



February 22, 2017

TO: The Board of Trustees of the University of Oregon
FR: Angela Wilhelms, Secretary of the University
RE: Notice of Board Meeting

The Board of Trustees of the University of Oregon will hold a meeting on the date and at the location set forth below. Topics at the meeting will include: AY17-18 tuition and fees; seconded motions and referrals from March 2, 2017, committee meetings; standing reports; federal affairs; the Energy and Sustainable Materials Cluster of Excellence; and the Knight Campus for Accelerating Scientific Impact.

The meeting will occur as follows:

Thursday, March 2, 2017 – 1:30 pm
Ford Alumni Center, Giustina Ballroom

Friday, March 3, 2017 – 10:00 am
Ford Alumni Center, Giustina Ballroom

The meeting will be webcast, with a link available at www.trustees.uoregon.edu/meetings.

The Ford Alumni Center is located at 1720 East 13th Avenue, Eugene, Oregon. If special accommodations are required, please contact Amanda Hatch at (541) 346-3013 at least 72 hours in advance.

BOARD OF TRUSTEES

6227 University of Oregon, Eugene OR 97403-1266 T (541) 346-3166 trustees.uoregon.edu

An equal-opportunity, affirmative-action institution committed to cultural diversity and compliance with the Americans with Disabilities Act

Board of Trustees
Public Meeting | March 2-3, 2017
Ford Alumni Center, Giustina Ballroom

THURSDAY, MARCH 2 – 1:30 pm (other times approximate) – Convene Public Meeting

- Call to order, roll call, verification of quorum
- Approval of December 2016 minutes (Action)
- Public comment

1. Reports

- ASUO President Quinn Haaga
- Senate President Bill Harbaugh
- Provost Scott Coltrane
- President Michael Schill

2. AY17-18 Tuition and Fees (Action): Scott Coltrane, Senior Vice President and Provost; Jamie Moffitt, Vice President and CFO; Brad Shelton, Senior Vice Provost for Budget and Strategy

3. Seconded Motions and Resolutions from Committee (pending March 2 committee action)

- Seconded Motion from FFC: *Delegation of Authority / Capital Project Approvals*
- Seconded Motion from FFC: *Knight Campus Preliminary Capital Expenses*

Meeting Recessed

FRIDAY, MARCH 3 – 10:00 am (other times approximate) – Re-Convene Public Meeting

- 4. Federal Affairs: Issues and Trends:** Dennis Galvan, Vice Provost for International Affairs; David Conover, Vice President for Research and Innovation; Betsy Boyd, Assoc. Vice President for Federal Affairs
- 5. Cluster of Excellence in Focus – Energy and Sustainable Materials:** Jim Hutchison, Professor and Lokey Chair of the ONAMI Safer Nanomaterials and Nanomanufacturing Initiative
- 6. Knight Campus for Accelerating Scientific Impact:** Patrick Phillips, Acting Executive Director

Meeting Adjourned



Agenda Item #1

Reports



ASUO

ASUO STATEMENT

*Board of Trustees,
March 2, 2017*

ASUO STATEMENT



Since December, the ASUO has worked on tuition transparency and advocacy, planned our first ever safety conference, allocated 16.4 million of dollars of the student I-Fee for the 2017-2018 fiscal year, and created an internal task force to work on addressing student concerns surrounding the proposed mandatory live on policy. We have also seen development in our initiative to improve campus lighting, detailed in our press release below.

During the tuition process, the ASUO helped co-sponsor a Tuition and Fees Advisory Board (TFAB) forum in which we had over 60 students participate in. We also hosted a separate tuition event with Trustees Paustian, Gary and Wilcox, where students were able to engage with a different perspective on tuition along with getting to know several trustees better.

This past term, both President Haaga and Vice President Fisher sat on the TFAB, which publicly published its tuition recommendation to President Schill and Provost Coltrane on February 10th. We are deeply concerned about the rising tuition costs and are equally as worried about the over 8 million dollars in cuts that will have to be made concurrently. Because of the continued lack of financial support from state legislature, the ASUO has been active in engaging with legislators to encourage them to prioritize funding higher education in the state budget. The ASUO has also played a role in planning both the OSA Lobby Day in Salem as well as our own UO Lobby Day. We are also mobilizing students to attend the Ways and Means Roadshow in Eugene and spearheading a letter writing campaign to the Ways and Means Committee to push for the additional \$100 million for the Public University Support Fund (PUSF).

On March 4th, the ASUO will host its first annual Safety Conference. The conference will be a day long event including self-defense trainings, an active shooter training, a sexual assault prevention and education training, an ally training and a community panel discussion. Our keynote speaker, Sergeant A.J. Deandrea, is recognized as a subject matter expert on active shooters by the U.S. Department of Education. We are incredibly excited to host this event.

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On February 11th, the ASUO Senate passed an overall budget of \$16,428,001 allocating the I-Fee for 2017-2018. We are proud that we were able to keep our overall increase at just 2 percent from last year's budget. It is important to us that we try to be as frugal as possible considering our current tuition environment. Some of the more notable changes to the budget include the movement of five ASUO Programs to Departments, including Safe Ride and Designated Driver Shuttle, which will now be housed under the UOPD and have a full time staff person to support the student operated organizations. This will help expand safe and accessible transportation services for students.

The implementation of the mandatory live on policy has been of great concern to many students on campus. Last year, External Director of Staff Dunn with ASUO Senate President Burns wrote a resolution condemning the policy. It was passed unanimously. Below are some of the concerns raised in that resolution along with what many students have expressed to us.

The ASUO Executive is concerned with relative inaction by the University concerning the new policy. The exemption procedure provided to the Executive in fall is insufficient, especially for international students. In the Ducks Live On study conducted by the University to demonstrate the retention value of the new Housing policy, international students were not included as a group of study. This policy may reflect marginal improvement of domestic student GPA and connectivity to campus, but it does not recognize the cultural differences that international students face.

The current Housing infrastructure is also of major concern on the grounds of accessibility. Gender-neutral facilities will need to be made available on every floor, so that trans students are not forced to out themselves on Housing applications. Students should have equitable access to live in any residence hall without fear of being matched with a roommate who does not identify with their gender or not have an easily accessible restroom. There is also only one gender equity community within University Housing. Changes to bathroom facilities for access and improving infrastructure to ensure all halls comply with the Americans with Disabilities Act are necessary steps before a full scale roll out of this policy.

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It is also important to note that in the TFAB report it is evident the only affordable housing stock is coupled with selecting the Carson Only meal plan and living in a residence hall that does not have the same level of academic services as the other more expensive options: these services and the infrastructure like in-hall libraries, are what directly influence the academic retention and increased graduation rates that are cited as the reason for this new policy. The policy has not, to our knowledge, been approved the Policy Advisory Council or University Senate processes. We urge the President and the Board to initiate the campus policy process for mandatory live on.

The decision to keep the name of Deady Hall is in contradiction with the values of the University's mission. As the University continues to recruit a more diverse student population and founding a Black Cultural Center, the preservation of Deady's legacy on campus stands in stark contrast to University of Oregon's commitment to diversity and excellence. While we recognize that Deady and his legacy are a part of the history of Oregon, there is a major difference between acknowledging and honoring this legacy. The Black Cultural Center is a crucial step for both meeting the demands of the Black Student Task Force and improving the campus climate - but it is not enough.

As the University moves to implement the incredible gifts of the Knight Campus and the Black Cultural Center, increased national and international attention will be brought to bear on our University community. The UO stands on the precipice of global recognition amongst its peers with the initiatives of President Schill and faculty research. This recognition comes with the burden of fulfilling the mission laid out in the UO mission statement: "Through these pursuits, we enhance the social, cultural, physical, and economic wellbeing of our students, Oregon, the nation, and the world." To truly enhance the social and cultural wellbeing of the world, action must be taken to root out racism in our institutions. As President Harry Truman said: "If we wish to inspire the peoples of the world...if we wish to fulfill the promise that is ours, we must correct the remaining imperfections in our practice of democracy. We know the way. We need only the will."

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The ASUO Executive implores the Trustees to take up the renaming of Deady Hall in the March meeting. Our perspective as an Executive is that this hall signifies to students of color that they are not heard or valued at this University. This hall leads many students of color on our campus to not see themselves as members of our community. Alan Hall Advertising's Reset the Code campaign has asked students in the face of fear and hate, to not be complacent. Commit to diversity, do not remain complacent and act now as the stewards of diversity on our campus. You know the way. You need only the will. Change the name.

In the spring, we will be focusing on a few more additional initiatives. We will be working on a triple bottom line assessment program. We will also begin work on a local bar recognition initiative to offer positive incentives to institutions that benefit our community. Other things we will be working on, includes: rolling out our cultural competency workshops for student leaders, continuing our work on campus lighting, and establishing a speakers series to facilitate discussion about the implications and potential outcomes of Executive Orders and other prospective policies flowing from the White House.

The triple bottom line assessment tool will be used to assess the environmental, economic, and social impacts of events that are put on by students using the I-Fee. Being environmentally conscientious is a shared value of many students at the U of O. The ASUO feels that it is important to uphold values of environmental stewardship as student leaders.

In the recent past, some of the local bar establishments in Eugene have been in the news for behavior we find unacceptable on a both local and communal level. In order to ensure the places students inhabit in any capacity are safe, we will initiate a standards recognition program of local bars that students frequent. This is a system that is already in place at several other institutions across the country. The program would recognize establishments that go above and beyond by putting the safety and welfare of students first. This can include actions like providing free soft drinks to designated drivers and helping foot the bill for safe transportation services so students are able to get home safely.

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Since the beginning of winter term, the ASUO Multicultural Advocate Michelle Nguyen, Internal Vice President Lusby, and ASUO President Haaga have been meeting with campus partners to create a cultural competency curriculum for student leaders who lead organizations that receive I-Fee funding. These trainings will address issues such as, but not limited to, homophobia, racism, sexism, ableism, classism and ageism. Currently, all ASUO student leaders have to complete these trainings at least twice a year. In an effort to expand access to these trainings to more students, we want to provide the experience to all student leaders who are funded by the ASUO and install sustainable infrastructure to continue these trainings after our executive finishes our term this spring. We believe that it is crucial that students at the University of Oregon are entering the world after college with a baseline understanding of what it means to be culturally competent and how to continuously practice conscientious behavior throughout one's life. We plan to pilot the first training in the spring of 2017.

We are thrilled that our partnership with the Campus Facilities Planning and Management has been so successful in addressing students concerns about campus lighting. Many concerns still remain regarding certain areas such as the Pioneer Cemetery. Each term, there are numerous assaults that occur in the cemetery and around 18th avenue. The cemetery currently has no lighting whatsoever, which makes it a dangerous place for anyone traveling through, or by, at night. The cemetery is often used as a shortcut between campus and South University Neighborhood, which houses many students and is well attended in weekends and nights. We are hoping to partner with the Title IX office to encourage the Eugene Pioneer Cemetery Association that manages the cemetery, to incorporate lighting for safety reasons.

Our ASUO Speakers Series will facilitate discussion about policy changes at the federal level and will seek to break down these issues to understand their significance and ramifications. This wide-ranging series aims to inform, educate and invigorate the student body, helping them understand the full extent and impact of the policies being pursued by the current administration. Our speakers will

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primarily consist of professors across multiple departments at our University.

The ASUO executive has also been continuing its work on our campus resource guide. When finished, this guide will provide students a comprehensive and detailed list of resources they can engage with to make their experience at the University of Oregon as safe and accessible as possible.

This has been a productive, challenging and exciting year. We look forward to our final term in office, accomplishing our goals and helping the new administration with a smooth and thorough transition.

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Signed:

Quinn Haaga - ASUO President

Zachary Lusby - ASUO Vice President of Internal Affairs

Natalie Fisher - ASUO Vice President of External Affairs

James West - Internal Director of Staff

Andrew Dunn - External Director of Staff

Martin Martinez-Santoyo - Finance Director







Board of Trustees Statement



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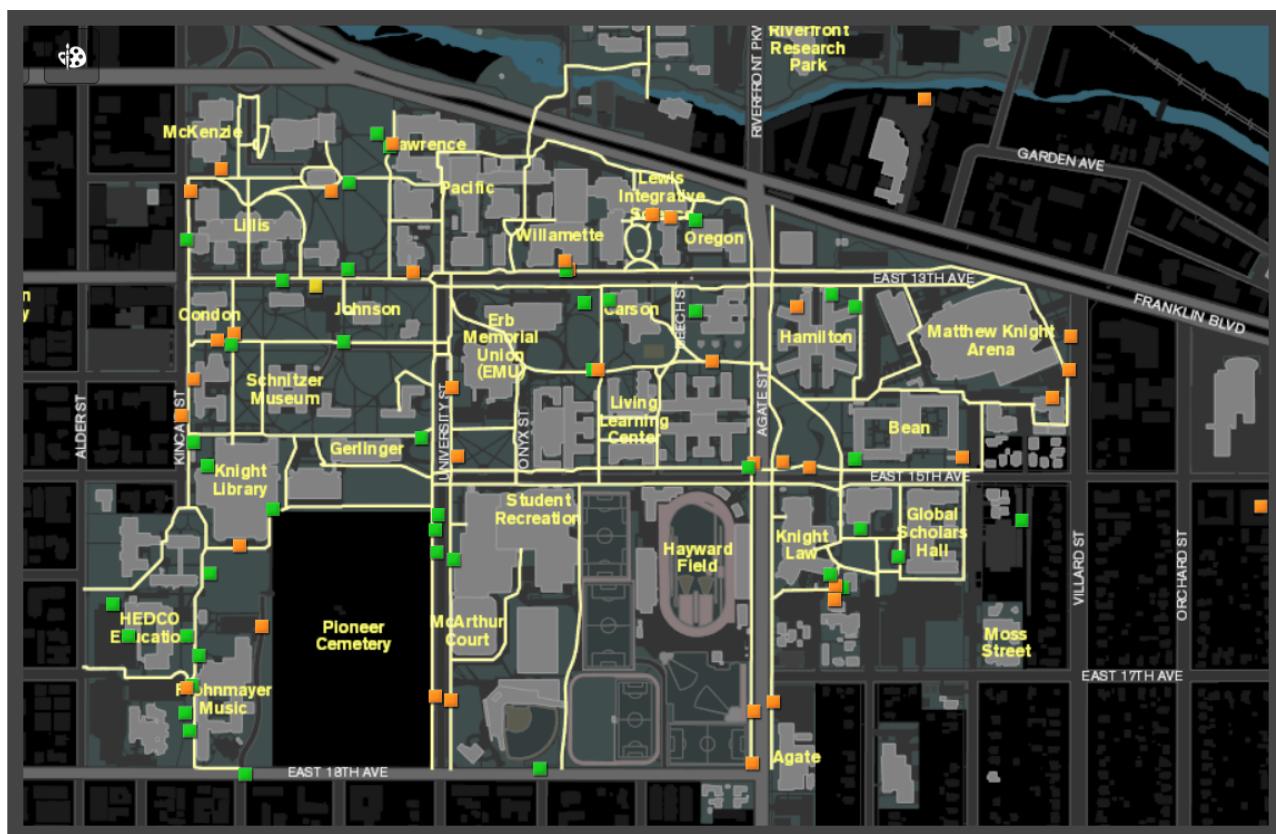
Campus Lighting,
January 27th, 2017

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Dear Campus Community,

We are happy to share our progress with our work to increase campus lighting. Last term, we held an annual Campus Night Walk where we invited students, the University of Oregon Police Department, Emergency and Risk Management Services, Campus Planning and Facilities Management, as well as other representatives to participate. Our goal was to identify dimly lit areas on campus that could be enhanced with lighting, as well as determine the effectiveness of current lighting structures. Our team split into various groups and covered as much of campus as we could. Below is a graphic of campus that visualizes where our work is currently at.



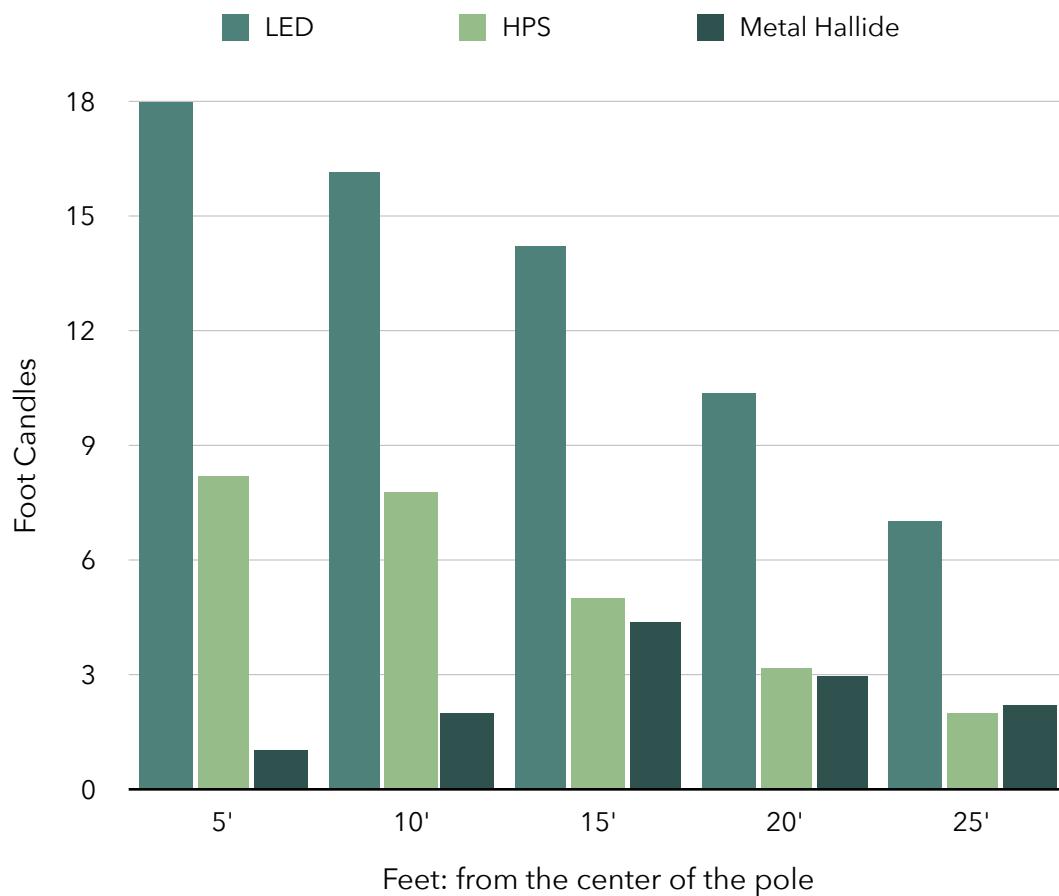
- █ – Lighting has been implemented/fixed
- █ – Lighting is underway to being implemented/fixed

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In previous Campus Night Walks, an average of only about 5 spots were identified. As you can see, this fall we identified 78 locales on campus that we believed could be improved. We are happy to announce that all 78 spots are currently in the process of being updated or implemented, and that all of the squares will be green by the end of the academic year.

As well as increasing the physical light posts, we are ensuring that all of the bulbs be LED certified. This not only is a more environmentally conscious option, but it increases the circumference of the pool of light from the center of the pole. Below is a graph to visualize the difference in available light between LED and other bulb options.



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We are excited to have been able to accomplish this and want to thank the University as well as everyone who came and participated in the Campus Night Walk. As always, it is our desire to help promote safety and accessibility on campus and we will continue to work to do so.

Signed:

Quinn Haaga - ASUO President

Zachary Lusby - ASUO Vice President of Internal Affairs

Natalie Fisher - ASUO Vice President of External Affairs

James West - Internal Director of Staff

Andrew Dunn - External Director of Staff

Martin Martinez-Santoyo - Finance Director



Report from UO Senate President Bill Harbaugh, to the UO Board of Trustees, for their March 2017 meetings:

Dear Trustees:

I am writing to give you an update on the Senate's work since your December meeting. I know many of your contacts with the UO community are filtered, so in my remarks I'll try and give you an accurate summary of recent events at UO from the faculty perspective. While I am the elected President of the UO Senate, the Senate has not vetted my comments, so please do not take any opinions in them as representing the Senate's views.

Curriculum:

For the Fall term 65 courses were submitted to the Senate's Committee on Courses. After extensive review of the syllabi, subject material, readings, sample assignments and workload, the committee approved the bulk of these courses, sending the rest back for additional information. The number of new course proposals for Winter is lower, as is typical, and the committee has already approved more than half of these. They will submit these courses to the full Senate at our March 15th meeting for final approval. More information on the Committee on Courses, which was created in 1866, is at
<https://blogs.uoregon.edu/uocc/charge-of-the-committee-on-courses/>

The Department of Linguistics proposed a new M.A. Degree in Language Teaching Studies. The Senate's Graduate Council and the Senate reviewed and unanimously approved this proposal.

The Senate's Academic Council proposed a change to the University's degree requirements to create a new category for courses focused on "career, professional and personal development, and opportunities for community and social involvement" and a modification of the credit limitations to ensure that students could use 12 credits in such courses toward their degree requirements. After debate to ensure that this new category would not diminish requirements for more traditional academic coursework, the Senate approved the proposal.

Review of the UO Honors programs:

Last year the Clark Honor's College had an external review. At the request of the Provost the Senate has now established a committee (with 6 faculty and 4 administrators) to review the recommendations from that review and make recommendations.

Currently the university provides two basic ways for students to graduate with Honors. Students can enroll in the Honors College (typically as Freshman), complete the HC's series of general education courses, and write an Honors paper under supervision of an HC faculty or jointly with faculty from outside the HC. Or they can enroll as regular UO students, take the regular UO classes (with some special honors courses in some majors) and then either write an Honors research paper or engage in other research activities (e.g. lab work in the sciences) under supervision of a professor from the department they are majoring in, and then get "Departmental Honors.

Both these tracks are very beneficial to our best students in terms of teaching them how to conduct research and giving them a chance to work with faculty. UO Honors are an important best first step towards graduate school for many of our students. My personal view is that the university should have a wide variety of ways for students to graduate with Honors. I think our current system is flexible and does a good job both with those students who come to UO as freshman with the focus and preparation for the Honors College, and those who start college without the desire or background for the HC, but who then get inspired by their major and want to have a chance to do research with faculty.

In case it's not obvious from my bias above, I supervise a lot of Honors projects with the latter kind of students in the Economics Department, as well as students from the Honors College, and I am committed to making sure that any changes in these programs are well considered.

Tuition and Finances:

The university's budget situation and the need for new revenue in the form of state appropriations, increased tuition, additional out of state students, and increased philanthropy are well known to you and I won't review them.

I do want to note that President Schill has recently brought the Senate Budget Committee into the process for deciding how to cut expenses and programs should those efforts be insufficient. This is important for building buy-in for what may be very difficult decisions, and is appreciated.

New Budget Model:

The university is in the process of abandoning what I and many others would describe as a poorly designed and failed "responsibility centered budget model", and replacing it with a new budget planning model that has more central direction and purpose. Millions have been allocated outside the budget model, without sufficient accountability or oversight. Change is needed, and the Senate needs to make sure that the faculty has adequate input into decision-making, particularly as it becomes more centralized. We are working with the administration to ensure this happens.

Selecting a new Faculty Trustee:

I've appended the self-explanatory email sent to all statutory faculty at the bottom of this report.

Intercollegiate Athletics:

As you may have noticed, the University of Oregon devotes a large amount of money and scarce administrative resources to its intercollegiate athletic enterprise. In the past the Senate has done so as well, via its Intercollegiate Athletics Committee. This committee had a broad charge that included involvement in financial matters and coach hiring decisions. This arose out of a joint Administrative / Senate task force report on athletics which was completed in 2004.

Despite this charge the Athletic Department became less and less willing to work with the IAC over the years, and eventually the IAC was unable to even get basic information about the academic performance and academic advising of student-athletes, much less participate meaningfully in decisions about academic matters that affected the athletes.

The efforts of several recent UO Presidents and Interim Presidents to address this problem were failures that led to a decrease in trust on all sides. I'm happy to report that President Schill's effort to address the need for faculty oversight of academic matters involving the student athletes has been received more positively by the Senate.

With the endorsement of the Senate, President Schill has established his own Intercollegiate Athletics Advisory Committee. The Senate also voted (narrowly) to disband the Senate IAC and leave responsibility for Duck Athletics with the UO President. The new IAAC's charge is:

The Intercollegiate Athletic Advisory Committee (IAAC) advises the President of the University of Oregon on policies and practices of the Athletic Department and academic units as they affect academics on campus. Specifically, the committee is charged with advising the President on all policies and practices related to the academic performance and welfare of student-athletes. The Committee may at the President's direction, engage broader issues regarding the relation of the athletics program to the overall mission of the university and NCAA or PAC12 policies. Additionally, the IAAC is charged with bringing issues related to the academics of student-athletes to the Senate with recommendations for action as needed.

I hope that the IAAC will be more successful at getting the Athletic Department's attention and cooperation on academic matters than the IAC was.

Senate Teaching Evaluation Task Force:

UO students are given an opportunity to complete course evaluations for all classes they take. Students rate their courses and instructors (before seeing their grades) using a 1-5 scale on a series of brief questions on such things as “Course quality”, Instructional quality” and “Amount learned”. The screen looks like this:

Please share with us your basic perceptions of the course.

What was the quality of this course?

Exceptional	Good	Adequate	Somewhat Inadequate	Unsatisfactory
Exceptional	Good	Adequate	Somewhat Inadequate	Unsatisfactory
Exceptional	Good	Adequate	Somewhat Inadequate	Unsatisfactory
Exceptional	Good	Adequate	Somewhat Inadequate	Unsatisfactory
Exceptional	Good	Adequate	Somewhat Inadequate	Unsatisfactory
Exceptional	Good	Adequate	Somewhat Inadequate	Unsatisfactory
Exceptional	Good	Adequate	Somewhat Inadequate	Unsatisfactory
Exceptional	Good	Adequate	Somewhat Inadequate	Unsatisfactory

What was the quality of the instructor's teaching?

How well organized was this course?

How effective was the instructor's use of class time?

How available was the instructor for communication outside of class?

How clear were the guidelines for evaluating students' work in this course?

The amount that I learned in this course was:

[Next ►](#)

There is also a place to submit written comments. Responses are anonymous unless the student wants to use their name. Summary statistics from these evaluations, and the signed written comments, are given to faculty as feedback and are used in retention, promotion, tenure, and merit raise decisions. Students can see these evaluations and refer to them when they pick courses. These evaluations are particularly important for non-tenure track faculty, and for graduate students who use them as evidence of teaching effectiveness when applying for jobs as professors.

There is now a significant amount of empirical work showing that these sorts of course evaluations are not correlated with the actual learning outcomes of students. There's even some evidence that they are negatively correlated. (Think of a very tough class where you learned a lot, but painfully. How would you rate it using these questions?) There's also some evidence that women and minorities receive unfairly lower scores from their students.

The Senate is setting up a task force to look into these issues, with the goal of improving UO's course evaluation system so that it provides better information to the faculty and students.

Temporary Policies and the UO Constitution:

President Schill and Board Secretary Wilhelms have recently asserted that the Board's Delegation of Authority document gives the UO President the authority to impose temporary policies, even over academic matters, without consulting the Senate. This is in contrast to the UO Constitution, which allows temporary policies only in narrowly defined emergencies. The Senate is still considering the best way to deal with this discrepancy.

Policies on the reporting of harassment, discrimination, and violence.

