066.00	1,264.00	27.00	233.75	-na-	38.00	59.75	67.00	1,689.50
	2	396.00	1	533.00	929.00	27.00	233.75	-na-	38.00	59.75	67.00	1,354.50
4	4	792.00	0	0.00	792.00	29.00	233.75	-na-	38.00	59.75	67.00	1,219.50
	0	0.00	4	2,132.00	2,132.00	29.00	233.75	-na-	38.00	59.75	67.00	2,559.50
	1	198.00	3	1,599.00	1,797.00	29.00	233.75	-na-	38.00	59.75	67.00	2,224.50
	2	396.00	2	1,066.00	1,462.00	29.00	233.75	-na-	38.00	59.75	67.00	1,889.50
	3	594.00	1	533.00	1,127.00	29.00	233.75	-na-	38.00	59.75	67.00	1,554.50
5	5	990.00	0	0.00	990.00	31.00	233.75	-na-	38.00	59.75	67.00	1,419.50
	0	0.00	5	2,665.00	2,665.00	31.00	233.75	-na-	38.00	59.75	67.00	3,094.50
	1	198.00	4	2,132.00	2,330.00	31.00	233.75	-na-	38.00	59.75	67.00	2,759.50
	2	396.00	3	1,599.00	1,995.00	31.00	233.75	-na-	38.00	59.75	67.00	2,424.50
	3	594.00	2	1,066.00	1,660.00	31.00	233.75	-na-	38.00	59.75	67.00	2,089.50
	4	792.00	1	533.00	1,325.00	31.00	233.75	-na-	38.00	59.75	67.00	1,754.50
6	6	1,188.00	0	0.00	1,188.00	33.00	233.75	-na-	38.00	59.75	67.00	1,619.50
	0	0.00	6	3,198.00	3,198.00	33.00	233.75	-na-	38.00	59.75	67.00	3,629.50
	1	198.00	5	2,665.00	2,863.00	33.00	233.75	-na-	38.00	59.75	67.00	3,294.50
	2	396.00	4	2,132.00	2,528.00	33.00	233.75	-na-	38.00	59.75	67.00	2,959.50
	3	594.00	3	1,599.00	2,193.00	33.00	233.75	-na-	38.00	59.75	67.00	2,624.50
	4	792.00	2	1,066.00	1,858.00	33.00	233.75	-na-	38.00	59.75	67.00	2,289.50
	5	990.00	1	533.00	1,523.00	33.00	233.75	-na-	38.00	59.75	67.00	1,954.50
7	7	1,386.00	0	0.00	1,386.00	35.00	233.75	-na-	38.00	59.75	67.00	1,819.50
	0	0.00	7	3,731.00	3,731.00	35.00	233.75	-na-	38.00	59.75	67.00	4,164.50
	1	198.00	6	3,198.00	3,396.00	35.00	233.75	-na-	38.00	59.75	67.00	6,829.50

UNIVERSITY of OREGON

2016-17 Academic Year Part-Time, Non-Matriculated Student Tuition and Required Fees - Per Term

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	Course Level 100-499		Course Level 500 Plus		Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Total Tuition & Fees	
	Credit Hour	Tuition	Credit Hour	Tuition								
	2	396.00	5	2,665.00	3,061.00	35.00	233.75	-na-	38.00	59.75	67.00	3,494.50
	3	594.00	4	2,132.00	2,726.00	35.00	233.75	-na-	38.00	59.75	67.00	3,159.50
	4	792.00	3	1,599.00	2,391.00	35.00	233.75	-na-	38.00	59.75	67.00	2,824.50
	5	990.00	2	1,066.00	2,056.00	35.00	233.75	-na-	38.00	59.75	67.00	2,489.50
	6	1,188.00	1	533.00	1,721.00	35.00	233.75	-na-	38.00	59.75	67.00	2,154.50
8	8	1,584.00	0	0.00	1,584.00	37.00	233.75	-na-	38.00	59.75	67.00	2,019.50
	0	0.00	8	4,264.00	4,264.00	37.00	233.75	-na-	38.00	59.75	67.00	4,699.50
	1	198.00	7	3,731.00	3,929.00	37.00	233.75	-na-	38.00	59.75	67.00	4,364.50
	2	396.00	6	3,198.00	3,594.00	37.00	233.75	-na-	38.00	59.75	67.00	4,029.50
	3	594.00	5	2,665.00	3,259.00	37.00	233.75	-na-	38.00	59.75	67.00	3,694.50
	4	792.00	4	2,132.00	2,924.00	37.00	233.75	-na-	38.00	59.75	67.00	3,359.50
	5	990.00	3	1,599.00	2,589.00	37.00	233.75	-na-	38.00	59.75	67.00	3,024.50
	6	1,188.00	2	1,066.00	2,254.00	37.00	233.75	-na-	38.00	59.75	67.00	2,689.50
	7	1,386.00	1	533.00	1,919.00	37.00	233.75	-na-	38.00	59.75	67.00	2,354.50
9	9	1,782.00	0	0.00	1,782.00	39.00	233.75	-na-	38.00	59.75	67.00	2,219.50
	0	0.00	9	4,797.00	4,797.00	39.00	233.75	-na-	38.00	59.75	67.00	5,234.50
	1	198.00	8	4,264.00	4,462.00	39.00	233.75	-na-	38.00	59.75	67.00	4,899.50
	2	396.00	7	3,731.00	4,127.00	39.00	233.75	-na-	38.00	59.75	67.00	4,564.50
	3	594.00	6	3,198.00	3,792.00	39.00	233.75	-na-	38.00	59.75	67.00	4,229.50
	4	792.00	5	2,665.00	3,457.00	39.00	233.75	-na-	38.00	59.75	67.00	3,894.50
	5	990.00	4	2,132.00	3,122.00	39.00	233.75	-na-	38.00	59.75	67.00	3,559.50
	6	1,188.00	3	1,599.00	2,787.00	39.00	233.75	-na-	38.00	59.75	67.00	3,224.50
	7	1,386.00	2	1,066.00	2,452.00	39.00	233.75	-na-	38.00	59.75	67.00	2,889.50
	8	1,584.00	1	533.00	2,117.00	39.00	233.75	-na-	38.00	59.75	67.00	2,554.50
10	10	1,980.00	0	0.00	1,980.00	41.00	233.75	-na-	38.00	59.75	67.00	2,419.50
	0	0.00	10	5,330.00	5,330.00	41.00	233.75	-na-	38.00	59.75	67.00	5,769.50
	1	198.00	9	4,797.00	4,995.00	41.00	233.75	-na-	38.00	59.75	67.00	5,434.50
	2	396.00	8	4,264.00	4,660.00	41.00	233.75	-na-	38.00	59.75	67.00	5,099.50
	3	594.00	7	3,731.00	4,325.00	41.00	233.75	-na-	38.00	59.75	67.00	4,764.50
	4	792.00	6	3,198.00	3,990.00	41.00	233.75	-na-	38.00	59.75	67.00	4,429.50
	5	990.00	5	2,665.00	3,655.00	41.00	233.75	-na-	38.00	59.75	67.00	4,094.50
	6	1,188.00	4	2,132.00	3,320.00	41.00	233.75	-na-	38.00	59.75	67.00	3,759.50
	7	1,386.00	3	1,599.00	2,985.00	41.00	233.75	-na-	38.00	59.75	67.00	3,424.50
	8	1,584.00	2	1,066.00	2,650.00	41.00	233.75	-na-	38.00	59.75	67.00	3,089.50

UNIVERSITY of OREGON

2016-17 Academic Year Part-Time, Non-Matriculated Student Tuition and Required Fees - Per Term

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	<i>Course Level</i>		<i>Course Level</i>		Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Total Tuition & Fees							
	<i>100-499</i>		<i>500 Plus</i>															
	Credit Hour	Tuition	Credit Hour	Tuition														
	9	1,782.00	1	533.00	2,315.00	41.00	233.75	-na-	38.00	59.75	67.00 2,754.50							
11	11	2,178.00	0	0.00	2,178.00	43.00	233.75	-na-	38.00	59.75	67.00 2,619.50							
	0	0.00	11	5,863.00	5,863.00	43.00	233.75	-na-	38.00	59.75	67.00 6,304.50							
	1	198.00	10	5,330.00	5,528.00	43.00	233.75	-na-	38.00	59.75	67.00 5,969.50							
	2	396.00	9	4,797.00	5,193.00	43.00	233.75	-na-	38.00	59.75	67.00 5,634.50							
	3	594.00	8	4,264.00	4,858.00	43.00	233.75	-na-	38.00	59.75	67.00 5,299.50							
	4	792.00	7	3,731.00	4,523.00	43.00	233.75	-na-	38.00	59.75	67.00 4,964.50							
	5	990.00	6	3,198.00	4,188.00	43.00	233.75	-na-	38.00	59.75	67.00 4,629.50							
	6	1,188.00	5	2,665.00	3,853.00	43.00	233.75	-na-	38.00	59.75	67.00 4,294.50							
	7	1,386.00	4	2,132.00	3,518.00	43.00	233.75	-na-	38.00	59.75	67.00 3,959.50							
	8	1,584.00	3	1,599.00	3,183.00	43.00	233.75	-na-	38.00	59.75	67.00 3,624.50							
12	9	1,782.00	2	1,066.00	2,848.00	43.00	233.75	-na-	38.00	59.75	67.00 3,289.50							
	10	1,980.00	1	533.00	2,513.00	43.00	233.75	-na-	38.00	59.75	67.00 2,954.50							
	12	2,376.00	0	0.00	2,376.00	45.00	233.75	-na-	38.00	59.75	67.00 2,819.50							
	0	0.00	12	6,396.00	6,396.00	45.00	233.75	-na-	38.00	59.75	67.00 6,839.50							
	1	198.00	11	5,863.00	6,061.00	45.00	233.75	-na-	38.00	59.75	67.00 6,504.50							
	2	396.00	10	5,330.00	5,726.00	45.00	233.75	-na-	38.00	59.75	67.00 6,169.50							
	3	594.00	9	4,797.00	5,391.00	45.00	233.75	-na-	38.00	59.75	67.00 5,834.50							
	4	792.00	8	4,264.00	5,056.00	45.00	233.75	-na-	38.00	59.75	67.00 5,499.50							
	5	990.00	7	3,731.00	4,721.00	45.00	233.75	-na-	38.00	59.75	67.00 5,164.50							
	6	1,188.00	6	3,198.00	4,386.00	45.00	233.75	-na-	38.00	59.75	67.00 4,829.50							
	7	1,386.00	5	2,665.00	4,051.00	45.00	233.75	-na-	38.00	59.75	67.00 4,494.50							
	8	1,584.00	4	2,132.00	3,716.00	45.00	233.75	-na-	38.00	59.75	67.00 4,159.50							
	9	1,782.00	3	1,599.00	3,381.00	45.00	233.75	-na-	38.00	59.75	67.00 3,824.50							
	10	1,980.00	2	1,066.00	3,046.00	45.00	233.75	-na-	38.00	59.75	67.00 3,489.50							
	11	2,178.00	1	533.00	2,711.00	45.00	233.75	-na-	38.00	59.75	67.00 3,154.50							

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$389 Undergraduate / \$389 Graduate and Law.
- (3) Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- (4) Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting.
- (5) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (6) Students coded as international undergraduates will be assessed a \$200 fee during the regular academic year.

UNIVERSITY of OREGON**2016-17 Academic Year Part-Time, Non-Matriculated Student Tuition and Required Fees - Per Term****Combination Course Level**

Part-Time Students 1 - 8 Credit Hours	Course Level <i>100-499</i>		Course Level <i>500 Plus</i>		Total Tuition	Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Total Tuition & Fees
	Credit Hour	Tuition	Credit Hour	Tuition								

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

UNIVERSITY of OREGON

2017 Summer Part-Time, Non-Matriculated Student Tuition and Required Fees

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	Course Level 100-499		Course Level 500 Plus		Total Tuition Fee	Incidental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Total Tuition & Fees	
	Credit Hour	Tuition	Credit Hour	Tuition								
1	1	226.00	0	0.00	226.00	34.00	58.00	-na-	38.00	59.75	67.00	482.75
	0	0.00	1	383.00	383.00	34.00	58.00	-na-	38.00	59.75	67.00	639.75
2	2	389.00	0	0.00	389.00	34.00	58.00	-na-	38.00	59.75	67.00	645.75
	0	0.00	2	694.00	694.00	34.00	58.00	-na-	38.00	59.75	67.00	950.75
	1	226.00	1	383.00	609.00	34.00	58.00	-na-	38.00	59.75	67.00	865.75
3	3	552.00	0	0.00	552.00	34.00	58.00	-na-	38.00	59.75	67.00	808.75
	0	0.00	3	1,005.00	1,005.00	34.00	58.00	-na-	38.00	59.75	67.00	1,261.75
	1	226.00	2	694.00	920.00	34.00	58.00	-na-	38.00	59.75	67.00	1,176.75
	2	389.00	1	383.00	772.00	34.00	58.00	-na-	38.00	59.75	67.00	1,028.75
4	4	715.00	0	0.00	715.00	34.00	58.00	-na-	38.00	59.75	67.00	971.75
	0	0.00	4	1,316.00	1,316.00	34.00	58.00	-na-	38.00	59.75	67.00	1,572.75
	1	226.00	3	1,005.00	1,231.00	34.00	58.00	-na-	38.00	59.75	67.00	1,487.75
	2	389.00	2	694.00	1,083.00	34.00	58.00	-na-	38.00	59.75	67.00	1,339.75
	3	552.00	1	383.00	935.00	34.00	58.00	-na-	38.00	59.75	67.00	1,191.75
5	5	878.00	0	0.00	878.00	34.00	58.00	-na-	38.00	59.75	67.00	1,134.75
	0	0.00	5	1,627.00	1,627.00	34.00	58.00	-na-	38.00	59.75	67.00	1,883.75
	1	226.00	4	1,316.00	1,542.00	34.00	58.00	-na-	38.00	59.75	67.00	1,798.75
	2	389.00	3	1,005.00	1,394.00	34.00	58.00	-na-	38.00	59.75	67.00	1,650.75
	3	552.00	2	694.00	1,246.00	34.00	58.00	-na-	38.00	59.75	67.00	1,502.75
	4	715.00	1	383.00	1,098.00	34.00	58.00	-na-	38.00	59.75	67.00	1,354.75
6	6	1,041.00	0	0.00	1,041.00	34.00	58.00	-na-	38.00	59.75	67.00	1,297.75
	0	0.00	6	1,938.00	1,938.00	34.00	58.00	-na-	38.00	59.75	67.00	2,194.75
	1	226.00	5	1,627.00	1,853.00	34.00	58.00	-na-	38.00	59.75	67.00	2,109.75
	2	389.00	4	1,316.00	1,705.00	34.00	58.00	-na-	38.00	59.75	67.00	1,961.75
	3	552.00	3	1,005.00	1,557.00	34.00	58.00	-na-	38.00	59.75	67.00	1,813.75
	4	715.00	2	694.00	1,409.00	34.00	58.00	-na-	38.00	59.75	67.00	1,665.75
	5	878.00	1	383.00	1,261.00	34.00	58.00	-na-	38.00	59.75	67.00	1,517.75
7	7	1,204.00	0	0.00	1,204.00	34.00	58.00	-na-	38.00	59.75	67.00	1,460.75
	0	0.00	7	2,249.00	2,249.00	34.00	58.00	-na-	38.00	59.75	67.00	2,505.75
	1	226.00	6	1,938.00	2,164.00	34.00	58.00	-na-	38.00	59.75	67.00	2,420.75

