

1. The 12 Work Style Subfactors

I. Hierarchy – Top-Down You prefer clear roles, structured authority, and formal reporting systems.

You perform well in traditional organizations with defined

leadership, expectations, and a chain of command.



II. Hierarchy - Flat You

thrive in collaborative settings where everyone's voice counts. You enjoy fluid roles, shared decision-making, and workplaces with less rigid hierarchy and more collective input.

III. Tasks - Predictable You are

comfortable with repetition, routine, and well-defined responsibilities. You like knowing what to expect and prefer environments with consistent processes and outcomes.



IV. Tasks – Unpredictable You enjoy

dynamic workflows, changing priorities, and new challenges every day. You're stimulated by variety, flexibility, and fast-paced environments that rarely feel the same.