In December I reported to you on the process for revising UO's policy for the reporting of sexual harassment, discrimination, and violence. Last year the Senate narrowly rejected a policy that would have clarified UO's de facto rule classifying faculty as mandatory reporters. The administration then imposed the policy as an emergency policy (understandably, given the problematic existing policy we inherited from OUS). The Senate then appointed a working group, in consultation with the administration, to write a new permanent policy. This group, led by Merle Weiner (Law) wrote a new policy which allows faculty and staff to have confidential conversations with students who are victims of sexual harassment and violence - so long as they provide the students with information about UO's counseling and help resources. This policy was developed with constant feedback from the UO General Counsel's Office and the Title IX Coordinator, who was on the working group.

The Senate unanimously adopted this policy on November 16th, and we sent it to President Schill for his review. In January the General Counsel's office decided to hire attorneys Leslie Gomez and Gina Maisto from the Philadelphia law firm of Pepper Hamilton to review the Senate's policy.

The Senate task force has now met with these attorneys and UO's attorneys and received their written evaluation of the policy. We are working with President Schill and hope to soon have a workable consensus policy that will preserve the right to have confidential conversations with students. We also are working with the administration to use the principles coming out of this process to reform UO's policies regarding the reporting of racial harassment, and the policies covering situations where the victim or survivor is a UO employee rather than a student.

TPM restrictions on free speech:

In my December remarks I commented on the administration's proposal to create a new UO policy with restrictions on the time, place, and manner of free speech activities. Among other restrictions that proposal would have allowed the administration to discipline or arrest our students for using the public areas of buildings for peaceful, non-disruptive free speech activities, such as last spring's "Divest UO" sit-in.

In response to this proposal the Senate set up a Task Force consisting of faculty, administrators, a UO police captain, and 5 UO students. The student representatives made it very clear that they did not want any new restrictions on free speech at UO, and the Daily Emerald reported on the policy.

I'm happy to report that the UO administration got the message, and has withdrawn the TPM policy proposal. The University of Oregon's students can continue their long tradition of relatively unfettered free speech.

Yours,

Bill Harbaugh
UO Senate President and Professor of Economics

Appendix:

The email sent to the faculty regarding the appointment process for the new Faculty Trustee:

Dear UO Statutory Faculty Members -

The current Faculty Trustee on the UO Board of Trustees – Susan Gary (Law) – will be completing her term of office on June 30. Sometime between now and then Governor Kate Brown will appoint another member of the statutory faculty to take her place. The Oregon Senate then confirms (almost always) the appointment. The Faculty Trustee is a voting member of the UO Board, by the Governor’s decision, and we expect that to continue given the Governor’s support for shared governance.

The Faculty Trustee is not appointed to promote the faculty’s interests, rather they share the fiduciary responsibility to act in the broad best interests of the University that all our Trustees have. We believe that this requires that the faculty trustee be well informed about the university at large and the opinions of the faculty on important matters that come before the board, be able to effectively inform the rest of the board about those opinions, be able and willing to keep the faculty informed about the thinking and plans of the Board, and be selected with input and buy-in from the faculty - something that has not been done in the past.

So we’re writing to all UO Statutory Faculty to suggest that you learn more about the Board and consider submitting an application to the governor’s office and encourage colleagues who you think would do a good job for UO to also apply. The deadline to apply to the Governor’s office is Feb 28th, and as explained below the Board would prefer that the Faculty Trustee be from CAS, since the last one was from a professional school.

The rest of this email gives some info about university boards and the UO Board, explains how faculty can self-nominate for the Faculty Trustee position, and explains how the Senate will review nominations and make a recommendation to the Governor’s office.

Information on the Board:

The party line on the UO Board can be found at their website here <http://trustees.uoregon.edu/> along with contact information. The Association of Governing Boards has a lot of information at <https://www.agb.org/reports/topic/faculty-and-shared-governance>. One recent AGB report, for example, is "Shared Governance: Is OK good enough?" at http://agb.org/sites/default/files/survey_2016_shared_governance.pdf You might also want to contact Susan Gary sgary@uoregon.edu or Board Secretary Angela Wilhelms at wilhelms@uoregon.edu.

Information on how to apply to the Governor's Office:

As the Governor's website says, "Applying for a Board is Easy!" Unfortunately their website is a bit slow: http://www.oregon.gov/gov/admin/Pages/How_To_Apply.aspx.

You will need to complete this form:

<http://www.oregon.gov/gov/admin/Documents/Interest%20Form%20.pdf> and include a c.v., bio, and statement of interest. The application form is here:
<http://www.oregon.gov/gov/admin/Documents/Interest%20Form.pdf>

The Board has posted this statement on the process:

https://trustees.uoregon.edu/sites/trustees2.uoregon.edu/files/board_membership_considerations.pdf. It clarifies that the Board will not prohibit the Senate or other organizations from recommending candidates - which we appreciate - and will not make its own recommendation or allow individual trustees to advocate for or against prospective candidates. However they do reserve the right to:

"Provide information to the Governor's executive appointments office about what demographics, skills and experiences will help maintain a well-rounded board in whole • Advocate for alternation between constituency types (e.g. classified/OA; professional school/CAS)"

Which we take to mean they would prefer this new trustee be from CAS, since Prof. Gary is from Law.

Information on how the Senate will provide input to the Governor:

We have contacted the governor's office and they want input from the University Senate and the faculty about who would be a good Faculty Trustee.

After the deadline for applications closes on February 28th, they will send us a list of all applicants and their application materials. We will post these on the Senate website, and ask the nominees if they would like to provide any additional information, or answer emailed questions from faculty. We will then ask the statutory faculty members of the

Senate to rank the nominees (with a Qualtrics poll) and we will provide the aggregate rankings to the Governor's office. The Senate President and Vice President will consult with the Senate Executive Committee and provide the Governor's office with our evaluation of the nominees - just as any other citizen may do.

Thanks very much for your assistance in helping ensure that we have a strong set of faculty applicants for the governor to consider when she fills the upcoming vacancy on our UO Board of Trustees!

Bill Harbaugh, Senate President & Professor of Economics
Chris Sinclair, Senate President Elect and Associate Professor of Mathematics
University of Oregon
<http://senate.uoregon.edu>



Agenda Item #2

AY17-18 Tuition and Fees

Following this summary are the following documents related to this action: memo from President Schill, presentation slide deck, resolution, tuition and fee tables, and the redlined Tuition and Fee Policy Book.

Each year, the president presents to the board a recommendation for tuition and mandatory fees for the following academic year. Below is a summary of the president's recommendation for academic year 2017-18 (AY17-18) for tuition and fees. The resolution before the Board also includes authorization of the associated "Tuition and Fee Policy Book", which articulates the purpose of and use for tuition and fees.

PROCESS RECAP

The Tuition and Fee Advisory Board (TFAB) exists to advise the provost on tuition, mandatory fees, course fees, other significant costs of education (e.g., housing fees), as well as issues related to tuition structure (e.g., differential tuition, guaranteed tuition). TFAB does not vote on a specific recommendation; its chairs take all advice and feedback into consideration and a generalized TFAB recommendation is submitted to the provost.¹ The provost confers with the president, they put forth a recommendation for public comment, and then the president forwards a final recommendation to the Board of Trustees.

The TFAB is co-chaired by Jamie Moffitt, vice president for finance and administration and CFO, and Brad Shelton, senior vice provost for budget and strategic planning. Its membership includes five students (one graduate and four undergraduate), faculty, deans, vice presidents, vice provosts, and other administrative staff engaged in budgeting, institutional research and financial aid.

TFAB met seven times during November through February. TFAB meetings were open to the public and materials were posted on the Institutional Research website. In addition to TFAB meetings, TFAB held a student forum in January and ASUO held an additional forum in February, with three trustees, as well as the co-chairs of TFAB, during which students could learn more about the tuition setting-process, ask questions and offer input.

STATE FUNDING

The Governor's Recommended Budget (GRB), released in December, "flat funded" the Public University Support Fund (PUSF) at \$667 million. Given how biennial funding is distributed – 49% in year one, 51% in year two – this funding level would result in a cut to UO of approximately \$2.0-2.5 million in FY17-18. In January, the co-chairs of the state's Joint Ways and Means Committee released their first legislative budget overview. It did not provide information at a level detailed to the PUSF, but was similar to the GRB in that it held the overall higher education budget (universities, community colleges, Oregon Promise, etc.) relatively flat. For purposes of planning, TFAB used the GRB as its starting point.

ANTICIPATED COST INCREASES

The following is a non-exhaustive list of known and anticipated cost increases. These reflect recurring cost drivers that will be added to the UO's Education and General (aka, E&G) budget. There are certainly other cost increases, such as those which might be found in individual schools or colleges; this list focuses on high-level, major institutional increases.

¹ Available at: http://ir.uoregon.edu/sites/ir.uoregon.edu/files/TFAB_Memo_2-9-17.pdf

Item	Amount
Faculty and staff salary and wages	\$11.0 million
GTF salary and wages	\$800,000
Medical costs	\$1.6 million
PERS cost increases	\$7.1 million
Institutional expenses	\$1.0 million
Strategic investments (including \$1 million for new faculty)	\$2.0 million
Investments in new Tenure Track Faculty	\$1.5 million
TOTAL KNOWN PROJECTED COST INCREASES	\$25.0 million

PROPOSED ACTION TO OFFSET INCREASED EXPENSES AND FLAT STATE FUNDING

Two primary mechanisms can help cover the projected increase in expenses: presidential initiatives and an increase in tuition and mandatory fees.

1. The president intends to find approximately \$8.8 million through cost-cutting or the creation of new revenue streams.
2. The president recommends to the Board TFAB's recommendation of tuition increases as articulated below.

AY 2017-18 TUITION AND FEE RECOMMENDATION SUMMARY

For a detailed list of the proposed AY17-18 tuition and fee tables, please see Exhibit A to the resolution. Note that 10% of the gross tuition funds generated will be used for fee remissions (scholarships) for students per UO standard practice.

- Undergraduate tuition would rise \$21 per credit hour, or \$945 for a full-time (45 credit) student. This puts a year of tuition (three terms) at \$9,855 for resident undergraduates, a 10.6% increase, and \$32,535 for nonresident undergraduates, a 3.0% increase.
 - The Honors College differential is increased by \$120 per term, an increase of 9.4%. This puts the total differential for a three-term academic year at \$4,194.
 - Summer tuition rates increase by the same percentage (to the nearest whole dollar) as academic year tuition increases. The rate increases in question will affect summer 2018.
- Graduate tuition varies by degree level and school/college. The year-over-year changes range from a 0% increase to a 4.0% increase with two exceptions.
 - The first is a 5.9% increase in resident and 9.3% increase in nonresident graduation tuition for studio programs in AAA. These increases represent the second year of implementation of a market-based adjustment discussed with the Board last spring.
 - The second exception is for a newly restructured fifteen-month Master of Finance degree in the Lundquist College of Business. This is a new tuition structure for this degree, which is set at a flat, tuition rate for the whole program of \$32,500 for residents and \$42,500 for nonresidents.
- Mandatory fees would see a 12.11% increase per term (11.95% for law).
 - The bulk of this increase relates to the creation of a new technology fee of \$50 per term (\$75 per term for law, which is on semesters).
 - Three mandatory fees (building fee, rec center bond fee, and EMU fee) would see no change.
 - Student Life recommends a 4.6% (\$2.75) increase in the Rec Center Fee.

- Student Services and Enrollment Management (SSEM) recommends a 9.93% (\$17.25) increase in the Health Service Fee, which will provide funds (1) to cover increases in the cost of care, and (2) dedicated for a planned expansion and renovation to the University Health Center and the University Counseling and Testing Center.
- The ASUO proposes a 2.03% increase (\$4.75) in the student-managed Incidental Fee (aka "I-Fee").

RECOMMENDATION TO REDUCE TUITION INCREASE PENDING STATE INVESTMENT

As noted earlier, the recommendation assumes that the PUSF is funded at the GRB level of \$667 million. If the state legislature increases the level of PUSF funding for non-dedicated items, the tuition resolution includes a recommended scaled reduction plan for resident tuition as follows:

PUSF Funding Level	Recommended Resident Tuition Increase (\$)	Recommended Resident Tuition Increase (%)
GRB	\$21 / SCH	10.6%
At least GRB + \$20 million	\$19 / SCH	9.6%
At least GRB + \$40 million	\$17 / SCH	8.6%
At least GRB + \$60 million	\$14 / SCH	7.1%
At least GRB + \$80 million	\$12 / SCH	6.1%
At least GRB + \$100 million	\$10 / SCH	5.1%

HECC REVIEW

Oregon law requires that any increase to resident tuition and mandatory fees in excess of 5.0% be approved by the Higher Education Coordinating Commission or the Legislative Assembly. Thus, the resolution before you today is a recommendation, pending such approval. The schedule for HECC review and consideration is unknown as of this publication.

AY 2016-17 TUITION AND FEE POLICY BOOK

Part of the resolution is adoption of the 2017-18 version of the University of Oregon Fee Book. This book articulates policies relating to various university fees, tuition discounts (e.g. employee), and the like. A redline version of the Fee Book is attached to the resolution as Exhibit B so that you can review any changes. Please note that most of the changes proposed in this Fee Book revision are meant to improve clarity and specificity from the last version. There are two exceptions to this. First is that Portland students will no longer be charged the EMU and Rec Center fees. Second, all LLM programs, not just the environmental and resource programs, are exempt from the faculty/staff tuition benefit program.

NOTE: OTHER FEES, FINES, PENALTIES AND SERVICES CHARGES

The Board has delegated authority to the president to set "special fees, fines, penalties and services charges" at the UO, but proposed changes are required to be shared with the Board for informational purposes and review. Those will be provided to the BOT when finalized.

MEMORANDUM

DATE: February 21, 2017
TO: Board of Trustees
FROM: Michael H. Schill, President
RE: Academic Year 2017-18 Tuition and Fee Proposal

Enclosed is my proposal for academic year 2017–2018 tuition and fees, which is the same as the conditional recommendation presented to me by the Tuition and Fee Advisory Board (TFAB). I have read the public comments on the TFAB recommendation, and I regret that we have little choice but to move forward with this proposal due to the fiscal realities facing the state of Oregon at this time.

Among the recommendations is an increase in tuition of \$21 per credit hour—or \$945 per year—for in-state undergraduate students. TFAB recommends the same increase for out-of-state undergraduates students of \$21 per credit hour, or \$945 annually. For the 2017-18 academic year, this equates to a 10.6 percent increase in undergraduate tuition for in-state students and a 3 percent increase for out-of-state students. TFAB also recommended various tuition increases for graduate tuition and a new technology fee of \$50 per term.

I wish it were not necessary to increase tuition by these significant amounts. Yet the state's fiscal problems leave no choice. Oregon's disinvestment in higher education over more than two decades has shifted the burden of paying for college from the state to our students and families. In 2015, the state made some positive moves toward addressing this trend with an increase in funding, which was greatly appreciated. The governor's recommended budget, however, by keeping funding flat over the next biennium in the face of rapidly rising costs, returns us to the previous status quo of disinvestment.

Flat funding may not sound like a reduction, but the university is forecasting very large cost increases over the next couple of years. The lion's share of these expenses are attributable to increasing labor, medical and retirements costs.

Even with the tuition and fee increases recommended by TFAB, we will still need to close an \$8.8 million recurring gap in our budget for next year. We have already begun a process, aided by faculty, administrators and students, to identify how we can create new revenue streams and/or cut expenses. Roughly 80 percent of our educational budget pays salaries of our faculty, staff and administrators. Therefore, any efforts to cut the budget will inevitably lead to a loss of jobs and pain to our community.

As we move forward, we will strive to protect the academic and research programs of the university. Our goal will be to continue and accelerate the progress we have

seen over the past couple of years in enhancing excellence in teaching and research, including investments in faculty hiring, research infrastructure, and support for student access and success programs. Budget challenges will make this harder and may require difficult choices, but we will not take our eyes off the pursuit of excellence in all that we do at the UO.

We will also do everything we can to shield our most vulnerable students from the impact of this proposed tuition increase. The [PathwayOregon](#) program continues to provide full tuition and fees to about 2,000 Pell Grant-eligible resident students on our campus, including more than a third of our first-year resident students. We have also made significant progress toward achieving the goals set when we announced the [Oregon Commitment](#) in 2015, which provides advising, planning and academic resources to help every student at the university graduate in a timely fashion. To every extent possible, we intend to maintain the integrity of those important efforts.

I recommend that you enact a tuition increase that can be adjusted down if state lawmakers increase funding for higher education, something we will continue to be focused on in the coming months. The TFAB recommendation estimates that *each \$20 million increment in increased state funding for public higher education would allow the UO to reduce the proposed resident undergraduate tuition increase by roughly 1 percentage point*. If the state were to provide an additional \$100 million to the Public University Support Fund, it would result in a 5.1 percent recommended tuition increase at the UO. Increases of state support would also reduce some of the operating cuts that would be needed in the coming year. This would significantly help our students, their families and our employees.

Ultimately, we likely will not know how state funding for higher education will shake out until June or July of this year, which is when state lawmakers historically approve the budget for the next biennium. I will continue to keep you and the entire UO campus community abreast of changes to our budget situation and their potential impact on the campus as information becomes available.

I appreciate your thoughtful consideration of this proposal

Thank you.

Michael H. Schill
President and Professor of Law

To: Scott Coltrane, Senior Vice President and Provost

From: Brad Shelton, Senior Vice Provost for Budget and Strategic Planning, TFAB co-chair, and Jamie Moffitt, Vice President for Finance and Administration & CFO, TFAB co-chair

Date: February 8th, 2017

Re: Recommendations of the FY17 Tuition and Fee Advisory Board

Cc: Michael Schill, President, and Roger Thompson, Vice President for Student Services and Enrollment Management

This memo follows up on the conversations that we have had with you regarding the recommendations of the Tuition and Fee Advisory Board (TFAB).

This year the TFAB included five students (one graduate and four undergraduate, including the ASUO president and ASUO vice president for external affairs), faculty, deans, vice presidents, vice provosts and administrative staff engaged in budgeting, institutional research and financial aid. A list of TFAB members is included at the end of this memo.

The TFAB met seven times, November through February. Fall meetings focused on research, current tuition and fee information, comparative data, planning for the student forum, and budget pressures (known and anticipated). Winter meetings focused on deeper dives into specific proposals for tuition (graduate and undergraduate), course fees, mandatory fees, housing fees, as well as tuition and fee policies. TFAB meetings were open to the public and materials were posted on the Institutional Research website (http://ir.uoregon.edu/tuition_fee_board).

In addition to the TFAB meetings, we hosted a student tuition forum in mid-January that was well attended. The forum included presentations on the UO's financial position, budget pressures for FY18, and the state's budget processes. Students also participated in small group discussions at each table. These table discussions were each facilitated by a least one TFAB member. Questions and feedback from all small group discussions were compiled and shared with the entire advisory board. The ASUO hosted a second student tuition forum with participation from members of the Board of Trustees in early February.

The Communications team helped to launch a new tuition website this year. This website provided information about the university's budget, including Education & General funds (E&G) cost drivers for FY18, as well as comparative and historical information about tuition and fees. The website also provided information about the schedule of TFAB meetings, with links to anticipated agendas and documents from the meetings.

Undergraduate Tuition:

The TFAB spent considerable time reviewing and discussing the major cost drivers expected to affect the E&G fund next year. We also reviewed data regarding historical tuition increases, as well as comparative tuition and fee costs for other institutions.

The group had a very difficult task this year, given the significant increases expected in the E&G fund in FY18 (\$25 million recurring) and the fact that the Governor's Recommended Budget (GRB) of flat funding for the Public University Support Fund (PUSF) fund would result in a \$2 million to \$2.5 million cut to UO state operational funding for FY18.

For FY18, the following major cost drivers are projected in the E&G fund:

Cost Driver	Estimated FY18 Cost Increase
Faculty and Staff Salary and Wages	\$11.0 million
GTF Salary and Wages	\$800,000
Medical Costs	\$1.6 million
Retirement Costs	\$7.1 million
Institutional Expenses	\$1.0 million
Strategic Investments (includes \$1 million for new faculty)	\$2.0 million
IT Infrastructure Investments	TBD
Increase to Minimum Wage	TBD
Investments in Tenure Track Faculty	\$1.5 million
<i>Total Known Projected Cost Increases</i>	<i>\$25.0 million</i>

The GRB that was released in December "flat funded" the PUSF at \$667 million. Given that biennial funding is split, 49% in the first year and 51% in the second year, this would result in a cut to UO of approximately \$2.0 - \$2.5 million in FY18. In mid-January, the co-chairs of the Ways and Means Committee released their first budget. It did not provide details at the level of the PUSF, but was very similar to the GRB in that it held the entire budget for all of higher education (community colleges, universities, Oregon Promise, etc.) relatively flat. For purposes of tuition planning, the TFAB decided to use the GRB as a starting point.

The group had many discussions about how the large gap would necessitate a very substantial tuition increase and would still result in a large gap between projected revenue and costs, thus necessitating very significant cost-cutting initiatives as well. Given that over 80% of E&G funds are spent on people (salaries and benefits), the committee discussed the reality that cost-cutting initiatives would inevitably lead to reductions in jobs.

Other important factors that contributed to the advisory board's final recommendation included acknowledgement that:

- Non-resident tuition rates are already at, or slightly above, market, raising concerns that if non-resident tuition were increased significantly, the institution could see a drop in total revenue from non-resident tuition due to reduced student demand;
- The state budget process creates significant uncertainty for the university budget. Many advisory board members expressed a desire to create a contingent tuition recommendation that adjusts resident tuition rates based upon the ultimate level of funding provided to the PUSF.

The advisory board also discussed creating a tuition proposal this year that recommends raising resident and non-resident tuition rates by equal dollar amounts.

Given these factors, the undergraduate tuition increase proposal that we recommend is the following:

- Undergraduate resident tuition - a \$21 increase per student credit hour (SCH). This will increase resident tuition from \$198/SCH to \$219/SCH, an increase of 10.6%. Total annual resident tuition (for 45 credits) would increase by \$945, to \$9,855.

- Undergraduate non-resident tuition - a \$21 increase per SCH. This will increase non-resident tuition from \$702/SCH to \$723/SCH, an increase of 3.0%. Total annual non-resident tuition would increase by \$945 to \$32,535.

The recommended tuition proposal is estimated to generate \$15.7 million, which includes an estimate for increased summer term revenue and also sets aside the standard level of additional funds for tuition remissions. The TFAB is also recommending a new technology fee, described below, that will generate an additional \$3 million per year for the institution. This leaves a projected gap of approximately \$8.8 million that will need to be filled through other initiatives, primarily expected to be cost-cutting.

The recommended tuition proposal assumes that the PUSF is funded at the GRB level of \$667 million. If the state legislature is able to increase the level of PUSF funding, the TFAB recommends the following adjustments to resident tuition:

PUSF Funding Level	Recommended Resident Tuition Dollar Increase per	Recommended Tuition Increase Rate
GRB	\$21 / SCH	10.6%
At least GRB + \$20 million	\$19 / SCH	9.6%
At least GRB + \$40 million	\$17 / SCH	8.6%
At least GRB + \$60 million	\$14 / SCH	7.1%
At least GRB + \$80 million	\$12 / SCH	6.1%
At least GRB + \$100 million	\$10 / SCH	5.1%

Under normal circumstances, the Clark Honors College differential tuition is increased by the same percentage by which *resident* undergraduate tuition is increased. Due to the uncertainty of the final increase in resident tuition proposed above, after discussions with Honor's College leadership, we recommend that the Clark Honors College (CHC) differential tuition increase by \$120 per term, an increase of 9.4%. Due to timing issues, we were not able to vet this recommendation with the full TFAB, but it is the closest we can come to a viable version of the standard for CHC differential tuition increases.

By standard practice, summer tuition rates increase by the same percentage (to the nearest whole dollar, and calculated at 12 SCH) as the rate increase applied to the *preceding* academic year.

Differential Undergraduate Tuition:

The Lundquist College of Business presented a proposal to the TFAB for differential tuition for undergraduate business majors. The proposal would have charged differential tuition to business majors on a per term basis to reflect the higher cost of faculty and student services at the business school. Students at the business school were generally supportive of the idea of differential tuition, but indicated that they preferred a course fee rather than a per term fee. Feedback from the TFAB on the proposal mainly focused on ensuring that the business school set aside enough money for additional fee remissions to provide financial support for students. After the TFAB presentation, business school leadership met with the president and provost to discuss the proposed differential tuition. It was determined that additional work should be done on the proposal and that it should not move forward for FY18. The issues under consideration (e.g., how to best structure the differential tuition) were not discussed further by the TFAB.

Graduate Tuition:

As usual, the deans were asked to provide their recommendations for graduate tuition increases. Those increases were reviewed and discussed by the advisory board. With two exceptions, the graduate tuition increases range from 0% to 4.0%.

The first exception is a 5.9% increase in resident and a 9.3% increase in non-resident graduate tuition for studio programs in the School of Architecture and Allied Arts (AAA). These increases represent the second year of implementation of a market-based adjustment that was discussed with the Board of Trustees last spring. The AAA studio program tuition increase is accompanied by a new tuition model providing guaranteed tuition to studio students over the course of their degree program. These guarantees will be realized through school-controlled tuition remissions. Analysis suggests that the AAA non-resident studio program tuition (including Architecture) is well below the market.

The second exception is for a newly restructured fifteen-month Master of Finance degree in the business school. The business school would like to offer this program at a new, flat, all-inclusive rate of \$35,000 for residents and \$45,000 for non-residents. College leadership believes that this is the best way to market this new program. The advisory board was generally supportive of the proposed pricing for this new program, however, there was discussion about the details (e.g., that the fee structure for students in this program who wished to cross-register into other classes would need to be clarified).

The TFAB is forwarding these increases on to you for your consideration. The graduate tuition increases are detailed in the attached spreadsheet.

Fee Increases for Existing Mandatory Fees:

The advisory board reviewed all of the early projections that were available for mandatory institutional fees, including the Incidental Fee. There were no significant concerns about the proposed increases for existing fees. The recommendations are as follows:

Building Fee - no increase

Health Service Fee - increase from \$173.75 to \$183.00 (5.3%)

Rec Center Bond Fee - no increase

Rec Center Fee - increase from \$59.75 to \$62.50 (4.6%)

EMU Fee - no increase

The Health and Counseling Centers have seen a dramatic increase in demand for student mental health counseling services over the last few years. This fee increase will help the department to provide critical services to students.

When he presented information about the Health Service Fee, Vice President Roger Thompson shared with the TFAB that it was possible that they would propose a further increase to the Health Service Fee related to the potential expansion of the Health Center building. This decision was dependent upon the outcome of discussions between the president, the ASUO president and Vice President Thompson. The issue was not resolved prior to the TFAB's final meeting on February 3rd.

We do not have a final recommendation from the ASUO at this time on the Incidental Fee, although the ASUO leadership is working to keep the fee increase at approximately 2%.

New Technology Fee:

The TFAB reviewed a proposal for a new mandatory technology fee of \$50 per term. The purpose of this new fee is to pay for the critical, recurring investments in technology needed to keep campus technology infrastructure running. Last year, these investments were funded with tuition revenue. On an ongoing basis, it seemed more equitable to charge for these investments on a fee basis, as the technology support is being provided to all students, regardless of residency status or the number of credits they are taking. Research shows that the majority of AAU public institutions charge a technology or computer fee, the average of which is \$340 per year. The advisory board discussed setting aside funds for additional fee remissions for students to help cover this new fee. The \$50 fee is projected to generate approximately \$3 million after \$300,000 in additional financial aid remissions has been set aside.