UNIVERSITY of OREGON

2017 Summer Part-Time, Non-Matriculated Student Tuition and Required Fees

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	Course Level 100-499		Course Level 500 Plus		Total Tuition & Fees							
	Credit Hour	Tuition	Credit Hour	Tuition		Total Tuition	Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee
2	2	389.00	5	1,627.00	2,016.00	34.00	58.00	-na-	38.00	59.75	67.00	2,272.75
	3	552.00	4	1,316.00	1,868.00	34.00	58.00	-na-	38.00	59.75	67.00	2,124.75
	4	715.00	3	1,005.00	1,720.00	34.00	58.00	-na-	38.00	59.75	67.00	1,976.75
	5	878.00	2	694.00	1,572.00	34.00	58.00	-na-	38.00	59.75	67.00	1,828.75
	6	1,041.00	1	383.00	1,424.00	34.00	58.00	-na-	38.00	59.75	67.00	1,680.75
8	8	1,367.00	0	0.00	1,367.00	34.00	58.00	-na-	38.00	59.75	67.00	1,623.75
	0	0.00	8	2,560.00	2,560.00	34.00	58.00	-na-	38.00	59.75	67.00	2,816.75
	1	226.00	7	2,249.00	2,475.00	34.00	58.00	-na-	38.00	59.75	67.00	2,731.75
	2	389.00	6	1,938.00	2,327.00	34.00	58.00	-na-	38.00	59.75	67.00	2,583.75
	3	552.00	5	1,627.00	2,179.00	34.00	58.00	-na-	38.00	59.75	67.00	2,435.75
	4	715.00	4	1,316.00	2,031.00	34.00	58.00	-na-	38.00	59.75	67.00	2,287.75
	5	878.00	3	1,005.00	1,883.00	34.00	58.00	-na-	38.00	59.75	67.00	2,139.75
	6	1,041.00	2	694.00	1,735.00	34.00	58.00	-na-	38.00	59.75	67.00	1,991.75
	7	1,204.00	1	383.00	1,587.00	34.00	58.00	-na-	38.00	59.75	67.00	1,843.75
9	9	1,530.00	0	0.00	1,530.00	34.00	58.00	-na-	38.00	59.75	67.00	1,786.75
	0	0.00	9	2,871.00	2,871.00	34.00	58.00	-na-	38.00	59.75	67.00	3,127.75
	1	226.00	8	2,560.00	2,786.00	34.00	58.00	-na-	38.00	59.75	67.00	3,042.75
	2	389.00	7	2,249.00	2,638.00	34.00	58.00	-na-	38.00	59.75	67.00	2,894.75
	3	552.00	6	1,938.00	2,490.00	34.00	58.00	-na-	38.00	59.75	67.00	2,746.75
	4	715.00	5	1,627.00	2,342.00	34.00	58.00	-na-	38.00	59.75	67.00	2,598.75
	5	878.00	4	1,316.00	2,194.00	34.00	58.00	-na-	38.00	59.75	67.00	2,450.75
	6	1,041.00	3	1,005.00	2,046.00	34.00	58.00	-na-	38.00	59.75	67.00	2,302.75
	7	1,204.00	2	694.00	1,898.00	34.00	58.00	-na-	38.00	59.75	67.00	2,154.75
10	8	1,367.00	1	383.00	1,750.00	34.00	58.00	-na-	38.00	59.75	67.00	2,006.75
	10	1,693.00	0	0.00	1,693.00	34.00	58.00	-na-	38.00	59.75	67.00	1,949.75
	0	0.00	10	3,182.00	3,182.00	34.00	58.00	-na-	38.00	59.75	67.00	3,438.75
	1	226.00	9	2,871.00	3,097.00	34.00	58.00	-na-	38.00	59.75	67.00	3,353.75
	2	389.00	8	2,560.00	2,949.00	34.00	58.00	-na-	38.00	59.75	67.00	3,205.75
	3	552.00	7	2,249.00	2,801.00	34.00	58.00	-na-	38.00	59.75	67.00	3,057.75
	4	715.00	6	1,938.00	2,653.00	34.00	58.00	-na-	38.00	59.75	67.00	2,909.75
	5	878.00	5	1,627.00	2,505.00	34.00	58.00	-na-	38.00	59.75	67.00	2,761.75
	6	1,041.00	4	1,316.00	2,357.00	34.00	58.00	-na-	38.00	59.75	67.00	2,613.75
	7	1,204.00	3	1,005.00	2,209.00	34.00	58.00	-na-	38.00	59.75	67.00	2,465.75
	8	1,367.00	2	694.00	2,061.00	34.00	58.00	-na-	38.00	59.75	67.00	2,310.75

UNIVERSITY of OREGON

2017 Summer Part-Time, Non-Matriculated Student Tuition and Required Fees

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	<i>Course Level</i>		<i>Course Level</i>		Incidental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Total Tuition & Fees						
	<i>100-499</i>		<i>500 Plus</i>													
	Credit Hour	Tuition	Credit Hour	Tuition												
	9	1,530.00	1	383.00	1,913.00	34.00	58.00	-na-	38.00	59.75	67.00 2,169.75					
11	11	1,856.00	0	0.00	1,856.00	34.00	58.00	-na-	38.00	59.75	67.00 2,112.75					
	0	0.00	11	3,493.00	3,493.00	34.00	58.00	-na-	38.00	59.75	67.00 3,749.75					
	1	226.00	10	3,182.00	3,408.00	34.00	58.00	-na-	38.00	59.75	67.00 3,664.75					
	2	389.00	9	2,871.00	3,260.00	34.00	58.00	-na-	38.00	59.75	67.00 3,516.75					
	3	552.00	8	2,560.00	3,112.00	34.00	58.00	-na-	38.00	59.75	67.00 3,368.75					
	4	715.00	7	2,249.00	2,964.00	34.00	58.00	-na-	38.00	59.75	67.00 3,220.75					
	5	878.00	6	1,938.00	2,816.00	34.00	58.00	-na-	38.00	59.75	67.00 3,072.75					
	6	1,041.00	5	1,627.00	2,668.00	34.00	58.00	-na-	38.00	59.75	67.00 2,924.75					
	7	1,204.00	4	1,316.00	2,520.00	34.00	58.00	-na-	38.00	59.75	67.00 2,776.75					
	8	1,367.00	3	1,005.00	2,372.00	34.00	58.00	-na-	38.00	59.75	67.00 2,628.75					
12	9	1,530.00	2	694.00	2,224.00	34.00	58.00	-na-	38.00	59.75	67.00 2,480.75					
	10	1,693.00	1	383.00	2,076.00	34.00	58.00	-na-	38.00	59.75	67.00 2,332.75					
	12	2,019.00	0	0.00	2,019.00	34.00	58.00	-na-	38.00	59.75	67.00 2,275.75					
	0	0.00	12	3,804.00	3,804.00	34.00	58.00	-na-	38.00	59.75	67.00 4,060.75					
	1	226.00	11	3,493.00	3,719.00	34.00	58.00	-na-	38.00	59.75	67.00 3,975.75					
	2	389.00	10	3,182.00	3,571.00	34.00	58.00	-na-	38.00	59.75	67.00 3,827.75					
	3	552.00	9	2,871.00	3,423.00	34.00	58.00	-na-	38.00	59.75	67.00 3,679.75					
	4	715.00	8	2,560.00	3,275.00	34.00	58.00	-na-	38.00	59.75	67.00 3,531.75					
	5	878.00	7	2,249.00	3,127.00	34.00	58.00	-na-	38.00	59.75	67.00 3,383.75					
	6	1,041.00	6	1,938.00	2,979.00	34.00	58.00	-na-	38.00	59.75	67.00 3,235.75					
	7	1,204.00	5	1,627.00	2,831.00	34.00	58.00	-na-	38.00	59.75	67.00 3,087.75					
	8	1,367.00	4	1,316.00	2,683.00	34.00	58.00	-na-	38.00	59.75	67.00 2,939.75					
	9	1,530.00	3	1,005.00	2,535.00	34.00	58.00	-na-	38.00	59.75	67.00 2,791.75					
	10	1,693.00	2	694.00	2,387.00	34.00	58.00	-na-	38.00	59.75	67.00 2,643.75					
	11	1,856.00	1	383.00	2,239.00	34.00	58.00	-na-	38.00	59.75	67.00 2,495.75					

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$389 Undergraduate / \$389 Graduate and Law.
- (3) Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- (4) Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting.
- (5) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (6) Students coded as international undergraduates will be assessed a \$150 fee during the summer term.

UNIVERSITY of OREGON**2017 Summer Part-Time, Non-Matriculated Student Tuition and Required Fees****Combination Course Level**

Part-Time Students 1 - 8 Credit Hours	Course Level <i>100-499</i>		Course Level <i>500 Plus</i>		Total Tuition	Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Total Tuition & Fees
	Credit Hour	Tuition	Credit Hour	Tuition								

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jmonroe@uoregon.edu) at 541-346-2085.



BOARD OF TRUSTEES OF THE UNIVERSITY OF OREGON

**POLICIES ON TUITION, MANDATORY
ENROLLMENT FEES AND OTHER CHARGES,
FINES, AND FEES**

PROPOSED

2016-17 ACADEMIC YEAR
2017 SUMMER SESSION

For approval by the Board of Trustees of the University of Oregon

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AUTHORITY

Board of Trustees of the University of Oregon

Under ORS 352.102, the Board of Trustees (Trustees or Board) may authorize, establish, eliminate, collect, manage, use in any manner and expend all revenue derived from tuition and mandatory enrollment fees.

In determining tuition and mandatory enrollment fees for undergraduate students who are enrolled in a degree program and are qualified to pay resident tuition, the Trustees may not increase the total of tuition and mandatory enrollment fees by more than five percent annually unless the Board first receives approval from the Higher Education Coordinating Commission or the Legislative Assembly.

Under ORS 352.105, the Board will also collect mandatory Incidental Fees upon the request of the ASUO under a process established by the ASUO in consultation with the Trustees. Mandatory Incidental Fees collected by the Board will be allocated by the recognized student government. The mandatory Incidental Fee proposed by the ASUO, uses of the fee or decision to modify an existing fee may be refused by the Board of Trustees or the universityUniversity President if one determines that:

- The recognized student government assessed or allocated the mandatory incidental fees in violation of applicable local, state or federal law;
- The allocation conflicts with a preexisting contractual financial commitment;
- The total mandatory incidental fees budget is an increase of more than five percent over the level of the previous year; or
- The fee request is not advantageous to the cultural or physical development of students.

Under ORS 352.107(1)(d), the Board may establish, collect and use charges, fines and fees for services, facilities, operations and programs. This provision does not cover tuition and mandatory enrollment fees or incidental fees, but it covers every other charge, fine or fee that could be established.

TUITION AND FEE POLICIES FOR 2016-17

Tuition

Tuition for students enrolled in a program is established based on state-appropriated funds per full-time equivalent student, the financial needs of the University, market comparators, student classification (including, but not limited to, undergraduate, graduate and doctoral), residency, credit hours taken, degree program, and other factors. In determining tuition for undergraduate students who are enrolled in a degree program and are qualified to pay resident tuition:

- (1) The Board of Trustees may not increase the total of tuition and mandatory enrollment fees by more than five percent annually unless the board first receives approval from:
 - a) The Higher Education Coordinating Commission; or
 - b) The Legislative Assembly.
- (2) The Board of Trustees shall attempt to limit annual increases in tuition and mandatory enrollment fees for undergraduate students who are enrolled in a degree program and have established residency in Oregon to a percentage that is not greater than the percentage increase in the Higher Education Price Index, as compiled by the Commonfund Institute.

The Board of Trustees may not delegate authority to determine tuition for undergraduate students who are enrolled in a degree program and are qualified to pay resident tuition. Revenues derived from tuition may be managed and used in any manner.

~~Non-admitted, part-time students enrolling for a combination of undergraduate and graduate courses are assessed tuition using the rates for each respective classification and fees based on the undergraduate fee tables for total enrolled credits during summer. During the regular academic year, tuition and fees are assessed based on the student's classification level, regardless of course level. Non-admitted, part time students enrolling for a combination of undergraduate and graduate courses are assessed tuition using the rates for each respective classification and fees based on the undergraduate fee tables for total enrolled credits.~~

Tuition may be established for any University program and may vary by regular academic year, summer session, continuing education programs, and other programs.

- **Academic Year:** Charges assessed to students during the academic year are comprised of tuition, mandatory enrollment fees, and all other student fees. ~~During the regular academic year, tuition and fees are assessed based on the student's classification level, regardless of course level. During the summer, non-admitted, part-time students enrolling for a combination of undergraduate and graduate courses are assessed tuition using the rates for each respective classification and fees based on the undergraduate fee tables for total enrolled credits~~
- **Summer Session:** For summer session programs, tuition is typically assessed on a per-credit hour basis or aligned to the preceding academic year's structure. The University may choose to make a residency determination for summer term. Tuition rates in the summer session may differ from the academic year. ~~During the summer, non-admitted, part-time students enrolling for a combination of undergraduate and graduate courses are assessed tuition using the rates for each respective classification and fees based on the undergraduate fee tables for total enrolled credits.~~
- **Continuing Education:** Generally, rates are set no lower than necessary to cover direct plus indirect costs.

Fees

Mandatory Enrollment Fees

A fee is a mandatory enrollment fee if it is required to be paid as a condition of enrollment in the University by every enrolled student. In determining mandatory enrollment fees for undergraduate students who are enrolled in a degree program and are qualified to pay resident tuition:

- (1) The Board of Trustees may not increase the total of tuition and mandatory enrollment fees by more than five percent annually unless the board first receives approval from:
 - a) The Higher Education Coordinating Commission; or
 - b) The Legislative Assembly.
- (2) The Board of Trustees shall attempt to limit annual increases in tuition and mandatory enrollment fees for undergraduate students who are enrolled in a degree program and have established residency in Oregon to a percentage that is not greater than the percentage increase in the Higher Education Price Index, as compiled by the Commonfund Institute.

The Board of Trustees may not delegate authority to determine mandatory enrollment fees for undergraduate students who are enrolled in a degree program and are qualified to pay resident tuition. For Academic Year 2016-17, mandatory enrollment fees are the Building, Health Service, Incidental, Recreation Center and Student Union Fees. The University has the option of assessing mandatory enrollment fees during the summer session at rates comparable to those assessed in the academic year.

1. ***Building Fee:*** The Building Fee is used to fund the construction and provide debt service for capital projects, primarily those associated with student centers, health centers, and recreational facilities.
- ***Incidental Fee:*** Incidental Fee recommendations for Academic Year 2016-17 were approved by student committees and forwarded to the President of the University for endorsement in accordance with [UO Policy 580.010.0080-90OAR 580-010-0090](#). Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- ***Health Services Fee:*** The Health Service Fee is used to support student health and counseling services. Students enrolled in the [UO](#) Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- ***Recreation Center Fees; Student Union Fee:*** The Recreation Center Fee and the Student Union Fee are used to fund the construction, debt service, maintenance, and operation costs of the student centers.

Student Residency

A resident student is one who fulfills requirements established by the Inter-Institutional Residency Compact between and among the seven public universities in Oregon. [Graduate students who have a teaching, research, or administrative Graduate Teaching Fellowship or ,are supported by an eligible training grant or graduate fellowship, or have a Teaching Grant are converted to resident status for tuition and fee purposes.](#) [Graduate students who have a Graduate Teaching Fellowship, Research Assistantship, Administrative Assistantship, are supported by an eligible training grant or graduate fellowship, or have a Teaching Grant are converted to resident status for enrollment fee purposes.](#)

All Other Fees

Other fees include all charges, fines and fees that are neither tuition nor mandatory enrollment fees. The Board of Trustees, the President, or designee may establish these fees and use them for services, facilities, operations, and programs.

- ***The Matriculation Fee:*** The Matriculation Fee is a one-time fee charged to newly admitted students upon enrollment. This fee is a one-time assessment and was developed to reduce the large number of enrollment-related fees for [student orientation](#), course scheduling (drop/add fees), transcripts, degree applications, and re-enrollment. The fees are also used to support academic programming for freshman interest groups and learning communities. [The University does not charge students for placement exams for regular academic courses.](#)
- ***Undergraduate International Student Fee:*** The University sets the international student services fee to provide a set of services and programming to support international students. The fee supports services related to academic support; enrollment services; increased immigration compliance and reporting as required by the federal government (such as SEVIS II); personal and cultural counseling and advising; and accelerated planning and delivery of new programs.
- ***Laboratory and Course Fees:*** Laboratory and course fees must be published. Generally, laboratory and course fees are limited to fees for equipment, materials, or ancillary services consumed by the student as a part of course instruction where the equipment or material is not readily available for purchase through a private source.
- ***Other Charges, Fees and Fines for Services, Facilities, Operations and Programs:*** The level of charges, fines and fees should be at least sufficient to ensure recovery associated direct and indirect costs. Some charges, fines and fees may be established at a level to deter conduct that is contrary to University policies and standards or applicable law. Charges, fees and fines are for purposes such as the following: auxiliary services such as housing, food services, and parking; use of facilities; athletics and other tickets and events; and violation of policies and standards, such as late fines for library books and parking fines.
- ***Application Fee:*** The President or designee determines application fees. The University may assess greater application fees for admission to selected programs or schools. The relevant application fee must be received before the application will be evaluated. Application fees are not refundable.

Undergraduate Application Fee Waiver Program: The President or designee may, upon request, waive the application fee for first-time freshmen or transfer students who, at the time of application, demonstrate high financial need, as evidenced by:

- Participation in a free or reduced school lunch program;
- Pell-eligible status provided on FAFSA-related documents;
- Involvement in TRIO-type college preparatory programs (e.g., Upward Bound, Talent Search, EOC, HEP);
- State of Oregon or U.S. public assistance; College Board fee waiver; or
- Submission of a College Board, NACAC, or Foster Youth Tuition and Fee waiver; or
- Other factors illustrating financial hardship, at the discretion of the Office of Admissions.

No applicant will be granted a fee waiver unless they are determined to have genuine financial need. Prospective students who are classified as international applicants are not eligible for an application fee waiver. However, undocumented Oregon high school students who are potentially eligible for the state's Tuition Equity Program can be granted a waiver on a case-by-case basis. The Office of Admissions administers the application fee waiver program, and its Director may add, remove or modify methods of confirmation as needed over time.

To request an application for Application Fee waiver, go to:
<http://admissions.uoregon.edu/counselors/feedeferral>.

The student must complete the form and, as appropriate, obtain needed signatures to confirm her/his status.

Graduate Application Fee Waiver: A limited number of waivers of the graduate application fee are available for graduate applicants who are:

- An admitted graduate student or an applicant that has already paid the UO graduate admission application fee for the same academic year;
- An employee eligible for staff tuition rates;
- A participant in an undergraduate research program for minority students;
- A participant in a service-based organization such as the Peace Corps ~~or the US armed services~~;
- Active member, reservist or veteran of the U.S. armed services;
- Eligible for a waiver on the basis of financial need.

