Project 1 - Data Characterization

The data I obtained shows the gross and annual salaries for employees of the Baltimore City Government, from July 2017 to June 2018

I found this data through the suggestions for project 1 ideas on Blackboard.

I thought given the income inequality discussions around tax season and new tax laws being implemented this year, I would study if there is any income inequality in Baltimore City Government.

- The data source for the project can be downloaded from this link. The source website is Baltimore City Open Government site
- The file I downloaded from the url above is named "Baltimore_City_Employee_Salaries_FY2018.csv".
- There is no cost to accessing this data.
- · Accessing this data does not require creation of an account.
- · Accessing this data does not violate any laws.
- This data does not appear to have been previously analyzed based on a Google search.
- A preliminary survey of the data indicates there are 13,683 rows, 7 columns, and the file size is 1.5 MB.

In [1]:

```
import pandas as pd
import time
import datetime
import chardet
import missingno as msno
import matplotlib.pyplot as plt
import seaborn as sns
%matplotlib inline
import warnings
warnings.filterwarnings("ignore")
print('Pandas',pd.__version_
start time = time.time()
import os
print('File Size In MB: ',(os.path.getsize('Baltimore_City_Employee_Salaries_FY2018.csv')/1048576
),' MB')
Pandas 0.23.4
```

Pandas 0.23.4 File Size In MB: 1.4774866104125977 MB

Exploring data

Encoding check for the input CSV file to ensure data is in the right format

```
In [2]:
```

```
with open('Baltimore_City_Employee_Salaries_FY2018.csv','rb') as fraw:
    file_content = fraw.read()
```

```
In [3]:
```

```
chardet.detect(file_content)

Out[3]:
{'encoding': 'ascii', 'confidence': 1.0, 'language': ''}
```

Character encoding of the CSV file is ascii and confidence level is 1(100%).

Exploring file contents from the CSV:

```
In [4]:
```

```
!head -n 3 Baltimore_City_Employee_Salaries_FY2018.csv
```

NAME, JOBTITLE, DEPTID, DESCR, HIRE DT, ANNUAL RT, GROSS

"Aaron,Patricia G",Facilities/Office Services II,A03031,OED-Employment Dev (031),10/24/1979 12:00: 00 AM,60200.00,58480.46

"Aaron,Petra L",Assistant State's Attorney,A29045,States Attorneys Office (045),09/25/2006 12:00:00 AM,81200.00,79220.72

Next, I will extract data from the CSV file and insert into a dataframe for processing

In [5]:

```
pd.options.display.max_rows = 40
start_time_before_load = time.time()
salary_df = pd.read_csv("Baltimore_City_Employee_Salaries_FY2018.csv")
print('Time taken to load the data : ',time.time() - start_time_before_load,'seconds')
salary_df.shape
```

Time taken to load the data: 0.11579513549804688 seconds

Out[5]:

(13683, 7)

The csv/dataframe contains 13683 rows and 7 columns

Let us explore the data a bit using head(), tail(), info(), describe()

In [6]:

```
salary_df.head()
```

Out[6]:

	NAME	JOBTITLE	DEPTID	DESCR	HIRE_DT	${\bf ANNUAL_RT}$	GROSS
0	Aaron,Patricia G	Facilities/Office Services	A03031	OED-Employment Dev (031)	10/24/1979 12:00:00 AM	60200.0	58480.46
1	Aaron,Petra L	Assistant State's Attorney	A29045	States Attorneys Office (045)	09/25/2006 12:00:00 AM	81200.0	79220.72
2	Abadir,Adam O	Council Technician	A02002	City Council (002)	12/12/2016 12:00:00 AM	64823.0	57375.31
3	Abaku,Aigbolosimuan O	Police Officer Trainee	A99416	Police Department (416)	04/17/2018 12:00:00 AM	50440.0	11881.34
4	Abbeduto,Mack	Law Clerk SAO	A29017	States Attorneys Office (017)	05/22/2017 12:00:00 AM	38926.0	35138.40

In [7]:

```
salary_df.tail()
```

Out[7]:

	NAME	JOBTITLE	DEPTID	DESCR	HIRE_DT	ANNUAL_RT	GROSS
13678	Zorzi,Matthew J	Recreation Leader II	A04009	R&P-Recreation (009)	07/07/2016 12:00:00 AM	33199.0	34888.80
13679	Zou,Zhi Fan	Police Cadet	A99416	Police Department (416)	04/11/2018 12:00:00 AM	31388.0	7650.19
13680	Zovistoski,Zachary D	Police Officer	A99006	Police Department (006)	12/17/2013 12:00:00 AM	64556.0	75743.78
13681	Zuhoski,Timothy C	Police Officer Trainee	A99261	Police Department (261)	01/31/2017 12:00:00 AM	50561.0	60078.31
13682	Zuniga,Linette	Grant Services Specialist I	A65527	HLTH-Health Department (527)	10/20/2016 12:00:00 AM	29129.0	22817.57

In [9]:

salary_df.describe()

Out[9]:

	ANNUAL_RT	GROSS
count	13683.000000	13522.000000
mean	56751.774026	60729.312142
std	25491.250161	36197.335957
min	1800.000000	0.000000
25%	36399.500000	37509.352500
50%	52456.000000	57060.665000
75%	73440.000000	81730.975000
max	250000.000000	250197.500000

In [10]:

salary_df.describe(include='all')

Out[10]:

	NAME	JOBTITLE	DEPTID	DESCR	HIRE_DT	ANNUAL_RT	GROSS
count	13683	13683	13683	13683	13680	13683.000000	13522.000000
unique	13472	1012	673	672	4636	NaN	NaN
top	Thomas,Stacey	Police Officer	C90786	R&P-Recreation (part-time) (06/23/2007 12:00:00 AM	NaN	NaN
freq	3	1423	230	330	78	NaN	NaN
mean	NaN	NaN	NaN	NaN	NaN	56751.774026	60729.312142
std	NaN	NaN	NaN	NaN	NaN	25491.250161	36197.335957
min	NaN	NaN	NaN	NaN	NaN	1800.000000	0.000000
25%	NaN	NaN	NaN	NaN	NaN	36399.500000	37509.352500
50%	NaN	NaN	NaN	NaN	NaN	52456.000000	57060.665000
75%	NaN	NaN	NaN	NaN	NaN	73440.000000	81730.975000
max	NaN	NaN	NaN	NaN	NaN	250000.000000	250197.500000

In [11]:

salary_df.describe(include='object')

Out[11]:

NAME JOBTITLE DEPTID DESCR HIRE_DT

count	NAME	JOB†if£83	DEPTID	DESCR	HIRE_DT
unique	13472	1012	673	672	4636
top	Thomas,Stacey	Police Officer	C90786	R&P-Recreation (part-time) (06/23/2007 12:00:00 AM
freq	3	1423	230	330	78

Next, I will explore the column metadata...

- What are the data types for the columns in our data?
- How many unique entries are there in each column where type is object?
- Below I will exlpore the first five rows of each column where type is object?
 - Why am I exploring unique entries for objects?

```
• Because there could possibly be categorical data in an object column.
     • After finishing the data exploration I will transform these objects into 'category' type
In [12]:
first n entries=5
print('Total rows in the dataframe:', salary_df.shape[0])
for col, col_type in salary_df.dtypes.iteritems():
    if(col type=='object'):
        print('\n',col,'has',salary_df[col].nunique(),'unique entries')
        print('First', first n entries, 'entries are\n')
        print(salary df[col][0:first n entries])
Total rows in the dataframe: 13683
NAME has 13472 unique entries
First 5 entries are
n
          Aaron, Patricia G
1
             Aaron, Petra L
2
             Abadir, Adam O
    Abaku,Aigbolosimuan O
3
            Abbeduto, Mack
Name: NAME, dtype: object
 JOBTITLE has 1012 unique entries
First 5 entries are
0
     Facilities/Office Services II
        Assistant State's Attorney
1
2
                Council Technician
3
            Police Officer Trainee
                     Law Clerk SAO
Name: JOBTITLE, dtype: object
 DEPTID has 673 unique entries
First 5 entries are
    A03031
    A29045
    A02002
2
     A99416
    A29017
Name: DEPTID, dtype: object
DESCR has 672 unique entries
First 5 entries are
          OED-Employment Dev (031)
Ω
     States Attorneys Office (045)
1
2
                City Council (002)
           Police Department (416)
3
    States Attorneys Office (017)
Name: DESCR, dtype: object
 HIRE DT has 4636 unique entries
First 5 entries are
     10/24/1979 12:00:00 AM
     09/25/2006 12.00.00 AM
```

```
2 12/12/2016 12:00:00 AM
3 04/17/2018 12:00:00 AM
4 05/22/2017 12:00:00 AM
Name: HIRE_DT, dtype: object
```