Other Costs of Education Reviewed:

The advisory board reviewed major changes to proposed course fees, as well as early projections on housing costs for FY18. Feedback was provided on a handful of individual course fees and this was incorporated into the Special Fees, Fines and Penalties process. Housing presented its proposed rates for FY18 to the TFAB. They have made changes to their rate structure that enabled them to lower the cost of room and board for over 2,000 rooms (close to 50% of their inventory) to below \$10,000 per year. The rates for the lowest priced rooms are based on students selecting a dining option which provides all-you-can-eat cafeteria-style meals at Carson dining hall.

Members of the Tuition and Fee Advisory Board:

Jim Brooks, Assistant Vice President and Director, Financial Aid

Andrew Dunn, ASUO External Director of Staff, undergraduate student

Taylor Eldridge, undergraduate student

Ali Emami, Senior Instructor I of Finance

Rebecca Falleur, undergraduate student

Natalie Fisher, ASUO External Vice President, undergraduate student

Lisa Freinkel, Vice Provost & Dean of Undergraduate Studies

Jeff Gish, graduate student

Quinn Haaga, ASUO President, undergraduate student

Randy Kamphaus, Dean of the College of Education

Stuart Laing, Director of Budget Operations

Christoph Lindner, Dean of the School of Architecture and Allied Arts

Andy Marcus, Professor of Chemistry

Jamie Moffitt, Vice President for Finance and Administration & CFO

JP Monroe, Director of Institutional Research

Scott Pratt, Dean of the Graduate School

Brad Shelton, Senior Vice Provost for Budget & Strategic Planning

Carol Stabile, Associate Dean for the Social Sciences

Kathie Stanley, Associate Vice President & Chief of Staff, Division of Student Life



UNIVERSITY OF OREGON

AY17-18 Tuition & Fees Proposal

March 2, 2017

Board of Trustees of the University of Oregon



UNIVERSITY OF OREGON

Agenda

- Tuition and Fee Setting Process
- Background Information
 - Tuition Revenue Components
 - Historical and Comparative Data
 - E&G Fund Context
- FY18 Major Cost Drivers
- Tuition and Fee Recommendations

Tuition and Fee Setting Process

- Tuition and Fee Advisory Board (TFAB): an advisory group appointed by the Provost to advise the President and Provost on tuition, mandatory fees and major non-mandatory fees
 - Nineteen members: one vice president, one senior vice provost, four deans, five students, faculty, and staff from Institutional Research, Student Life, Financial Aid, and Budget Office
 - Met seven times November through February
 - Public meetings; other students and staff made comments and joined discussion
- Student Forums on Tuition: held in January by TFAB and February by ASUO
- Public Posting of Tuition Recommendations for comment and feedback

Agenda

- Tuition and Fee Setting Process
- ➔ • Background Information
 - Tuition Revenue Components
 - Historical and Comparative Data
 - E&G Fund Context
- FY17 Major Cost Drivers
- Tuition and Fee Recommendations

FY17 Tuition Revenue

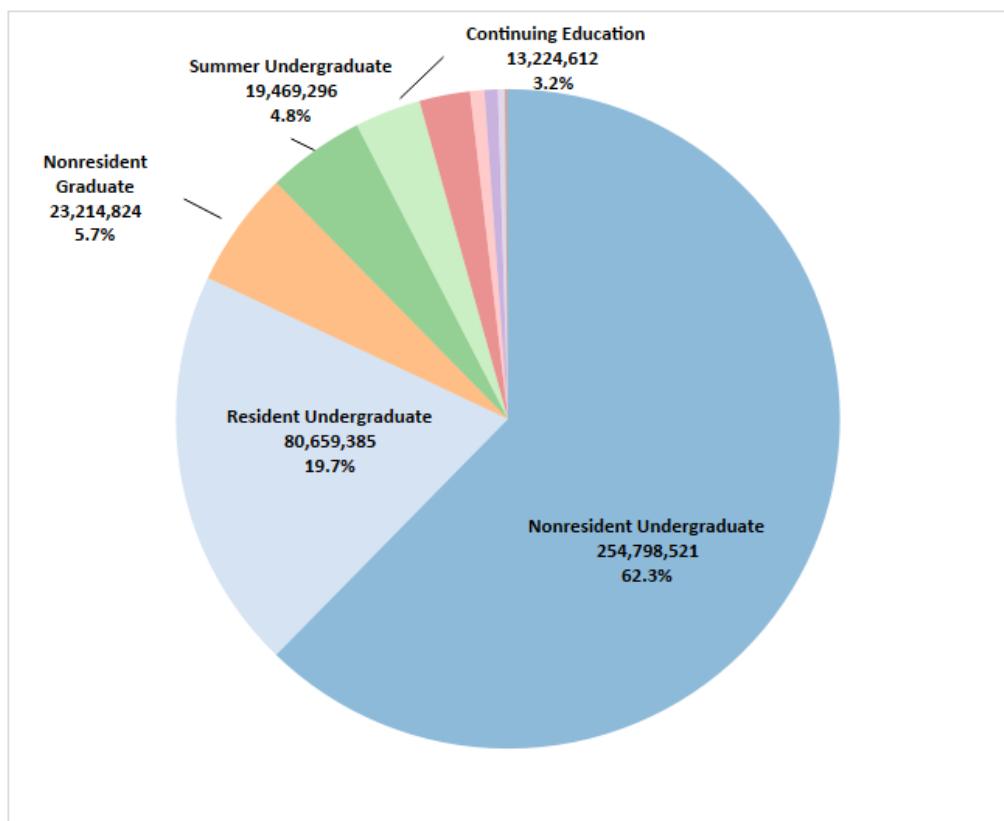
FY17 Tuition Revenue Estimates

Nonresident Undergraduate	254,798,521
Resident Undergraduate	80,659,385
Nonresident Graduate	23,214,824
Summer Undergraduate	19,469,296
Continuing Education	13,224,612
Resident Graduate	10,121,424
Summer Graduate	2,825,187
Honors College	2,634,799
Family / Staff	1,291,907
Other Tuition	632,020
Total	408,871,973
Remissions	42,578,736
GTF Tuition	21,522,395
Net Tuition Revenue	344,770,841

Category

- | | |
|---------------------------|-------------------|
| Nonresident Undergraduate | Resident Graduate |
| Resident Undergraduate | Summer Graduate |
| Nonresident Graduate | Honors College |
| Summer Undergraduate | Family / Staff |
| Continuing Education | Other Tuition |

FY17 Tuition Revenue Estimates



FY17 Fee Revenue

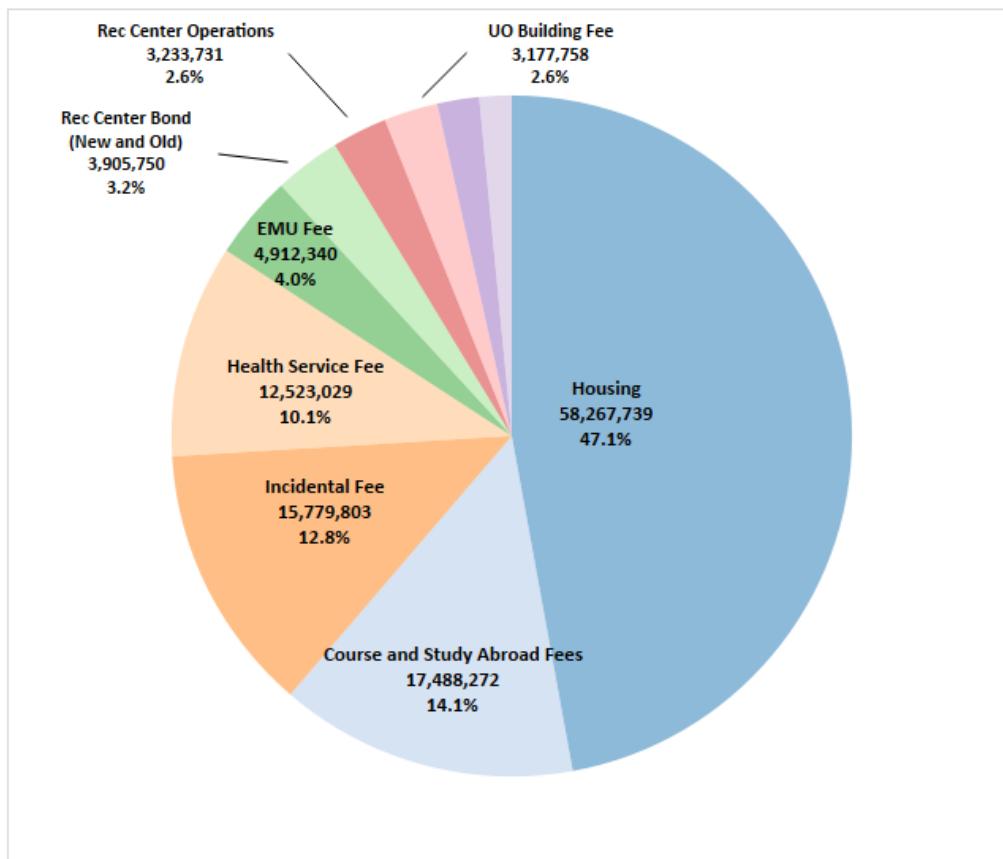
FY17 Fee Revenue Estimates

Housing	58,267,739
Course and Study Abroad Fees	17,488,272
Incidental Fee	15,779,803
Health Service Fee	12,523,029
EMU Fee	4,912,340
Rec Center Bond (New and Old)	3,905,750
Rec Center Operations	3,233,731
UO Building Fee	3,177,758
Matriculation Fee	2,444,823
International Fee	1,878,425
Total	123,611,668

Category

Housing	Rec Center Bond (New and Old)
Course and Study Abroad Fees	Rec Center Operations
Incidental Fee	UO Building Fee
Health Service Fee	Matriculation Fee
EMU Fee	International Fee

FY17 Fee Revenue Estimates



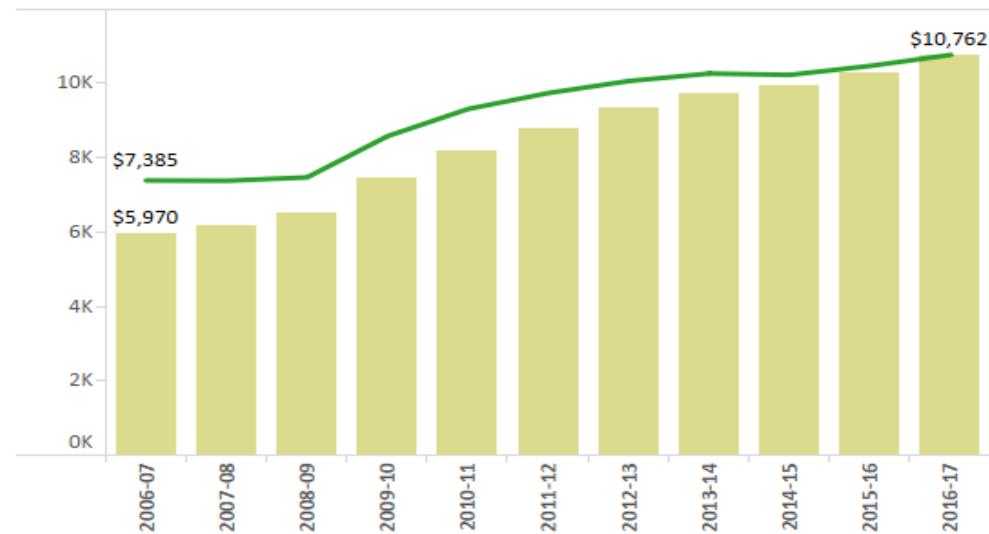
Undergraduate Tuition and Fee History 2006-07 to 2016-17

Year	Resident		Nonresident	
	Amount	CPI-adjusted	Amount	CPI-adjusted
2006-07	\$5,970	\$7,385	\$18,768	\$23,215
2007-08	\$6,168	\$7,377	\$19,332	\$23,120
2008-09	\$6,485	\$7,468	\$20,042	\$23,079
2009-10	\$7,430	\$8,576	\$23,720	\$27,380
2010-11	\$8,190	\$9,306	\$25,830	\$29,349
2011-12	\$8,789	\$9,736	\$27,653	\$30,633
2012-13	\$9,310	\$10,058	\$28,660	\$30,965
2013-14	\$9,703	\$10,259	\$29,788	\$31,496
2014-15	\$9,918	\$10,224	\$30,888	\$31,840
2015-16	\$10,289	\$10,465	\$32,024	\$32,573
2016-17	\$10,762	\$10,762	\$33,442	\$33,442

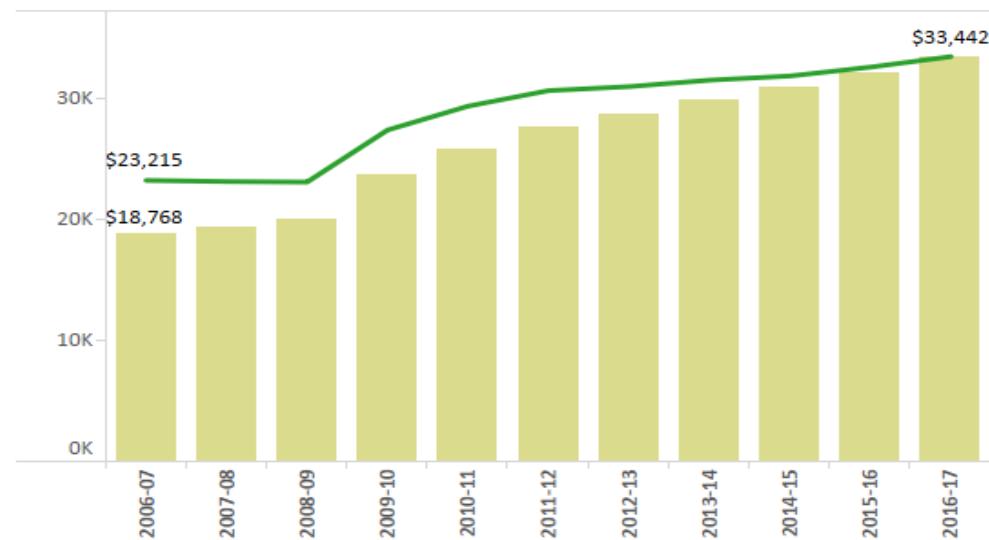
Notes:

1. The CPI values are provided by the Bureau of Labor Statistics and represent the Portland-Salem annual CPI values as of June 30, 2016.
 2. All of the costs presented in the table are annualized for the academic year. Tuition and fee rates correspond to a carrying load of 15 credit hours.
- Source: UO Office of Institutional Research.

Tuition and Fees for Residents

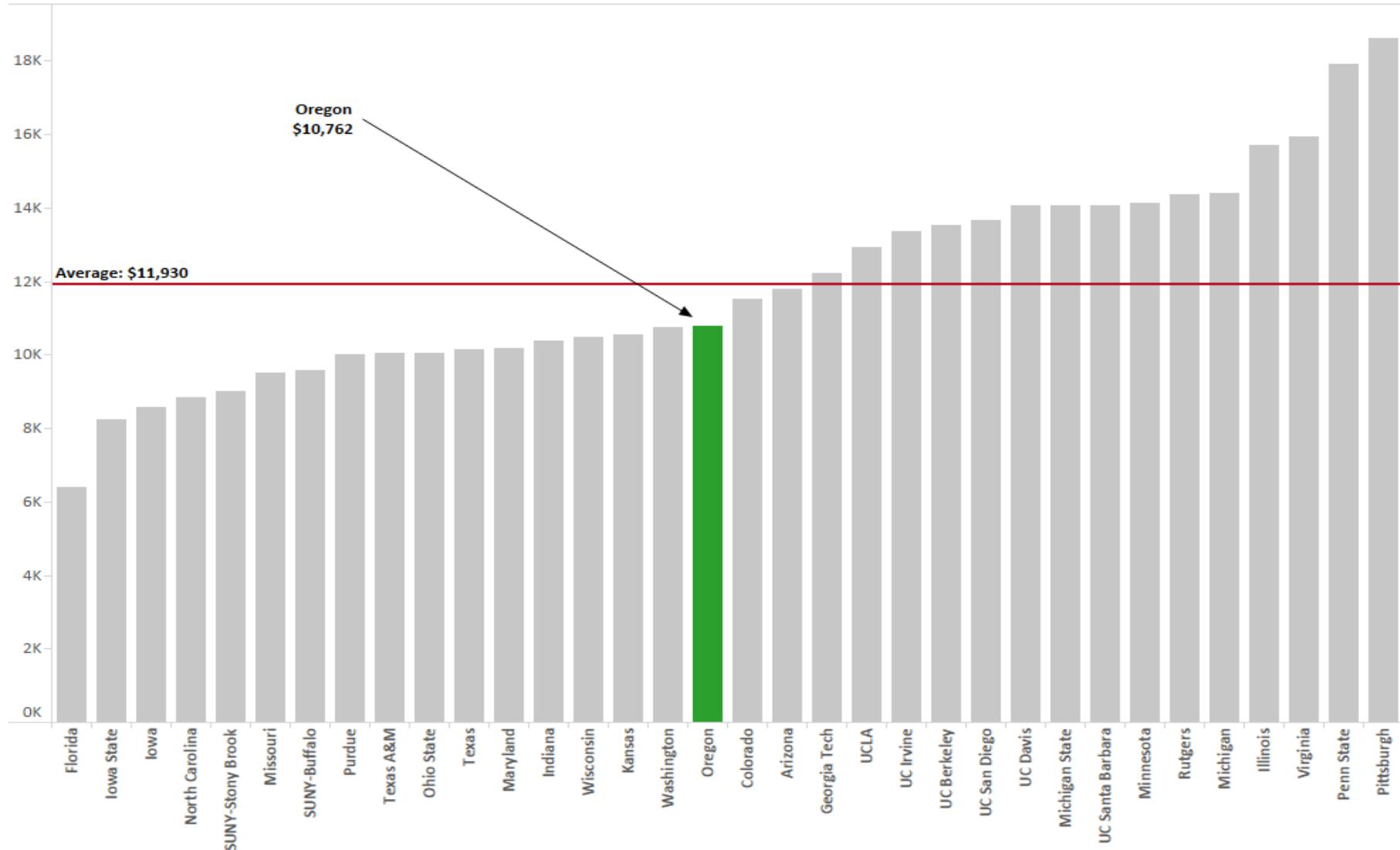


Tuition and Fees for Nonresidents



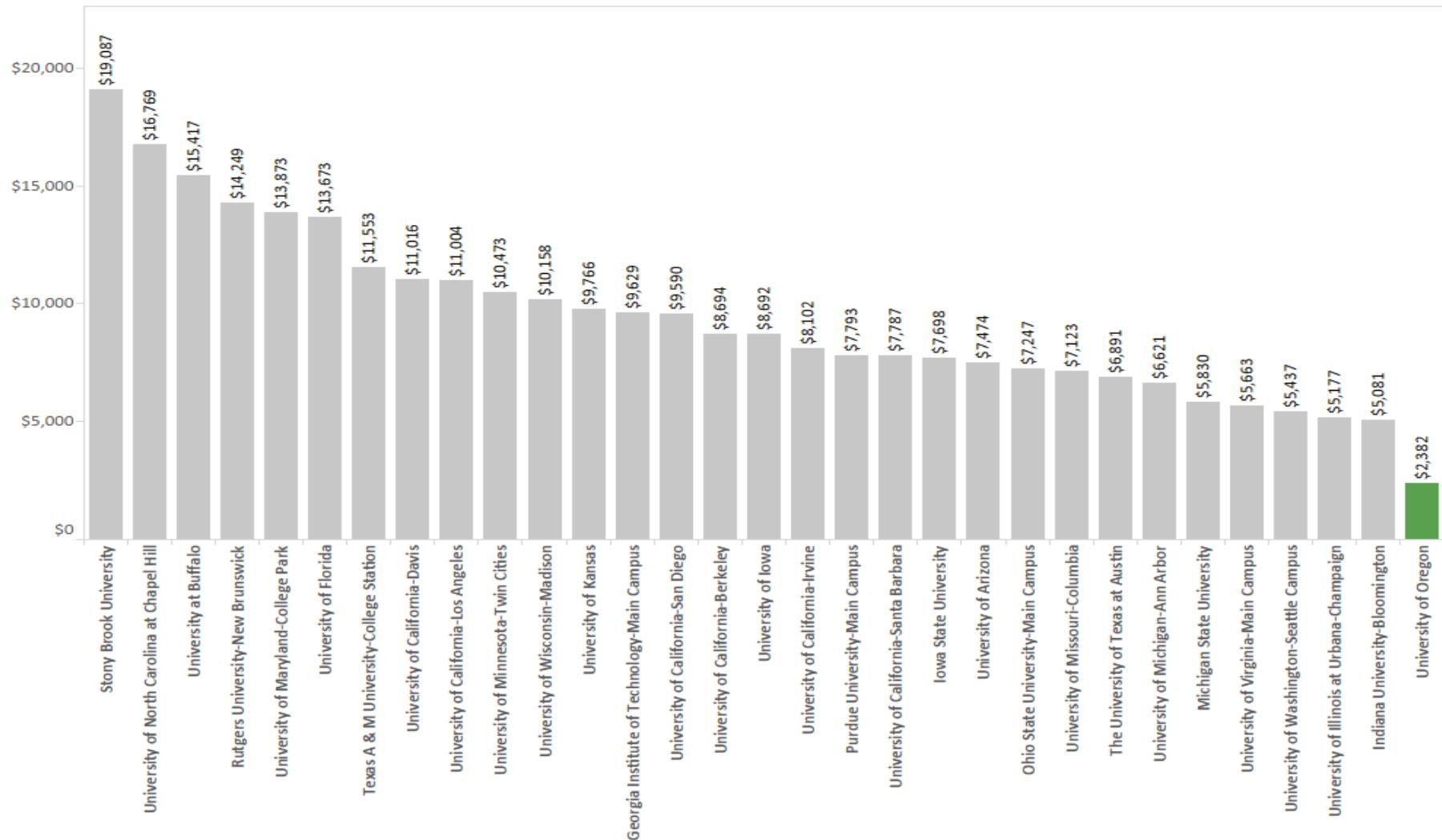
AAU Publics

2016-17 Tuition and Fees Resident Full-time Undergraduate



Source: AAUDE Tuition and Fees.

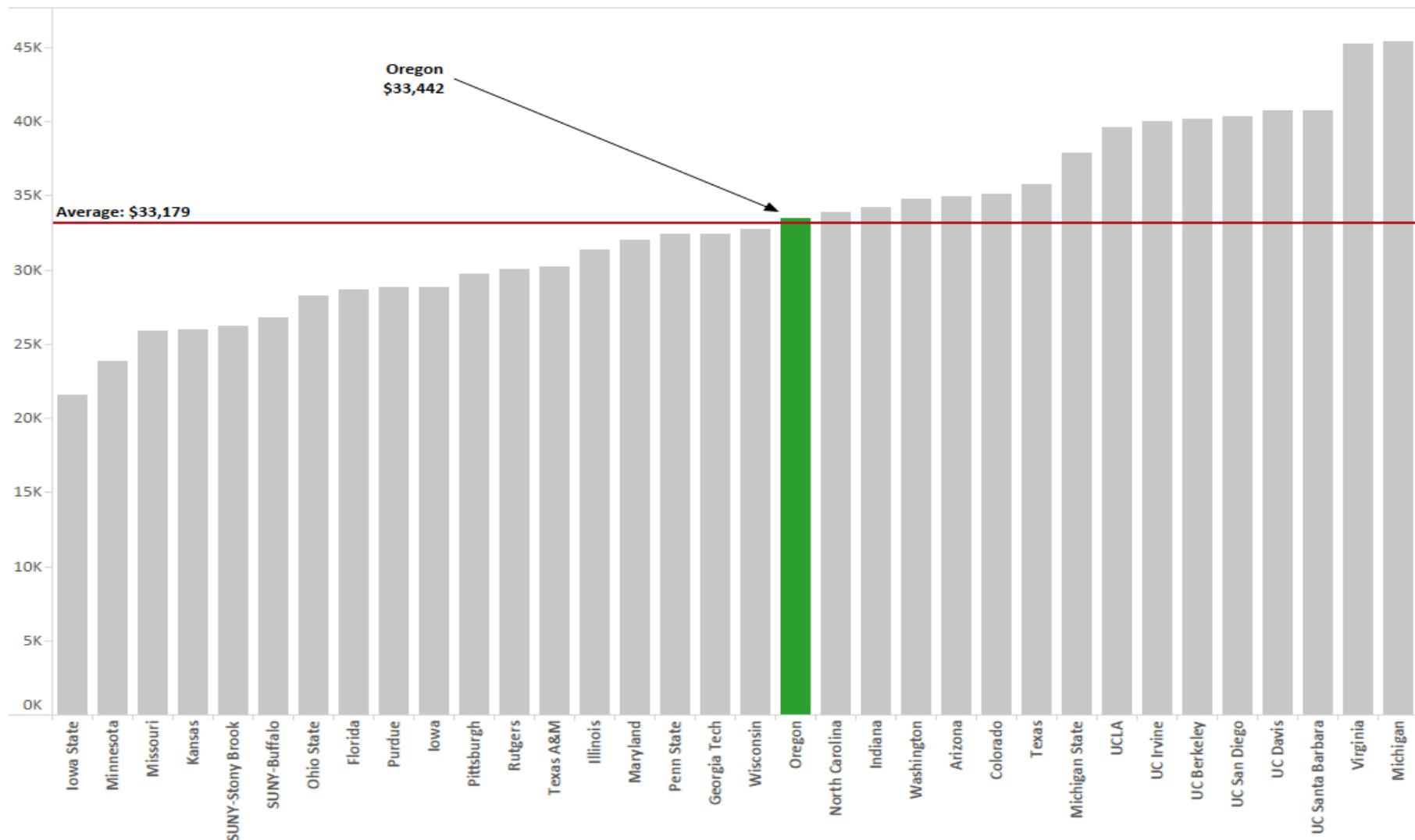
State Appropriations per Student FTE among AAU Publics (FY2015)



Note: Penn State University, University of Colorado, and University of Pittsburgh are excluded from the table because Pennsylvania and Colorado have alternative funding mechanisms.
Source: IPEDS Finance (FY2015) and Enrollment (FY2015).

AAU Publics

2016-17 Tuition and Fees Nonresident Full-time Undergraduate



Source: AAUDE Tuition and Fees.