The Graduate School administers the graduate application fee waiver program. Applicants may request a waiver as part of the online application for Graduate School admission.

Post-baccalaureate, Non-graduate Student Classification

A holder of an accredited baccalaureate degree who has not been admitted to a graduate degree program and who submits an official application for admission to pursue a second baccalaureate degree or enroll in course work not to be used for credit toward a graduate degree is called a *post baccalaureate, non-graduate student* and is assessed tuition at undergraduate rates. Baccalaureate degree holders who are not admitted to post baccalaureate, non-graduate status will be assessed graduate tuition rates.

Baccalaureate degree holders who are admitted to post baccalaureate, non-graduate status are ineligible for graduate credits taken while in this status. However, in individual cases, the University may allow the reservation of credits toward the University's graduate programs. Graduate credits reserved in combination as an undergraduate and post baccalaureate, non-graduate may not exceed 15 credits.

Students who are admitted to an advanced degree program may convert to post baccalaureate, non-graduate student status ~~only upon approval of the Provost or designee with voluntary relinquishment of graduate status upon approval of the Graduate School~~, but only if the student has not been disqualified from the advanced degree program for academic or conduct reasons, ~~or a request is approved by the dean of the Graduate School for voluntary relinquishment of graduate status~~.

Students who are admitted to a graduate certificate program are not eligible for the post baccalaureate, non-graduate student status. Graduate tuition rates ~~are applicable whether or not students in the program seek graduate credit apply~~.

SCHOLARSHIP AND TUITION REMISSION POLICIES

The University's commitment to the 40-40-20 goal described in ORS.009 is achieved through an array of scholarship and financial aid programs and policies. These programs and policies promote the ~~university~~University's goals of providing accessibility to high-quality higher education.

Student Financial Aid Programs

The combined aid for a student may not exceed the cost of attendance for that student, except as approved by the President or designee. The ~~u~~University's student financial aid offerings are comprised of programs similar to others offered across the country (often referred to as "fee waivers" or "tuition discounts") enhanced by initiatives specific to the University or the state of Oregon. As an enrollment management tool, programmatic student aid allows the University to target specific campus enrollment goals including recruitment of needy or meritorious students, international students, athletes, and other student populations. The following are summaries of University student financial aid programs:

Diversity Programs

- **University of Oregon Diversity Initiatives**
 - *Criteria:* These initiatives are open to all admitted students, resident or nonresident, undergraduate, graduate, or law. The programs may consider different factors in making awards and may offer financial aid programs that support the ~~university~~University's commitment to diversity and supports its educational mission.

- *Awards:* The University may make partial or full scholarships based on need or to expand the number of students who receive at least some funding support. Awards are specific to the University of Oregon, and students may not take a scholarship with them if they move to another institution.

International Recruitment Programs

- **International Fee Remission Program**
 - *Criteria:* This program is for admitted undergraduate or graduate students with international student status.
 - *Awards:* Awards may vary in amount but cannot exceed the total amount of the fee. The University has the option to remit all or a portion of this fee.
- **Cultural Service Program**
 - *Criteria:* This program is for admitted undergraduate or graduate students with international student status who: are competitively selected on the basis of academically meritorious achievement; and fulfill the community service requirements of the program while receiving the award.
 - *Awards:* Awards may vary in amount but cannot exceed the total nonresident undergraduate or graduate tuition and mandatory enrollment fees. Remission of mandatory enrollment fees is at the universityUniversity's option.

International Exchanges

- **IE3 Global Programs**
 - *Criteria:* This program is for students who are attending University of Oregon as a part of an exchange program managed by IE3 Global and approved by the University of Oregon.
 - *Awards:* Awards may consist of remission of all or some of the Enrollment Fees, depending upon the reciprocal agreement under which the student is enrolled.

Contract and Grant

- **Contract and Grant: Academic Year**
 - *Criteria:* This provision is for students who participate in specific courses or programs during the academic year funded by grant or contract with an outside agency or firm.

- *Awards:* Awards are generally for remission of tuition only, depending upon agreement with the granting agency.
- **Contract and Grant: Summer Session**
 - *Criteria:* This provision is for students who participate in specific courses or programs during the summer session funded by grant or contract with an outside agency or firm.
 - *Awards:* Awards are generally for remission of tuition only, depending upon agreement with the granting agency.

University of Oregon Tuition Grant

- *Criteria:* The University of Oregon Tuition Grant is a need-based tuition grant program available to qualified Oregon resident undergraduates.
- *Awards:* These supplemental tuition grants may not exceed the total Tuition assessed for the regular academic year.

Veteran Fee Remissions

VOYAGER Fee Remission

The Voyager Tuition Assistance Program (Voyager) was implemented in the Fall of 2005 in response to a direct gubernatorial request and is intended for National Guard and Reservists who have been in an area of hostility since 9/11.

- *Criteria:* The VOYAGER fee remissions are for Oregon residents who are members of the National Guard or Reserves and were deployed in an area of military combat since September 11, 2001. This fee remission is for full-time students pursuing their initial bachelor's degree. Students must submit a Free Application for Federal Student Aid annually and continue to maintain satisfactory academic progress to maintain eligibility.
- *Awards:* Award is the difference between the National Guard and Reserves tuition benefit of \$4,500 or the VA Chapter 33 Tuition Fee benefit and total enrollment fees. Students are responsible for securing the National Guard or Reserves tuition benefit. Duration of the VOYAGER award is four years excepting those five-year degree programs as documented in the University of Oregon catalog. Students are not eligible for the award once they earn fifteen credits above the minimum number of credits required by the degree.

Veterans' Dependent Tuition Waiver

- *Criteria:* The Veterans' Dependent tuition waiver is for qualified students admitted to a baccalaureate or master's degree program. A qualified student is a child (includes adopted child or stepchild), spouse or an ~~unremarried~~-surviving spouse who has not remarried of a service member or a child of a Purple Heart recipient.
 - The service member is one who:
 - Died on active duty;
 - Has a 100% service-connected disability rating as certified by the United States Department of Veterans Affairs or by any branch of the Armed Forces of the United States; or
 - Died as a result of a military service-connected disability.
 - The Purple Heart recipient is a person, alive or deceased, who:
 - Was relieved or discharged from service in the Armed Forces of the United States with either an honorable discharge or a general discharge under honorable conditions; and
 - Was awarded the Purple Heart in 2001 or thereafter for wounds received in combat.
- An eligible child must be 23 years of age or younger at the time the child applies for the waiver. A child who is older than 23 years of age is eligible for a waiver for a master's degree program if the child:
 - Applied for and received a waiver for a baccalaureate degree when the child was 23 years of age or younger; and
 - Applied for a master's program waiver within 12 months of receiving a baccalaureate degree.

The qualifying student must meet Oregon residency requirements.

- *Awards:* The award may be granted for credit hours for courses that are offered at the University of Oregon. The award does not cover other mandatory enrollment and course specific fees. The maximum waiver granted under this remission program shall be:
 - The total number of attempted credit hours equal to four years of full-time attendance for a baccalaureate degree; and
 - The total number of attempted credit hours equal to two years of full-time attendance for a master's degree.
- Notwithstanding sections 1 and 2 of this paragraph, a waiver may not exceed the total number of credit hours the qualified student needs to graduate with a baccalaureate or a master's degree. Transferred credit hours accepted for a degree program may or may not count toward the total credit hours needed for degree completion.
 1. The amount of tuition waived may be reduced by the amount of any federal aid scholarships or grants, awards from the Oregon Opportunity Grant program

established under ORS 348.205, or any other aid from the eligible post-secondary institution, received by the qualified student.

2. The amount of tuition waived may not be reduced by the amount of any Survivors' and Dependents' Educational Assistance under 38 U.S.C. Chapter 35 paid to a qualified student.
3. Awards to children of Purple Heart recipients apply only to students admitted as new but not continuing for Fall 2013 or thereafter.
4. Please, visit the University of Oregon webpage at <http://brp.uoregon.edu/special-fees-fines-book> for additional program information and application process.

Nonresident Veteran Resident Tuition

The Nonresident Veteran Resident Tuition is a tuition reduction for qualified students who are not Oregon residents and who are attending classes as an admitted undergraduate or graduate student at the university if the student:

- Served in the Armed Forces of the United States;
 - Was relieved or discharged from that service with either an honorable discharge or a general discharge under honorable conditions as shown on an original or certified copy of the student's DD-214; and
 - Provides proof that the student has established a physical presence in Oregon within 12 months of being enrolled at the University of Oregon.
- *Award:* Qualified students admitted as new but not continuing undergraduate students for the Fall 2013 term or later are charged tuition and fees no greater than the resident rate with the following listed qualifications:
- A student who served in the Armed Forces of the United States *and* who receives federal tuition benefits in excess of the tuition and fees charged under this policy shall pay tuition and fees equal to the federal tuition benefits received.
 - Distance education and self-support courses as identified by the ~~university~~University are excluded from this discount.
 - If a nonresident student is otherwise eligible for tuition benefits under this discount and receiving federal vocational rehabilitation education benefits, that student shall pay full nonresident tuition and fees charged by the University of Oregon.

Qualified graduate students admitted as new but not continuing graduate students for the Fall 2014 term or later are charged tuition and fees no greater than the resident rate with the following listed qualifications:

- A student who served in the Armed Forces of the United States *and* who receives federal tuition benefits in excess of the tuition and fees charged under this policy shall pay tuition and fees equal to the federal tuition benefits received.
- Distance education and self-support courses as identified by the ~~university~~University are excluded from this discount.
- If a nonresident student is otherwise eligible for tuition benefits under this discount and receiving federal vocational rehabilitation education benefits, that student shall pay full nonresident tuition and fees charged by the University of Oregon.

Foster Youth Tuition Waiver

The Foster Youth Tuition and Fee Waiver originated with the passage of HB 3471 in the 2011 Regular Session of the Oregon Legislative Assembly and is intended to “increase access to higher education for current and former foster children by providing a Tuition and Fee Waiver” to minimize the amount of tuition absorbed by the student. It was further amended by HB 2095 in the 2013 Regular Session to align the definition of “former foster youth” with the federal standard.

- *Criteria :* The Foster Youth Tuition and Fee Waiver is open to qualified current and former foster children enrolled as undergraduate students within the ~~university~~University for the purposes of pursuing an initial undergraduate degree (as evidenced by admission into an undergraduate degree program). This program waives tuition and fees for current and former foster youth who enroll prior to reaching 25 years of age until the student receives “the equivalent of four years of undergraduate education.”
- To qualify for the program, the student must:
 - Have spent at least 180 days in substitute care after age 14, was not dismissed from care prior to reaching 16 years of age and either left foster care (had ward ship terminated) or completed high school/GED within the previous 3 years; and
 - Be admitted to an undergraduate degree program and enroll prior to reaching 25 years of age; and
 - Submit a completed FAFSA (Free Application for Federal Student Aid) for each academic year he/she is eligible for the program; and
 - For years after the first academic year at an institution of higher education, have completed a minimum of 30 volunteer service hours in the previous academic year performing community service activities such as mentoring foster youth or assisting in the provision of peer support service activities, according to policies developed by the institution of higher education at which the current or former foster child is enrolled.
- *Awards:*

1. A qualified student for The Foster Youth Tuition and Fee Waiver is entitled to waiver of tuition and fees as noted below:
 - a. Tuition for academic credit courses (at base or differential rates depending upon program to which student is admitted) but not for noncredit courses.
 - b. Mandatory enrollment fees: building, incidental, health service, recreation center, or other mandatory fees that may be added from time to time.
 - c. Fees required for instruction related services such as lab or course fees that are assessed upon registration for a particular course.
 - d. The waiver excludes all other charges, fees and fines for such as residence hall room and board, dining services, parking fees and fines, library fines, etc. In addition, text books and other course materials not assessed as part of a course fee are also excluded. Fees considered as "pass through" fees, paid to an outside provider, are exempt from the Tuition and Fee Waiver.
2. Eligible students may receive the Foster Youth Tuition and Fee Waiver for up to 12 terms of full-time study or the equivalent. Attendance at less than full-time will be prorated accordingly.
3. If a student meets all other criteria for eligibility, but does not require the Foster Youth Tuition and Fee Waiver, the student shall remain eligible until the student receives the equivalent of 4 years of undergraduate education.
4. As noted previously, to be considered eligible for this program, the student must complete and submit a FAFSA for each academic year they are eligible for the program. Awards made under The Foster Youth Tuition and Fee Waiver shall be applied after the following:
 - a. Any federal Pell or Supplemental Educational Opportunity Grants (SEOG)
 - b. Oregon Opportunity Grant established under ORS 384.205
 - c. Any other gift, grant or scholarship received from the institution of higher education which may be applied to the tuition and fees covered under this program.
5. For purposes of this program, non-tuition scholarships from sources outside of the universityUniversity, which pass through either OSAC or the institution, are not included in the calculation of the tuition and fee waiver award amount.

Definition of Terms: For purposes of this waiver, the following terms are defined as follows: A "former foster child" is defined as an individual who, for a total of six or more months while between 14 and 21 years of age, was:

- A ward of the court pursuant to ORS 419B.100(1)(b) to (e) and in the legal custody of the Oregon Department of Human Services (or one of the nine federally recognized Tribes in Oregon) for out-of-home placement and not dismissed from care before reaching 16 years of age; or
- An Indian child subject to the Indian Child Welfare Act (25 U.S.C. 1901 et seq.), under the jurisdiction of a tribal court for out-of-home placement and not dismissed from care before reaching 16 years of age.

The “equivalent of 4 years of undergraduate education” and “equivalent of 4 academic years” is defined as up to 12 terms of full time study or the equivalent. Attendance at less than full-time will be prorated, accordingly.

Please, visit the University of Oregon webpage at <http://brp.uoregon.edu/special-fees-fines-book> for additional program information and application process.

Tuition Equity

The 2013 Oregon Legislature passed the OUS-supported Tuition Equity Act. The Tuition Equity Act, as outlined in House Bill 2787 (2013), became law on April 2, 2013, and exempts the following students from paying nonresident tuition and fees for enrollment in Oregon’s public universities:

1. Students who are not citizens or lawful permanent residents of the United States provided the student:
 - a. During each of the three years immediately prior to receiving a high school diploma or leaving school before receiving a high school diploma, attended an elementary or a secondary school in Oregon;
 - b. During each of the five years immediately prior to receiving a high school diploma or leaving school before receiving a high school diploma, attended an elementary or a secondary school in any state or territory of the United States, the District of Columbia or the Commonwealth of Puerto Rico;
 - c. No more than three years before initially enrolling in an Oregon public university, received a high school diploma from a high school in this state or received the equivalent of a high school diploma (such as a GED); and
 - d. Shows intention to become a citizen or a lawful permanent resident of the United States by submitting to the public university the student attends or plans to attend;
 - e. An official copy of the student’s application to register with a federal immigration program or federal deportation deferral program or a statement of intent that the student will seek to obtain citizenship as permitted under federal law; and
 - f. An affidavit stating that the student has applied for a federal individual taxpayer identification number or other official federal identification document.
2. Students who are financially dependent upon a person who is not a citizen or a lawful permanent resident of the United States if the student:
 - a. During each of the three years immediately prior to receiving a high school diploma or leaving school before receiving a high school diploma, attended an elementary or a secondary school in this state and resided in this state with the person upon whom the student is dependent;
 - b. During each of the five years immediately prior to receiving a high school diploma or leaving school before receiving a high school diploma, attended an elementary or a secondary school in any state or territory of the United States, the District of Columbia or the Commonwealth of Puerto Rico and resided with the person upon whom the student is dependent;

- c. No more than three years before initially enrolling in an Oregon public university, received a high school diploma from a secondary school in this state or received the equivalent of a high school diploma.
3. For a student who is not already a citizen or lawful permanent resident of the United States, shows intention to become a citizen or a lawful permanent resident of the United States by submitting to the public university the student attends or plans to attend:
 - a. An official copy of the student's application to register with a federal immigration program or federal deportation deferral program or a statement of intent that the student will seek to obtain citizenship as permitted under federal law; and
 - b. An affidavit stating that the student has applied for a federal individual taxpayer identification number or other official federal identification document.

A student will continue to qualify for exemption from nonresident tuition and fees (e.g., be able to pay in-state tuition rates) under subsection (1) or (2) above for five years after initial enrollment.

A student who is a citizen or a lawful permanent resident of the United States and who has resided outside of Oregon for more than three years while serving in the Armed Forces of the United States, but who otherwise meets the requirements of subsection (1) or (2) above, shall qualify for exemption from nonresident tuition and fees for enrollment in a public university listed in ORS 352.002 without having to reestablish residency in Oregon.

Please, visit the University of Oregon webpage at <http://brp.uoregon.edu/special-fees-fines-book> for additional program information and application process.

Other Financial Aid Programs

The ~~university~~University may create other individual financial aid programs to address enrollment management and financial aid program needs.

- *Criteria:* The University of Oregon scholarship programs are merit and/or need based awards that support the mission and goals of the ~~university~~University. These scholarships assist in the recruitment and retention of students.
- *Awards:* Scholarship amounts and eligibility criteria may vary across programs, and across academic years. These programs will be reviewed periodically to ensure that they continue to support the ~~university~~University's enrollment goals. Both resident and nonresident undergraduates will be eligible to receive funds under this program, with award amounts differing due to the difference in tuition for these groups of students. For programs where need is a consideration, use of the FAFSA data will also be considered in determining award eligibility.