- In the data set, there are five object type columns: NAME, JOBTITLE, DEPTID, DESCR, HIRE_DT
- . There are two numerical columns: ANNUAL_RT, GROSS with data type float64

Data Type Transformation

- Now, I will count the frequency of these unique values per column and print frequency of top five most frequent elements.
- . I will check if a column with object data type has categorical data or not?
- If and when necessary, I will perform some transformations on the data.

In [13]:

```
def uniq_per_col(df,count):
    for this_column in df.columns:
        print("\n==== ",this_column,"has",df[this_column].nunique(),"unique entries ====")
        print(df[this_column].value_counts().head(count))
```

```
In [14]:
uniq_per_col(salary_df,5)
==== NAME has 13472 unique entries ====
Thomas, Stacey
Robinson, Jocelyn
Williams, Adrian S
Preston, Sherri
                            2
Spence- Walker, Kennett A
Name: NAME, dtype: int64
==== JOBTITLE has 1012 unique entries ====
Police Officer
                               1423
Laborer Hourly
                                522
Recreation Arts Instructor
                                381
EMT Firefighter Suppression
                                351
Crossing Guard
Name: JOBTITLE, dtype: int64
==== DEPTID has 673 unique entries ====
C90786
         230
A99416
          200
P04001
         174
P04002
          156
A85301
          144
Name: DEPTID, dtype: int64
==== DESCR has 672 unique entries ====
R&P-Recreation (part-time) (
                                330
TRANS-Crossing Guards (786)
                                230
Police Department (416)
                                200
                                144
General Services (301)
Police Department (386)
                                119
Name: DESCR, dtype: int64
==== HIRE DT has 4636 unique entries ====
06/23/2007 12:00:00 AM
                          78
05/27/2017 12:00:00 AM
                          57
07/01/2006 12:00:00 AM
10/23/2007 12:00:00 AM
06/24/2006 12:00:00 AM
Name: HIRE DT, dtype: int64
==== ANNUAL RT has 1991 unique entries ====
21008.0
          342
24960.0
           206
50440.0
          158
```

```
66310.0
           144
86397.0
           126
Name: ANNUAL_RT, dtype: int64
==== GROSS has 13305 unique entries ====
           15
161.14
68668.10
             12
20124.02
           11
345.30
           10
3340.46
             9
Name: GROSS, dtype: int64
 • By exploring the data I observed that the Jobtitle, DeptId and Descr columns contain categorical data.
 • I will transform these columns into 'category' data type.
In [15]:
.....
Next, I transform the object data type for JOBTITLE to 'category' data type
salary_df['JOBTITLE'] = salary_df['JOBTITLE'].astype('category')
salary df['JOBTITLE'].dtype
Out[15]:
CategoricalDtype(categories=['911 Lead Operator', '911 Operator',
                    '911 Operator Supervisor', 'ADM Coordinator',
                    'Account Executive', 'Account Executive Supervisor',
                    'Accountant I', 'Accountant II', 'Accountant Supervisor',
                    'Accounting Assistant I',
                    . . .
                    'Web Developer', 'Welder', 'Whiteprint Machine Opr',
                    'Work Study Student', 'Worker's Compensation Contract',
                    'Zoning Administrator', 'Zoning Appeals Officer',
                    'Zoning Enforcement Officer', 'Zoning Examiner I',
                    'Zoning Examiner II'],
                  ordered=False)
In [16]:
....
Next, I transform the object data type for DEPTID to 'category' data type
salary df['DEPTID'] = salary df['DEPTID'].astype('category')
salary_df['DEPTID'].dtype
Out[16]:
CategoricalDtype(categories=['A01001', 'A01020', 'A01030', 'A02001', 'A02002', 'A02003',
                    'A03020', 'A03026', 'A03027', 'A03028',
                   'B70412', 'B70413', 'C90786', 'C90900', 'C90910', 'C90SUM', 'P04001', 'P04002', 'P83004', 'SCS066'],
                  ordered=False)
In [17]:
0.00
Next, I transform the object data type for DESCR to 'category' data type
salary_df['DESCR'] = salary_df['DESCR'].astype('category')
salary_df['DESCR'].dtype
Out[17]:
CategoricalDtype(categories=['COMP-Audits (001)', 'COMP-Audits (002)',
                    'COMP-Communication Services', 'COMP-Comptroller's Office',
                    'COMP-Real Estate (001)', 'Circuit Court (001)',
                    'Circuit Court (003)', 'Circuit Court (009)', 'Circuit Court (012)', 'Circuit Court (014)',
                    'TRANS-Towing (401)', 'TRANS-Towing (402)',
```

```
'TRANS-Towing (403)', 'TRANS-Traffic (002)', 'TRANS-Traffic (005)', 'TRANS-Traffic (040)', 'TRANS-Traffic (041)', 'TRANS-Traffic (042)', 'TRANS-Traffic (045)', 'TRANS-Traffic (201)'], ordered=False)
```