PAC-12 Publics

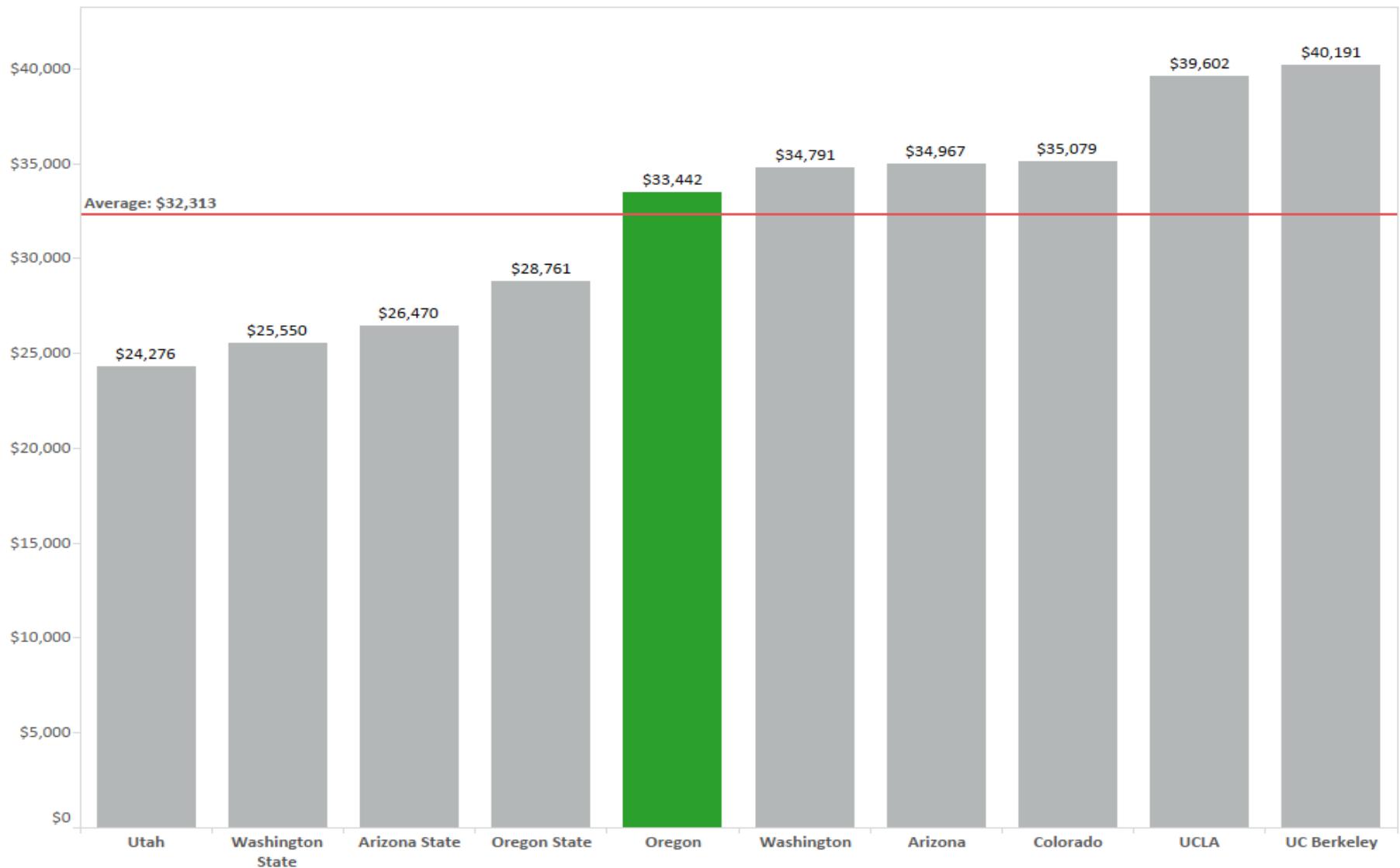
2016-17 Tuition and Fees Resident Full-time Undergraduate



Source: AAUDE Tuition and Fees and Institution web sites.

PAC-12 Publics

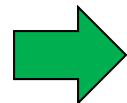
2016-17 Tuition and Fees Nonresident Full-time Undergraduate



Source: AAUDE Tuition and Fees and Institution web sites.

Agenda

- Tuition and Fee Setting Process
- Background Information
 - Tuition Revenue Components
 - Historical and Comparative Data
 - E&G Fund Context
- FY18 Major Cost Drivers
- Tuition and Fee Recommendations

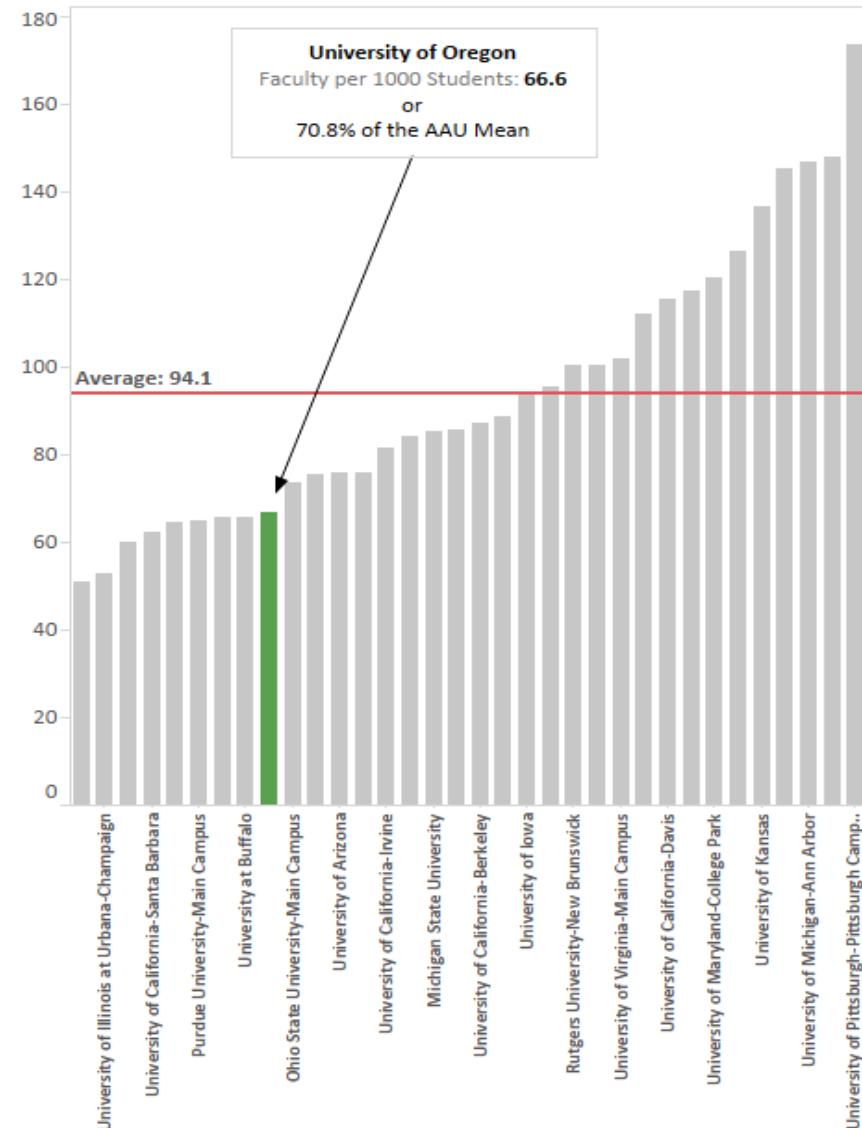


Context – E&G Fund

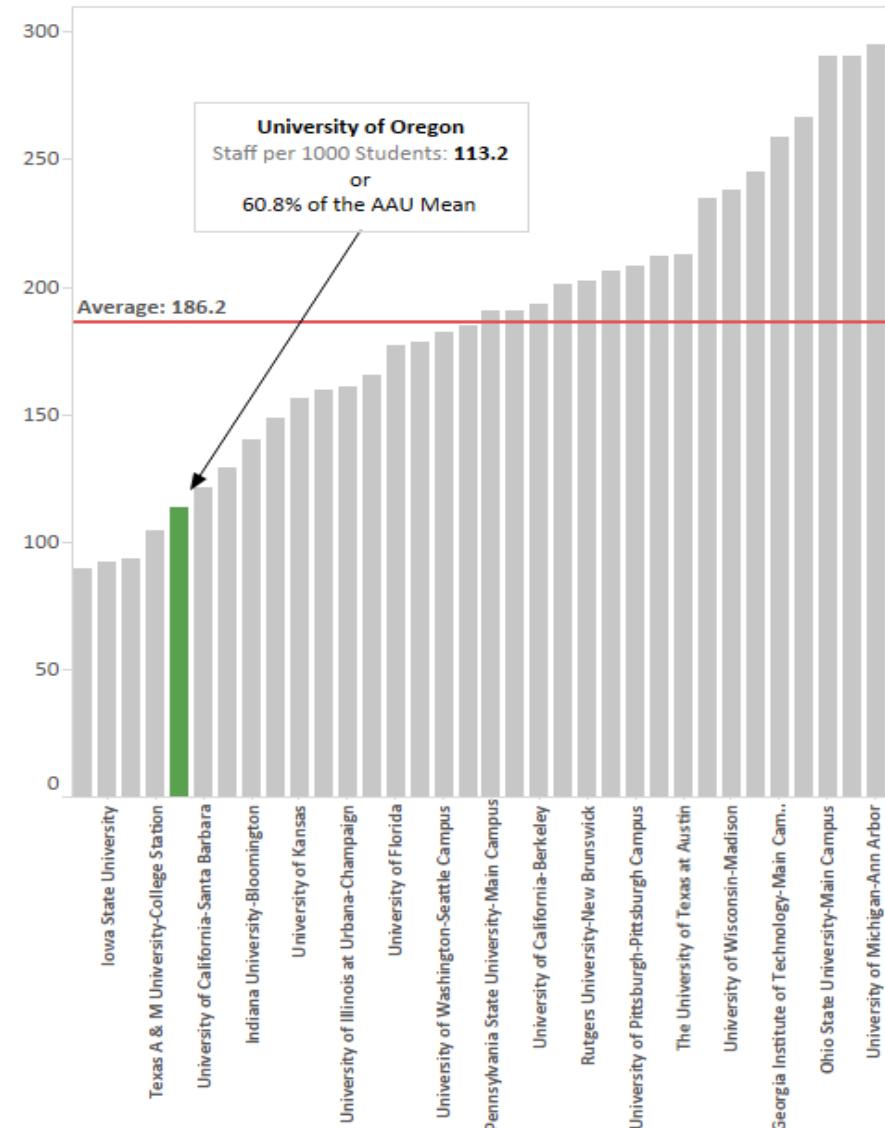
- E&G Fund - Characteristics
 - 80% funded with tuition revenue
 - Funds majority of activity in schools and colleges and administrative units
 - Over 80% invested in people

Comparison of Faculty and Staffing Personnel per 1,000 Students

Faculty per Students



Noninstructional (Nonmedical) Staff per Students



Note: The ratio of faculty to students is based on faculty FTE to student FTE.
Source: IPEDS Human Resources and Enrollment (FY2015).

Note: The ratio of faculty to students is based on staff FTE to student FTE.
Source: IPEDS Human Resources and Enrollment (FY2015).

Context – E&G Fund

- E&G Fund - Characteristics
 - 80% funded with tuition revenue
 - Funds majority of activity in schools and colleges and administrative units
 - Over 80% invested in people
- E&G Fund – Recent History
 - FY15: \$10 million deficit (\$6.5 million related to recurring issues)
 - FY16: Balanced due to state investment and tuition increase
 - FY17: Projected to be balanced due to tuition increase and cost containment efforts
 - FY18: Any increased costs must be covered by increased revenue or other decreased costs

Agenda

- Tuition and Fee Setting Process
- Background Information
 - Tuition Revenue Components
 - Historical and Comparative Data
 - E&G Fund Context
- ➔ • FY18 Major Cost Drivers
- Tuition and Fee Recommendations

Summary – Major E&G Fund Cost Drivers

Cost Driver	FY17 Base**	FY18 Cost Increases	FY18 % increase
Faculty and Staff Salary and Wages	\$347.8M	\$11.0M	3.2%
GE Salary and Benefits	\$26.5M	\$800K	3.0%
Medical Costs	\$47.8M	\$1.6M	3.3%
Retirement Costs	\$44.4M	\$7.1M	16.0%
Institutional Expenses	\$42.9M	\$1.0M	2.3%
Strategic Investments (includes \$1 million for new faculty)	\$503.0	\$2.0M	0.4%
Investments in Tenure Track Faculty	\$105.5M	\$1.5M	1.4%
Total Project Cost Increases*	\$503.0M	\$25.0M*	5.0%

**Does not include, increases to minimum wage, costs related to federal FLSA regulations changes regarding eligibility for overtime pay; further investments in diversity initiatives, or individual school/college/department investments.*

***Not additive figures*

FY18 E&G Fund Major Cost Drivers

Factor	Projected Cost Increase	Notes
Faculty and Staff Salary and Wages	\$11.0 million	Per collective bargaining agreements. Officers of Administration salary package assumed to be similar to faculty salary package. Does not include GE salary increases
GE Salary and Wages	\$800K	Assumes insurance cost increases only 50% of last year
Medical Cost (PEBB)	\$1.6 million	Assumes average 3.4% increase (Dec. 2016 rate) for entire year.

FY18 E&G Fund Major Cost Drivers (continued)

Factor	Projected Cost Increase	Notes
Retirement Costs (PERS)	\$7.1 million	Based on recently released updated PERS information. Assumes 400K of savings as Tier 1&2 employees retire and are replaced with Tier 3 & 4 employees. PERS Board projecting additional significant increases to occur in FY20 and FY22.
Institutional Expenses	\$1.0 million	Debt, rent, utilities, insurance and assessments.
Strategic Investment Fund	\$2.0 million	\$1 million pre-committed to tenure track faculty hires as part of cluster hires.
Investments in New Tenure Track Faculty	\$1.5 million	

Summary – Major E&G Fund Cost Drivers

Cost Driver	FY17 Base**	FY18 Cost Increases	FY18 % increase
Faculty and Staff Salary and Wages	\$347.8M	\$11.0M	3.2%
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***Not additive figures*

Agenda

- Tuition and Fee Setting Process
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 - Historical and Comparative Data
 - E&G Fund Context
- FY18 Major Cost Drivers
- • Tuition and Fee Recommendations

Undergraduate Tuition Proposed Increase

- Resident Tuition
 - Increase \$21 per SCH (10.6%) from \$198 / SCH to \$219 / SCH
 - Total annual resident tuition (at 45 SCH) increases from \$8,910 to \$9,855
- Non-resident Tuition
 - Increase \$21 per SCH (3.0%) from \$702 / SCH to \$723 / SCH
 - Total annual non-resident tuition (at 45 SCH) increases from \$31,590 to \$32,535
- Honors College Differential
 - Increase 9.4% (\$120 per term)
 - New rate: \$1,398 per term / \$4,194 per year
- Summer School Rates: increases will match academic year increases (courses are offered at a discount)

Undergraduate Tuition Proposed Increase

PUSF Funding Level	Recommended Resident Tuition Dollar Increase per SCH	Recommended Tuition Increase Rate
GRB	\$21 / SCH	10.6%
At least GRB + \$20 million	\$19 / SCH	9.6%
At least GRB + \$40 million	\$17 / SCH	8.6%
At least GRB + \$60 million	\$14 / SCH	7.1%
At least GRB + \$80 million	\$12 / SCH	6.1%
At least GRB + \$100 million	\$10 / SCH	5.1%

Graduate Tuition Proposed Increases

- With two exceptions – increases vary between 0% and 4.0% (see handout)
- AAA – Graduate Studio Program
 - Resident tuition increase – 5.9%
 - Non Resident increase – 9.3%
 - Represents second year of change presented to Board last year
 - AAA will use fee remissions to lock in these rates for entering students (for standard time frame to graduation)
 - Existing students – grandfathered in at existing rates

Graduate Tuition Proposed Increases

- Business School – Master's of Finance
 - Newly restructured fifteen month program
 - Proposal is to offer flat tuition rate for the entire program
 - Best way to market program to prospective students
 - \$32,500 – residents
 - \$42,500 – non-residents

Proposed Mandatory Fee Increase

- Overall proposed mandatory fee rate increase is 12.11%
- Some mandatory fees are not increasing: building fee, rec center bond fee, and EMU fee
- Existing Fees that are increasing:
 - Health Center Fee: \$173.75 to \$191.00 per term (9.93%) – includes funds for health center expansion
 - Rec Center Fee: \$59.75 to \$62.50 per term (4.6%)
 - Incidental Fee: ASUO is proposing \$233.75 to \$238.50 per term (2.03%)

New Technology Fee Proposal

- Proposal: \$50 per term
- Critical, recurring investments in technology to keep campus technology infrastructure running – over \$3 million per year
- Proposal: Fund on fee basis (equal to all students) vs per credit through tuition
- A majority of public AAU universities have a technology fee and the average of such fees is \$340/year.
- Funds will be set aside for fee remissions for students

E&G Fund

- Major cost drivers likely to increase by at least \$25 million per year
- State funding at GRB level equates to \$2.0 million - \$2.5 million cut
- Proposed plan to cover costs
 - Undergraduate tuition increase: will generate \$15.7 million per year (net of new fee remissions)
 - New Technology Fee: will generate \$3.0 million per year
 - Gap: \$8.8 million will need to be identified, mainly through cost cutting

Differential Tuition

- Business School – proposed idea of differential tuition for business majors to help fund investments needed in Business School (e.g., tenure track faculty, support services for students)
- Not being proposed for this year – needs more analysis and discussion
- Currently – only school with differential tuition is the Honor's College
- Topic for Board to discuss in future

Board of Trustees of the University of Oregon

Resolution: AY17-18 Tuition and Fees

Whereas, the Board of Trustees of the University of Oregon (the "Board") has the authority to determine tuition and mandatory enrollment fees in accordance with ORS 352.102, ORS 352.105, ORS 352.107, and other applicable law, and policy;

Whereas, the University has established recommended tuition and mandatory enrollment fees for Academic Year 2017-2018 (AY17-18);

Whereas, the Board authorizes the collection of mandatory incidental fees for AY17-18 recommended by the president of the University and the recognized student government (ASUO) and established in accordance with provisions outlined in ORS 352.102, ORS 352.105, ORS 352.107, and other applicable law, and policy; and,

Whereas, the Board has authority to establish policies for the organization, administration and development of the university which, to the extent set forth in those policies, shall have the force of law and may be enforced through university procedures that include an opportunity for appeal and in any court of competent jurisdiction; and,

NOW, THEREFORE, the Board of Trustees of the University of Oregon hereby approves the following:

1. RESOLVED, that the AY17-18 tuition and mandatory fee schedule attached hereto as Exhibit A is adopted, contingent upon required approval by the Higher Education Coordinating Commission or the Oregon Legislative Assembly as set forth in ORS Chapter 352;
2. FURTHER RESOLVED, that the adopted AY17-18 resident undergraduate tuition schedule shall be adjusted according to the following scale should the Oregon State Legislature increase unrestricted funding to the Public University Support Fund beyond the level outlined in the Governor's Recommended Budget (GRB) released December 2016:
 - a. If funding is at least GRB + \$20 million, resident tuition shall be increased by \$19 per student credit hour (SCH);
 - b. If funding is at least GRB + \$40 million, resident tuition shall be increased by \$17 per student credit hour (SCH);
 - c. If funding is at least GRB + \$60 million, resident tuition shall be increased by \$14 per student credit hour (SCH);
 - d. If funding is at least GRB + \$80 million, resident tuition shall be increased by \$12 per student credit hour (SCH);
 - e. If funding is at least GRB + \$100 million, resident tuition shall be increased by \$10 per student credit hour (SCH);
3. FURTHER RESOLVED, that the AY17-18 Tuition and Fee Policy Book attached hereto as Exhibit B are adopted effective July 1, 2017 and shall repeal, supersede and replace all University of Oregon rules and policies related to subject matters addressed in the Policies therein, except as determined by the President; and

4. FURTHER RESOLVED, that the President, or his designee(s), may take all actions necessary to seek HECC or legislative approval for this tuition proposal and, if approved, may take all actions necessary to implement and enforce AY2017-18 tuition and fees and associated Policies.

Moved: _____

Seconded: _____

Trustee	Yes	No
Ballmer		
Bragdon		
Chapa		
Colas		
Curry		
Ford		
Gary		
Gonyea		
Kari		
Lillis		
Paustian		
Ralph		
Wilcox		
Willcox		

Dated: _____

Initials: _____

EXHIBIT A



UNIVERSITY OF OREGON

UNIVERSITY OF OREGON

TUITION AND FEES
2017-18 ACADEMIC YEAR
AND
2018 Summer Session

PROPOSED

Approved by the Board of Trustees of the University of Oregon on XXXXXXXX

2017-18 ACADEMIC YEAR TUITION AND FEE INCREASES

ACADEMIC YEAR

	2016-17 Tuition	2016-17 Fees	2016-17 Tuition and Fees	2017-18 Tuition	2017-18 Fees	2017-18 Tuition and Fees	Tuition Pct Increase	Fee Pct Increase	Tuition and Fee Pct Increase
UNDERGRADUATE (annual tuition and fees at 15 credit hours)									
Resident	8,910.00	1,851.75	10,761.75	9,855.00	2,076.00	11,931.00	10.6%	12.1%	10.9%
Nonresident	31,590.00	1,851.75	33,441.75	32,535.00	2,076.00	34,611.00	3.0%	12.1%	3.5%
Honors Differential	3,834.00			4,194.00			9.4%		
GRADUATE (annual tuition and fees at the plateau rate)									
AAA									
<i>Studio</i>									
Resident	16,962.00	1,851.75	18,813.75	17,970.00	2,076.00	20,046.00	5.9%	12.1%	6.5%
Nonresident	27,135.00	1,851.75	28,986.75	29,655.00	2,076.00	31,731.00	9.3%	12.1%	9.5%
<i>Non-Studio</i>									
Resident	15,435.00	1,851.75	17,286.75	15,897.00	2,076.00	17,973.00	3.0%	12.1%	4.0%
Nonresident	24,396.00	1,851.75	26,247.75	25,128.00	2,076.00	27,204.00	3.0%	12.1%	3.6%
CAS									
<i>MA/PhD</i>									
Resident	14,391.00	1,851.75	16,242.75	14,526.00	2,076.00	16,602.00	0.9%	12.1%	2.2%
Nonresident	24,759.00	1,851.75	26,610.75	25,515.00	2,076.00	27,591.00	3.1%	12.1%	3.7%
EDUCATION									
<i>Base</i>									
Resident	16,464.00	1,851.75	18,315.75	16,965.00	2,076.00	19,041.00	3.0%	12.1%	4.0%
Nonresident	23,400.00	1,851.75	25,251.75	24,093.00	2,076.00	26,169.00	3.0%	12.1%	3.6%
<i>Supervision</i>									
Resident	17,736.00	1,851.75	19,587.75	18,264.00	2,076.00	20,340.00	3.0%	12.1%	3.8%
Nonresident	24,618.00	1,851.75	26,469.75	25,365.00	2,076.00	27,441.00	3.0%	12.1%	3.7%
<i>Clinical</i>									
Resident	19,323.00	1,851.75	21,174.75	19,905.00	2,076.00	21,981.00	3.0%	12.1%	3.8%
Nonresident	26,151.00	1,851.75	28,002.75	26,925.00	2,076.00	29,001.00	3.0%	12.1%	3.6%
JOURNALISM									
<i>MA/PhD</i>									
Resident	15,093.00	1,851.75	16,944.75	15,093.00	2,076.00	17,169.00	0.0%	12.1%	1.3%
Nonresident	24,435.00	1,851.75	26,286.75	24,435.00	2,076.00	26,511.00	0.0%	12.1%	0.9%
<i>Strategic Comm</i>									
Resident	16,011.00	1,851.75	17,862.75	16,011.00	2,076.00	18,087.00	0.0%	12.1%	1.3%
Nonresident	24,435.00	1,851.75	26,286.75	24,435.00	2,076.00	26,511.00	0.0%	12.1%	0.9%
<i>Multimedia</i>									
Resident	16,011.00	1,851.75	17,862.75	16,011.00	2,076.00	18,087.00	0.0%	12.1%	1.3%
Nonresident	24,435.00	1,851.75	26,286.75	24,435.00	2,076.00	26,511.00	0.0%	12.1%	0.9%
LAW									
<i>JD</i>									
Resident	30,618.00	1,858.00	32,476.00	31,842.00	2,080.00	33,922.00	4.0%	11.9%	4.5%
Nonresident	38,538.00	1,858.00	40,396.00	40,086.00	2,080.00	42,166.00	4.0%	11.9%	4.4%
<i>LLM</i>									
Resident	38,034.00	1,858.00	39,892.00	39,564.00	2,080.00	41,644.00	4.0%	11.9%	4.4%
Nonresident	38,034.00	1,858.00	39,892.00	39,564.00	2,080.00	41,644.00	4.0%	11.9%	4.4%
<i>CRES</i>									
Resident	18,819.00	1,851.75	20,670.75	19,575.00	2,076.00	21,651.00	4.0%	12.1%	4.7%
Nonresident	25,434.00	1,851.75	27,285.75	26,460.00	2,076.00	28,536.00	4.0%	12.1%	4.6%
LCB									
<i>PhD</i>									
Resident	13,824.00	1,851.75	15,675.75	14,376.96	2,076.00	16,452.96	4.0%	12.1%	5.0%
Nonresident	23,031.00	1,851.75	24,882.75	23,961.00	2,076.00	26,037.00	4.0%	12.1%	4.6%
<i>MBA</i>									
Resident	27,417.00	1,851.75	29,268.75	28,377.00	2,076.00	30,453.00	3.5%	12.1%	4.0%
Nonresident	37,944.00	1,851.75	39,795.75	39,273.00	2,076.00	41,349.00	3.5%	12.1%	3.9%
<i>Accounting</i>									
Resident	18,957.00	1,851.75	20,808.75	19,527.00	2,076.00	21,603.00	3.0%	12.1%	3.8%
Nonresident	26,823.00	1,851.75	28,674.75	27,627.00	2,076.00	29,703.00	3.0%	12.1%	3.6%
<i>Finance¹</i>									
Resident			New Program	32,500.00	2,076.00	34,576.00	-na-	-na-	-na-
Nonresident				42,500.00	2,076.00	44,576.00	-na-	-na-	-na-
MUSIC									
<i>MA/PhD</i>									
Resident	14,382.00	1,851.75	16,233.75	14,382.00	2,076.00	16,458.00	0.0%	12.1%	1.4%
Nonresident	22,371.00	1,851.75	24,222.75	22,371.00	2,076.00	24,447.00	0.0%	12.1%	0.9%

Note:

(1) The cost of the new Master's program in Finance is for four terms.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