Reduced Tuition Benefit for Academic and Classified Employees

Reduced Tuition Benefit for Employees

This benefit is also known as the “staff fee” privilege.

Rates: The rate for employees is 30% of resident undergraduate tuition assessed at the teaching institution, rounded to the nearest dollar. The staff fee rate will be charged at the “regular” (not differential) resident undergraduate tuition rate for employees enrolled in either undergraduate or graduate programs, up to twelve credits per term.

Fees: Charges for mandatory enrollment fees do not apply for employees using the benefit; nor are employees entitled to health services or incidental fee services through this program. No Application Fee is required for employees and no other deposit is required when registering for classes. Other fees such as lab or course fees are assessed at the full rate and no discount is provided.

Employee Eligibility: On approval of the president or designee and with the concurrence of the employee's immediate supervisor, employees appointed at half-time (.5 FTE) or more are eligible. To qualify for this fee, the employee must meet these eligibility criteria no later than the first day of classes of the term of enrollment.

For purposes of this benefit, the term “employee” may include persons with full-time courtesy appointments who provide a benefit to the institution in the form of teaching, research, or counseling, under the direction of the institution and using the facilities of the institution.

Retired employees and employees on leave are eligible for staff fee privileges. Subject to the approval of the president or designee of the teaching institution, the maximum credit limitation may be waived for retired employees and for employees on leave. See exception under Senior Citizen Tuition.

Employees on furlough or lay-off status may be eligible for staff fees in accordance with provisions of a collective bargaining agreement.

The staff fee is not available to temporary classified employees or student employees, including graduate assistants.

Institutional Eligibility: The benefit may be used at any Oregon four-year public institution. Employees who use the staff fee for courses away from their home institution are subject to staff fee policies and procedures of the instructing institution.

Excluded UO Programs: Staff fees are not applicable to self-support courses or to courses in excluded UO programs. Excluded programs are determined at the discretion of the President and the notice of exclusion must be filed with Human Resources office prior to the first day of registration for a term.

2016-17 excluded programs are:

1. Self-support courses
2. Law Program
3. Law — Conflict and Dispute Resolution (CRES)
4. Law — Environmental and Natural Resources
5. Journalism Portland Program — Strategic Communication Masters

6. Journalism Portland Program — Multimedia Journalism
7. Oregon Executive MBA
8. Applied Information Management (AIM)
9. Clark Honors College – Differential Tuition Only

12-Credit Limit and Tuition Plateaus: The maximum number of credits to which the staff fee may be applied is 12 credits per quarter or per semester. See exception for retired employees and employees on leave, Section (d) of OAR580-022-0030. For more information please go to:

<http://brp.uoregon.edu/special-fees-fines-book>. Employees enrolled for more than 12 credits in one term will pay for each additional credit at the campus published “each additional credit” tuition rate applicable to resident undergraduate or graduate students, depending upon the degree status of the employee (or family member in the case of the Reduced Tuition Benefit for Family Members and Domestic Partners of Employees). Under this benefit, there is no tuition plateau for employees using the staff fee for graduate courses; there is no fee plateau at any campus for employees, family and dependents, or retired staff.

Auditing: No tuition shall be assessed to courses enrolled in by employees with a grading option of ‘audit’. Attendance under such condition must be with the instructor’s consent and on a space-available basis. The University of Oregon maintains a record of the courses audited. Courses approved for audit by the instructor confer no credit to the student, are not charged the staff fee rate or regular tuition, and may be used in addition to courses taken using the staff fee privilege during a term. However, any applicable course, lab or material fees associated with auditing for-credit classes will be assessed by the institution and is the responsibility of the employee. This provision cannot be subdivided in conjunction with the Reduced Tuition Benefit for Family Members and Domestic Partners of Employees.

The academic term rate for employees is 30% of resident undergraduate tuition assessed at the teaching institution, rounded to the nearest dollar. The staff fee rate will be charged at the “regular” (not differential) resident undergraduate tuition rate for employees enrolled in either undergraduate or graduate programs, up to twelve credits per term.

~~Charges for mandatory enrollment fees do not apply for employees using the benefit; nor are employees entitled to health services or incidental fee services through this program. No Application Fee is required for employees and no other deposit is required when registering for classes. Other fees such as lab or course fees are assessed at the full rate and no discount is provided.~~

~~Staff fees are not applicable to self support courses or to courses in excluded UO programs. 2016-17 excluded programs are:~~

- ~~1. Self support courses~~
- ~~2. Law Program~~
- ~~3. Law — Appropriate Dispute Resolution (CRS)~~
- ~~4. Law — Environmental and Natural Resources~~
- ~~5. Journalism Portland Program — Strategic Communication Masters~~
- ~~6. Journalism Portland Program — Multimedia Journalism~~
- ~~7. Oregon Executive MBA~~
- ~~8. Applied Information Management (AIM)~~
- ~~9. Clark Honors College — Differential Tuition Only~~

~~Excluded programs are determined at the discretion of the President and the notice of exclusion must be filed with Human Resources office prior to the first day of registration for a term.~~

- ~~1. On approval of the president or designee of the teaching institution and with the concurrence of the employee's immediate supervisor, the staff fee is available to employees appointed at half-time (.5 FTE) or more (not including temporary classified employees or other student employees).~~
- ~~2. To qualify for this fee, the staff member must meet the criteria no later than the first day of classes of the term of enrollment. The maximum number of credits to which the staff fee may be applied is 12 credits per quarter or per semester. See exception for retired employees and employees on leave, Section (d) of OAR580-022-0030. For more information please go to: <http://brp.uoregon.edu/special-fees-fines-book>.~~
- ~~3. Employees enrolled for more than 12 credits in one term will pay for each additional credit at the campus published "each additional credit" tuition rate applicable to resident undergraduate or graduate students, depending upon the employee's or dependent's degree status. There is no tuition plateau for graduate students using the staff tuition benefit.~~
- ~~4. For purposes of this rule, the term "employee" may include persons with full-time courtesy appointments who provide a benefit to the institution in the form of teaching, research, or counseling, under the direction of the institution and using the facilities of the institution.~~
- ~~5. Retired employees and employees on leave are eligible for staff fee privileges. Subject to the approval of the president or designee of the teaching institution, the maximum credit limitation may be waived for retired employees and for employees on leave. See exception under Senior Citizen Tuition.~~
- ~~6. Employees who use the staff fee for courses away from their home institution are subject to staff fee policies and procedures of the instructing institution. There is no fee plateau at any campus for employees, family and dependents, or retired staff.~~
- ~~7. Employees on furlough or lay-off status may be eligible for staff fees in accordance with provisions of a collective bargaining agreement.~~
- ~~8. No tuition shall be assessed to courses enrolled in by employees with a grading option of 'audit'. Attendance under such condition must be with the instructor's consent and on a space available basis. The University of Oregon maintains a record of the courses audited. Courses approved for audit by the instructor confer no credit to the student, are not charged staff fee rates or regular tuition, and may be used in addition to staff fee privileges during a term. However, any applicable course, lab or material fees associated with auditing for credit classes will be assessed by the institution and is the responsibility of the employee. This provision cannot be subdivided in conjunction with the Employee Family Member and Domestic Partner Transfer provisions.~~
- ~~9. The benefit may be used at any Oregon four-year public institution.~~
- ~~10. Effective July 1, 2014, University of Oregon unclassified employees who are using this tuition discount for the undergraduate education of a dependent child will be entitled to a second, concurrent tuition discount for a dependent child to attend undergraduate programs at the University of Oregon. The terms, conditions, eligibility requirements, and discount available applicable to this additional tuition discount will be the same as the terms, conditions, eligibility requirements and discount available under the tuition discount program.~~

Reduced Tuition Benefit for Family Members of Employees

To improve the recruitment and retention of high quality faculty and staff, the staff fee privilege may be transferred to a qualified family member such as a spouse, domestic partner or dependent child, on a limited basis. Only one (two, if the staff member is unclassified) staff member, spouse, domestic partner or dependent may use the staff fee benefit per term or semester. The benefit may not be subdivided among family members during a single term.

To qualify for this benefit, both the family member and employee must meet the eligibility criteria below no later than two weeks prior to the first day of classes of the term of enrollment.

Rates: The rate for family members is 30% of resident undergraduate tuition assessed at the teaching institution, rounded to the nearest dollar. The staff fee rate will be charged at the “regular” (not differential) resident undergraduate tuition rate for family members enrolled in either undergraduate or graduate programs, up to twelve credits per term.

Fees: The family member to whom the benefit is transferred is responsible for all mandatory enrollment fees in addition to laboratory/course fees, late fees, and registration fees, if applicable. Breakage and/or other mandatory application deposits are required of the participating family member to register for classes.

Employee Eligibility: The staff fee privilege may be transferred to a qualified family member of an employee appointed at half-time (.5 FTE) or more, not including temporary classified employees, graduate assistants or other student employees. Employee eligibility is verified through Human Resource Information System records. The transfer of staff fee benefits is not available for retired employees. Eligibility of employees on furlough or lay-off status is subject to applicable collective bargaining agreements.

Family Member Eligibility: Qualified family members include the eligible employee’s spouse, domestic partner, dependent children and dependent children of domestic partners in accordance with IRS Code 152 and Section One of the Public Employees Benefit Board.

Second Family Member Eligibility: Unclassified employees who meet the eligibility criteria and who are using the staff fee for the undergraduate education of a dependent child are entitled to a second, concurrent staff fee privilege for another dependent child to attend undergraduate programs only at the University of Oregon. The terms and conditions (i.e., rates, fees, eligibility requirements, credit limits, and excluded programs) are the same as under the Tuition Benefit for Employees and for Family Members.

Institutional Eligibility: The benefit may be used at any Oregon four-year public institution. Family members who use the staff fee for courses away from the employee’s home institution are subject to staff fee policies and procedures of the instructing institution.

Excluded UO Programs: See “Reduced Tuition Benefit for Employees” above.

12-Credit Limit and Tuition Plateaus: The maximum number of credits to which the staff fee may be applied is 12 credits per quarter or per semester. The family member enrolled for more than 12 credits in one term will pay for each additional credit at the campus published "each additional credit" tuition rate applicable to resident undergraduate or graduate students, depending upon the family member's student classification. There is no tuition plateau for a family member using the staff fee for graduate courses.

Auditing: No tuition shall be assessed to courses enrolled in by the Family Member with a grading option of 'audit'. Attendance under such condition must be with the instructor's consent and on a space-available basis. Institutions are required to maintain a record of the courses audited. Courses approved for audit by the instructor confer no credit to the student, are not charged staff fee rates or regular tuition, and may be used in addition to staff fee privileges during a term. Any applicable course, lab or material fees associated with auditing for-credit classes will be assessed by the institution and is the responsibility of the family member. This provision cannot be subdivided in conjunction with the Reduced Tuition Benefit for Employees.

Reduced Tuition Benefit for Family Members and Domestic Partners of Employees

~~To improve the recruitment and retention of high quality faculty and staff, the staff fee policy is extended to qualified family members, eligible dependents, domestic partners and their eligible dependents on a limited basis.~~

~~The academic term rate for family members is 30% of resident undergraduate tuition assessed at the teaching institution, rounded to the nearest dollar. For campuses where a differential tuition structure is in effect, the staff fee rate will be charged at the "regular" (not differential) resident undergraduate tuition rate for both undergraduate and graduate student employees.~~

~~Qualified family members including spouse, domestic partners, and dependents receiving the transferred benefit are responsible for all mandatory enrollment fees in addition to laboratory/course fees, late fees, and registration fees, if applicable. Breakage and/or other mandatory application deposits are required of the participating family member to register for classes.~~

~~Staff fees are not applicable to self support courses or to courses in excluded UO programs. 2016-17 excluded programs are:~~

- ~~1. Self support courses~~
- ~~2. Law Program~~
- ~~3. Law — Appropriate Dispute Resolution (CRES)~~
- ~~4. Law — Environmental and Natural Resources~~
- ~~5. Journalism Portland Program — Strategic Communication Masters~~
- ~~6. Journalism Portland Program — Multimedia Journalism~~
- ~~7. Oregon Executive MBA~~
- ~~8. Applied Information Management (AIM)~~
- ~~9. Clark Honors College — Differential Tuition Only~~

~~Excluded programs are determined at the discretion of the President and the notice of exclusion must be filed with Human Resources office prior to the first day of registration for a term.~~

- ~~1. The staff fee provisions may be transferred to a qualified family member or domestic partner of employees appointed at half time (.5 FTE) or more (not including temporary classified employees, graduate assistants, or other student employees). Employee eligibility is verified through Human Resource System records. To qualify for this fee, the family member, domestic partner, or eligible dependent must meet the criteria no later than two weeks prior to the first day of classes of the term of enrollment.~~
- ~~2. For purposes of this policy, the eligible family members include spouse, domestic partner, dependent children and dependent children of domestic partners in accordance with IRS Code 152 and Section One of the Public Employees Benefit Board.~~
- ~~3. 3) The maximum number of transferrable credits is 12 credits per quarter or per semester per student. Only one (two, if the staff member is unclassified) staff member, spouse, domestic partner or dependent may use the staff fee benefit per term or semester. The benefit may not be subdivided among family members during a term.~~
- ~~4. The qualified family member or domestic partner enrolled for more than 12 credits in one term will pay for each additional credit at the campus published "each additional credit" tuition rate applicable to resident undergraduate or graduate students, depending upon the employee's or dependent's degree status. There is no tuition plateau for graduate students using the staff tuition benefit. The Presidents of each university may exclude certain programs from the policy.~~
- ~~5. The transfer of staff fee benefits is not available for retired employees.~~
- ~~6. Qualified family members or domestic partners of employees who use the staff fee for courses away from the employee's employing institution are subject to staff fee policies and procedures of the instructing institution. There is no fee plateau at any campus for employees, retired staff, domestic partners, or eligible dependents.~~
- ~~7. Eligibility of employees on furlough or lay off status is subject to applicable collective bargaining agreements.~~
- ~~8. No tuition shall be assessed to courses enrolled in by employees with a grading option of 'audit'. Attendance under such condition must be with the instructor's consent and on a space-available basis. Institutions are required to maintain a record of the courses audited. Courses approved for audit by the instructor confer no credit to the student, are not charged staff fee rates or regular tuition, and may be used in addition to staff fee privileges during a term. Any applicable course, lab or material fees associated with auditing for credit classes will be assessed by the institution and is the responsibility of the family member. This provision cannot be subdivided in conjunction with the Employee Family Member and Domestic Partner Transfer provisions.~~
- ~~9. The benefit may be used at any Oregon four-year public institution.~~
- ~~10. Effective July 1, 2014, University of Oregon unclassified employees who are using this tuition discount for the undergraduate education of a dependent child will be entitled to a second, concurrent tuition discount for a dependent child to attend undergraduate programs at the University of Oregon. The terms, conditions, eligibility requirements, and discount available applicable to this additional tuition discount will be the same as the terms, conditions, eligibility requirements and discount available under the tuition discount program.~~

Graduate Assistants

Graduate students appointed by the University of Oregon as Graduate Teaching Fellows (GTFs), including as graduate teaching assistants and graduate research assistants, are paid at established institutional salary rates and are exempt from the payment of tuition at the University of Oregon up to the first 16 credits per term subject to institutional policy. Appointment as a GTF may not be for less than .20 FTE for the term of appointment.

The tuition will be assessed to the employing account or department within the ~~university~~University, not to exceed the graduate resident, full-time student tuition per term. When a GTF is authorized to exceed 16 credits per term, the ~~university~~University shall charge the GTF the resident overload tuition for the excess credits that correspond to their major's tuition schedule. GTFs are exempt from payment of tuition and of fees for self-support courses that are required for the completion of the degree for up to 16 credit hours taken in any quarter to which the appointment applies.

GTFs are assessed mandatory enrollment fees, a portion of which is subsidized by the institution during fall, winter, and spring.

Students with academic-year GTF appointments may be eligible for a summer tuition waiver if they meet the criteria outlined on the Graduate School website.

Resident Oregon Senior Citizen Program

The Senior Citizen Program is designed for Oregon resident senior citizens, age 65 or older. Seniors may register to attend class as an auditor at no charge on a space-available basis, and with the permission of the offering department. Classes taken under this program do not offer credit and cannot be counted toward a degree. If credit is sought, tuition and fees, as well as charges for special materials or fees, if any, will be assessed according to applicable tuition schedules and records will be maintained. Self-support classes are excluded from this benefit and Incidental Fee services are not available.

Auditors

~~A student enrolled in a combination of for-credit and audit courses will be assessed for the total hours under the tuition and fee schedule, inclusive of for-credit and audited courses, appropriate to that individual's course or student level. If enrolled for audit courses only, the student will pay the same required fees as assessed for similar hours of for-credit classes.~~

~~Students enrolled in a combination of credit and audit courses or audit only will be assessed for the total credits under the credit tuition and fee schedule appropriate to their classification and residency.~~

University/School Partnership Co-Pay Program

School districts having contracts with the ~~university~~University to supervise educator professionals preparing for Oregon licensure may exercise these provisions.