Let us look at the data types of columns after transformation

```
In [18]:
```

```
salary_df.dtypes
Out[18]:
NAME
               object
JOBTITLE
            category
DEPTID
            category
DESCR
             category
HIRE DT
             obiect
ANNUAL RT
             float64
              float64
GROSS
dtype: object
```

Now the dataframe has...

- Two object type columns: NAME, HIRE_DT
- Three categorical columns: JOBTITLE, DEPTID, DESCR and
- Two numerical columns: ANNUAL_RT,GROSS with data type float64

Detecting anomalies using Benford's law

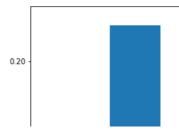
"Benford's law, also called the Newcomb–Benford law, the law of anomalous numbers, or the first-digit law, is an observation about the frequency distribution of leading digits in many real-life sets of numerical data. The law states that in any large, randomly produced set of natural numbers, such as tables of logarithms or corporate sales statistics, around 30 percent will begin with the digit 1, 18 percent with 2, and so on, with the smallest percentage beginning with 9."

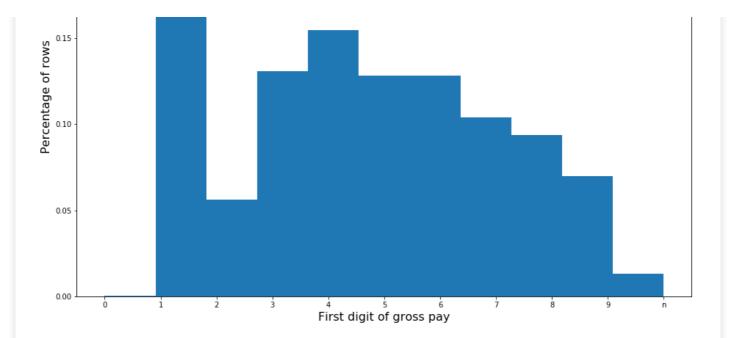
- This means that any naturally occuring numerical dataset would follow a pattern where the most common first digit will be 1 and the leat common first digit would be 9.
- This law has been famously used in accounting fraud detection to detect anomalous and fabricated data
- Presented below is a distribution of first digits found in gross salary data in our source.
- · Each bar represents a digit, and the height of the bar represents the percentage of records starting with that digit.

