

Business Requirement Document (BRD)

Project Title:

Hospital Emergency and Operations Management Dashboard

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1. Business Objective

To develop a unified Power BI dashboard solution that provides comprehensive, real-time insights into both **emergency room performance** and **overall hospital operations**. The goal is to support hospital management in improving patient care, resource utilization, department performance, and financial efficiency through data-driven decision-making.

2. Stakeholders

Role	Responsibility
Hospital Administrator	Strategic decision-making
ER Head/Doctors	Operational monitoring and analysis
Department Heads	Resource and referral management
Data Analysts	Data modeling, dashboard maintenance
IT Support	Data integration and platform support

3. Scope of Work

- Design and deployment of **five integrated dashboards**:
 - Monthly View Dashboard**
 - Consolidated View Dashboard**
 - Patient Details Dashboard**
 - Key Takeaways Dashboard**
 - Hospital Operation Management Dashboard**
- Data will be sourced from:
 - Hospital ER_Data.csv

- Healthcare-Dataset.xlsx
 - Dashboards to be built using **Power BI**, with data cleaning and transformation handled in **DAX**.
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4. Business Requirements by Dashboard

Dashboard 1: Monthly View

Objective:

Monitor emergency department performance metrics and trends on a monthly basis.

Components:

- Patient Admission Status (Admitted vs Not Admitted)
 - Age Distribution (in 10-year brackets)
 - Department Referrals
 - % of Patients Seen Within 30 Minutes
 - Gender and Race Distribution
 - Time-based Analysis (volume by hour/day)
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Dashboard 2: Consolidated View

Objective:

Provide a holistic view of ER performance over a custom date range.

Components:

- Aggregated versions of Monthly View metrics
 - KPI Cards for Total Patients, Average Wait Time, Referrals, etc.
 - Date range slicer for trend analysis
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Dashboard 3: Patient Details

Objective:

Deliver granular-level insights for patient-level analysis.

Components:

- Tabular Grid with:
 - Patient ID
 - Full Name

- Gender
 - Age
 - Race
 - Admission Date
 - Wait Time
 - Referral Department
 - Admission Status
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Dashboard 4: Key Takeaways / Summary

Objective:

Summarize insights from all dashboards with actionable recommendations.

Components:

- High-level summary of each metric
 - Visuals of key patterns, peaks, or drops
 - Operational recommendations (e.g., staffing, scheduling, resource allocation)
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Dashboard 5: Hospital Operation Management

Objective:

Provide detailed operational insights across the hospital for improved planning, billing, and care delivery.

Components:

- Admit Date and Release Date Tracking
 - Bed Type Usage (Private vs General)
 - Bill Amount Analysis
 - Payment Type Analysis (Self-paid vs Insurance)
 - Patient Feedback Volume per Doctor
 - Diagnosis-wise Patient Count
 - Tests Conducted (Type and Volume)
 - Department Workload Analysis
 - Doctor Utilization and Patient Load
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5. KPI Summary

KPI	Purpose
Total Number of Patients	Daily and monthly patient volume
Average Wait Time	Operational efficiency
% Patients Seen in 30 mins	ER responsiveness
Patient Satisfaction Score	Quality of care
Referred Patients	Department load
Bed Occupancy Type	Resource allocation
Bill Amount	Financial monitoring
Diagnosis/Test Volume	Treatment insights
Insurance vs Self Payment	Revenue model tracking
Feedback per Doctor	Service quality by provider

6. Data Sources

File Name	Content Description
Hospital ER_Data.csv	Emergency room data
Healthcare-Dataset.xlsx	Operational and financial data

7. Data Preparation Tasks

- Data Cleansing: Remove duplicates, fix missing values
- Date Conversion: Admission/release dates, time formatting
- Grouping: Age ranges, time slots, diagnosis categories
- Calculated Columns: Wait time, bed type %, bill categories
- DAX Measures: Aggregations, KPIs, filters

8. Tools & Technologies

- **Power BI** – Dashboard creation and visualizations
- **DAX** – KPIs, calculated fields

- **Power Query** – Data transformation pipelines
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9. Risks & Mitigation

Risk	Mitigation
Incomplete data	Validation rules & fallback logic
Dashboard performance	Use aggregations, limit visuals per page
Data refresh failures	Schedule checks, log refresh errors
Misunderstood metrics	Add definitions, tooltips, and legends

10. Timeline

Phase	Duration
Requirement Gathering	2 Days
Data Cleaning & Prep	2 Days
Dashboard Design & Build	3 Days
Review and QA	2 Days
Final Delivery & Handover	1 Day

11. Success Criteria

- Dashboards update correctly with fresh data
 - Visuals are interactive and user-friendly
 - KPIs reflect real-time and historical trends accurately
 - Stakeholders are able to make decisions more effectively
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Deliverables

- 5 interactive Power BI dashboards
- Source-cleaned data files
- BRD and project documentation
- Stakeholder training/demo (if applicable)