Earning the Co-Pay

For each permissible activity provided under contract with a cooperating district, a district earns a co-pay privilege to register any licensed educational professional employed by the district at the universityUniversity co-pay fee rate. The rate should be one-third of the tuition charged for the course.

Institutions with current contractual obligations may elect to defer compliance of the rate until expiration of the existing contract.

A "co-pay privilege" allows one individual to register for up to 8 quarter credit hours in the term it is used. The total reduced fee credits awarded for practica and student teaching may not exceed 11 in a year, per each university student provided services by the district.

Supervised full-time student teaching: Co-pay privileges of 5 credit hours may be awarded for supervision of the final full-time student teaching per quarter. Student teaching is the culminating, full-time supervised teaching experience provided for students completing a program approved by the Teacher Standards and Practices Commission, leading to Initial Licensure in one or more of four authorizations: Early Childhood, Elementary, Middle, and High School; and specialty endorsements.

Experiential preparatory practica or part-time student teaching: Co-pay privileges of 3 credit hours may be awarded for supervision of students in experiential preparatory practica or part-time student teaching per academic quarter. These are practica assigned to or required of the student prior to or concurrent with student teaching and block practica and/or other miscellaneous practica offered by colleges and divisions of education for students completing a program approved by the Teacher Standards and Practices Commission, leading to Initial Licensure in one or more of four authorizations: Early Childhood, Elementary, Middle, and High School; and specialty endorsements.

Redeeming Reduced Fee Credits

Earned co-pay privileges must be used by a licensed educator professional employed by the school district within five successive academic quarters (including summer session) following the quarter in which the supervision is provided, after which time the co-pay privilege is void.

The co-pay fee is applicable only up to 8 credit hours in any academic quarter for any one licensed educator professional, including summer session, even though the district may have earned two or more enrollment privileges, or if the licensed educator professional using the privilege enrolls for fewer than 8 credits.

Unused portions of an enrollment privilege may not be carried to another term or used by another teacher.

A co-pay privilege may be used during any academic term (including summer session) at the universityUniversity to the extent that it has a teacher preparation program. The universityUniversity

may enter into “partnerships of trade” with any sister institution if they are willing to accept vouchers from other institutions.

The universityUniversity may set limits on courses available for those redeeming vouchers/co-pays (for example, courses in summer session, distance education, continuing licensure, continuing/extended education). Each institution will indicate on the voucher the existence of restrictions.

The co-pay privilege may also be redeemed by an administrator, counselor, or other licensed educator professional in a cooperating district.

Other Provisions

If a licensed educator professional using a co-pay privilege registers for 8 hours or fewer and desires the in-residence services provided by the Health Service and Incidental Fee, the licensed educator professional may elect those services by paying the appropriate fee for the number of hours enrolled. If the licensed educator professional using the co-pay privilege registers for more than 8 credit hours, the first 8 hours may be taken at the institution's co-pay rate. Hours in excess of 8 shall be at the appropriate credit hour rate (graduate or undergraduate, resident or nonresident) and the institution shall charge all enrollment fees applicable to the total number of hours for which the licensed educator professional is registering.

Each institution may, at its discretion, extend to the eligible district licensed educator professional other privileges such as use of the institution library, access to campus parking, and admission to campus events at faculty and staff rates, provided that such extended privileges do not exceed the benefits made available to the faculty and staff of the institution.

Other Remission Programs

The universityUniversity may create individual fee remission programs to address enrollment management and financial aid program needs.

- *Awards:* Awards may vary in amount but cannot exceed the total cost of education.

FEE POLICIES SPECIFIC TO SUMMER SESSION

Tuition rates may be assessed based on undergraduate and graduate course designation or student classification.

Course level designations are generally defined as follows:

- Course numbers assigned 499 and below are assigned undergraduate fee-tuition rates.
- Course numbers assigned 500 and higher are assigned graduate fee-tuition rates.

Semester rates for students attending the University of Oregon Law programs are modified for the Summer Session program.

Tuition may be assessed on a per-credit hour basis or aligned to the preceding academic year structure. Mandatory enrollment fees are assessed in the summer. The tuition reduction program for employees and Staff, qualifying family/dependents, and the graduate assistant fee privileges may be authorized during the Summer Session at the option of the University. WhenIf authorized, fees and study privilegesthese benefits shall conform to policies set forth in this Fee Book. Staff membersEmployees or qualifying family/dependents who seek to use the staff fee privilege for courses away from their home institution are subject to corresponding fee policies of the instructing institution.

~~A student enrolled in a combination of credit and audit courses will be assessed for the total hours under the tuition and fee schedule appropriate to that individual's course or student level. If enrolled for audit courses only, the student will pay the same required fees as assessed for similar hours of for-credit classes.~~

The summer refund policy for course load reduction or withdrawal differs from the academic year policy; the policy can be found at
<http://brp.uoregon.edu/sites/brp/files/brp/fees/Fee%20Refund%20Schedule.pdf>.

REFUNDS, WAIVERS, AND ACCOUNTS RECEIVABLE POLICIES

Refund Policies

Refund policies for course load reduction or withdrawal are subject to universityUniversity policy and procedure. Refunds may be granted to students in accordance with the refund schedule at
<http://brp.uoregon.edu/sites/brp/files/brp/fees/Fee%20Refund%20Schedule.pdf>.

Military Duty Refund Policy

Any student service member or National Guard member with orders to report for active military duty may withdraw at any time during the term and receive a full refund. If sufficient course work has been accomplished and the instructor feels justified, the instructor may either- grant credit for the course work completed and assign a grade or arrange for the student to take an incomplete. In either of these cases, no refund will be given. The student may use a combination of these options.

Waiver of Certain Student Fees

Certain student fee charges may be waived when regulations of federal agencies or contract agreements preclude the assessment of those fees. Please contact the University of Oregon's Office of Business Affairs to determine which fee charges are eligible, if any, for this waiver.

Institution Authority to Adjust Charges

The President or designee may make tuition refunds and waive fines or charges that result from circumstances beyond the student's control or are for the best interest of the institution.

Revolving Charge Agreement

The University of Oregon has adopted a policy establishing a Revolving Charge Agreement. Transactions covered by the Plan may include (by way of description and not limitation) tuition, fees, housing charges and other obligations primarily involving students, including and fines and penalties, incurred by anyone.

The policy shall:

- Describe the interest to be charged, as well as service charges, collection and other fees and costs, if any, and penalties that would apply should an account become delinquent;
- Provide for an agreement to be signed by the obligor

Interest on Overdue Accounts

The University of Oregon charges simple interest on the total due amount not paid within the grace period. The annual rate is 9 percent. Periodic rate of interest is .75 percent per month, or fraction thereof, of the unpaid total due balance remaining on the account as of the tenth of the month.



Agenda Item #5

Framework Vision Project Overview and Capital Planning Update

Robert Sabbatini is a planner, landscape architect, and urban designer with 37 years of experience.

His work has benefited students, faculty, and staff of 38 institutions of higher education and their neighbors, through more than 76 projects ranging from master plans to design.

Robert has directed planning and design work for campuses and cultural institutions including the University of California, Berkeley; University of Oregon, University of Washington, Seattle; Washington State University, Pullman; University of Nevada, Reno; Texas Tech University, Lubbock; Pierce College, Los Angeles; and Santa Clara University.

His work has been recognized with awards from the American Society of Landscape Architects, the Society for College and University Planning, the American Planning Association, and other professional organization.



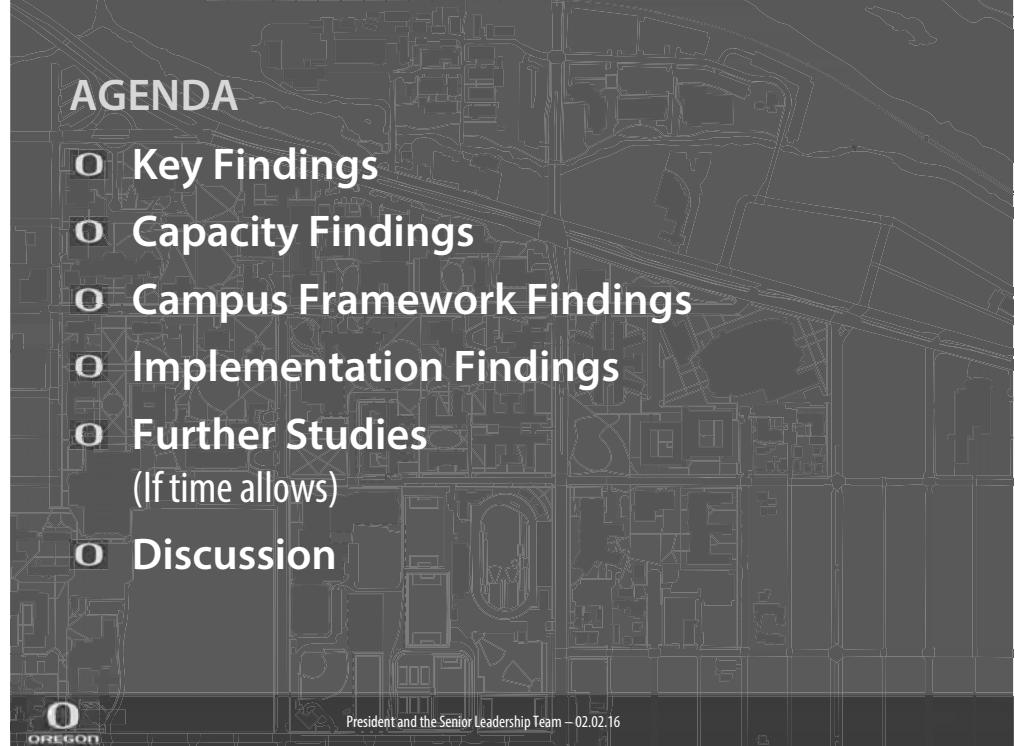
UNIVERSITY OF OREGON CAMPUS PHYSICAL FRAMEWORK VISION

SUMMARY and KEY FINDINGS

Board of Trustees
Finance and Facilities Committee

03.03.16

Robert Sabbatini AICP FASLA | PLACE | Perkins + Will

- 
- ### AGENDA
- Key Findings
 - Capacity Findings
 - Campus Framework Findings
 - Implementation Findings
 - Further Studies
(If time allows)
 - Discussion

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PROJECT GOAL

To create a comprehensive physical framework vision of open spaces and buildings, that will bring greater specificity to the *Campus Plan*, better inform decisions on how to accommodate growth and change, and preserve the beauty and functionality of the campus.



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PRINCIPLES/VALUES

The University of Oregon's campus in Eugene supports the University Mission Statement by:

- Being accessible, safe, and welcoming to foster social and academic collaboration-a shared responsibility between open space and buildings
- Enhancing identity through memorable places embodied by its high-quality open space system, distinctive cultural heritage, architecture, and unique location
- Being a residential campus - a second home for its students
- Integrating ecological care into all aspects of campus life, practices, and operations
- Being distinctive in character and yet, connected and welcoming to its neighbors
- Providing an extension of the learning environment - in mind, body, and spirit.

CAMPUS THEMES

Applying Principles/Values to the Campus Physical Environment:

- Open space framework comprised of:
 - Connected series of open spaces
 - Quads, courts, axes, and greens
- Edges that serve as:
 - Transitional space between uses
 - Blend the margins
 - Good neighbors to adjacent uses
- Loose fit - long life (growth and flexibility) to:
 - Meet space needs
 - Allow for flexible use
- Campus access giving priority to:
 - Pedestrians first
 - Entire community
- Campus linkages to:
 - Millrace
 - Research Park
 - River
 - Autzen
 - EWEB, Downtown, Walnut Station, Glenwood
- Engage and celebrate the Millrace and Willamette River to:
 - Utilize as an educational resource
 - Restore
 - Accommodate campus uses
 - Storm water system
 - Living laboratory

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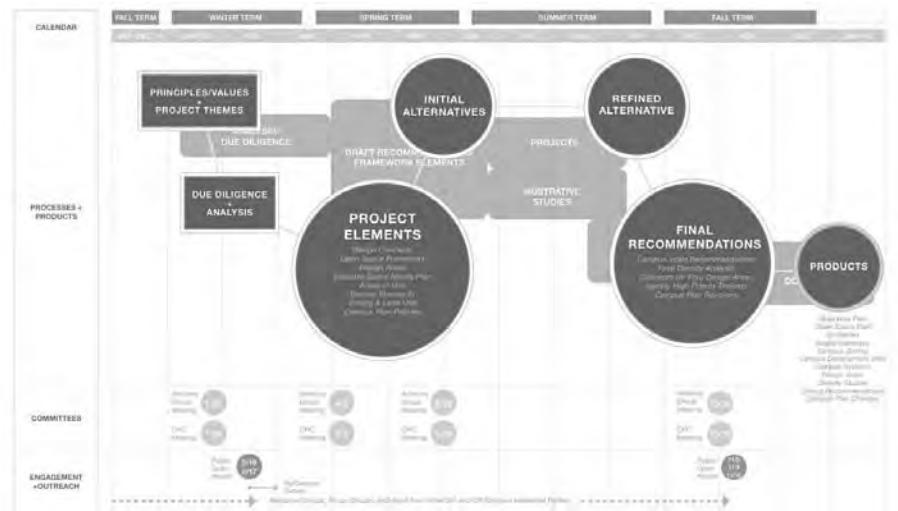
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KEY FINDINGS

1. With changes to the *Campus Plan* and City of Eugene land use codes, the campus has excess capacity for the projected program needs to accommodate 34,000 student FTE
2. The campus can meet expansion needs by building upon the established and well-functioning campus framework of open spaces and pedestrian connectors
3. Implementing the tools contained in the report along with strong leadership will improve the university's ability to guide growth and change on the campus

14-MONTH PROCESS

- Four Work Sessions with the Campus Planning Committee
- Four Work Sessions with the Advisory Group
- Five Public Outreach Sessions
- Numerous One-to-Ones



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ADVISORY GROUP

Frances Bronet, Interim Provost Dean of Architecture & Allied Arts (AAA)

Larry Bruton, FAIA, UO Foundation Trustee, Architect (ZGF Architects, LLP)

James Chrisman, Student / AIA Student Chapter President

M. Boone Hellmann, FAIA, LEED AP BC+C, Retired Campus Architect, University of California San Diego

Robin Holmes, Vice President for Division of Student Life

W. Andrew Marcus, Interim Tykeson Dean, College of Arts and Sciences

Jamie Moffitt, Vice President for Finance and Administration /CFO

Ginevra Ralph, Vice Chair, UO Board of Trustees

Chris Ramey, AIA, LEED Green Associate, University Architect, Associate Vice President, Campus Planning, Design and Construction,

Brad Shelton, Interim Vice President for Research and Innovation

Edward Teague, Head, AAA Library, University Senate member/representative to the Campus Planning Committee (CPC)

Rob Thallon, Associate Dean, AAA, Associate Professor, Architecture, Campus Planning Committee chair, Space Advisory Group member

Roxi Thoren, Associate Professor, Landscape Architecture and Architecture, Director, The Fuller Center for Productive Landscapes

CONSULTANT TEAM

Robert Sabbatini AICP FASLA – Campus Planning and Design, Landscape Architecture

PLACE– Landscape Architecture

Simon Bequillard, Project Designer

Charles Brucker, ASLA, Principal

Jennifer Huang, Architectural Intern

Matthew Noyes, Project Designer

Colleen Wolfe, Project Manager

Perkins + Will – Campus Planning and Design, Architecture

Brodie Bain, FAIA, AICP, Campus Planning Director

Jaclynn Treat, AIA, Campus Planner



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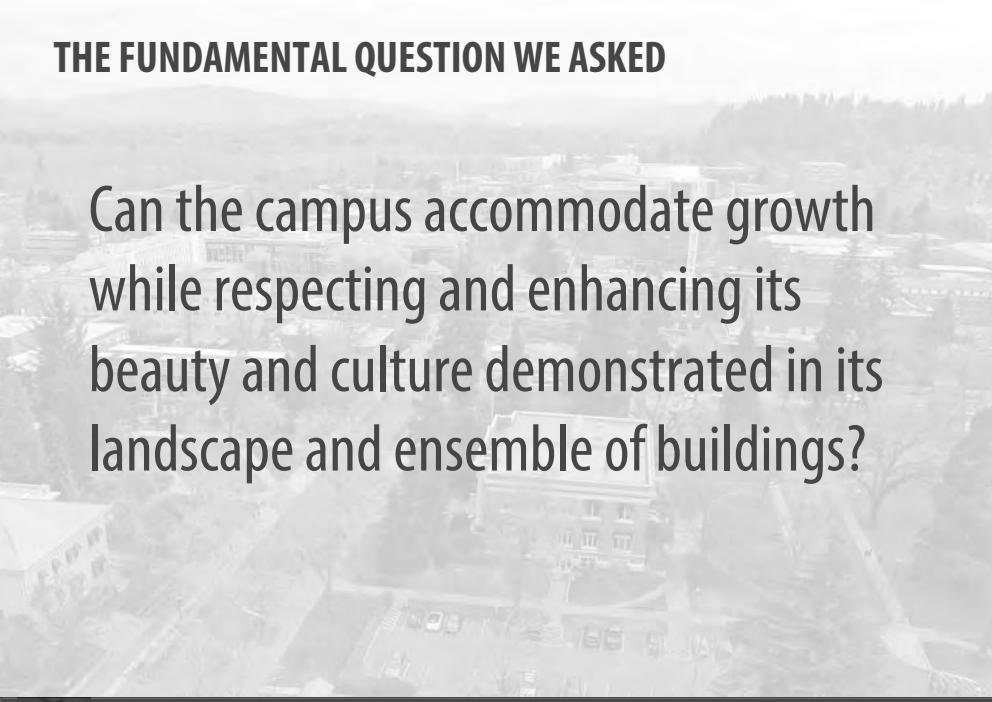
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THE FUNDAMENTAL QUESTION WE ASKED



Can the campus accommodate growth while respecting and enhancing its beauty and culture demonstrated in its landscape and ensemble of buildings?