In [19]:

```
Generating histogram for first-diigt of gross pay
"""
first_digit_list_of_gross=[]
for this_amt in list(salary_df['GROSS']):
    first_digit_list_of_gross.append(str(this_amt)[0])
first_digit_list_of_gross.sort()
plt.figure(figsize=(15,10))
    _=plt.hist(first_digit_list_of_gross,bins=11,density=True)
plt.title("Benford's law analysis on gross pay",fontsize=22)
plt.xlabel('First digit of gross pay',fontsize=16)
plt.ylabel('Percentage of rows',fontsize=16)
plt.show()
```

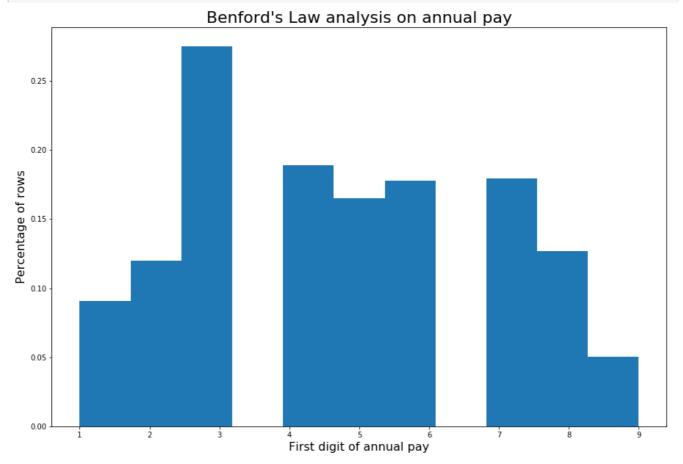
Benford's law analysis on gross pay





In [20]:

```
Generating histogram for first-diigt of annual pay
"""
first_digit_list_of_annual_rt=[]
for this_amt in list(salary_df['ANNUAL_RT']):
    first_digit_list_of_annual_rt.append(str(this_amt)[0])
first_digit_list_of_annual_rt.sort()
plt.figure(figsize=(15,10))
    _=plt.hist(first_digit_list_of_annual_rt,bins=11,density=True)
plt.title("Benford's Law analysis on annual pay",fontsize=22)
plt.xlabel('First digit of annual pay',fontsize=16)
plt.ylabel('Percentage of rows',fontsize=16)
plt.show()
```



Anomaly detection conclusion...

- . Looks like Gross Salary is more or less following Benford's law.
- Annual rate on the other hand does not seem to follow this pattern.
- Although the source of this data is known I believe the validation of the data from the source is beyond the scope of this
 project.
- I am therefore not proceeding with correcting any anomaly in annual salary because that could contaminate the data and subsequent inferences drawn from it.

Continuing anomaly detection...

```
In [21]:
print('Max. annual pay is:', salary df['ANNUAL RT'].max(), 'and min. annual pay is:', salary df['A
NNUAL_RT'].min())
Max. annual pay is: 250000.0 and min. annual pay is: 1800.0
In [22]:
print('Max. gross pay is:', salary df['GROSS'].max(), 'and min. gross pay is:', salary df['GROSS']
.min())
Max. gross pay is: 250197.5 and min. gross pay is: 0.0
 . The lowest gross pay can not be 0.0.
 . There is some anomaly in this data.
 . I will be rectifiying the same.
In [23]:
......
Finiding the indices that contain 0.0 as gross pay
min gross idx=salary df[salary df['GROSS']==0.0].index
min_gross_idx
Out[23]:
Int64Index([2568, 5937, 10429, 11593], dtype='int64')
In [24]:
Modifying the 0.0 value as annual pay minus 2000.0
```

```
66608.0
58732.0
```

64310.0 65818.0

Data clean up, Missing data detection, Filling of missing data

```
Black = filled; white = empty
```

gross_list=salary_df['GROSS'].tolist()

for idx in min gross idx:

print(gross_list[idx])
salary_df['GROSS']=gross_list

annual_rt_list=salary_df['ANNUAL_RT'].tolist()