2017-18 SUMMER TUITION AND FEE INCREASES

SUMMER

	Summer 2017 Tuition	Summer 2017 Fees	Summer 2017 Tuition and Fees	Summer 2018 Tuition	Summer 2018 Fee	Summer 2018 Tuition and Fees	Tuition Pct Increase	Fee Pct Increase	Tuition and Fee Pct Increase
UNDERGRADUATE (summer tuition and fees at 12 credit hours)									
Resident	2,019.00	430.50	2,449.50	2,268.00	502.00	2,770.00	12.3%	16.6%	13.1%
Nonresident	5,473.00	430.50	5,903.50	5,640.00	502.00	6,142.00	3.1%	16.6%	4.0%
Honors Differential	-na-			-na-			-na-		
GRADUATE (summer tuition and fees at 9 credit hours)									
AAA									
<i>Studio</i>									
Resident	3,337.00	430.50	3,767.50	3,427.00	502.00	3,929.00	2.7%	16.6%	4.3%
Nonresident	4,218.00	430.50	4,648.50	4,335.00	502.00	4,837.00	2.8%	16.6%	4.1%
<i>Non-Studio</i>									
Resident	3,090.00	430.50	3,520.50	3,180.00	502.00	3,682.00	2.9%	16.6%	4.6%
Nonresident	4,063.00	430.50	4,493.50	4,180.00	502.00	4,682.00	2.9%	16.6%	4.2%
CAS									
<i>MA/PhD</i>									
Resident	2,871.00	430.50	3,301.50	2,871.00	502.00	3,373.00	0.0%	16.6%	2.2%
Nonresident	4,110.00	430.50	4,540.50	4,110.00	502.00	4,612.00	0.0%	16.6%	1.6%
EDUCATION									
<i>Base</i>									
Resident	3,397.00	430.50	3,827.50	3,495.00	502.00	3,997.00	2.9%	16.6%	4.4%
Nonresident	4,013.00	430.50	4,443.50	4,134.00	502.00	4,636.00	3.0%	16.6%	4.3%
<i>Supervision</i>									
Resident	3,650.00	430.50	4,080.50	3,758.00	502.00	4,260.00	3.0%	16.6%	4.4%
Nonresident	4,212.00	430.50	4,642.50	4,337.00	502.00	4,839.00	3.0%	16.6%	4.2%
<i>Clinical</i>									
Resident	4,060.00	430.50	4,490.50	4,183.00	502.00	4,685.00	3.0%	16.6%	4.3%
Nonresident	4,575.00	430.50	5,005.50	4,711.00	502.00	5,213.00	3.0%	16.6%	4.1%
JOURNALISM									
<i>MA/PhD</i>									
Resident	3,015.00	430.50	3,445.50	3,015.00	502.00	3,517.00	0.0%	16.6%	2.1%
Nonresident	4,047.00	430.50	4,477.50	4,047.00	502.00	4,549.00	0.0%	16.6%	1.6%
<i>Strategic Comm</i>									
Resident	3,204.00	430.50	3,634.50	3,204.00	502.00	3,706.00	0.0%	16.6%	2.0%
Nonresident	4,047.00	430.50	4,477.50	4,047.00	502.00	4,549.00	0.0%	16.6%	1.6%
<i>Multimedia</i>									
Resident	3,204.00	430.50	3,634.50	3,204.00	502.00	3,706.00	0.0%	16.6%	2.0%
Nonresident	4,047.00	430.50	4,477.50	4,047.00	502.00	4,549.00	0.0%	16.6%	1.6%
LAW									
<i>JD</i>									
Resident	12,861.00	430.50	13,291.50	13,374.00	502.00	13,876.00	4.0%	16.6%	4.4%
Nonresident	14,013.00	430.50	14,443.50	14,571.00	502.00	15,073.00	4.0%	16.6%	4.4%
<i>LLM</i>									
Resident	19,017.00	430.50	19,447.50	19,782.00	502.00	20,284.00	4.0%	16.6%	4.3%
Nonresident	19,017.00	430.50	19,447.50	19,782.00	502.00	20,284.00	4.0%	16.6%	4.3%
<i>CRES</i>									
Resident	6,273.00	430.50	6,703.50	6,525.00	502.00	7,027.00	4.0%	16.6%	4.8%
Nonresident	8,478.00	430.50	8,908.50	8,820.00	502.00	9,322.00	4.0%	16.6%	4.6%
LCB									
<i>PhD</i>									
Resident	2,763.00	430.50	3,193.50	2,873.00	502.00	3,375.00	4.0%	16.6%	5.7%
Nonresident	3,822.00	430.50	4,252.50	3,975.00	502.00	4,477.00	4.0%	16.6%	5.3%
<i>MBA</i>									
Resident	5,476.00	430.50	5,906.50	5,668.00	502.00	6,170.00	3.5%	16.6%	4.5%
Nonresident	6,328.00	430.50	6,758.50	6,549.00	502.00	7,051.00	3.5%	16.6%	4.3%
<i>Accounting</i>									
Resident	3,789.00	430.50	4,219.50	3,903.00	502.00	4,405.00	3.0%	16.6%	4.4%
Nonresident	4,479.00	430.50	4,909.50	4,614.00	502.00	5,116.00	3.0%	16.6%	4.2%
MUSIC									
<i>MA/PhD</i>									
Resident	2,878.00	430.50	3,308.50	2,878.00	502.00	3,380.00	0.0%	16.6%	2.2%
Nonresident	3,728.00	430.50	4,158.50	3,728.00	502.00	4,230.00	0.0%	16.6%	1.7%

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

2017-18 FEE INCREASES — PER TERM OR SEMESTER

	2016-17 Academic Year			2017-18 Academic Year			Percentage Change		
	Undergraduate (per Term)	Graduate (per Term)	Law (per Semester)	Undergraduate (per Term)	Graduate (per Term)	Law (per Semester)	Undergraduate (per Term)	Graduate (per Term)	Law (per Semester)
Building Fee	45.00	45.00	68.00	45.00	45.00	68.00	0.00%	0.00%	0.00%
Incidental Fee	233.75	233.75	352.00	238.50	238.50	358.00	2.03%	2.03%	1.70%
Health Service Fee	173.75	173.75	261.00	191.00	191.00	287.00	9.93%	9.93%	9.96%
Recreation Center Bond	38.00	38.00	57.00	38.00	38.00	57.00	0.00%	0.00%	0.00%
Recreation Center Fee	59.75	59.75	90.00	62.50	62.50	94.00	4.60%	4.60%	4.44%
EMU Fee	67.00	67.00	101.00	67.00	67.00	101.00	0.00%	0.00%	0.00%
Technology Fee		New Fee		50.00	50.00	75.00	-na-	-na-	-na-
Total Fees	617.25	617.25	929.00	692.00	692.00	1,040.00	12.11%	12.11%	11.95%

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

University of Oregon

Academic Year 2017-18 Undergraduate Tuition and Fees

Credits	Undergraduate				Undergraduate — Clark Honors College			
	Resident		Nonresident		Resident		Nonresident	
	Tuition	and Fees	Tuition	Fees	Tuition	and Fees	Tuition	Fees
1	219.00	889.00	723.00	1,393.00	1,617.00	2,287.00	2,121.00	2,791.00
2	438.00	1,110.00	1,446.00	2,118.00	1,836.00	2,508.00	2,844.00	3,516.00
3	657.00	1,331.00	2,169.00	2,843.00	2,055.00	2,729.00	3,567.00	4,241.00
4	876.00	1,552.00	2,892.00	3,568.00	2,274.00	2,950.00	4,290.00	4,966.00
5	1,095.00	1,773.00	3,615.00	4,293.00	2,493.00	3,171.00	5,013.00	5,691.00
6	1,314.00	1,994.00	4,338.00	5,018.00	2,712.00	3,392.00	5,736.00	6,416.00
7	1,533.00	2,215.00	5,061.00	5,743.00	2,931.00	3,613.00	6,459.00	7,141.00
8	1,752.00	2,436.00	5,784.00	6,468.00	3,150.00	3,834.00	7,182.00	7,866.00
9	1,971.00	2,657.00	6,507.00	7,193.00	3,369.00	4,055.00	7,905.00	8,591.00
10	2,190.00	2,878.00	7,230.00	7,918.00	3,588.00	4,276.00	8,628.00	9,316.00
11	2,409.00	3,099.00	7,953.00	8,643.00	3,807.00	4,497.00	9,351.00	10,041.00
12	2,628.00	3,320.00	8,676.00	9,368.00	4,026.00	4,718.00	10,074.00	10,766.00
13	2,847.00	3,539.00	9,399.00	10,091.00	4,245.00	4,937.00	10,797.00	11,489.00
14	3,066.00	3,758.00	10,122.00	10,814.00	4,464.00	5,156.00	11,520.00	12,212.00
15	3,285.00	3,977.00	10,845.00	11,537.00	4,683.00	5,375.00	12,243.00	12,935.00
16	3,504.00	4,196.00	11,568.00	12,260.00	4,902.00	5,594.00	12,966.00	13,658.00
17	3,723.00	4,415.00	12,291.00	12,983.00	5,121.00	5,813.00	13,689.00	14,381.00
18	3,942.00	4,634.00	13,014.00	13,706.00	5,340.00	6,032.00	14,412.00	15,104.00
<i>Each Add'l Credit Hour</i>	219.00		723.00		219.00		723.00	

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$430 Undergraduate / \$430 Graduate and Law.
- (3) Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- (4) Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting.
- (5) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (6) Students coded as international undergraduates will be assessed a \$200 fee during the regular academic year.
- (7) Students enrolled in University of Oregon's Portland programs do not pay the Recreation Center Fees and the EMU Fee.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

University of Oregon

Summer 2018 Undergraduate Tuition and Fees

Undergraduate					
<i>Credits</i>	<i>Resident</i>		<i>Nonresident</i>		
	Tuition	and Fees	Tuition	Fees	Tuition and Fees
1	189.00	691.00	470.00	972.00	
2	378.00	880.00	940.00	1,442.00	
3	567.00	1,069.00	1,410.00	1,912.00	
4	756.00	1,258.00	1,880.00	2,382.00	
5	945.00	1,447.00	2,350.00	2,852.00	
6	1,134.00	1,636.00	2,820.00	3,322.00	
7	1,323.00	1,825.00	3,290.00	3,792.00	
8	1,512.00	2,014.00	3,760.00	4,262.00	
9	1,701.00	2,203.00	4,230.00	4,732.00	
10	1,890.00	2,392.00	4,700.00	5,202.00	
11	2,079.00	2,581.00	5,170.00	5,672.00	
12	2,268.00	2,770.00	5,640.00	6,142.00	
13	2,457.00	2,959.00	6,110.00	6,612.00	
14	2,646.00	3,148.00	6,580.00	7,082.00	
15	2,835.00	3,337.00	7,050.00	7,552.00	
16	3,024.00	3,526.00	7,520.00	8,022.00	
17	3,213.00	3,715.00	7,990.00	8,492.00	
18	3,402.00	3,904.00	8,460.00	8,962.00	
<i>Each Add'l Credit Hour</i>	<i>189.00</i>		<i>470.00</i>		

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$430 Undergraduate / \$430 Graduate and Law.
- (3) Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- (4) Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting.
- (5) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (6) Students coded as international undergraduates will be assessed a \$200 fee during the regular academic year.
- (7) Students enrolled in University of Oregon's Portland programs do not pay the Recreation Center Fees and the EMU Fee.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

University of Oregon
Academic Year 2017-18 Graduate Tuition Rates

— RESIDENT TUITION RATES

Credits	School of Architecture and Allied Arts		College of Arts and Sciences	College of Business				College of Education			Graduate School	School of Journalism and Communication				School of Music and Dance	School of Law		
	Graduate Level 1	Graduate Level 2 - Studio		Masters / Doctoral	MBA	Masters In Accounting	Masters In Finance	Doctoral Programs	Masters / Doctoral	Doctoral Supervision	Masters Clinical Science	Media Studies Masters / Doctoral	Graduate Strategic Communication	Graduate Multimedia	JD (per semester)		Conflict Resolution	LLM (per semester)	
1	851.00	1,150.00	538.00	2,611.00	1,621.00	8,125.00	536.32	1,079.00	1,128.00	1,179.00	538.00	559.00	593.00	593.00	682.00	1,769.00	725.00	2,198.00	
2	1,407.00	1,755.00	1,076.00	3,467.00	2,232.00	8,125.00	1,068.32	1,651.00	1,748.00	1,861.00	1,076.00	1,118.00	1,186.00	1,186.00	1,196.00	3,538.00	1,450.00	4,396.00	
3	1,963.00	2,360.00	1,614.00	4,323.00	2,843.00	8,125.00	1,600.32	2,223.00	2,368.00	2,543.00	1,614.00	1,677.00	1,779.00	1,779.00	1,710.00	5,307.00	2,175.00	6,594.00	
4	2,519.00	2,965.00	2,152.00	5,179.00	3,454.00	8,125.00	2,132.32	2,795.00	2,988.00	3,225.00	2,152.00	2,236.00	2,372.00	2,372.00	2,224.00	7,076.00	2,900.00	8,792.00	
5	3,075.00	3,570.00	2,690.00	6,035.00	4,065.00	8,125.00	2,664.32	3,367.00	3,608.00	3,907.00	2,690.00	2,795.00	2,965.00	2,965.00	2,738.00	8,845.00	3,625.00	10,990.00	
6	3,631.00	4,175.00	3,228.00	6,891.00	4,676.00	8,125.00	3,196.32	3,939.00	4,228.00	4,589.00	3,228.00	3,354.00	3,558.00	3,558.00	3,252.00	10,614.00	4,350.00	13,188.00	
7	4,187.00	4,780.00	3,766.00	7,747.00	5,287.00	8,125.00	3,728.32	4,511.00	4,848.00	5,271.00	3,766.00	3,913.00	4,151.00	4,151.00	3,766.00	12,383.00	5,075.00	15,386.00	
8	4,743.00	5,385.00	4,304.00	8,603.00	5,898.00	8,125.00	4,260.32	5,083.00	5,468.00	5,953.00	4,304.00	4,472.00	4,744.00	4,744.00	4,280.00	14,152.00	5,800.00	17,584.00	
9	5,299.00	5,990.00	4,842.00	9,459.00	6,509.00	8,125.00	4,792.32	5,655.00	6,088.00	6,635.00	4,842.00	5,031.00	5,337.00	5,337.00	4,794.00	15,921.00	6,525.00	19,782.00	
10	5,299.00	5,990.00	4,842.00	9,459.00	6,509.00	8,125.00	4,792.32	5,655.00	6,088.00	6,635.00	4,842.00	5,031.00	5,337.00	5,337.00	4,794.00	15,921.00	6,525.00	19,782.00	
11	5,299.00	5,990.00	4,842.00	9,459.00	6,509.00	8,125.00	4,792.32	5,655.00	6,088.00	6,635.00	4,842.00	5,031.00	5,337.00	5,337.00	4,794.00	15,921.00	6,525.00	19,782.00	
12	5,299.00	5,990.00	4,842.00	9,459.00	6,509.00	8,125.00	4,792.32	5,655.00	6,088.00	6,635.00	4,842.00	5,031.00	5,337.00	5,337.00	4,794.00	15,921.00	6,525.00	19,782.00	
13	5,299.00	5,990.00	4,842.00	9,459.00	6,509.00	8,125.00	4,792.32	5,655.00	6,088.00	6,635.00	4,842.00	5,031.00	5,337.00	5,337.00	4,794.00	15,921.00	6,525.00	19,782.00	
14	5,299.00	5,990.00	4,842.00	9,459.00	6,509.00	8,125.00	4,792.32	5,655.00	6,088.00	6,635.00	4,842.00	5,031.00	5,337.00	5,337.00	4,794.00	15,921.00	6,525.00	19,782.00	
15	5,299.00	5,990.00	4,842.00	9,459.00	6,509.00	8,125.00	4,792.32	5,655.00	6,088.00	6,635.00	4,842.00	5,031.00	5,337.00	5,337.00	4,794.00	15,921.00	6,525.00	19,782.00	
16	5,299.00	5,990.00	4,842.00	9,459.00	6,509.00	8,125.00	4,792.32	5,655.00	6,088.00	6,635.00	4,842.00	5,031.00	5,337.00	5,337.00	4,794.00	15,921.00	6,525.00	19,782.00	
17	5,855.00	6,595.00	5,380.00	10,315.00	7,120.00	8,125.00	5,324.32	6,227.00	6,708.00	7,317.00	5,380.00	5,590.00	5,930.00	5,930.00	5,308.00	15,921.00	7,250.00	19,782.00	
18	6,411.00	7,200.00	5,918.00	11,171.00	7,731.00	8,125.00	5,856.32	6,799.00	7,328.00	7,999.00	5,918.00	6,149.00	6,523.00	6,523.00	5,822.00	17,690.00	7,975.00	21,980.00	
<i>Each Add'l Credit Hour</i>		556.00	605.00	538.00	856.00	611.00	532.00	572.00	620.00	682.00	538.00	559.00	593.00	593.00	514.00	1,769.00	725.00	2,198.00	

Notes:

- (1) A one-time Matriculation fee is assessed on all new and transfer students — \$430 Undergraduate / \$430 Graduate and Law.
- (2) Law and Law LLM students pay per semester rather than per term.
- (3) AAA "Level 1" includes Art History, Arts and Administration, Historic Preservation, and Planning, Public Policy and Management.
- (4) AAA "Level 2" includes Architecture, Interior Architecture, Art, and Landscape Architecture.
- (5) Education "Masters / Doctoral" includes programs in Educational Leadership; Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies, Education, Special Education and Early Intervention, and Masters Program in Prevention Science.
- (6) Education "Masters / Doctoral Supervision" includes Doctoral Programs in Counseling Psychology and School Psychology; Masters Programs in Curriculum and Teaching.
- (7) Education "Masters Clinical Science" includes programs in Communication Disorders and Sciences and Couples and Family Therapy.
- (8) Journalism and Communication's professional Master's program falls under Media Studies.
- (9) LCB's Masters in Finance charges a per quarter flat rate for enrolled students.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

University of Oregon

Academic Year 2017-18 Graduate Tuition Rates

— NONRESIDENT TUITION RATES

Credits	School of Architecture and Allied Arts		College of Arts and Sciences	College of Business				College of Education			Graduate School	School of Journalism and Communication				School of Music and Dance	School of Law		
	Graduate Level 1	Graduate Level 2 - Studio		Masters / Doctoral	MBA	Masters In Accounting	Masters In Finance	Doctoral Programs	Masters / Doctoral	Doctoral Supervision	Masters Clinical Science	Media Studies Masters / Doctoral	Graduate Strategic Communication	Graduate Multimedia	Masters / Doctoral		JD (per semester)	Conflict Resolution	Envir. & Natural Resources LLM (per semester)
1	1,208.00	1,685.00	945.00	3,083.00	1,937.00	10,625.00	891.00	1,343.00	1,391.00	1,439.00	945.00	905.00	905.00	905.00	985.00	2,227.00	980.00	2,198.00	
2	2,104.00	2,710.00	1,890.00	4,334.00	2,846.00	10,625.00	1,778.00	2,179.00	2,274.00	2,381.00	1,890.00	1,810.00	1,810.00	1,810.00	1,794.00	4,454.00	1,960.00	4,396.00	
3	3,000.00	3,735.00	2,835.00	5,585.00	3,755.00	10,625.00	2,665.00	3,015.00	3,157.00	3,323.00	2,835.00	2,715.00	2,715.00	2,715.00	2,603.00	6,681.00	2,940.00	6,594.00	
4	3,896.00	4,760.00	3,780.00	6,836.00	4,664.00	10,625.00	3,552.00	3,851.00	4,040.00	4,265.00	3,780.00	3,620.00	3,620.00	3,620.00	3,412.00	8,908.00	3,920.00	8,792.00	
5	4,792.00	5,785.00	4,725.00	8,087.00	5,573.00	10,625.00	4,439.00	4,687.00	4,923.00	5,207.00	4,725.00	4,525.00	4,525.00	4,525.00	4,221.00	11,135.00	4,900.00	10,990.00	
6	5,688.00	6,810.00	5,670.00	9,338.00	6,482.00	10,625.00	5,326.00	5,523.00	5,806.00	6,149.00	5,670.00	5,430.00	5,430.00	5,430.00	5,030.00	13,362.00	5,880.00	13,188.00	
7	6,584.00	7,835.00	6,615.00	10,589.00	7,391.00	10,625.00	6,213.00	6,359.00	6,689.00	7,091.00	6,615.00	6,335.00	6,335.00	6,335.00	5,839.00	15,589.00	6,860.00	15,386.00	
8	7,480.00	8,860.00	7,560.00	11,840.00	8,300.00	10,625.00	7,100.00	7,195.00	7,572.00	8,033.00	7,560.00	7,240.00	7,240.00	7,240.00	6,648.00	17,816.00	7,840.00	17,584.00	
9	8,376.00	9,885.00	8,505.00	13,091.00	9,209.00	10,625.00	7,987.00	8,031.00	8,455.00	8,975.00	8,505.00	8,145.00	8,145.00	8,145.00	7,457.00	20,043.00	8,820.00	19,782.00	
10	8,376.00	9,885.00	8,505.00	13,091.00	9,209.00	10,625.00	7,987.00	8,031.00	8,455.00	8,975.00	8,505.00	8,145.00	8,145.00	8,145.00	7,457.00	20,043.00	8,820.00	19,782.00	
11	8,376.00	9,885.00	8,505.00	13,091.00	9,209.00	10,625.00	7,987.00	8,031.00	8,455.00	8,975.00	8,505.00	8,145.00	8,145.00	8,145.00	7,457.00	20,043.00	8,820.00	19,782.00	
12	8,376.00	9,885.00	8,505.00	13,091.00	9,209.00	10,625.00	7,987.00	8,031.00	8,455.00	8,975.00	8,505.00	8,145.00	8,145.00	8,145.00	7,457.00	20,043.00	8,820.00	19,782.00	
13	8,376.00	9,885.00	8,505.00	13,091.00	9,209.00	10,625.00	7,987.00	8,031.00	8,455.00	8,975.00	8,505.00	8,145.00	8,145.00	8,145.00	7,457.00	20,043.00	8,820.00	19,782.00	
14	8,376.00	9,885.00	8,505.00	13,091.00	9,209.00	10,625.00	7,987.00	8,031.00	8,455.00	8,975.00	8,505.00	8,145.00	8,145.00	8,145.00	7,457.00	20,043.00	8,820.00	19,782.00	
15	8,376.00	9,885.00	8,505.00	13,091.00	9,209.00	10,625.00	7,987.00	8,031.00	8,455.00	8,975.00	8,505.00	8,145.00	8,145.00	8,145.00	7,457.00	20,043.00	8,820.00	19,782.00	
16	8,376.00	9,885.00	8,505.00	13,091.00	9,209.00	10,625.00	7,987.00	8,031.00	8,455.00	8,975.00	8,505.00	8,145.00	8,145.00	8,145.00	7,457.00	20,043.00	8,820.00	19,782.00	
17	9,272.00	10,910.00	9,450.00	14,342.00	10,118.00	10,625.00	8,874.00	8,867.00	9,338.00	9,917.00	9,450.00	9,050.00	9,050.00	9,050.00	8,266.00	20,043.00	9,800.00	19,782.00	
18	10,168.00	11,935.00	10,395.00	15,593.00	11,027.00	10,625.00	9,761.00	9,703.00	10,221.00	10,859.00	10,395.00	9,955.00	9,955.00	9,955.00	9,075.00	22,270.00	10,780.00	21,980.00	
<i>Each Add'l Credit Hour</i>		896.00	1,025.00	945.00	1,251.00	909.00		887.00	836.00	883.00	942.00	945.00	905.00	905.00	905.00	809.00	2,227.00	980.00	2,198.00

Notes:

- (1) A one-time Matriculation fee is assessed on all new and transfer students — \$430 Undergraduate / \$430 Graduate and Law.
- (2) Law and Law LLM students pay per semester rather than per term.
- (3) AAA "Level 1" includes Art History, Arts and Administration, Historic Preservation, and Planning, Public Policy and Management.
- (4) AAA "Level 2" includes Architecture, Interior Architecture, Art, and Landscape Architecture.
- (5) Education "Masters / Doctoral" includes programs in Educational Leadership; Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies; Education, Special Education and Early Intervention, and Masters Program in Prevention Science.
- (6) Education "Masters / Doctoral Supervision" includes Doctoral Programs in Counseling Psychology and School Psychology; Masters Programs in Curriculum and Teaching.
- (7) Education "Masters Clinical Science" includes programs in Communication Disorders and Sciences and Couples and Family Therapy.
- (8) Journalism and Communication's professional Master's program falls under Media Studies.
- (9) LCB's Masters in Finance charges a per quarter flat rate for enrolled students.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

University of Oregon
Summer 2018 Graduate Tuition Rates

— RESIDENT TUITION RATES

Credits	School of Architecture and Allied Arts		College of Arts and Sciences	College of Business				College of Education				Graduate School	School of Journalism and Communication				School of Law		
	Graduate Level 1	Graduate Level 2 - Studio		Masters / Doctoral	MBA	Masters In Accounting	Masters In Finance	Doctoral Programs	Masters / Doctoral	Doctoral Supervision	Masters Clinical Science		Media Studies Masters / Doctoral	Graduate Strategic Communication	Graduate Multimedia	Masters / Doctoral	JD	Conflict Resolution	LLM
1	476.00	603.00	383.00	1,300.00	879.00	8,125.00	385.00	623.00	654.00	703.00	383.00	399.00	420.00	420.00	390.00	1,486.00	725.00	2,198.00	
2	814.00	956.00	694.00	1,846.00	1,257.00	8,125.00	696.00	982.00	1,042.00	1,138.00	694.00	726.00	768.00	768.00	701.00	2,972.00	1,450.00	4,396.00	
3	1,152.00	1,309.00	1,005.00	2,392.00	1,635.00	8,125.00	1,007.00	1,341.00	1,430.00	1,573.00	1,005.00	1,053.00	1,116.00	1,116.00	1,012.00	4,458.00	2,175.00	6,594.00	
4	1,490.00	1,662.00	1,316.00	2,938.00	2,013.00	8,125.00	1,318.00	1,700.00	1,818.00	2,008.00	1,316.00	1,380.00	1,464.00	1,464.00	1,323.00	5,944.00	2,900.00	8,792.00	
5	1,828.00	2,015.00	1,627.00	3,484.00	2,391.00	8,125.00	1,629.00	2,059.00	2,206.00	2,443.00	1,627.00	1,707.00	1,812.00	1,812.00	1,634.00	7,430.00	3,625.00	10,990.00	
6	2,166.00	2,368.00	1,938.00	4,030.00	2,769.00	8,125.00	1,940.00	2,418.00	2,594.00	2,878.00	1,938.00	2,034.00	2,160.00	2,160.00	1,945.00	8,916.00	4,350.00	13,188.00	
7	2,504.00	2,721.00	2,249.00	4,576.00	3,147.00	8,125.00	2,251.00	2,777.00	2,982.00	3,313.00	2,249.00	2,361.00	2,508.00	2,508.00	2,256.00	10,402.00	5,075.00	15,386.00	
8	2,842.00	3,074.00	2,560.00	5,122.00	3,525.00	8,125.00	2,562.00	3,136.00	3,370.00	3,748.00	2,560.00	2,688.00	2,856.00	2,856.00	2,567.00	11,888.00	5,800.00	17,584.00	
9	3,180.00	3,427.00	2,871.00	5,668.00	3,903.00	8,125.00	2,873.00	3,495.00	3,758.00	4,183.00	2,871.00	3,015.00	3,204.00	3,204.00	2,878.00	13,374.00	6,525.00	19,782.00	
10	3,518.00	3,780.00	3,182.00	6,214.00	4,281.00	8,125.00	3,184.00	3,854.00	4,146.00	4,618.00	3,182.00	3,342.00	3,552.00	3,552.00	3,189.00	14,860.00	7,250.00	19,782.00	
11	3,856.00	4,133.00	3,493.00	6,760.00	4,659.00	8,125.00	3,495.00	4,213.00	4,534.00	5,053.00	3,493.00	3,669.00	3,900.00	3,900.00	3,500.00	16,346.00	7,975.00	19,782.00	
12	4,194.00	4,486.00	3,804.00	7,306.00	5,037.00	8,125.00	3,806.00	4,572.00	4,922.00	5,488.00	3,804.00	3,996.00	4,248.00	4,248.00	3,811.00	17,832.00	8,700.00	19,782.00	
13	4,532.00	4,839.00	4,115.00	7,852.00	5,415.00	8,125.00	4,117.00	4,931.00	5,310.00	5,923.00	4,115.00	4,323.00	4,596.00	4,596.00	4,122.00	19,318.00	9,425.00	19,782.00	
14	4,870.00	5,192.00	4,426.00	8,398.00	5,793.00	8,125.00	4,428.00	5,290.00	5,698.00	6,358.00	4,426.00	4,650.00	4,944.00	4,944.00	4,433.00	20,804.00	10,150.00	19,782.00	
15	5,208.00	5,545.00	4,737.00	8,944.00	6,171.00	8,125.00	4,739.00	5,649.00	6,086.00	6,793.00	4,737.00	4,977.00	5,292.00	5,292.00	4,744.00	22,290.00	10,875.00	19,782.00	
16	5,546.00	5,898.00	5,048.00	9,490.00	6,549.00	8,125.00	5,050.00	6,008.00	6,474.00	7,228.00	5,048.00	5,304.00	5,640.00	5,640.00	5,055.00	23,776.00	11,600.00	19,782.00	
17	5,884.00	6,251.00	5,359.00	10,036.00	6,927.00	8,125.00	5,361.00	6,367.00	6,862.00	7,663.00	5,359.00	5,631.00	5,988.00	5,988.00	5,366.00	25,262.00	12,325.00	19,782.00	
18	6,222.00	6,604.00	5,670.00	10,582.00	7,305.00	8,125.00	5,672.00	6,726.00	7,250.00	8,098.00	5,670.00	5,958.00	6,336.00	6,336.00	5,677.00	26,748.00	13,050.00	21,980.00	
<i>Each Add'l Credit Hour</i>		338.00	353.00	311.00	546.00	378.00	311.00	359.00	388.00	435.00	311.00	327.00	348.00	348.00	311.00	1,486.00	725.00	2,198.00	

Notes:

- (1) A one-time Matriculation fee is assessed on all new and transfer students — \$430 Undergraduate / \$430 Graduate and Law.
- (2) AAA "Level 1" includes Art History, Arts and Administration, Historic Preservation, and Planning, Public Policy and Management.
- (3) AAA "Level 2" includes Architecture, Interior Architecture, Art, and Landscape Architecture.
- (4) Education "Masters / Doctoral" includes programs in Educational Leadership, Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, and Special Education and Early Intervention.
- (5) Education "Masters / Doctoral" includes programs in Educational Leadership; Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, Special Education and Early Intervention, and Masters Program in Prevention Science.
- (6) Education "Masters Clinical Science" includes programs in Communication Disorders and Sciences and Couples and Family Therapy.
- (7) Journalism and Communication's professional Master's program falls under Media Studies.
- (8) LCB's Masters in Finance charges a per quarter flat rate for enrolled students.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmönroe@uoregon.edu) at 541-346-2085.