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CAPACITY FINDINGS

- Infill opportunities exist in the established areas of the campus
- Land north of the railroad tracks is only needed for playing fields
- A large portion of the land in the North Design Area is not needed to meet the 34,000 student enrollment—a significant opportunity for partnerships or as a land bank for unforeseen future program needs
- Only a minor portion of the Walnut Station area (Romania etc.) is needed; it too offers a significant opportunity
- Building north of Franklin Boulevard will initially challenge the culture within and among departments; this will be remedied over time as the area develops



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INFILL OPPORTUNITIES Capacity Findings



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NORTH OF RAILROAD = PLAYING FIELDS Capacity Findings



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LARGE PORTION OF NORTH DESIGN AREA NOT NEEDED Capacity Findings



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MINOR PORTION OF ROMANIA SITE NEEDED Capacity Findings



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GROWING NORTH OF FRANKLIN = CULTURE CHALLENGE

Capacity Findings



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CAMPUS FRAMEWORK FINDINGS

- Open space and pedestrian connectors are the key elements of the campus framework
- The campus framework will create a cohesive campus as the university expands north and east from its historic core
- There is the opportunity to create pedestrian-first zones on East 13th and 15th avenues to East Campus
- Creating a large heart-of-campus space will generate a shared focal point for the campus community
- There is the opportunity to connect to the river's edge and possibly the creation of a river edge park
- Safely crossing Franklin Boulevard is essential to the achieving the campus framework

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CAMPUS FRAMEWORK

Campus Framework Findings

Designated Open Spaces and Connectors are the primary elements that define the campus framework--the physical image of the campus. Together, they dictate the arrangement of buildings.



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CAMPUS FRAMEWORK - OPEN SPACE AND CONNECTORS

Campus Framework Findings



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COHESIVE CAMPUS

Campus Framework Findings

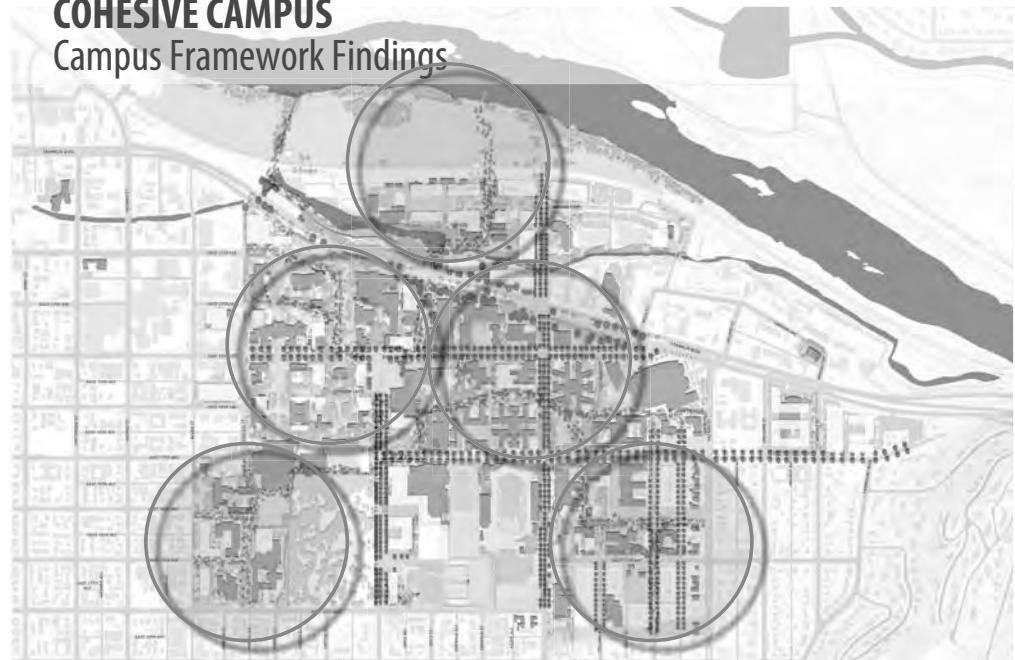


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COHESIVE CAMPUS

Campus Framework Findings



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PEDESTRIAN-FIRST ZONES

Campus Framework Findings



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EAST 13TH AVENUE

Campus Framework Findings



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EAST 15TH AVENUE

Campus Framework Findings



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CAMPUS HEART

Campus Framework Findings

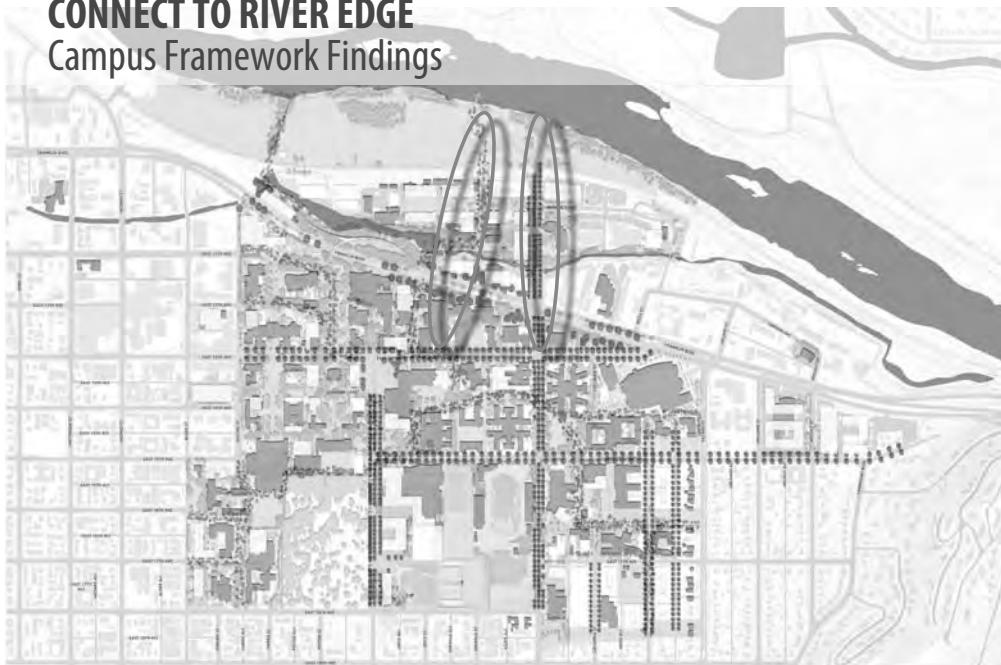


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CONNECT TO RIVER EDGE

Campus Framework Findings



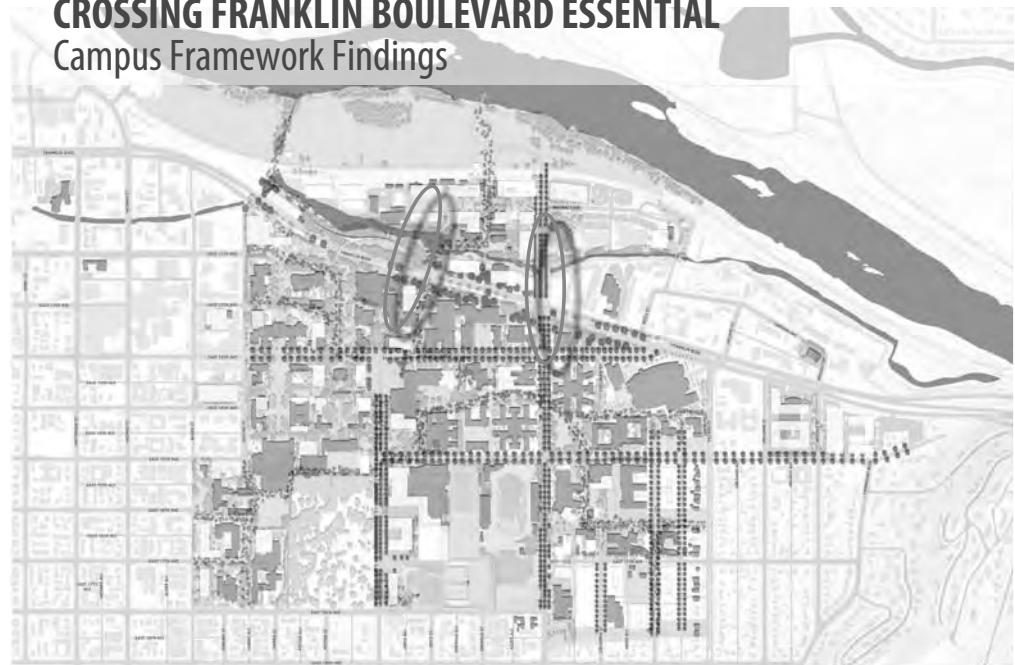
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CROSSING FRANKLIN BOULEVARD ESSENTIAL

Campus Framework Findings



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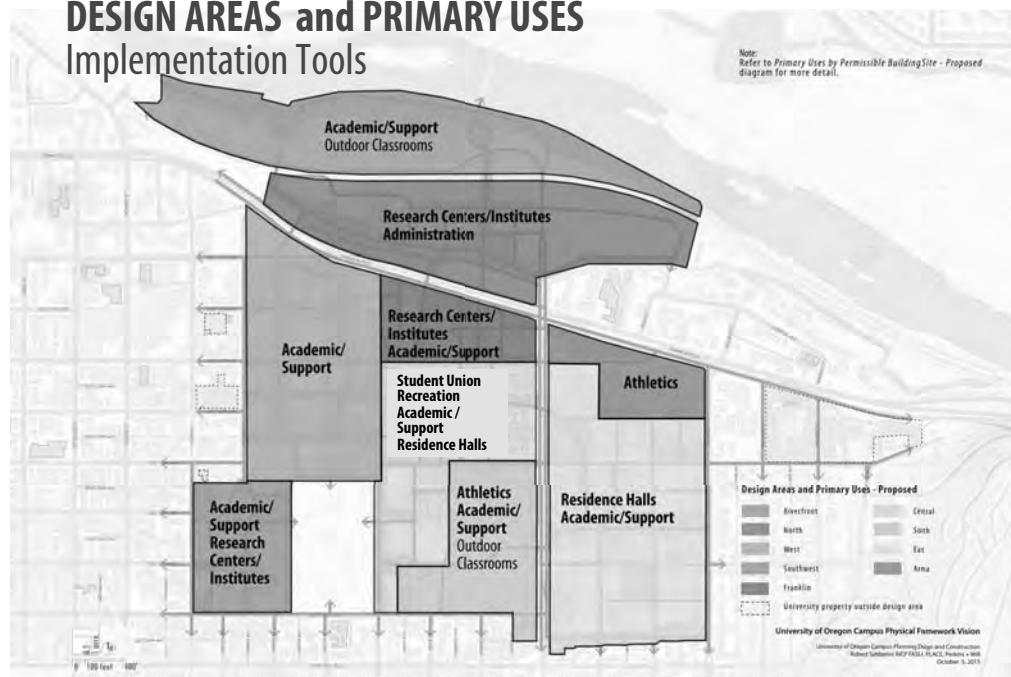


IMPLEMENTATION FINDINGS

- The majority of the UOCPFV can be assimilated into the existing *Campus Plan*, guided and enforced using that policy document
- There are minimal funds for the improvements that are not directly associated with building projects
- Moving to structured parking to create pedestrian zones, open space, and building sites is an essential strategy that lacks a funding source
- Additional analysis is needed to guide implementation, especially in the area of transportation and parking
- Working with the City of Eugene it may be possible to create a city park at the river's edge in exchange for city-owned land useful to the university

DESIGN AREAS and PRIMARY USES

Implementation Tools



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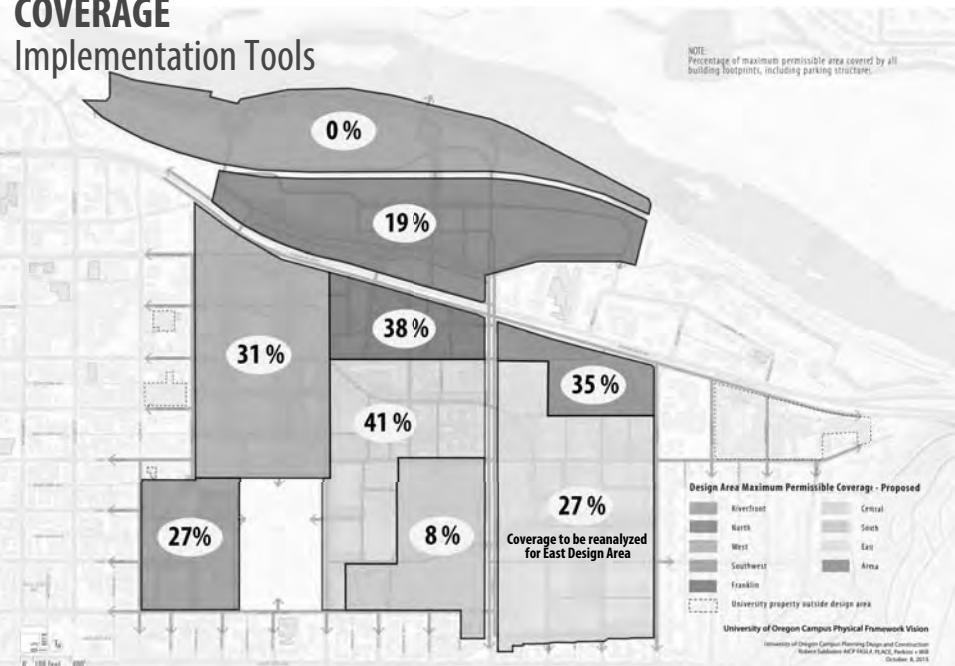
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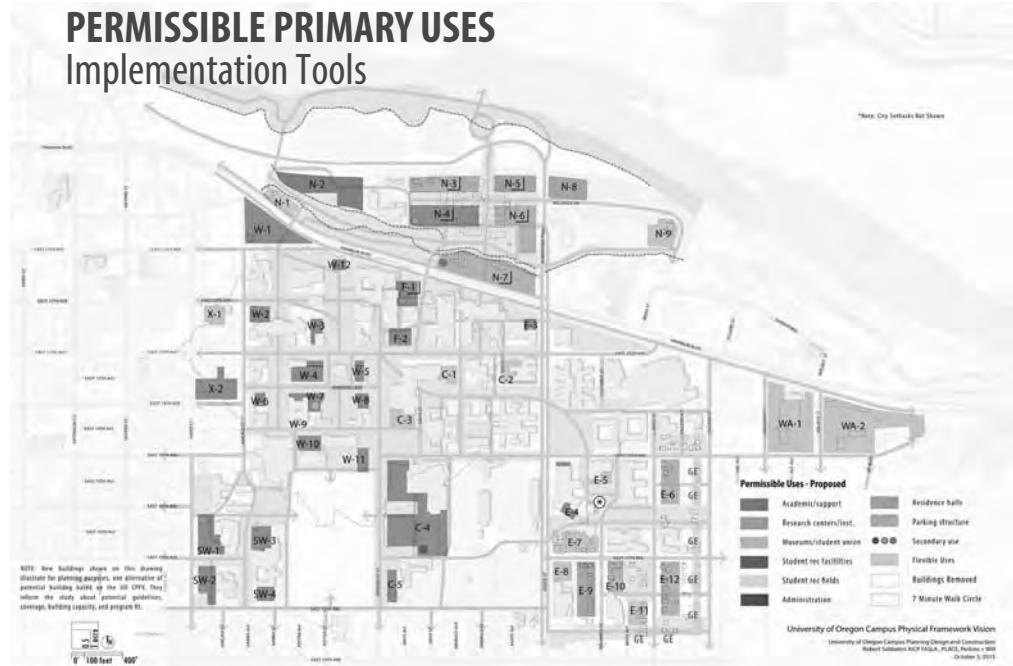
COVERAGE