gross_list[idx]=annual_rt_list[idx]-2000.0

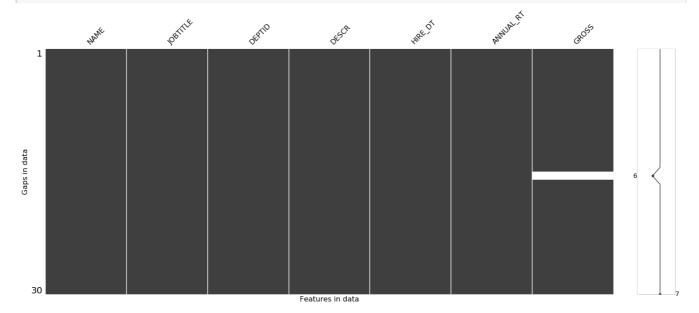
```
In [25]:
```

ппп

```
Searching for missing data in sample set of 30 randomly selected data points

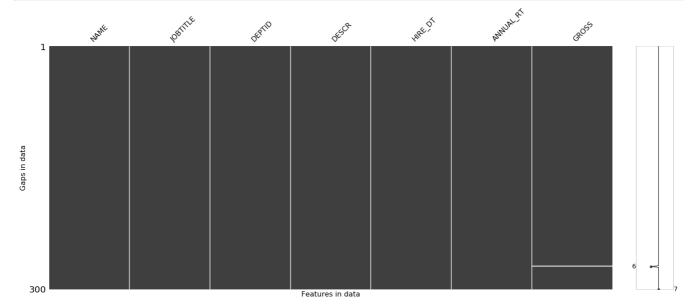
"""

_=msno.matrix(salary_df.sample(30))
plt.xlabel('Features in data',fontsize=16)
plt.ylabel('Gaps in data',fontsize=16)
plt.show()
```



In [26]:

```
"""
Searching for missing data in sample set of 300 randomly selected data points
"""
_=msno.matrix(salary_df.sample(300))
plt.xlabel('Features in data',fontsize=16)
plt.ylabel('Gaps in data',fontsize=16)
plt.show()
```



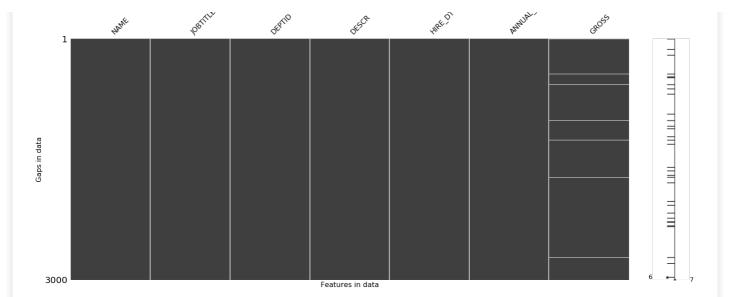
In [27]:

```
Searching for missing data in sample set of 3000 randomly selected data points

"""

_=msno.matrix(salary_df.sample(3000))
plt.xlabel('Features in data',fontsize=16)
plt.ylabel('Gaps in data',fontsize=16)
plt.show()
```

&



Data Clean up

I will perform the following tasks here:

- Drop all rows and columns where entire row or column is NaN.
- Drop columns with duplicate data or with 50% missing value.
- Drop columns where all rows have the same value.
 - Such columns have no data variety and nothing useful to contribute to my data analysis.

In [28]:

```
print('before:',salary_df.shape)
print('Drop all rows and columns where entire row or column is NaN.')
salary_df.dropna(how='all',axis=0,inplace=True) # rows
salary_df.dropna(how='all',axis=1,inplace=True) # columns

print('Drop columns with duplicate data or with 50% missing value.')
half_count = len(salary_df)*.5
salary_df = salary_df.dropna(thresh=half_count, axis=1)
salary_df = salary_df.drop_duplicates()

print('Drop columns where all rows have the same value.')
for this_column in salary_df.columns:
    if (salary_df[this_column].nunique()==1):
        salary_df.drop([this_column],axis=1,inplace=True)

print('after:',salary_df.shape)
```

before: (13683, 7) Drop all rows and columns where entire row or column is NaN. Drop columns with duplicate data or with 50% missing value. Drop columns where all rows have the same value. after: (13683, 7)

In my dataset...

- There are no rows and columns where entire row or column is NaN.
- There are no columns with duplicate data and with 50% missing value.
- There are no columns where all rows have the same value.