University of Oregon
Summer 2018 Graduate Tuition Rates

— NONRESIDENT TUITION RATES

Credits	School of Architecture and Allied Arts		College of Arts and Sciences		College of Business				College of Education				Graduate School		School of Journalism and Communication				School of Law		
	Graduate Level 1	Graduate Level 2 - Studio	Masters / Doctoral	MBA	Masters In Accounting	Masters In Finance	Doctoral Programs	Masters / Doctoral	Doctoral Supervision	Masters Clinical Science	Master / Doctoral	Media Studies	Graduate Masters / Doctoral	Strategic Communication	Graduate Multimedia	Masters / Doctoral	JD	Conflict Resolution	Envir. & Natural Resources LLM		
1	596.00	719.00	526.00	1,429.00	982.00	10,625.00	511.00	694.00	721.00	767.00	526.00	519.00	519.00	519.00	496.00	1,619.00	980.00	2,198.00			
2	1,044.00	1,171.00	974.00	2,069.00	1,436.00	10,625.00	944.00	1,124.00	1,173.00	1,260.00	974.00	960.00	960.00	960.00	900.00	3,238.00	1,960.00	4,396.00			
3	1,492.00	1,623.00	1,422.00	2,709.00	1,890.00	10,625.00	1,377.00	1,554.00	1,625.00	1,753.00	1,422.00	1,401.00	1,401.00	1,401.00	1,304.00	4,857.00	2,940.00	6,594.00			
4	1,940.00	2,075.00	1,870.00	3,349.00	2,344.00	10,625.00	1,810.00	1,984.00	2,077.00	2,246.00	1,870.00	1,842.00	1,842.00	1,842.00	1,708.00	6,476.00	3,920.00	8,792.00			
5	2,388.00	2,527.00	2,318.00	3,989.00	2,798.00	10,625.00	2,243.00	2,414.00	2,529.00	2,739.00	2,318.00	2,283.00	2,283.00	2,283.00	2,112.00	8,095.00	4,900.00	10,990.00			
6	2,836.00	2,979.00	2,766.00	4,629.00	3,252.00	10,625.00	2,676.00	2,844.00	2,981.00	3,232.00	2,766.00	2,724.00	2,724.00	2,724.00	2,516.00	9,714.00	5,880.00	13,188.00			
7	3,284.00	3,431.00	3,214.00	5,269.00	3,706.00	10,625.00	3,109.00	3,274.00	3,433.00	3,725.00	3,214.00	3,165.00	3,165.00	3,165.00	2,920.00	11,333.00	6,860.00	15,386.00			
8	3,732.00	3,883.00	3,662.00	5,909.00	4,160.00	10,625.00	3,542.00	3,704.00	3,885.00	4,218.00	3,662.00	3,606.00	3,606.00	3,606.00	3,324.00	12,952.00	7,840.00	17,584.00			
9	4,180.00	4,335.00	4,110.00	6,549.00	4,614.00	10,625.00	3,975.00	4,134.00	4,337.00	4,711.00	4,110.00	4,047.00	4,047.00	4,047.00	3,728.00	14,571.00	8,820.00	19,782.00			
10	4,628.00	4,787.00	4,558.00	7,189.00	5,068.00	10,625.00	4,408.00	4,564.00	4,789.00	5,204.00	4,558.00	4,488.00	4,488.00	4,488.00	4,132.00	16,190.00	9,800.00	19,782.00			
11	5,076.00	5,239.00	5,006.00	7,829.00	5,522.00	10,625.00	4,841.00	4,994.00	5,241.00	5,697.00	5,006.00	4,929.00	4,929.00	4,929.00	4,536.00	17,809.00	10,780.00	19,782.00			
12	5,524.00	5,691.00	5,454.00	8,469.00	5,976.00	10,625.00	5,274.00	5,424.00	5,693.00	6,190.00	5,454.00	5,370.00	5,370.00	5,370.00	4,940.00	19,428.00	11,760.00	19,782.00			
13	5,972.00	6,143.00	5,902.00	9,109.00	6,430.00	10,625.00	5,707.00	5,854.00	6,145.00	6,683.00	5,902.00	5,811.00	5,811.00	5,811.00	5,344.00	21,047.00	12,740.00	19,782.00			
14	6,420.00	6,595.00	6,350.00	9,749.00	6,884.00	10,625.00	6,140.00	6,284.00	6,597.00	7,176.00	6,350.00	6,252.00	6,252.00	6,252.00	5,748.00	22,666.00	13,720.00	19,782.00			
15	6,868.00	7,047.00	6,798.00	10,430.00	7,338.00	10,625.00	6,573.00	6,714.00	7,049.00	7,669.00	6,798.00	6,693.00	6,693.00	6,693.00	6,152.00	24,285.00	14,700.00	19,782.00			
16	7,316.00	7,499.00	7,246.00	11,029.00	7,792.00	10,625.00	7,006.00	7,144.00	7,501.00	8,162.00	7,246.00	7,134.00	7,134.00	7,134.00	6,556.00	25,904.00	15,680.00	19,782.00			
17	7,764.00	7,951.00	7,694.00	11,669.00	8,246.00	10,625.00	7,439.00	7,574.00	7,953.00	8,655.00	7,694.00	7,575.00	7,575.00	7,575.00	6,960.00	27,523.00	16,660.00	19,782.00			
18	8,212.00	8,403.00	8,142.00	12,309.00	8,700.00	10,625.00	7,872.00	8,004.00	8,405.00	9,148.00	8,142.00	8,016.00	8,016.00	8,016.00	7,364.00	29,142.00	17,640.00	21,980.00			
<i>Each Add'l Credit Hour</i>		448.00	452.00	448.00	640.00	454.00	433.00	430.00	452.00	493.00	448.00	441.00	441.00	441.00	404.00	1,619.00	980.00	2,198.00			

Notes:

- (1) A one-time Matriculation fee is assessed on all new and transfer students — \$430 Undergraduate / \$430 Graduate and Law.
- (2) AAA "Level 1" includes Art History, Arts and Administration, Historic Preservation, and Planning, Public Policy and Management.
- (3) AAA "Level 2" includes Architecture, Interior Architecture, Art, and Landscape Architecture.
- (4) Education "Masters / Doctoral" includes programs in Educational Leadership, Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, and Special Education and Early Intervention.
- (5) Education "Masters / Doctoral" includes programs in Educational Leadership; Doctoral Programs in Communication Disorders and Sciences, Critical and Socio-Cultural Studies in Education, Special Education and Early Intervention, and Masters Program in Prevention Science.
- (6) Education "Masters Clinical Science" includes programs in Communication Disorders and Sciences and Couples and Family Therapy.
- (7) Journalism and Communication's professional Master's program falls under Media Studies.
- (8) LCB's Masters in Finance charges a per quarter flat rate for enrolled students.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmonroe@uoregon.edu) at 541-346-2085.

University of Oregon
Academic Year 2017-18 Mandatory Fees

— UNDERGRADUATE (PER TERM)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Tech Fee	Total Fees
1	23.00	238.50	191.00	38.00	62.50	67.00	50.00	670.00
2	25.00	238.50	191.00	38.00	62.50	67.00	50.00	672.00
3	27.00	238.50	191.00	38.00	62.50	67.00	50.00	674.00
4	29.00	238.50	191.00	38.00	62.50	67.00	50.00	676.00
5	31.00	238.50	191.00	38.00	62.50	67.00	50.00	678.00
6	33.00	238.50	191.00	38.00	62.50	67.00	50.00	680.00
7	35.00	238.50	191.00	38.00	62.50	67.00	50.00	682.00
8	37.00	238.50	191.00	38.00	62.50	67.00	50.00	684.00
9	39.00	238.50	191.00	38.00	62.50	67.00	50.00	686.00
10	41.00	238.50	191.00	38.00	62.50	67.00	50.00	688.00
11	43.00	238.50	191.00	38.00	62.50	67.00	50.00	690.00
12 or more	45.00	238.50	191.00	38.00	62.50	67.00	50.00	692.00

— GRADUATE (PER TERM)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Tech Fee	Total Fees
1	23.00	238.50	191.00	38.00	62.50	67.00	50.00	670.00
2	25.00	238.50	191.00	38.00	62.50	67.00	50.00	672.00
3	28.00	238.50	191.00	38.00	62.50	67.00	50.00	675.00
4	31.00	238.50	191.00	38.00	62.50	67.00	50.00	678.00
5	34.00	238.50	191.00	38.00	62.50	67.00	50.00	681.00
6	37.00	238.50	191.00	38.00	62.50	67.00	50.00	684.00
7	40.00	238.50	191.00	38.00	62.50	67.00	50.00	687.00
8	43.00	238.50	191.00	38.00	62.50	67.00	50.00	690.00
9	45.00	238.50	191.00	38.00	62.50	67.00	50.00	692.00
10	45.00	238.50	191.00	38.00	62.50	67.00	50.00	692.00
11	45.00	238.50	191.00	38.00	62.50	67.00	50.00	692.00
12 or more	45.00	238.50	191.00	38.00	62.50	67.00	50.00	692.00

— LAW (PER SEMESTER)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Tech Fee	Total Fees
1	35.00	358.00	287.00	57.00	94.00	101.00	75.00	1,007.00
2	38.00	358.00	287.00	57.00	94.00	101.00	75.00	1,010.00
3	42.00	358.00	287.00	57.00	94.00	101.00	75.00	1,014.00
4	47.00	358.00	287.00	57.00	94.00	101.00	75.00	1,019.00
5	51.00	358.00	287.00	57.00	94.00	101.00	75.00	1,023.00
6	56.00	358.00	287.00	57.00	94.00	101.00	75.00	1,028.00
7	60.00	358.00	287.00	57.00	94.00	101.00	75.00	1,032.00
8	65.00	358.00	287.00	57.00	94.00	101.00	75.00	1,037.00
9	68.00	358.00	287.00	57.00	94.00	101.00	75.00	1,040.00
10	68.00	358.00	287.00	57.00	94.00	101.00	75.00	1,040.00
11	68.00	358.00	287.00	57.00	94.00	101.00	75.00	1,040.00
12 or more	68.00	358.00	287.00	57.00	94.00	101.00	75.00	1,040.00

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$430 Undergraduate / \$430 Graduate and Law.
- (3) Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- (4) Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting.
- (5) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (6) Students coded as international undergraduates will be assessed a \$200 fee during the regular academic year.
- (7) Students enrolled in University of Oregon's Portland programs do not pay the Recreation Center Fees and the EMU Fee.

Source: UO Office of Institutional Research.
For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

**University of Oregon
Summer 2018 Mandatory Fees**

— UNDERGRADUATE (SUMMER TERM)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Tech Fee	Total Fees
1	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
2	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
3	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
4	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
5	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
6	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
7	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
8	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
9	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
10	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
11	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
12 or more	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00

— GRADUATE (SUMMER TERM)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Tech Fee	Total Fees
1	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
2	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
3	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
4	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
5	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
6	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
7	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
8	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
9	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
10	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
11	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
12 or more	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00

— LAW (SUMMER TERM)

Credits	Building Fee	Incidental Fee	Health Service Fee	Recreation Center Bond	Recreation Center Fee	EMU Fee	Tech Fee	Total Fees
1	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
2	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
3	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
4	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
5	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
6	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
7	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
8	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
9	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
10	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
11	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00
12 or more	34.00	59.50	191.00	38.00	62.50	67.00	50.00	502.00

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$430 Undergraduate / \$430 Graduate and Law.
- (3) Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- (4) Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting.
- (5) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (6) Students coded as international undergraduates will be assessed a \$200 fee during the regular academic year.
- (7) Students enrolled in University of Oregon's Portland programs do not pay the Recreation Center Fees and the EMU Fee.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

UNIVERSITY of OREGON

2017-18 Academic Year Non-Admitted (Community Education Program) Student Tuition and Required Fees - Per Term

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	Course Level		Course Level		Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Tech Fee	Total Tuition & Fees								
	100-499		500 Plus																	
	Credit Hour	Tuition	Credit Hour	Tuition																
1	1	219.00	0	0.00	219.00	23.00	238.50	-na-	38.00	62.50	67.00	50.00	698.00							
	0	0.00	1	538.00	538.00	23.00	238.50	-na-	38.00	62.50	67.00	50.00	1,017.00							
2	2	438.00	0	0.00	438.00	25.00	238.50	-na-	38.00	62.50	67.00	50.00	919.00							
	0	0.00	2	1,076.00	1,076.00	25.00	238.50	-na-	38.00	62.50	67.00	50.00	1,557.00							
	1	219.00	1	538.00	757.00	25.00	238.50	-na-	38.00	62.50	67.00	50.00	1,238.00							
3	3	657.00	0	0.00	657.00	27.00	238.50	-na-	38.00	62.50	67.00	50.00	1,140.00							
	0	0.00	3	1,614.00	1,614.00	27.00	238.50	-na-	38.00	62.50	67.00	50.00	2,097.00							
	1	219.00	2	1,076.00	1,295.00	27.00	238.50	-na-	38.00	62.50	67.00	50.00	1,778.00							
	2	438.00	1	538.00	976.00	27.00	238.50	-na-	38.00	62.50	67.00	50.00	1,459.00							
4	4	876.00	0	0.00	876.00	29.00	238.50	-na-	38.00	62.50	67.00	50.00	1,361.00							
	0	0.00	4	2,152.00	2,152.00	29.00	238.50	-na-	38.00	62.50	67.00	50.00	2,637.00							
	1	219.00	3	1,614.00	1,833.00	29.00	238.50	-na-	38.00	62.50	67.00	50.00	2,318.00							
	2	438.00	2	1,076.00	1,514.00	29.00	238.50	-na-	38.00	62.50	67.00	50.00	1,999.00							
	3	657.00	1	538.00	1,195.00	29.00	238.50	-na-	38.00	62.50	67.00	50.00	1,680.00							
5	5	1,095.00	0	0.00	1,095.00	31.00	238.50	-na-	38.00	62.50	67.00	50.00	1,582.00							
	0	0.00	5	2,690.00	2,690.00	31.00	238.50	-na-	38.00	62.50	67.00	50.00	3,177.00							
	1	219.00	4	2,152.00	2,371.00	31.00	238.50	-na-	38.00	62.50	67.00	50.00	2,858.00							
	2	438.00	3	1,614.00	2,052.00	31.00	238.50	-na-	38.00	62.50	67.00	50.00	2,539.00							
	3	657.00	2	1,076.00	1,733.00	31.00	238.50	-na-	38.00	62.50	67.00	50.00	2,220.00							
	4	876.00	1	538.00	1,414.00	31.00	238.50	-na-	38.00	62.50	67.00	50.00	1,901.00							
6	6	1,314.00	0	0.00	1,314.00	33.00	238.50	-na-	38.00	62.50	67.00	50.00	1,803.00							
	0	0.00	6	3,228.00	3,228.00	33.00	238.50	-na-	38.00	62.50	67.00	50.00	3,717.00							
	1	219.00	5	2,690.00	2,909.00	33.00	238.50	-na-	38.00	62.50	67.00	50.00	3,398.00							
	2	438.00	4	2,152.00	2,590.00	33.00	238.50	-na-	38.00	62.50	67.00	50.00	3,079.00							
	3	657.00	3	1,614.00	2,271.00	33.00	238.50	-na-	38.00	62.50	67.00	50.00	2,760.00							
	4	876.00	2	1,076.00	1,952.00	33.00	238.50	-na-	38.00	62.50	67.00	50.00	2,441.00							
	5	1,095.00	1	538.00	1,633.00	33.00	238.50	-na-	38.00	62.50	67.00	50.00	2,122.00							
7	7	1,533.00	0	0.00	1,533.00	35.00	238.50	-na-	38.00	62.50	67.00	50.00	2,024.00							
	0	0.00	7	3,766.00	3,766.00	35.00	238.50	-na-	38.00	62.50	67.00	50.00	4,257.00							
	1	219.00	6	3,228.00	3,447.00	35.00	238.50	-na-	38.00	62.50	67.00	50.00	3,938.00							
	2	438.00	5	2,690.00	3,128.00	35.00	238.50	-na-	38.00	62.50	67.00	50.00	3,619.00							

UNIVERSITY of OREGON

2017-18 Academic Year Non-Admitted (Community Education Program) Student Tuition and Required Fees - Per Term

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	Course Level		Course Level		Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Tech Fee	Total Tuition & Fees								
	100-499		500 Plus																	
	Credit Hour	Tuition	Credit Hour	Tuition																
	3	657.00	4	2,152.00	2,809.00	35.00	238.50	-na-	38.00	62.50	67.00	50.00	3,300.00							
	4	876.00	3	1,614.00	2,490.00	35.00	238.50	-na-	38.00	62.50	67.00	50.00	2,981.00							
	5	1,095.00	2	1,076.00	2,171.00	35.00	238.50	-na-	38.00	62.50	67.00	50.00	2,662.00							
	6	1,314.00	1	538.00	1,852.00	35.00	238.50	-na-	38.00	62.50	67.00	50.00	2,343.00							
8	8	1,752.00	0	0.00	1,752.00	37.00	238.50	-na-	38.00	62.50	67.00	50.00	2,245.00							
	0	0.00	8	4,304.00	4,304.00	37.00	238.50	-na-	38.00	62.50	67.00	50.00	4,797.00							
	1	219.00	7	3,766.00	3,985.00	37.00	238.50	-na-	38.00	62.50	67.00	50.00	4,478.00							
	2	438.00	6	3,228.00	3,666.00	37.00	238.50	-na-	38.00	62.50	67.00	50.00	4,159.00							
	3	657.00	5	2,690.00	3,347.00	37.00	238.50	-na-	38.00	62.50	67.00	50.00	3,840.00							
	4	876.00	4	2,152.00	3,028.00	37.00	238.50	-na-	38.00	62.50	67.00	50.00	3,521.00							
	5	1,095.00	3	1,614.00	2,709.00	37.00	238.50	-na-	38.00	62.50	67.00	50.00	3,202.00							
	6	1,314.00	2	1,076.00	2,390.00	37.00	238.50	-na-	38.00	62.50	67.00	50.00	2,883.00							
	7	1,533.00	1	538.00	2,071.00	37.00	238.50	-na-	38.00	62.50	67.00	50.00	2,564.00							
9	9	1,971.00	0	0.00	1,971.00	39.00	238.50	-na-	38.00	62.50	67.00	50.00	2,466.00							
	0	0.00	9	4,842.00	4,842.00	39.00	238.50	-na-	38.00	62.50	67.00	50.00	5,337.00							
	1	219.00	8	4,304.00	4,523.00	39.00	238.50	-na-	38.00	62.50	67.00	50.00	5,018.00							
	2	438.00	7	3,766.00	4,204.00	39.00	238.50	-na-	38.00	62.50	67.00	50.00	4,699.00							
	3	657.00	6	3,228.00	3,885.00	39.00	238.50	-na-	38.00	62.50	67.00	50.00	4,380.00							
	4	876.00	5	2,690.00	3,566.00	39.00	238.50	-na-	38.00	62.50	67.00	50.00	4,061.00							
	5	1,095.00	4	2,152.00	3,247.00	39.00	238.50	-na-	38.00	62.50	67.00	50.00	3,742.00							
	6	1,314.00	3	1,614.00	2,928.00	39.00	238.50	-na-	38.00	62.50	67.00	50.00	3,423.00							
	7	1,533.00	2	1,076.00	2,609.00	39.00	238.50	-na-	38.00	62.50	67.00	50.00	3,104.00							
10	8	1,752.00	1	538.00	2,290.00	39.00	238.50	-na-	38.00	62.50	67.00	50.00	2,785.00							
	10	2,190.00	0	0.00	2,190.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	2,687.00							
	0	0.00	10	5,380.00	5,380.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	5,877.00							
	1	219.00	9	4,842.00	5,061.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	5,558.00							
	2	438.00	8	4,304.00	4,742.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	5,239.00							
	3	657.00	7	3,766.00	4,423.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	4,920.00							
	4	876.00	6	3,228.00	4,104.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	4,601.00							
	5	1,095.00	5	2,690.00	3,785.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	4,282.00							
	6	1,314.00	4	2,152.00	3,466.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	3,963.00							
	7	1,533.00	3	1,614.00	3,147.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	3,644.00							
	8	1,752.00	2	1,076.00	2,828.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	3,325.00							
	9	1,971.00	1	538.00	2,509.00	41.00	238.50	-na-	38.00	62.50	67.00	50.00	3,006.00							

UNIVERSITY of OREGON

2017-18 Academic Year Non-Admitted (Community Education Program) Student Tuition and Required Fees - Per Term

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	<i>Course Level</i>		<i>Course Level</i>			Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Tech Fee	Total Tuition & Fees						
	100-499		500 Plus															
	Credit Hour	Tuition	Credit Hour	Tuition	Total Tuition	Building Fee												
11	11	2,409.00	0	0.00	2,409.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 2,908.00						
	0	0.00	11	5,918.00	5,918.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 6,417.00						
	1	219.00	10	5,380.00	5,599.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 6,098.00						
	2	438.00	9	4,842.00	5,280.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 5,779.00						
	3	657.00	8	4,304.00	4,961.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 5,460.00						
	4	876.00	7	3,766.00	4,642.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 5,141.00						
	5	1,095.00	6	3,228.00	4,323.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 4,822.00						
	6	1,314.00	5	2,690.00	4,004.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 4,503.00						
	7	1,533.00	4	2,152.00	3,685.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 4,184.00						
	8	1,752.00	3	1,614.00	3,366.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 3,865.00						
	9	1,971.00	2	1,076.00	3,047.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 3,546.00						
	10	2,190.00	1	538.00	2,728.00	43.00	238.50	-na-	38.00	62.50	67.00	50.00 3,227.00						
12	12	2,628.00	0	0.00	2,628.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 3,129.00						
	0	0.00	12	6,456.00	6,456.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 6,957.00						
	1	219.00	11	5,918.00	6,137.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 6,638.00						
	2	438.00	10	5,380.00	5,818.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 6,319.00						
	3	657.00	9	4,842.00	5,499.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 6,000.00						
	4	876.00	8	4,304.00	5,180.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 5,681.00						
	5	1,095.00	7	3,766.00	4,861.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 5,362.00						
	6	1,314.00	6	3,228.00	4,542.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 5,043.00						
	7	1,533.00	5	2,690.00	4,223.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 4,724.00						
	8	1,752.00	4	2,152.00	3,904.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 4,405.00						
	9	1,971.00	3	1,614.00	3,585.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 4,086.00						
	10	2,190.00	2	1,076.00	3,266.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 3,767.00						
	11	2,409.00	1	538.00	2,947.00	45.00	238.50	-na-	38.00	62.50	67.00	50.00 3,448.00						

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$430 Undergraduate / \$430 Graduate and Law.
- (3) Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- (4) Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting.
- (5) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (6) Students coded as international undergraduates will be assessed a \$200 fee during the regular academic year.
- (7) Students enrolled in University of Oregon's Portland programs do not pay the Recreation Center Fees and the EMU Fee.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

UNIVERSITY of OREGON

2018 Summer Non-Admitted (Community Education Program) Student Tuition and Required Fees

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	Course Level		Course Level						Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Tech Fee	Total Tuition & Fees							
	100-499		500 Plus																			
	Credit Hour	Tuition	Credit Hour	Tuition	Total Tuition	Building Fee																
1	1	189.00	0	0.00	189.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	500.00									
	0	0.00	1	383.00	383.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	694.00									
2	2	378.00	0	0.00	378.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	689.00									
	0	0.00	2	694.00	694.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,005.00									
	1	189.00	1	383.00	572.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	883.00									
3	3	567.00	0	0.00	567.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	878.00									
	0	0.00	3	1,005.00	1,005.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,316.00									
	1	189.00	2	694.00	883.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,194.00									
	2	378.00	1	383.00	761.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,072.00									
4	4	756.00	0	0.00	756.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,067.00									
	0	0.00	4	1,316.00	1,316.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,627.00									
	1	189.00	3	1,005.00	1,194.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,505.00									
	2	378.00	2	694.00	1,072.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,383.00									
	3	567.00	1	383.00	950.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,261.00									
5	5	945.00	0	0.00	945.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,256.00									
	0	0.00	5	1,627.00	1,627.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,938.00									
	1	189.00	4	1,316.00	1,505.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,816.00									
	2	378.00	3	1,005.00	1,383.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,694.00									
	3	567.00	2	694.00	1,261.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,572.00									
	4	756.00	1	383.00	1,139.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,450.00									
6	6	1,134.00	0	0.00	1,134.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,445.00									
	0	0.00	6	1,938.00	1,938.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,249.00									
	1	189.00	5	1,627.00	1,816.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,127.00									
	2	378.00	4	1,316.00	1,694.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,005.00									
	3	567.00	3	1,005.00	1,572.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,883.00									
	4	756.00	2	694.00	1,450.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,761.00									
	5	945.00	1	383.00	1,328.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,639.00									
7	7	1,323.00	0	0.00	1,323.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,634.00									
	0	0.00	7	2,249.00	2,249.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,560.00									
	1	189.00	6	1,938.00	2,127.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,438.00									
	2	378.00	5	1,627.00	2,005.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,316.00									