Implementation Tools



PERMISSIBLE PRIMARY USES

Implementation Tools



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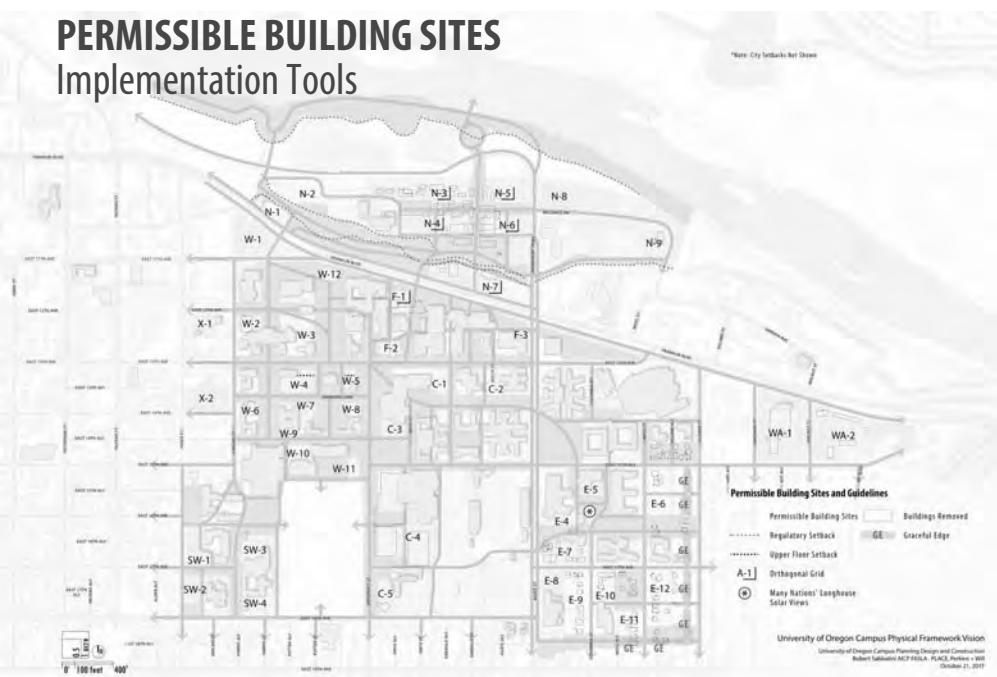
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PERMISSIBLE BUILDING SITES

Implementation Tools



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PERMISSIBLE BUILDING SITES TABLE

Implementation Tools

Permissible Building Site	Building Number	Scenario	Primary Use	Secondary Use	No. Floors	Footprint (GSF)	GSF
C-1	N023	5	Flexible Use	Flexible Use	4	13,200	52,600
C-2	N025	1	Student Health/Counseling	N/A	2	29,500	59,000
C-3	N022	2	Student Union	N/A	4	19,000	76,000
C-4	N031	4	Academic	N/A	4	47,100	188,400
C-4	N032	3	Academic	N/A	5	36,800	184,000
C-4	N033	5	Flexible Use	Flexible Use	2	23,500	47,000
C-4	N034	3	Student Recreation	N/A	3	62,200	186,600
C-4	N035	5	Flexible Use	Flexible Use	4	17,000	68,000
E-10	N047	2	On Campus Residence Halls	N/A	4	19,400	77,600
E-11	N048	5	Flexible Use	Flexible Use	4	18,000	72,000
E-12	N049	3	On Campus Residence Halls	N/A	4	23,000	92,000
E-12	N050	5	Flexible Use	Flexible Use	4	13,200	52,800
E-2	N036	4	Academic	N/A	4	3,900	15,600
E-3	N038	3	Museums	N/A	1	4,400	4,400
E-4	N039	4	Academic	N/A	3	9,500	28,500
E-5	N037	2	Museums	N/A	2	11,900	23,800
E-6	N040	4	On Campus Residence Halls	N/A	4	12,800	51,200
E-6	N041	4	On Campus Residence Halls	N/A	4	11,300	45,200
E-7	N042	3	Academic Support	N/A	2	15,700	31,400
E-7	N043	3	Administration	N/A	1	4,800	4,800
E-7	N044	2	Administration	N/A	1	7,000	7,000
E-8	N045	2	Academic Support	N/A	4	10,800	43,200

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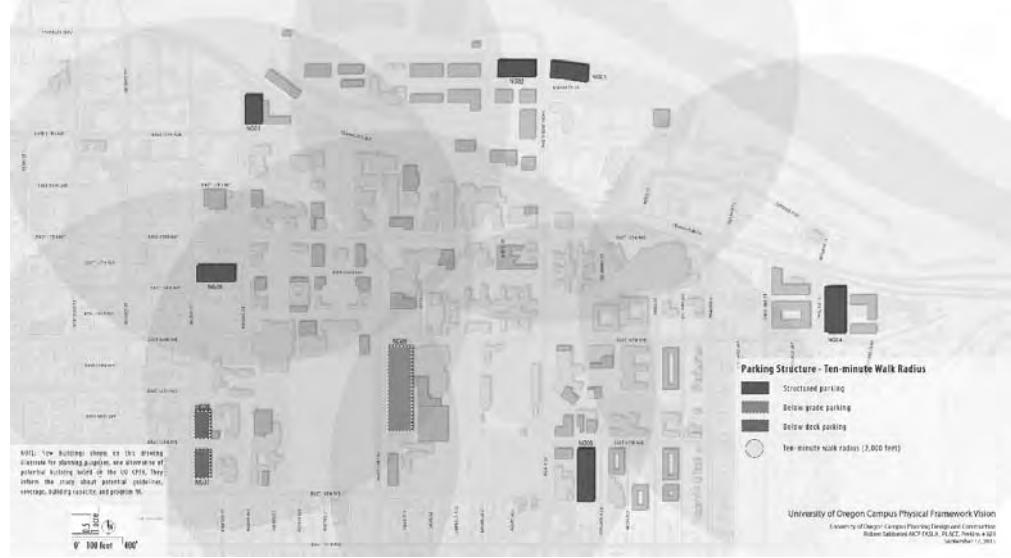
DAILY USE VEHICULAR PARKING STRATEGY

Implementation Tools

- **Pedestrian-first in campus core** – Exclude or manage private vehicles
- **Bicycle commuters** – Encourage bicycle parking in focused areas
- **Capture private vehicles at campus perimeter** – Major arterials
- **Long-term parking structures** – Ten-minute walk
- **Near-term** – Create surface lots on future permissible building sites

PARKING STRUCTURES – TEN MINUTE WALK RADIUS

Proposed



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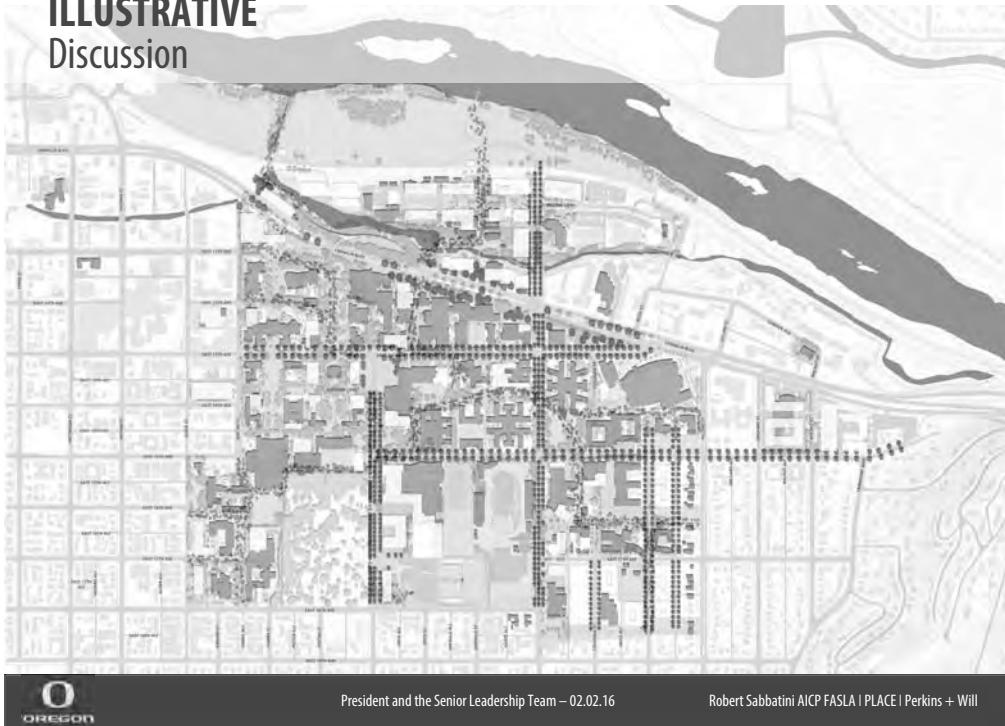
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ILLUSTRATIVE Discussion



DESIGN AREA

Recommendations



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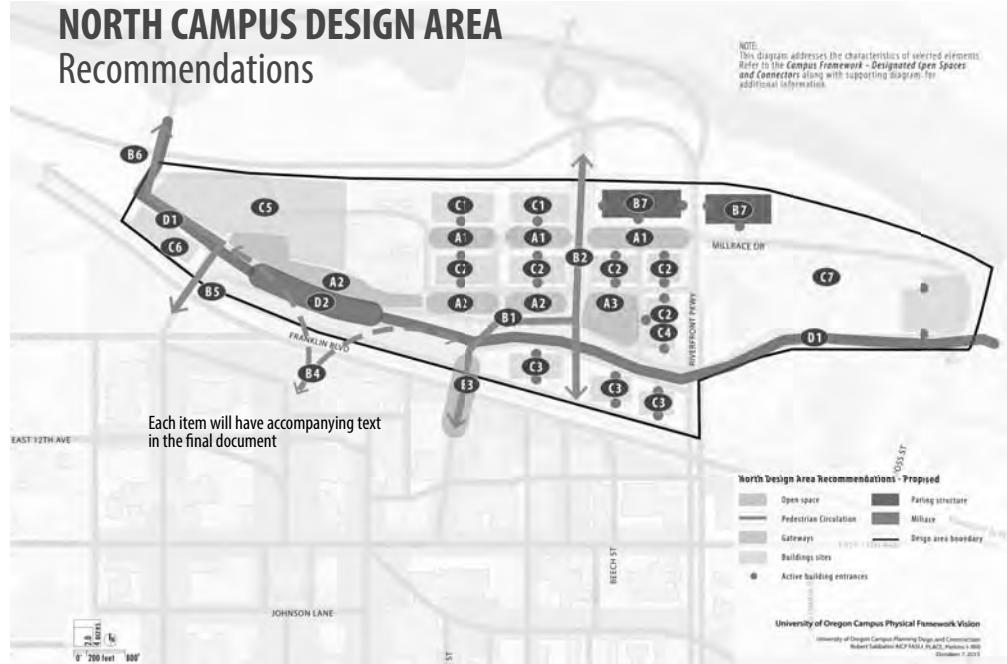
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NORTH CAMPUS DESIGN AREA

Recommendations

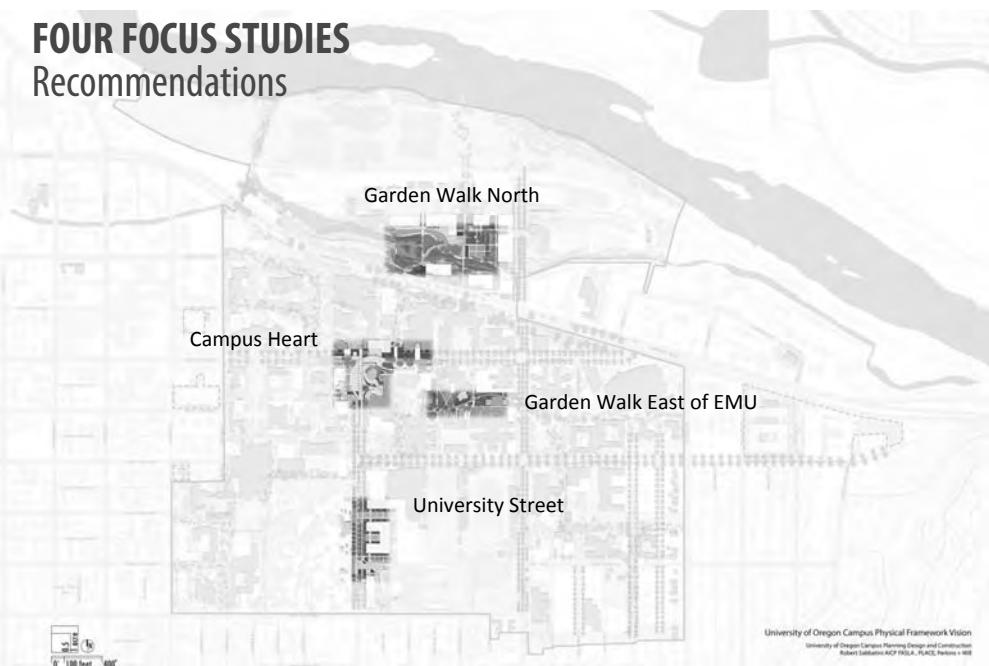


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FOUR FOCUS STUDIES

Recommendations



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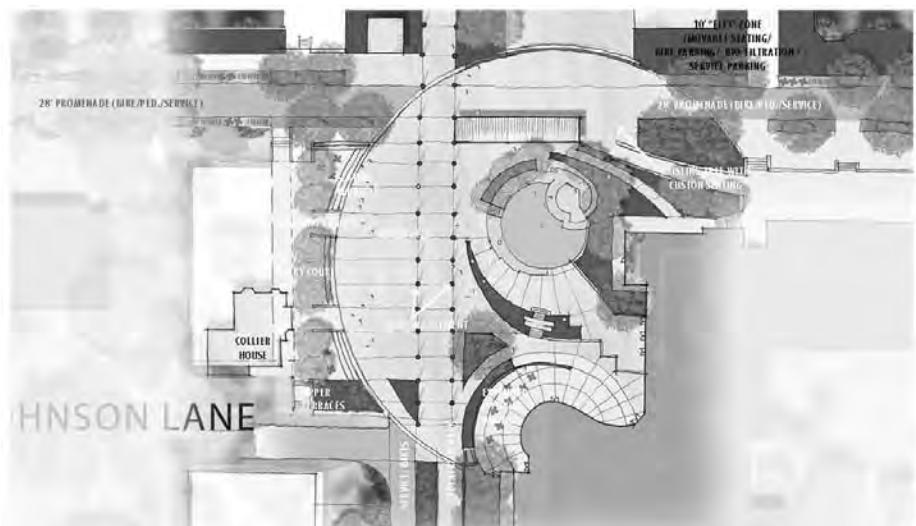
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CAMPUS HEART - FOCUS STUDY

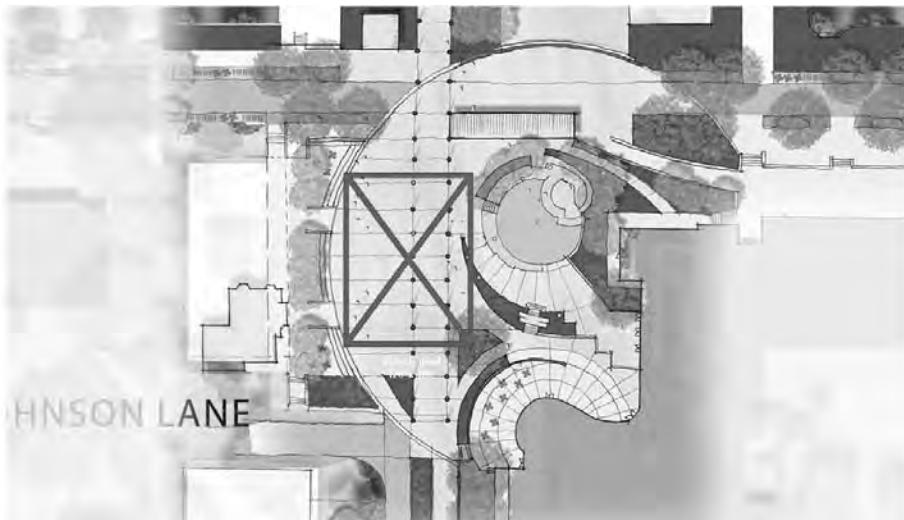
Recommendations



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CAMPUS HEART - FOCUS STUDY Recommendations



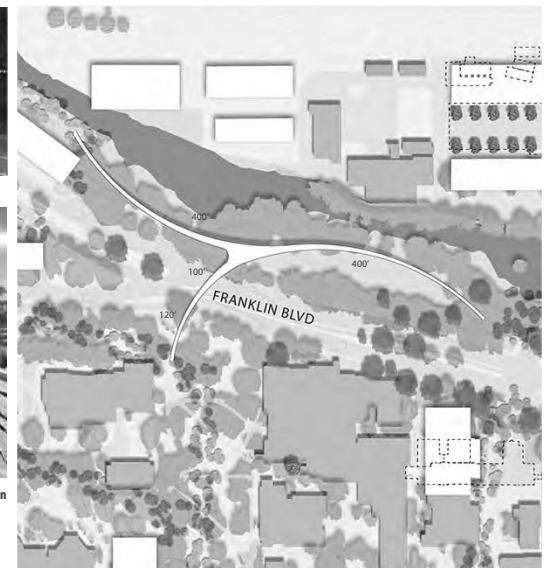
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PEDESTRIAN-BICYCLE BRIDGE Recommendations



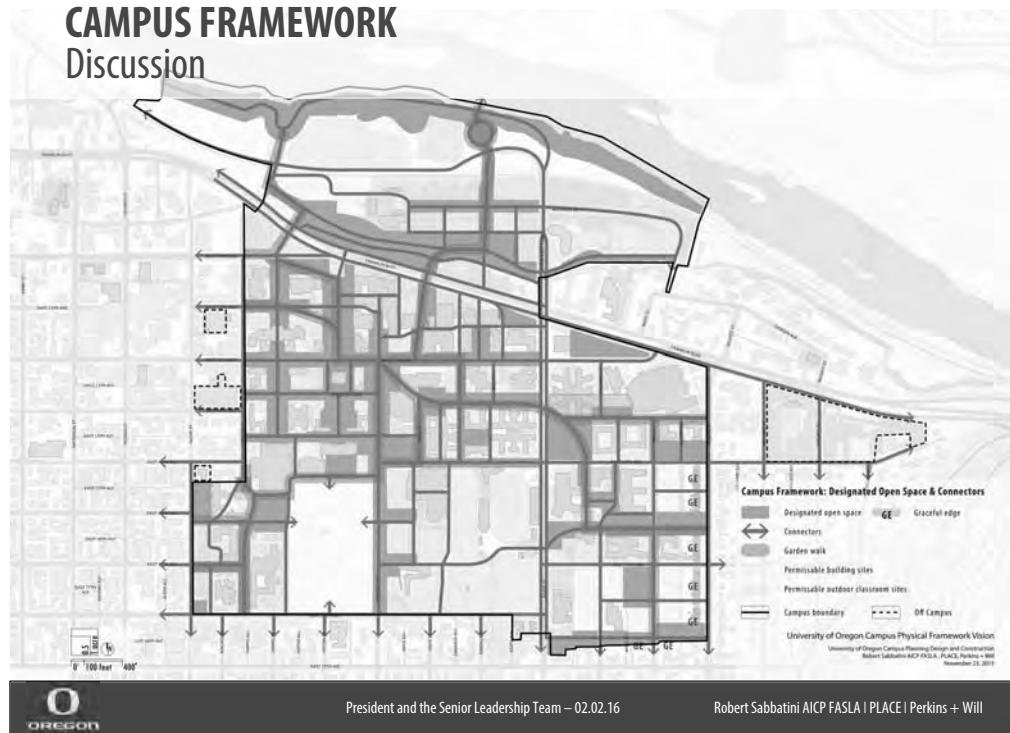
Streicher Bridge, Princeton



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CAMPUS FRAMEWORK Discussion



Huestis Hall Renovation, Modernization, and Restoration Project

create a modern and safe space for learning, research, and innovation in biology and psychology

This project will:

- **Address critical issues related to deferred maintenance** and seismic upgrades.
- **Increase the energy efficiency** of the building, helping to reduce campus carbon emissions.
- **Modernize lab and learning spaces** to equip students with skills for jobs in science and technology.
- **Create space for innovation**, leading to economic development, licensing activity, and company formation.
- **Update** 55 existing research lab spaces used by 13 principal investigators and their teams, increasing the ability to keep talented researchers and invest in our future.

The project could start in the summer of 2018 and will create 303 jobs.

The 68,732 gross square foot Huestis Hall is home to 96 seats in 4 class labs and 55 research labs housing the work of 13 principal investigators plus affiliated post doctoral students, research staff, and graduate students. It contains faculty and staff offices for the Departments of Biology and Psychology. The building was built in 1973 and has been retrofitted numerous times to accommodate changes needed to support the research of its occupants.

The interior systems are largely without change since the building was built, and this project will replace most of these systems including windows, heating and ventilation systems, electrical systems and plumbing systems. The ventilation systems are particularly inadequate for today's research activities. They are at the end of their life spans and are on the verge of failing.

Teaching labs are very tight and not well configured for those in wheelchairs or with other mobility issues. Systems supporting the research in some of the labs housed in the building have failed or are failing and are limiting some of the research activities. The configuration of the labs is not efficient and corridors are filled with equipment due to lack of space.

This building, due to its worn out systems, seismic vulnerability and large research concentration, critically needs deferred maintenance funding.



Huestis Hall was constructed in 1973 and is home to significant research in biology and psychology and teaching laboratories.

ESTIMATED COST: \$40 MILLION

CAPITAL REQUEST: \$40 MILLION IN XI-Q BONDS.



Condon Hall Renovation, Modernization, and Restoration Project

renew and improve a historically significant building and the home to the Departments of Geography and Anthropology

This project will:

- **Completely renovate and fully renew** one of the campus's premier historic resources and home to two of the top ranked research departments in the College of Arts and Sciences.
- **Address critical issues related to deferred maintenance** and seismic upgrades.
- **Increase the energy efficiency** of the building, helping to reduce campus carbon emissions.
- **Update existing classrooms** to modern standards creating newly renovated state-of-the-art teaching and learning spaces (343 seats).
- **Modernize** the existing 23 research labs used by 14 principal investigators and numerous lab assistants, increasing the ability to retain talented researchers.

The project could start in the summer of 2018 and will create 193 jobs.

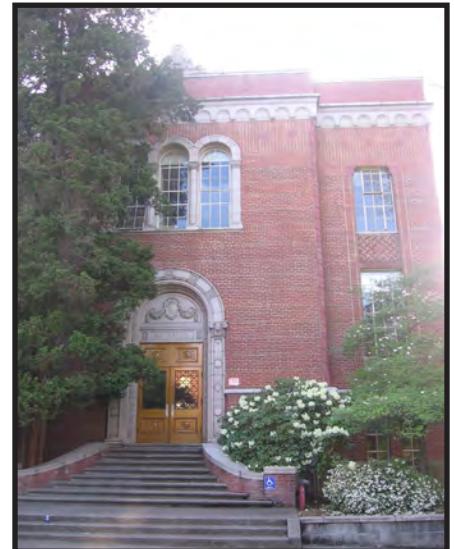
The 42,325 gross square foot Condon Hall is home to 303 university classroom seats in 9 classrooms and 40 seats in 2 class labs. It contains faculty and staff offices for the Departments of Geography and Anthropology and houses research labs for 14 principal investigators and many lab assistants. The building - part of the Memorial Quadrangle ensemble - was designed by Ellis Lawrence, the university's first architect, first campus planner, and founder of its School of Architecture and Allied Arts.

With the exception of the 1966 addition (which doubled its size) and an exterior fire escape added in 1975, the original 1925 wing remains the same as it was when built. The interior systems are largely without change since 1966. This project will replace most of these systems including windows, heating and ventilation systems, electrical systems, and plumbing systems. Over 60 offices are housed in the building, and many are marginally functional due to failing systems.

Research in some of the labs housed in the building is limited due to the condition of the existing mechanical systems. Many researchers have labs in other buildings due to the inability of the building to house their work.

This building, due to its worn out systems, historic significance, seismic vulnerability, and large user base, critically needs deferred maintenance funding.

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Condon Hall was constructed in 1925 and added onto in 1966. It sits as one of a pair (the other is Chapman Hall) which mark the boundaries of the historically significant Memorial Quadrangle.

ESTIMATED COST: \$21 MILLION

CAPITAL REQUEST: \$21 MILLION IN XI-Q BONDS.

Deady Hall Renovation, Modernization, and Restoration Project

renew and improve the oldest building on campus and home to the Department of Mathematics

This project will:

- **Completely renovate and fully renew** the campus's oldest building and one of its premier historic resources.
- **Address critical issues related to deferred maintenance** and seismic upgrades.
- **Increase the energy efficiency** of the building, helping to reduce campus carbon emissions.
- **Update existing classrooms** to modern standards creating newly renovated state-of-the-art teaching and learning spaces (489 seats).

The project could start in the summer of 2018 and will create 124 jobs.

The 26,000 gross square foot Deady Hall is home to 489 university classroom seats in 12 classrooms and contains about 50 percent of the Department of Mathematics' faculty and staff offices. The University's first building, built in 1876, it has served as a gymnasium, an observatory, and a library at various moments in time.

The exterior is mostly the same as it was in the 1880s and has been relatively well maintained. The interior systems are largely without change since the 1950s or 1960s, and this project will replace most of these systems including windows, heating and ventilation systems, electrical systems and plumbing systems. Over 30 offices are housed in the building, many of which suffer from failing systems making them marginally functional.

This building, due to its worn out systems, major historic significance, seismic vulnerability, and large user base critically needs deferred maintenance funding.

ESTIMATED COST: \$13.5 MILLION

CAPITAL REQUEST: \$13.5 MILLION IN XI-Q BONDS.



Deady Hall, the first building on campus and constructed between 1873 and 1876, is a National Historic Landmark and was listed on the National Register in 1972.

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O UNIVERSITY OF
OREGON

A New Research Building on Franklin Boulevard

provide a state-of-the-art research facility for the University's current and future scientists

This project will:

- **House a minimum of 20 principal investigators** and their staffs.
- **Build new core research support facilities** such as imaging, or high throughput processing, or fabrication.
- **Create a significant new and exciting 'face'** to the science mission of the university along Franklin Boulevard.
- **Expand and connect to the existing science complex** with a modern and inviting pedestrian bridge.
- **Provide opportunities to continue and expand the practice of graduate and undergraduate mentorship** in the sciences.

The project could start in the summer of 2018 and will create 1,376 jobs.

Conceived as a 100,000 gross square foot building, it will contain labs and support spaces for at least 20 principal investigators and their staff (at least 150 employees). The building will also be home to between 60 and 80 graduate students. As noted above the building will also house core research support facilities which may include imaging, high throughput processing, or other critical support activities.

The building will be connected to the existing science complex by way of an overhead pedestrian bridge creating the opportunity to continue the integrated and innovative cross-disciplinary research for which the university is known.

The building's highly visible location on Franklin Boulevard represents a rare opportunity to showcase the university's research activities to the outside world.



A new and exciting home for innovative cross-disciplinary research which can lead to new discoveries, economic development, licensing activity, and company formation. This facility will help recruit the best researchers and the best students to our campus.

ESTIMATED COST: \$150 MILLION

CAPITAL REQUEST: \$75 MILLION IN XI-G BONDS MATCHED WITH \$75 MILLION IN GIFTS.

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University Classroom and Faculty Office Building

build new classrooms and faculty offices to meet the demand of current enrollment levels and build capacity for the future

This project will:

- **Add nearly 2,700 new classroom seats** to the campus inventory to bring the campus into a more suitable ratio of students to classroom seats and create new and innovative spaces for learning.
- **Add at least 155 new faculty offices** to properly accommodate faculty currently housed in inadequate space and house new future faculty.
- **Create an academic center** for several existing academic departments that, once located in the new building, will have greater opportunity for interdisciplinary thought and learning.
- **Build for the future** by creating capacity in the inventory of classrooms and offices.

The project could start in the summer of 2018 and will create 1,100 jobs.

The 185,000 gross square foot building is expected to house classrooms on its ground floor and academic departments on the upper floors.

Its new classrooms not only will provide fresh ways to receive knowledge but also will end the scheduling pressures brought to bear on the campus by recent enrollment increases. It will provide the opportunity to house several academic departments in new and properly configured homes.

It will be located in the academic center of the campus making it easy for faculty and students to move between existing classrooms and departments on their way to and from classes.



This project not only fulfills a long-term goal of properly housing our faculty and relieving scheduling pressures on our classrooms but also builds capacity for the future. The building will be an exciting center for the academic departments that will be housed there, creating synergies between their areas of study and opportunities for innovative cross-disciplinary research and learning.

ESTIMATED COST: \$120 MILLION

CAPITAL REQUEST: \$60 MILLION IN XI-G BONDS MATCHED WITH \$60 MILLION OF CAMPUS-ISSUED REVENUE BONDS AND GIFTS.

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Supplemental Materials



UO Campus Physical Framework Vision Project

Campus Planning
Campus Planning, Design and Construction
February 2016

Project Goal:

To create a comprehensive physical framework vision of open spaces and buildings, which will bring greater specificity to the *Campus Plan*, better inform decisions on how to accommodate growth and change, and preserve the beauty and functionality of the campus.

What is the *Campus Plan*?

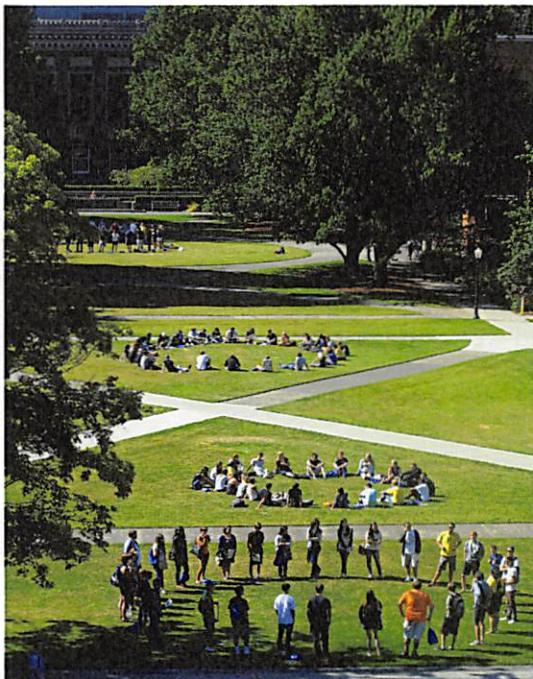
The 2005 *Campus Plan* (3rd edition, 2014) provides the policies and patterns that define the type and extent of future campus development so that such development is "responsive to the needs of the occupants, adaptable to emerging opportunities, and beautiful to behold." The *Campus Plan* establishes processes to protect, enhance, and extend the essential character-defining elements of the campus while allowing for a range of possible future space needs. It contains 12 policies that apply to all campus construction projects.



What is the Physical Framework Vision Project?

The Framework Vision Project (FVP) will fulfill the above-stated project goals in a document supplementing the *Campus Plan*. The project evaluates the open-space framework, indicates where uses should occur, considers design areas and/or use zones and densities within campus, specifies the placement of future buildings relative to open-space areas, and suggests further improvement of open spaces and open-space components.

Recommendations from the FVP will result in updates to the *Campus Plan*.



What has happened so far and where is the project now?

The project's consultants and advisory group developed principles and value statements to guide the project, and identified broad themes that relate to the campus's physical environment. The project team analyzed campus plans, policies, documents and existing systems, and conducted on- and off-campus outreach to inform the planning process.

Throughout the 2015 spring and summer terms the team developed a preliminary landscape framework proposal, evaluated future space needs and potential building areas to meet future academic and research needs, and drafted recommendations for potential projects and revisions to the *Campus Plan*.

In fall 2015, the project team consulted with project advisory groups and the campus community on proposed elements of the campus landscape framework; permissible building sites, heights and uses; design areas; and focus studies.

The team is currently working on a draft of the final report, to be completed in March 2016.



Who is leading the project?

An appointed 14-member Advisory Group provides guidance to the UO Campus Physical Framework Vision Project, along with input from other advisory groups such as the Campus Planning Committee and the Space Advisory Group. UO Campus Planning staff manages the project and professional consultants executing the FVP work program. Nationally regarded campus planner and landscape architect Robert Sabbatini, AICP FASLA leads the project consulting team comprised of landscape architects, designers, architects, and campus planners from PLACE studio and Perkins+Will.

How can I be involved and get more information?

UO Campus Planning staff hosted two open houses in February 2015 and three in November 2015 to give information about the FVP and solicit feedback from the wider campus community. Planning staff also developed the interactive MyCampus survey that helped the project evaluate existing conditions and opinions about special places on campus, areas that need work, and how people move about the campus. MyCampus Survey results are posted on the Framework Vision project website along with the most recent presentation materials generated by the consultant team.

For additional information visit the Framework Vision Project website at:
http://uplan.uoregon.edu/UOFrameworkVisionProj/UO_FVP.htm. If you have further questions, please contact University of Oregon Campus Planning staff: Christine Thompson at cthomps@uoregon.edu or Eleni Tsivitzi at eleni@uoregon.edu.

IMPLEMENTATION FINDINGS

- The majority of the UOCPFV can be assimilated into the existing *Campus Plan*, guided and enforced using that policy document
- There are minimal funds for the improvements that are not directly associated with building projects
- Moving to structured parking to create pedestrian zones, open space, and building sites is an essential strategy that lacks a funding source
- Additional analysis is needed to guide implementation, especially in the area of transportation and parking
- Working with the City of Eugene it may be possible to create a city park at the river's edge in exchange for city-owned land useful to the university



CAPACITY FINDINGS

- Infill opportunities exist in the established areas of the campus
- Land north of the railroad tracks is only needed for playing fields
- A large portion of the land in the North Design Area is not needed to meet the 34,000 student enrollment—a significant opportunity for partnerships or as a land bank for unforeseen future program needs
- Only a minor portion of the Walnut Station area (Romania etc.) is needed; it too offers a significant opportunity
- Building north of Franklin Boulevard will initially challenge the culture within and among departments; this will be remedied over time as the area develops



CAMPUS FRAMEWORK FINDINGS

- Open space and pedestrian connectors are the key elements of the campus framework
- The campus framework will create a cohesive campus as the university expands north and east from its historic core
- There is the opportunity to create pedestrian-first zones on East 13th and 15th avenues to East Campus
- Creating a large heart-of-campus space will generate a shared focal point for the campus community
- There is the opportunity to connect to the river's edge and possibly the creation of a river edge park
- Safely crossing Franklin Boulevard is essential to the achieving the campus framework