UNIVERSITY of OREGON

2018 Summer Non-Admitted (Community Education Program) Student Tuition and Required Fees

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	Course Level		Course Level		Building Fee	Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Tech Fee	Total Tuition & Fees								
	100-499		500 Plus																	
	Credit Hour	Tuition	Credit Hour	Tuition																
	3	567.00	4	1,316.00	1,883.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,194.00							
	4	756.00	3	1,005.00	1,761.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,072.00							
	5	945.00	2	694.00	1,639.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,950.00							
	6	1,134.00	1	383.00	1,517.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,828.00							
8	8	1,512.00	0	0.00	1,512.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	1,823.00							
	0	0.00	8	2,560.00	2,560.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,871.00							
	1	189.00	7	2,249.00	2,438.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,749.00							
	2	378.00	6	1,938.00	2,316.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,627.00							
	3	567.00	5	1,627.00	2,194.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,505.00							
	4	756.00	4	1,316.00	2,072.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,383.00							
	5	945.00	3	1,005.00	1,950.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,261.00							
	6	1,134.00	2	694.00	1,828.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,139.00							
	7	1,323.00	1	383.00	1,706.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,017.00							
9	9	1,701.00	0	0.00	1,701.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,012.00							
	0	0.00	9	2,871.00	2,871.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,182.00							
	1	189.00	8	2,560.00	2,749.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,060.00							
	2	378.00	7	2,249.00	2,627.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,938.00							
	3	567.00	6	1,938.00	2,505.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,816.00							
	4	756.00	5	1,627.00	2,383.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,694.00							
	5	945.00	4	1,316.00	2,261.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,572.00							
	6	1,134.00	3	1,005.00	2,139.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,450.00							
	7	1,323.00	2	694.00	2,017.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,328.00							
10	8	1,512.00	1	383.00	1,895.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,206.00							
	10	1,890.00	0	0.00	1,890.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,201.00							
	0	0.00	10	3,182.00	3,182.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,493.00							
	1	189.00	9	2,871.00	3,060.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,371.00							
	2	378.00	8	2,560.00	2,938.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,249.00							
	3	567.00	7	2,249.00	2,816.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,127.00							
	4	756.00	6	1,938.00	2,694.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,005.00							
	5	945.00	5	1,627.00	2,572.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,883.00							
	6	1,134.00	4	1,316.00	2,450.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,761.00							
	7	1,323.00	3	1,005.00	2,328.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,639.00							
	8	1,512.00	2	694.00	2,206.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,517.00							
	9	1,701.00	1	383.00	2,084.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,395.00							

UNIVERSITY of OREGON

2018 Summer Non-Admitted (Community Education Program) Student Tuition and Required Fees

Combination Course Level

Part-Time Students 1 - 8 Credit Hours	<i>Course Level</i>		<i>Course Level</i>				Inci- dental Fee	Health Service Fee	Rec Center Bond	Rec Center Fee	EMU Fee	Tech Fee	Total Tuition & Fees								
	100-499		500 Plus																		
	Credit Hour	Tuition	Credit Hour	Tuition	Total Tuition	Building Fee															
11	11	2,079.00	0	0.00	2,079.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,390.00								
	0	0.00	11	3,493.00	3,493.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,804.00								
	1	189.00	10	3,182.00	3,371.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,682.00								
	2	378.00	9	2,871.00	3,249.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,560.00								
	3	567.00	8	2,560.00	3,127.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,438.00								
	4	756.00	7	2,249.00	3,005.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,316.00								
	5	945.00	6	1,938.00	2,883.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,194.00								
	6	1,134.00	5	1,627.00	2,761.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,072.00								
	7	1,323.00	4	1,316.00	2,639.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,950.00								
	8	1,512.00	3	1,005.00	2,517.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,828.00								
	9	1,701.00	2	694.00	2,395.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,706.00								
	10	1,890.00	1	383.00	2,273.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,584.00								
12	12	2,268.00	0	0.00	2,268.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,579.00								
	0	0.00	12	3,804.00	3,804.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	4,115.00								
	1	189.00	11	3,493.00	3,682.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,993.00								
	2	378.00	10	3,182.00	3,560.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,871.00								
	3	567.00	9	2,871.00	3,438.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,749.00								
	4	756.00	8	2,560.00	3,316.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,627.00								
	5	945.00	7	2,249.00	3,194.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,505.00								
	6	1,134.00	6	1,938.00	3,072.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,383.00								
	7	1,323.00	5	1,627.00	2,950.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,261.00								
	8	1,512.00	4	1,316.00	2,828.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,139.00								
	9	1,701.00	3	1,005.00	2,706.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	3,017.00								
	10	1,890.00	2	694.00	2,584.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,895.00								
	11	2,079.00	1	383.00	2,462.00	34.00	59.50	-na-	38.00	62.50	67.00	50.00	2,773.00								

Notes:

- (1) During the regular academic year, law students on semesters pay 150% of the academic fee.
- (2) A one-time Matriculation fee is assessed on all new and transfer students — \$430 Undergraduate / \$430 Graduate and Law.
- (3) Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- (4) Qualified tuition and fees do not include student health insurance fees for Tax Relief Act reporting.
- (5) Students enrolled in the Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- (6) Students coded as international undergraduates will be assessed a \$200 fee during the regular academic year.
- (7) Students enrolled in University of Oregon's Portland programs do not pay the Recreation Center Fees and the EMU Fee.

Source: UO Office of Institutional Research.

For additional information, please contact J.P. Monroe (jpmorroe@uoregon.edu) at 541-346-2085.

EXHIBIT B



BOARD OF TRUSTEES OF THE UNIVERSITY OF OREGON

POLICIES ON TUITION, MANDATORY ENROLLMENT FEES AND OTHER CHARGES, FINES, AND FEES

*NOTE: Sections of this tuition and fee book are redacted if no changes are contained therein.
The full version of the redlined Tuition and Fee Book is available by contacting the Office of the
Secretary. The current AY16-17 Tuition and Fee Policy Book is available in the online UO Policy
Library.*

2017-18 ACADEMIC YEAR

2018 SUMMER SESSION

For Consideration by the Board of Trustees of the University of Oregon on March 2, 2017

AUTHORITY

[Redacted]

TUITION AND FEE POLICIES FOR 2017-18

Tuition

Tuition for students enrolled in a program is established based on state-appropriated funds per full-time equivalent student, the financial needs of the University, market comparators, student classification (including, but not limited to, undergraduate, graduate and doctoral), residency, credit hours taken, degree program, and other factors. In determining tuition for undergraduate students who are enrolled in a degree program and are qualified to pay resident tuition:

- (1) The Board of Trustees may not increase the total of tuition and mandatory enrollment fees by more than five percent annually unless the board first receives approval from:
 - a) The Higher Education Coordinating Commission; or
 - b) The Legislative Assembly.
- (2) The Board of Trustees shall attempt to limit annual increases in tuition and mandatory enrollment fees for undergraduate students who are enrolled in a degree program and have established residency in Oregon to a percentage that is not greater than the percentage increase in the Higher Education Price Index, as compiled by the Commonfund Institute.

The Board of Trustees may not delegate authority to determine tuition for undergraduate students who are enrolled in a degree program and are qualified to pay ~~resident~~-tuition. Revenues derived from tuition may be managed and used in any manner.

Tuition may be established for any University program and may vary by regular academic year, summer session, continuing education programs, and other programs.

- **Academic Year:** Charges assessed to students during the academic year are comprised of tuition, mandatory enrollment fees, and all other student fees. During the regular academic year, tuition and fees are assessed based on the student's classification level and major, regardless of course level.
- **Summer Session:** For summer session programs, tuition is typically assessed on a per-credit hour basis or aligned to the preceding academic year's structure. The University may choose to make a residency determination for summer term. Tuition rates in the summer session may differ from the academic year. During the summer, non-admitted, part-time students enrolling for a combination of undergraduate and graduate courses are assessed tuition using the rates

for each respective classification and plus fees based on the undergraduate fee tables for total enrolled credits.

- **Continuing Education:** Generally, rates are set no lower than necessary to cover direct plus indirect costs.

Fees

Mandatory Enrollment Fees

A fee is a mandatory enrollment fee if it is required to be paid as a condition of enrollment in the University by every enrolled student. In determining mandatory enrollment fees for undergraduate students who are enrolled in a degree program and are qualified to pay resident tuition:

- (1) The Board of Trustees may not increase the total of tuition and mandatory enrollment fees by more than five percent annually unless the board first receives approval from:
 - a) The Higher Education Coordinating Commission; or
 - b) The Legislative Assembly.
- (2) The Board of Trustees shall attempt to limit annual increases in tuition and mandatory enrollment fees for undergraduate students who are enrolled in a degree program and have established residency in Oregon to a percentage that is not greater than the percentage increase in the Higher Education Price Index, as compiled by the Commonfund Institute.

The Board of Trustees may not delegate authority to determine mandatory enrollment fees for undergraduate students who are enrolled in a degree program and are qualified to pay resident tuition. For Academic Year 2017-18, mandatory enrollment fees are the Building, Health Service, Incidental, Recreation Center and Student Union Fees. The University has the option of assessing mandatory enrollment fees during the summer session at rates comparable to those assessed in the academic year.

- **Building Fee:** The Building Fee is used to fund the construction and provide debt service for capital projects, primarily those associated with student centers, health centers, and recreational facilities.
- **Incidental Fee:** Incidental Fee recommendations for Academic Year 2017-18 were approved by student committees and forwarded to the President of the University for endorsement in accordance with UO Policy 580.010.0080-90. Students enrolled in off-campus programs (OIMB and Portland only) are assessed 50% of the Incidental fee.
- **Health Services Fee:** The Health Service Fee is used to support student health and counseling services. Students enrolled in the UO Portland programs use the Portland State University Student Health Center, and pay the same Health Service Fee as PSU students.
- **Recreation Center Fees; Student Union Fee:** The Recreation Center Fees and the Student Union Fee are used to fund the construction, debt service, maintenance, and operation costs of the

student centers. The Recreation Center Fees and the Student Union Fee are not charged to students enrolled in the University's Portland programs.

Commented [A1]: Proposed language to make students enrolled in our Portland programs exempt from the Rec Center and EMU fees.

Student Residency

A resident student is one who fulfills requirements established by the Inter-Institutional Residency Compact between and among the seven public universities in Oregon. Graduate students who have a teaching, research, or administrative Graduate employee position~~Teaching Fellowship~~ or are supported by an eligible training grant or graduate fellowship are converted to resident status for tuition and fee purposes.

All Other Fees

Other fees include all charges, fines and fees that are neither tuition nor mandatory enrollment fees. The Board of Trustees, the President, or designee may establish these fees and use them for services, facilities, operations, and programs.

- ***The Matriculation Fee:*** The Matriculation Fee is a one-time fee charged to newly admitted students upon enrollment. This fee is a one-time assessment and was developed to reduce the large number of enrollment-related fees for course scheduling (drop/add fees), transcripts, degree applications, and re-enrollment. The fees are also used to support academic programming for freshman interest groups and learning communities.The University does not charge students for placement exams for regular academic courses.
- ***Undergraduate International Student Fee:*** The University sets the international student services fee to provide a set of services and programming to support international students, including students enrolled in the AEI program. The fee supports services related to academic support; enrollment services; increased immigration compliance and reporting as required by the federal government (such as SEVIS II); personal and cultural counseling and advising; and accelerated planning and delivery of new programs.
- ***Laboratory and Course Fees:*** [Redacted]
- ***Other Charges, Fees and Fines for Services, Facilities, Operations and Programs:*** [Redacted]
- ***Application Fee:*** [Redacted]

Undergraduate Application Fee Waiver Program: [Redacted]

Graduate Application Fee Waiver: [Redacted]

Post-baccalaureate, Non-graduate Student Classification

[Redacted]

SCHOLARSHIP AND TUITION REMISSION POLICIES

The University's commitment to the 40-40-20 goal described in ORS.009 is achieved through an array of scholarship and financial aid programs and policies. These programs and policies promote the University's goals of providing accessibility to high-quality higher education.

Student Financial Aid Programs

[Redacted]

Diversity Programs

[Redacted]

International Recruitment Programs

[Redacted]

International Exchanges

[Redacted]

Contract and Grant

[Redacted]

Veteran Fee Remissions

VOYAGER Fee Remission

[Redacted]

Veterans' Dependent Tuition Waiver

- *Criteria:* The Veterans' Dependent tuition waiver is for qualified students admitted to a baccalaureate or master's degree program. A qualified student is a child (includes adopted child or stepchild), spouse or ~~or a~~ surviving spouse who has not remarried of a service member or a child of a Purple Heart recipient.
 - The service member is one who:
 - Died on active duty;
 - Has a 100% service-connected disability rating as certified by the United States Department of Veterans Affairs or by any branch of the Armed Forces of the United States; or
 - Died as a result of a military service-connected disability.

- The Purple Heart recipient is a person, alive or deceased, who:
 - Was relieved or discharged from service in the Armed Forces of the United States with either an honorable discharge or a general discharge under honorable conditions; and
 - Was awarded the Purple Heart in 2001 or thereafter for wounds received in combat.
- An eligible child must be 23 years of age or younger at the time the child applies for the waiver. A child who is older than 23 years of age is eligible for a waiver for a master's degree program if the child:
 - Applied for and received a waiver for a baccalaureate degree when the child was 23 years of age or younger; and
 - Applied for a master's program waiver within 12 months of receiving a baccalaureate degree.

The qualifying student must meet Oregon residency requirements.
[Redacted]

Nonresident Veteran Resident Tuition

[Redacted]

Foster Youth Tuition Waiver

[Redacted]

Tuition Equity

[Redacted]

Other Financial Aid Programs

[Redacted]

Reduced Tuition Benefit for Academic and Classified Employees

This benefit is also known as the "staff fee" privilege.

Rates: [Redacted]

Fees: [Redacted]

Employee Eligibility: On approval of the president or designee and with the concurrence of the employee's immediate supervisor, employees appointed at half-time (.5 FTE) or more are eligible. To qualify for this fee, the employee must meet these eligibility criteria no later than the first day of classes of the term of enrollment.

For purposes of this benefit, the term "employee" may include persons with full-time courtesy appointments who provide a benefit to the institution in the form of teaching, research, or counseling, under the direction of the institution and using the facilities of the institution.

Retired employees and employees on leave are eligible for staff fee privileges. Subject to the approval of the president or designee of the teaching institution, the maximum credit limitation may be waived for retired employees and for employees on leave. See exception under Senior Citizen Tuition.

Employees on furlough or lay-off status may be eligible for staff fees in accordance with provisions of a collective bargaining agreement.

The staff fee is not available to temporary classified employees or student employees, including Graduate Employees (GES) graduate assistants.

Institutional Eligibility: [Redacted]

Excluded UO Programs: Staff fees are not applicable to self-support courses or to courses in excluded UO programs. Excluded programs are determined at the discretion of the President and the notice of exclusion must be filed with Human Resources office prior to the first day of registration for a term.

2017-18 excluded programs are:

1. Self-support courses
2. Law Program
3. Law — Conflict and Dispute Resolution (CRES)
4. Law — Environmental and Natural Resources LLM Degrees
5. Journalism Portland Program — Strategic Communication Masters
6. Journalism Portland Program — Multimedia Journalism
7. Oregon Executive MBA
8. Applied Information Management (AIM)
9. Clark Honors College – Differential Tuition Only

12-Credit Limit and Tuition Plateaus: [Redacted]

Auditing: [Redacted]

Reduced Tuition Benefit for Family Members of Employees

To improve the recruitment and retention of high quality faculty and staff, the staff fee privilege may be transferred to a qualified family member such as a spouse, domestic partner or dependent child, on a limited basis. Only one (two, if the staff member is unclassified and meets the conditions outlined below) staff member, spouse, domestic partner or dependent may use the staff fee benefit per term or semester. The benefit may not be subdivided among family members during a single term.

To qualify for this benefit, both the family member and employee must meet the eligibility criteria below no later than two weeks prior to the first day of classes of the term of enrollment.

Rates: [Redacted]

Fees: [Redacted]

Employee Eligibility: The staff fee privilege may be transferred to a qualified family member of an employee appointed at half-time (.5 FTE) or more, not including temporary classified employees, Graduate Employees (GEs), graduate assistants or other student employees. Employee eligibility is verified through Human Resource Information System records. The transfer of staff fee benefits is not available for retired employees. Eligibility of employees on furlough or lay-off status is subject to applicable collective bargaining agreements.

Family Member Eligibility: [Redacted]

Second Family Member Eligibility: [Redacted]

Institutional Eligibility: [Redacted]

Excluded UO Programs: See "Reduced Tuition Benefit for Employees" above.

12-Credit Limit and Tuition Plateaus: [Redacted]

Auditing: [Redacted]

Graduate Assistants

Graduate students appointed by the University of Oregon as Graduate Employees (GEs), Graduate Teaching Fellows (GTFs), including as graduate teaching assistants, and graduate research assistants, and graduate administrative assistants, are paid at established institutional salary rates and are exempt from the payment of tuition at the University of Oregon up to the first 16 credits per term subject to institutional policy. Appointment as a GTF-GE may not be for less than .20 FTE for the term of appointment.

The tuition will be assessed to the employing account or department within the University, not to exceed the graduate resident, full-time student tuition per term. When a GTF-GE is authorized to exceed 16 credits per term, the University shall charge the GTF-GE the resident overload tuition for the excess credits that correspond to their major's tuition schedule. GTFs-GEs are exempt from payment of tuition and of fees for self-support courses that are required for the completion of the degree for up to 16 credit hours taken in any quarter to which the appointment applies.

GTFs-GEs are assessed mandatory enrollment fees, a portion of which is subsidized by the institution during fall, winter, and spring each term.

Students with academic-year GTF-GE appointments may be eligible for a summer tuition waiver if they meet the criteria outlined on the Graduate School website.

Resident Oregon Senior Citizen Program

[Redacted]

Auditors

[Redacted]

University/School Partnership Co-Pay Program

[Redacted]

Other Remission Programs

[Redacted]

FEE POLICIES SPECIFIC TO SUMMER SESSION

Tuition rates may be assessed based on undergraduate and graduate course designation or student classification.

Course level designations are generally defined as follows:

- Course numbers assigned 499 and below are assigned undergraduate tuition rates.
- Course numbers assigned 500 and higher are assigned graduate tuition rates.

Semester rates for students attending the University of Oregon Law programs are modified for the Summer Session program.

Tuition may be assessed on a per-credit hour basis or aligned to the preceding academic year structure. Mandatory enrollment fees are assessed in the summer, but are partially subsidized for Graduate Employees. The tuition reduction program for employees and –qualifying family/dependents, and the Graduate Employee graduate assistant fee privileges may be authorized during the Summer Session at the option of the University. When authorized, these benefits shall conform to policies set forth in this Fee Book. Employees or qualifying family/dependents who seek to use the staff fee privilege for courses away from their home institution are subject to corresponding fee policies of the instructing institution.

The summer refund policy for course load reduction or withdrawal differs from the academic year policy; the policy can be found at <https://brp.uoregon.edu/content/tuition-mandatory-fees-housing-special-fees-fines-book>.

REFUNDS, WAIVERS, AND ACCOUNTS RECEIVABLE POLICIES

[Redacted]



Agenda Item #3

Seconded Motions and Resolutions from Committee

This motion is presented to the Board of Trustees pending action by the Finance and Facilities Committee.

Introduction

The Board of Trustees must approve all capital projects which are reasonably expected to exceed \$5,000,000 in total cost. As a result, the University would not normally expend resources or engage in contracts exceeding this threshold until broader project (and project budget) approval is granted. However, there exists a timing issue with respect to the first capital project associated with the Knight Campus for Accelerating Scientific Impact (Knight Campus). The proposed resolution seeks to remedy that issue with reasonable pre-approvals until the entire project can be reviewed and considered by the Board.

Issue and Proposal

The first capital project for the Knight Campus is underway, with land identified and firms (architect/design and general contractor/construction manager) selected. The University wishes to maintain momentum with regard to the planning and design for the project by engaging in full schematic design as well as proper land assessments (i.e., survey, environmental assessments, etc.) over the next several months.

The University will not, however, be prepared to bring a full project outline and budget to the Board for approval until the September 2017 meeting. This is for two reasons. First, the project team wants to ensure the plan before the Board is as thorough and complete as possible, which requires more planning and design time. Second, the project team wants to understand the reality of a state-level investment in this historic opportunity in order to present the Board with a complete picture of the project's budget and sources of funding.

Thus, there exists a gap in time when the project team, in order to maintain forward momentum, may need to execute contracts or make expenses that exceed \$5,000,000 in aggregate prior to Board approval of the full project. Examples of expected expenses include but are not limited to: schematic level design of the buildings and site; land assessments including surveying, geotechnical testing, and an environmental assessment; and smaller-dollar planning, and site visit.

In total, the University does not expect costs associated with these contracts or costs to exceed \$6,000,000 before the final project review and budget are presented to the Board in September. This resolution authorizes the VPFA and her team to make up to \$6,000,000 in expenditures from gift funds received for this initiative as articulated above.

Board of Trustees of the University of Oregon

Resolution: Authorization for Certain Capital Expenditures (Knight Campus)

Whereas, the Knight Campus for Accelerating Scientific Impact (Knight Campus) includes a substantial redevelopment of property along the north side of Franklin Boulevard;

Whereas, the first of potentially multiple redevelopment projects is currently in the design and planning phase, with a total project overview and budget anticipated for Board of Trustees (Board) review and consideration in September 2017;

Whereas, it will be necessary for the University to engage in certain contracts or make certain expenses prior to September 2017, including architectural schematic design, pre-construction fees, geotechnical testing, environmental assessments, property surveys, and other necessary costs associated with maintaining a responsibly aggressive timeline for this project;

Whereas, the aggregate value of the aforementioned contracts and expenditures may exceed \$5,000,000, a threshold requiring Board authorization; and,

Whereas, the Finance and Facilities Committee has forwarded this to the full Board as a seconded motion, recommending passage.

Now, therefore, the Board of Trustees of the University of Oregon hereby:

RESOLVES that the Vice President for Finance and Administration or her designee is authorized to execute contracts and expend resources relating to design, pre-construction, and site-evaluation services of the first Knight Campus project in an amount not to exceed \$6,000,000 prior to full project approval by the Board of Trustees.

Trustee	Yes	No
Ballmer		
Bragdon		
Chapa		
Colas		
Curry		
Ford		
Gary		
Gonyea		
Kari		
Lillis		
Paustian		
Ralph		
Wilcox		
Willcox		

Dated: _____ Initials: _____

This motion is presented to the Board of Trustees pending action by the Finance and Facilities Committee.

Introduction

The proposed action amends the Board's policy on retained and delegated authority (RDA) to establish more reasonable and practical thresholds at which a capital project would need to be brought back to the board for re-review and re-approval.

Issue and Proposal

Original RDA language requires that capital projects be brought back to the board for additional approval if total cost increases beyond the board-approved budget are going to exceed \$5,000,000. Practically speaking, however, this flat threshold is too high smaller projects and likely far too low for larger projects. For example, a project of \$6,000,000 could nearly double in cost without the board seeing it again. Similarly, a capital project of \$150,000,000 could require re-approval for total cost overages of only 3.3%.

The President and Vice President for Finance and Administration, after consultation with the Board and FFC chairs, propose amending the RDA as follows (deletions in strikethrough, additions underlined):

*Section 1.7.4. The approval of a capital project budget that is anticipated to exceed \$5,000,000, including for architects, construction managers, engineers and other professional consultants; and approval of any increase to a board-approved capital project budget that causes the total of all increases to the capital project budget to exceed ~~\$5,000,000-\$2,000,000 or fifteen percent (15%) of the approved budget,~~
whichever is greater.*

This amendment creates a lower minimum threshold for smaller projects and establishes a reasonable percentage-based approach for larger projects.

Board of Trustees of the University of Oregon

Resolution: Amendment to Delegation of Authority re Capital Project Re-approvals

Whereas, the Board of Trustees of the University of Oregon (Board) wishes to maintain a proper level of oversight over capital project expenditures while providing appropriate flexibility to university administrators to execute such projects;

Whereas, the existing threshold at which capital projects must return to the Board for additional review and approval – a flat rate of \$5,000,000 in cost increases – is too high for certain smaller projects and too low for large-scale projects;

Whereas, a more practical approach would be one which establishes a more scaled approach to budget overages; and,

Whereas, the Finance and Facilities Committee has submitted this item to the full Board as a seconded motion, recommending passage.

Now, therefore, the Finance and Facilities Committee of the Board of Trustees of the University of Oregon hereby amends section 1.7.4 of the Policy on Retention and Delegation of Authority as follows (deletions noted in strikethrough and additions underlined):

The approval of a capital project budget that is anticipated to exceed \$5,000,000, including for architects, construction managers, engineers and other professional consultants; and approval of any increase to a board-approved capital project budget that causes the total of all increases to the capital project budget to exceed ~~\$5,000,000-\$2,000,000 or fifteen percent (15%) of the approved budget, whichever is greater.~~

Trustee	Yes	No
Ballmer		
Bragdon		
Chapa		
Colas		
Curry		
Ford		
Gary		
Gonyea		
Kari		
Lillis		
Paustian		
Ralph		
Wilcox		
Willcox		

Dated: _____ Initials: _____



Agenda Item #4

Federal Affairs: Issues and Trends

INTRODUCTION

As of February 15, 2017, Congress had not passed a federal budget for FY17 which began October 1, 2016¹. A continuing resolution (CR) freezes spending at current levels and assures continuity of operations until April 28, 2017. Meanwhile, the Trump Administration and congressional leadership have not yet agreed upon a path towards finishing the FY17 budget and setting the FY18 budget.

While the 114th Congress did not pass a budget, it did end on an unexpected high note, from a research perspective, with the passage of the 21st Century CURES Act. The CURES Act authorized modest increases for the National Institutes of Health (NIH) and created a task force to address regulatory burden. The lame duck Congress also passed the American Innovation and Competitiveness Act (COMPETES), which authorizes the National Science Foundation (NSF) and the National Institute of Standards and Technology (NIST). The more troubling aspects of COMPETES that would have disrupted peer review and created an imbalanced research portfolio for NSF did not advance.

ENGAGEMENT

The University of Oregon works in close coordination with research universities and stakeholder groups to coordinate engagement with federal policy makers. As usual, University of Oregon faculty, staff, students, alumni and leaders engaged with federal policy makers throughout the year. High points included:

- **Participation in national policy maker activities**

- White House Summit on Earthquake Preparedness (February 2016) – Key members of the Oregon delegation spoke at the summit; officials from the State of Oregon, local city and county jurisdictions, and regional employers participated along with UO faculty and the UO Board Chair.
- Physics student participation in the Council on Undergraduate Research's "Poster on the Hill" session, including meetings with members of the Oregon delegation and White House Office of Science and Technology Policy (OSTP) (April 2016).
- National Medal of Science awarded to UO Chemistry Prof. Geraldine Richmond (May 2016).
- UO faculty participated in the White House OSTP launch of the Microbiome Initiative (May 2016).
- UO, the National Center for Campus Public Safety, and the Disaster Resilient University Network hosted two congressional briefings attended by nearly 100 congressional offices, universities, and association representatives (June 2016).
- College of Education dean and education research faculty engaged with policymakers and think tanks throughout the year;
- Knight Campus launch included briefings coordinated with the Oregon delegation and higher education association leadership.
- Faculty and leadership visited agencies and congressional offices throughout the year.

¹ The federal fiscal year is October 1 thru the following September 30. This differs from the state and UO fiscal year, which runs from July 1 through June 30.

- **Congressional delegation visits with students**
 - Frequent interactions with UO students through classroom talks and lectures.
 - Roundtables to talk about financial aid, child care, and the recruitment and retention of women in science.
- **Oregon Members of Congress highlighted UO faculty research and scholarship**
 - Directors of the Jordan Schnitzer Museum of Art and the Oregon Folklife Network were featured in a Portland roundtable with the National Endowment for the Arts Chair hosted by Congresswoman Suzanne Bonamici (January 2016);
 - Congresswoman Bonamici convened presidents from UO, OSU, PSU, and OHSU at White Stag for a roundtable on innovation (May 2016);
 - Members of Congress engaged in campus discussions throughout the year with faculty experts on many topics such as advanced wood research and energy efficiency, cybersecurity, the prohibition on CDC-funded gun violence prevention research, the Zika virus, disparity in discipline at schools, global studies, and sustainable transportation and planning for communities.
 - Congressman Peter DeFazio participated in ShakeAlert activities throughout the year including a site visit to the Caltech seismic network.
 - Regular advocacy by the Oregon delegation for research and student aid priorities through “Dear Colleague” letters and outreach to the Office of Management and Budget (OMB).
 - Regular visits by congressional staff to campus.
- **Coalition advocacy with national higher education and business associations**
 - Regular involvement with the Association of American Universities (AAU) Council for Federal Relations and the Association of Public and Land Grant Universities (APLU) Council on Government Affairs.
 - Participation with the Science Coalition.
 - Continued involvement by the Eugene and Springfield Chambers of Commerce and the Portland Business Alliance with the Business Coalition for Federal Research.
 - New engagement by Intel’s emergency management staff in service to ShakeAlert.

These examples illustrate the combined benefits of demonstrating local impacts to federal programs and visible engagement at the national level.

FY17 AND FY18 FEDERAL BUDGET AND FEDERAL FUNDING FOR THE UO

Congress must determine a funding strategy for FY17 and FY18 by April 28, 2017. In 2016, the University of Oregon’s reliance on the federal budget for research grants and aid paid to students amounted to nearly \$270 million.

Key points:

- *No new starts.* Until a new budget is enacted into law, no new spending can occur, including planned investments in the NIH.
- *Flat funding for how long?* The most likely scenario for current federal funding is a continuation of funding at FY16 levels for the remainder of 2017 and possibly until winter 2018.
- *Budget pressure intensifies.* For FY18, automatic across-the-board-cuts or “sequestration” returns unless certain budget targets are met.

- *Impact on research.* In FY16, faculty won \$98.6 million in federal research grants. The largest sources were the US Department of Education (\$35.1M) and the US Department of Health and Human Services (\$33M).
- *Impact on student aid.* The federal government continues to be the largest funder of student aid, paying nearly \$170M in grants and loans to approximately 14,500 UO students.

About the federal budget process: The President is required to submit the annual federal budget on or before the first Monday in February, but Congress regularly grants statutory or informal extensions. The date of the Trump Administration's detailed budget release is unknown, but is speculated to be in May. A new OMB director was narrowly confirmed by the Senate on February 16, which will enable OMB to move forward on behalf of the Administration's budget priorities.

Since passage of the Budget Control Act of 2011, there have been limits set in law on discretionary spending through FY21 in the categories of both defense and non-defense. If discretionary spending exceeds statutory limits, then across-the-board budget reductions will be triggered in a process known as sequestration. The FY18 budget is again subject to sequestration unless Congress takes action to meet the targets or exempt the budget from spending caps.

STUDENT AID

Key points: Federal financial aid is the single largest source of student aid available to UO students. The US Department of Education also funds critical student success programs that support access and completion initiatives. While the Trump Administration has indicated it will eventually change priorities for the US Department of Education, the Pell Grant has broad bipartisan support in Congress. College costs and accountability will continue to be points of discussion. The chart below shows FY16 student aid spending levels compared to FY17 requests and action.

Federal Student Aid (\$1 in millions unless otherwise noted)	FY16 Final	FY17 President's Request	FY17 AAU-APLU Request	FY17 US House action	FY17 Senate action
Pell Grant – Max award (<i>\$ in thousands</i>) includes both mandatory, discretionary funds {max award to individual}	\$ 5,815	\$5,935	\$5,935	\$5,935	\$5,935
Discretionary Funding	\$22,475	22,475	22,475	21,165	22,475
Student Aid Programs					
Federal Work Study	990	990	990	990	990
SEOG ² grant	733	733	757	733	733
GEAR UP ³ programs	323	323	343	345	323
TRIO ⁴ programs	900	900	980	960	900
GANN ⁵ -Graduate Assistance	29.3	29	31	0	29.3

² SEOG is a federal Supplemental Educational Opportunity Grant (SEOG) for undergraduates with exceptional financial need. While Pell funds every eligible student, SEOG funds are limited and eligibility may be determined by meeting early applications for aid.

³ GEAR-UP stands for "Gaining Early Awareness and Readiness for Undergraduate Programs". It is an access and success pipeline program intended to increase the number of lower income students who are prepared to enter and succeed in post-secondary education.

⁴ TRIO is a federal program that began with Upward Bound in 1964. It is now a suite of eight federal outreach and student success programs, including McNair scholars, aimed at undergraduate student success. It serves lower income students, first generation students and/or students with disabilities.

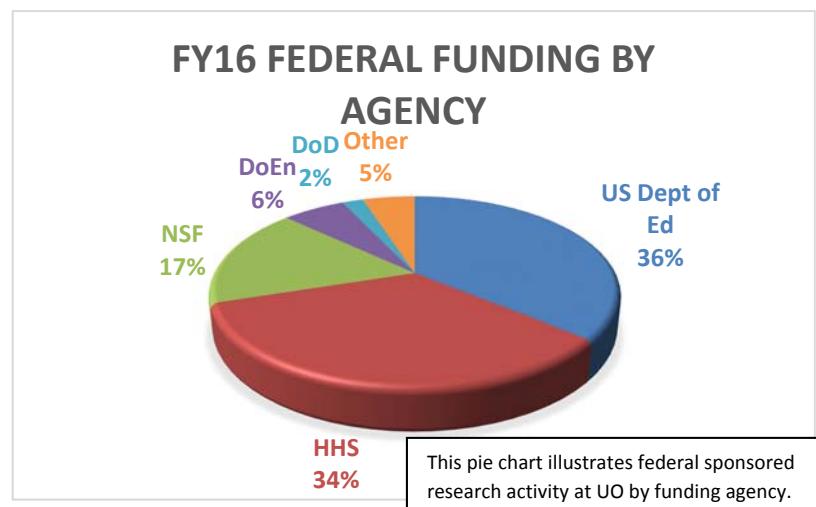
⁵ GANN is an acronym for the Graduate Assistance in Areas of National Need. The program provides fellowships to students with need who plan to pursue the highest possible degree in demonstrated areas of national need.

RESEARCH

The UO continued to advocate for key research accounts in coordination with the AAU and APLU, the two presidential-level higher education associations made up of research universities. Congress action took at the end of the 114th Congress to authorize increased investment at NIH and avert serious threats to scientific independence at the National Science Foundation. The charts that follow represent a sampling of federal research accounts that are particularly important to UO faculty.

Selected Research Programs (\$1 in millions) (Appropriations bill)	FY16 Final	FY17 President's Request	FY17 AAU and APLU's Request	FY17 US House action	FY17 Senate action
Int'l Education Programs⁶	\$ 72	67	76	72	67
Institute of Education Sciences N'l Ctr for Special Ed Research⁷	618 54	694 54.4	694 70	410 49.3	563 54.4
National Institutes of Health⁸	32,084	33,311	34,536	33,334	34,084
National Science Foundation⁹	7,463	7,964	8,000	7,407	7,510
US Department of Energy¹⁰ Office of Science ARPA-E ¹¹	5,350 291	5,672 350	5,672 350	5,400 306	5,400 325
National Endowment for the Humanities¹²	147.9	150	155	150	148.4

Of particular note is the difference in the size of research agency budgets. For example, NIH's \$33B budget compared to \$694M Institute of Education Sciences (IES). Even small budgets like the National Endowment for the Humanities (NEH) or Title VI International Education make an important difference to a university's research profile by creating sponsored research, education, training, and outreach opportunities for a mix of disciplines. For example, UO has a Center for Asian and Pacific Studies (CAPS) which is designated as a US Department of Education Title VI National Resource Center (NRC) for East Asian Studies. The prestigious designation comes with a four-year, \$1.8 million grant that allows CAPS to expand its programs and public outreach.



⁶ Funded through the appropriations bill known as Labor, Health and Human Services, Education, and related programs.

⁷ Same as above.

⁸ Same as above.

⁹ Funded through the appropriations bill known as Commerce, State and Justice.

¹⁰ Funded through the Energy and Water appropriations bill.

¹¹ The Advanced Research Projects Agency-Energy (ARPA-E) advances high-potential, high-impact energy technologies that are too early for private-sector investment. ARPA-E awardees are unique because they are developing entirely new ways to generate, store, and use energy.

¹² Funded through the Interior appropriations bill.

SPECIAL BUDGET OPPORTUNITIES FOR OREGON

The UO continues to prioritize research projects where there is a positive collision of opportunity, clout, and impact. Those priorities are (1) maintaining funding for the National Center for Special Education Research; (2) ShakeAlert, the Earthquake Early Warning system, and (3) Advanced Wood Products Manufacturing and Design, now known as the TallWood Design Institute, a collaboration with OSU.

Key points:

- **Special Education Research.** UO is a top-ranked education school with a particular distinction in special education research.
 - Education research is a significant portion of UO's research portfolio.
 - Universities have helped turn back cuts to special education research for several years in coalition with other top-ranked education programs.
 - Education research has applied benefits to students, families, schools, and local communities.
- **ShakeAlert.** UO is now in its third year of coordinated advocacy for ShakeAlert, an earthquake early warning system. It relies upon funding from the U.S. Geological Survey. It includes three seismic networks operated by four universities. UO and the University of Washington operate the Pacific Northwest Seismic Network which also provides data for a mix of research interests including volcanology.
 - Federal and state funds to UO total \$2.2M based on action to date.
 - ShakeAlert is supported by state and local partners.
 - UO faculty are engaged in policy maker outreach around the state including site visits by policy makers to sensors and campus briefings.
- **Advanced Wood Research.**
 - The UO School of Architecture and Allied Arts and OSU's Colleges of Forestry and Engineering are partners in the TallWood Design Institute, the nation's only research collaborative focused exclusively on the advancement of structural wood products. The Institute will serve as a national research, education, teaching, and outreach hub in the development of tall wood buildings.
 - The federal government has provided about \$1 million/year in funding to the collaboration through the Agricultural Research Service for three years.
 - Local and state policy maker interest in advanced wood products remains high.

OTHER 2016 ISSUES AND NOTES

The second half of the 115th Congress and last year of the Obama administration also required attention to a mix of regulatory and administrative actions. Key items included:

- **Affordable Care Act and graduate insurance** – UO and OSU worked with the American Council on Education (ACE) and the Ranking Member of the Senate Finance Committee to preserve graduate student access to university-based health insurance plans.
- **1098-T reporting** – Universities are required to send a Form 1098-T to individuals who paid qualifying educational expenses. UO and OSU joined the National Association of College and University Business Officers (NACUBO) and other universities to successfully request that the IRS delay established changes to 1098-T reporting until 2018, giving universities time to adapt to new reporting requirements.
- **US Department of Education open licensing rule** – UO joined with AAU, APLU, and the Council on Governmental Research to address a problematic US Department of Education rule affecting licensing and copyright for education materials.

- **Immigration policy and DACA** – Immigration issues took on greater prominence following the 2016 election and a new Administration.
- **Tax policy and charitable giving** – Congressional tax-writing committees continued to float ideas for changes to charitable giving policies that have implications for universities.

SUMMARY

UO remains engaged and active in sharpening the advocacy case for federal investment in student aid, research and priorities important to our community. UO enjoys productive relationships with university partners, higher education associations, the Oregon congressional delegation, federal officials, business coalitions, and local government stakeholders who actively engage in federal advocacy to improve resources or prevent the loss of resources. Given the scope of impact of federal spending and regulation, attending to these stakeholders and coalitions is particularly important when budget pressure is strong and whenever an Administration changes and Congress takes on new priorities and leadership.



University of Oregon | Board of Trustees | March 2017

Federal Affairs Panel

Current Issues and Trends

BETSY BOYD, Associate Vice President for Federal Affairs

DAVID CONOVER, Vice President for Research and Innovation

DENNIS GALVAN, Vice Provost for International Affairs

Background of Federal Immigration Policies

The US Presidential Executive Order of January 27, 2017 blocked entry to the US for 90 days by people from Iraq, Syria, Iran, Libya, Somalia, Sudan and Yemen, barred all refugees for 120 days, and indefinitely halted refugees from Syria.

On Thursday, February 9, a three judge panel of the Ninth Circuit Court rejected the administration's appeal, ensuring that the seven country travel ban and other elements of the January 27 executive order remain temporarily blocked.

On February 3, Judge James Robart of US District Court in Seattle issued a Temporary Restraining Order order preventing implementation of key elements of the executive order, including the seven country ban. The US presidential administration subsequently appealed this decision to the Ninth Circuit Court of Appeals.



Effects and Actions at the UO

40

Total international students and faculty affected by Administration travel ban.

39

Total affected students.

1

Total affected faculty.

- President Michael Schill and Provost Scott Coltrane issue statement supporting students regardless of immigration status on November 16, 2016.
- President Michael Schill and Provost Scott Coltrane sign letter endorsing values of global engagement and our international scholars after executive order on January 27, 2017. Letter translated into three languages: Chinese, Arabic, and Spanish.
- Office of International Affairs holds community Town Hall on January 30 at the EMU with a panel of immigration and legal experts to answer community concerns and questions.
- UO community can visit the Office of International Affairs website to read the latest updates and Frequently Asked Questions since the original immigration executive order was issued.
- VP Galvan signs affidavit attached to Washington State lawsuit against Donald Trump.

Statement in Support of Global Engagement

"Academic excellence and global engagement go hand in hand at the UO...Please know that you are welcome and appreciated at the UO. You are part of our community, and we stand with you in defense of our shared values of inclusion, equity, curiosity about the world, and global engagement as core to academic excellence."

*President Michael Schill
Provost Scott Coltrane*

Universities Challenging Executive Order on Immigration

17 universities join Washington and Minnesota legal challenge to President's immigration ban:

- Brown University
- Carnegie Mellon University
- Columbia University
- Cornell University
- Dartmouth College
- Duke University
- Emory University
- Harvard University
- Johns Hopkins University
- Massachusetts Institute of Technology
- Northwestern University
- Princeton University
- Stanford University
- University of Pennsylvania
- University of Chicago
- Vanderbilt University
- Yale University

Universities Especially Supportive of Undocumented and DACA Students

More than 70 universities supportive or committed to welcoming undocumented students, including:

- Arizona State University
- CSU (All 23 campuses)
- Drake University
- Emerson College
- George Washington University
- Loyola Marymount University
- New York University
- Portland State University
- Pratt Institute
- Rice University
- Rutgers University
- Vanderbilt University
- University of Illinois
- Wesleyan University

Ongoing and Future Actions

- Academic Roundtable: “*Profiling and Responses in Historical Perspective*,” sponsored by International Affairs & Ethnic Studies.
- Faculty/Staff workshop on travel, research and related impacts.
- International student emergency financial support
- Faculty research emergency fund.
- International student recruitment - reassure applicants, redouble recruitment efforts.

A Global Experience for Every UO Student

- 
- Study abroad, 2nd language, cultural exchange.
 - International students on campus.
 - Academic excellence, global engagement and the Board.

DAVID CONOVER

Vice President for Research and Innovation

Ongoing and Future Actions

- 1. Immigration policy and international collaboration**
- 2. Open access to federal data**
- 3. Communications with federal scientists**
- 4. Funding levels and priorities for federal agencies**

Department of Education

National Institutes of Health

National Science Foundation

Others

- 5. Appointment of President's Science Advisor**
- 6. Science March/Rally April 22nd**

BETSY BOYD

Associate Vice President for Federal Affairs

Ongoing and Future Actions

1. Ducks in DC

2. Issues to watch for the first half of 2017

- Completing the transition
- Sequestration and Non-Defense Discretionary spending caps
- Reconciliation (implications for charitable giving)
- Tax Reform (implications for endowments and other tax)
- Immigration reform and DACA
- Infrastructure investments
- Regulatory reform

3. FY17 and FY18 Budget

FY17 Continuing Resolution expires April 28, 2017

FY18 Request



Dennis Galvan
Vice Provost for International Affairs
Office of International Affairs

(541) 346-6857

dgalvan@uoregon.edu

David Conover
Vice President for Research and
Innovation
Office of Vice President for Research
and Innovation

(541) 346-2090

dconover@uoregon.edu

Betsy Boyd
Associate Vice President for Federal
Affairs
Government & Community Relations

(541) 346-0946

eaboyd@uoregon.edu



Agenda Item #5

Cluster of Excellence in Focus – Energy and Sustainable Materials



Dr. Hutchison earned his B.S. in chemistry from the University of Oregon and his Ph.D. in organic chemistry from Stanford University. He conducted postdoctoral research at the University of North Carolina. He joined the faculty at the University of Oregon (UO) in 1994 where he is currently the Lokey-Harrington Chair in Chemistry. His research interests are in green chemistry, materials chemistry and nanoscience.

He led the development of the UO's curriculum in green organic chemistry, launched the university's pioneering efforts in Greener Nanoscience and has been a member of the Governing Board of the ACS Green Chemistry Institute. As an associate vice president of research and innovation at the University of Oregon. Dr. Hutchison provides leadership on a number of internal and external working groups and committees and partners with others on the executive team of the vice president for research and innovation to provide management and oversight of sponsored research administration, Research Centers and Institutes and Research Core Facilities. He is also a member of the Internal Advisory Board for the Knight Campus for Accelerating Scientific Impact.

He has won a number of awards, including the Alfred P. Sloan Research Fellowship and an NSF-CAREER award. He is the author of more than 135 refereed publications and a textbook ("Green Organic Chemistry: Strategies, Tools and Laboratory Experiments"). He was a founding Associate Editor of the journal Environmental Science: Nano and has served on four National Research Council Committees related to green chemistry, nanoscience and sustainability.

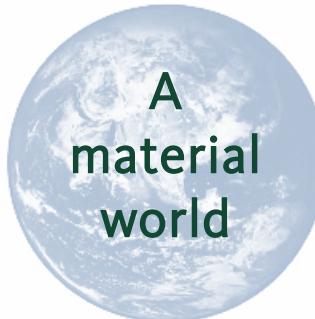
RESEARCH STRENGTHS

Solar fuels

- Liquid fuels for transport
- Complement photovoltaics

Next generation electronics

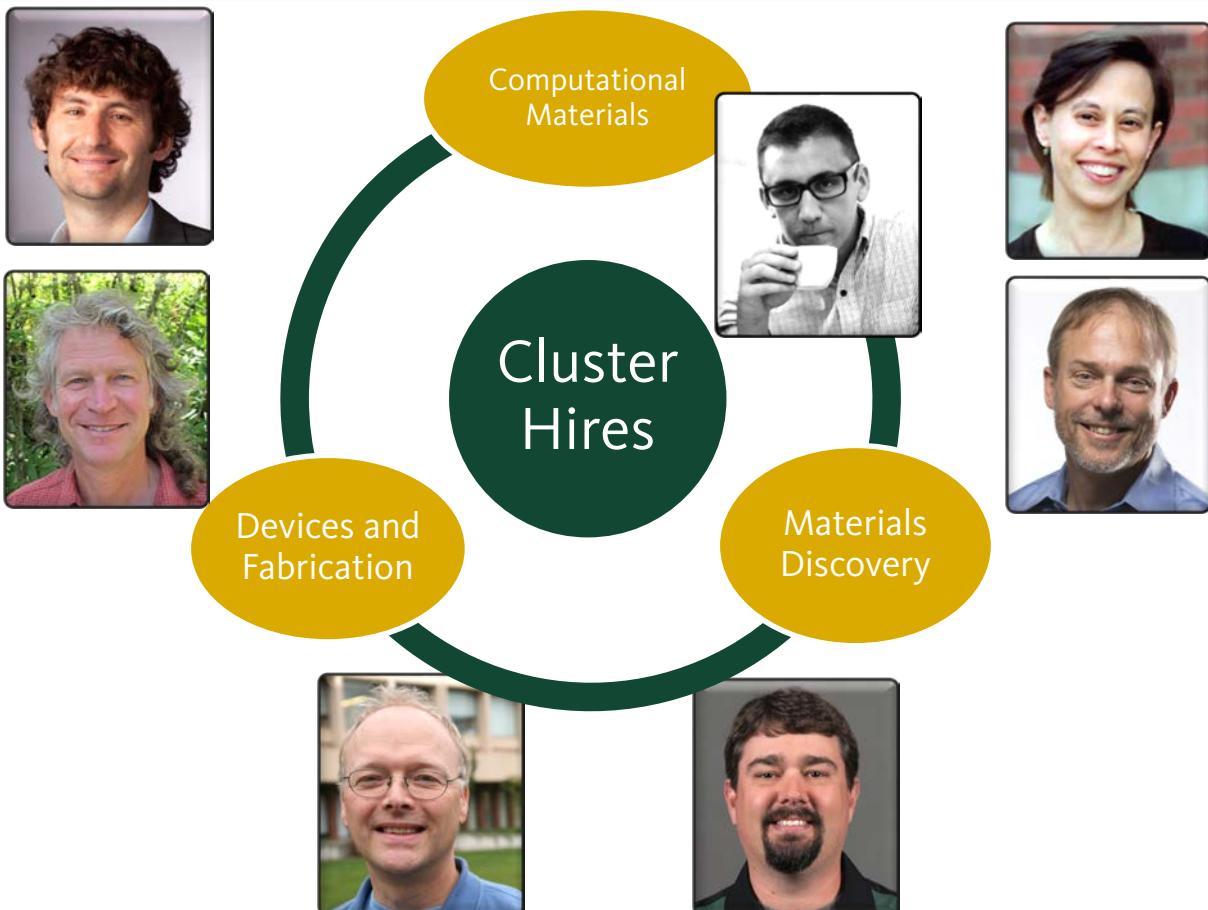
- Less power, more function
- Novel functions, e.g. heat harvesting and wearables

**Sensors**

- Sustainable agriculture
- Artificial retina
- Early disease detection

Cluster hires will bridge gaps and catalyze efforts of the team!

CLUSTER FACULTY and NEW HIRES

INNOVATIVE
PROGRAMS

- World class facilities: Center for Advanced Materials Characterization in Oregon (CAMCOR)
- Applied education: Graduate Internship Program
- Professional development and communications training
- Culture of innovation: Lens of the Market and startup companies



Roadmap to Excellence in Materials Science

Mission driven

Leverage private, foundation, state and federal investment
Build excellence – gain competitive advantage

Major Research Centers

ca. \$10-20M ea. NSF MRSEC, DOE EFRC,
Materials Genome Init.

Interdisciplinary Applied Science

applied chemistry, problem-focused industry-connected research teams

Oregon Rapid Materials Prototyping

open facilities for high-tech materials and device prototyping

Professors of Practice Network (PopNET)

expand UO research teams beyond academics

Clusters of Excellence Hires

new faculty to amplify existing strengths with key capabilities: theory + devices + synthesis

EPA LC Nano Center

Life Cycle Analysis of Nano Materials Network

Oregon RAIN

region innovation network to create start-up ecosystem

Center for Sustainable Materials

Phase I \$1.5M

Phase II \$20 M

Phase III \$20M

GOAL: Center for Advanced Materials Characterization in Oregon (CAMCOR)

• unify shared equipment across chemistry, biology, physics, geology

• >\$1.5M business 9 staff experts

world-leading shared facilities

semiconductors
8MS students

optics, polymers

bioinformatics

materials analysis
• 60 MS students
100 companies

thin films

computation & simulation
120 MS students +
200 companies

Graduate Internship Program

platform to recruit top Ph.D. students

Materials Science Institute
• \$150k/yr research expenditures
• \$2M/yr

• \$4M/yr

• \$8M/yr

• \$10M/yr

• >\$15M/yr research expenditures

>\$30M/yr research expenditures

1985

1998

2010

2015

2020

Key Investments

State "Centers of Excellence"

NSF-CCLI

ETIC
NSF IGERT #1

NSF IGERT #2
Murdock Lokey ONAMI

Lewis Integrated Science

ETIC
Murdock

Keck

Klamath Remodel Cluster Hires

Knight Campus Scientific Page 118 of 126

Additional Cluster Hires



Agenda Item #6

Knight Campus for Accelerating Scientific Impact



Phil and Penny Knight
Campus for Accelerating Scientific Impact



Patrick Phillips, PhD

Acting Executive Director & Professor of Biology

**UO Board of Trustees Report
March 3, 2017**

Priority Activities in Year One

- Capital Planning and Design
- External Relations
- Initial Programming
- Internal Organization



Capital Planning and Design

Dec. 2016 – Feb. 2017 Activity

- Interviewed architect and CM/GC firms, made selections, and completed contracts
 - Architect Firms: BORA|Ennead
 - CM/GC Firm: Hoffman Construction



Capital Planning and Design

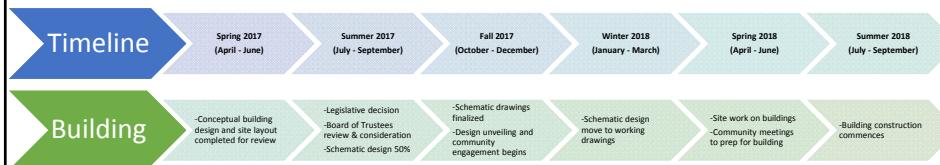
Dec. 2016 – Feb. 2017 Activity

- Site visits by design team and building user group to Harvard, MIT, Stanford, UCSF, and others
- Property acquisition on schedule and communications remain open with tenants and landowners



Capital Planning and Design

Upcoming Milestones and Timeline



Full building timeline can be found on the Knight Campus website at: <http://accelerate.uoregon.edu/building-timeline>



External Relations

Dec. 2016 – Feb. 2017 Activity

- Planning meetings with OHSU
- Early spring summit between two campuses
- Explore points of immediate contact
- Long range planning



External Relations

Dec. 2016 – Feb. 2017 Activity

- Portland Business Alliance Board Retreat: panel with Acting Executive Director and OHSU VP Research
- Ongoing visits to other research institutes to assess administrative structure and building designs



Initial Programs

Dec. 2016 – Feb. 2017 Activity

Ongoing engagement across campus on initial programs, including:

- Graduate Internship Program
- Entrepreneurship Program
- Innovation Funding Program
- Symposia and/or Lecture Series



Internal Organization

Dec. 2016 – Feb. 2017 Activity

- Foundational working groups appointed
 - Internal Advisory Board
 - Building User Group
 - ED Search Committee
- Initial internal governance documents drafted and discussions with relevant parties are ongoing



Internal Organization

Dec. 2016 – Feb. 2017 Activity

- Ongoing engagement with faculty groups across campus and externally on programmatic and scientific topics
- Spaces identified as possible temporary scientific homes prior to new building occupancy



Internal Organization

Executive Director Search Timeline

- Search Committee Constituted Jan. 2017
- Consultative Process Jan. 2017-Mar. 2017
- Active Recruitment Process Mar. 2017-Oct. 2017
- Finalist Named Oct. 2017-Nov. 2017
- Executive Director Onboarding Jan. 2018-Jun. 2018

More information can be found on the Knight Campus website at:

<http://accelerate.uoregon.edu/executive-director-search>



Upcoming Events

- **March 9** – UO Day at the Capitol display table hosted by the Knight Campus
- **March 17** – Executive director search committee convenes at meeting with President Schill and Isaacson, Miller executive search firm



Upcoming Events

- **April 4** – Knight Campus Community Town Hall and Q&A
- **May 9** – Patrick Phillips gives community science lecture at the Shedd in Eugene



**Phil and Penny Knight
Campus for Accelerating Scientific Impact**



Thank You