Missing data detection

```
In [29]:
```

```
salary_df.head().T
```

	0	1	2	3	4
NAME	Aaron,Patricia G	Aaron,Petra L	Abadir,Adam O	Abaku,Aigbolosimuan O	Abbeduto,Mack
JOBTITLE	Facilities/Office Services II	Assistant State's Attorney	Council Technician	Police Officer Trainee	Law Clerk SAO
DEPTID	A03031	A29045	A02002	A99416	A29017
DESCR	OED-Employment Dev (031)	States Attorneys Office (045)	City Council (002)	Police Department (416)	States Attorneys Office (017)
HIRE_DT	10/24/1979 12:00:00 AM	09/25/2006 12:00:00 AM	12/12/2016 12:00:00 AM	04/17/2018 12:00:00 AM	05/22/2017 12:00:00 AM
ANNUAL_RT	60200	81200	64823	50440	38926
GROSS	58480.5	79220.7	57375.3	11881.3	35138.4

In [30]:

```
Counting null data per column
"""
salary_df.isnull().sum()
```

Out[30]:

NAME 0
JOBTITLE 0
DEPTID 0
DESCR 0
HIRE_DT 3
ANNUAL_RT 0
GROSS 161
dtype: int64

In [31]:

```
Percentage of missing data per column
"""
(salary_df.isnull().sum()/len(salary_df)).sort_values(ascending=False)
```

Out[31]:

GROSS 0.011766
HIRE_DT 0.000219
ANNUAL_RT 0.000000
DESCR 0.000000
DEPTID 0.000000
JOBTITLE 0.000000
NAME 0.000000
dtype: float64

GROSS and HIRE_DT Columns have missing data.

For both the columns, I am going to fill up those missing values.

Filling up missing data for HIRE_DT Column

How many missing data poinst are there for HIRE_DT Column?

In [32]:

```
salary_df['HIRE_DT'].isnull().sum()
```

Out[32]:

Viewing the missing data

```
In [33]:
```

```
salary_df[salary_df['HIRE_DT'].isnull()]
```

Out[33]:

	NAME	JOBTITLE	DEPTID	DESCR	HIRE_DT	ANNUAL_RT	GROSS
404	Artis,Caira J	EMT Fire Fighter	A64003	Fire Department (003)	NaN	38066.0	20175.14
5382	Harrod Jr,Kenneth W	Emergency Medical Technician	A64462	Fire Department (462)	NaN	33626.0	35579.98
6880	Kerr,Justin T	Firefighter Paramedic Supp	A64130	Fire Department (130)	NaN	42289.0	48360.67

How many columns have missing data where the rows have missing HIRE_DT data?

```
In [34]:
```

```
salary_df[salary_df['HIRE_DT'].isnull()].isnull().sum().sum()
Out[34]:
3
In [35]:
salary_df[salary_df['HIRE_DT'].isnull()].shape
Out[35]:
(3, 7)
```

Out of the (3 * 7) = 21 cells associated with the three rows, only 3 cells are empty.

Here, I am using some random date replacement with help from SO Link

```
In [36]:
```

```
Generating a random hire date between max and min hire dates
"""
from datetime import datetime, timedelta
from random import randrange

def get_date(d1):
    return datetime.strptime(d1,"%m/%d/%Y %H:%M:%S %p")

salary_df['HIRE_DATE']=salary_df['HIRE_DT'].dropna().apply(get_date)
import random
from datetime import datetime, timedelta

start = salary_df['HIRE_DATE'].min()
end = salary_df['HIRE_DATE'].max()
random_date = start + (end - start) * random.random()

d_as_str = datetime.strftime(random_date,"%m/%d/%Y %H:%M:%S %p")
salary_df['HIRE_DT'].fillna(d_as_str,inplace=True)
salary_df.drop(['HIRE_DATE'],axis=1,inplace=True)
```

Filling up missing data for GROSS Column

How many missing data for GROSS Column?

```
salary_df['GROSS'].isnull().sum()

Out[37]:

161

How many other columns have missing data of the rows with missing GROSS data?

In [38]:
salary_df[salary_df['GROSS'].isnull()].isnull().sum().sum()

Out[38]:

161

In [39]:
salary_df[salary_df['GROSS'].isnull()].shape

Out[39]:
(161, 7)
```

Out of the (161 * 7) = 1127 cells associated with the 161 rows, only 161 cells are empty.

Here I am using some fixed values (value of ANNUAL_RT for the corresponding row miuns 2000.0) to fill up GROSS column with missing data.

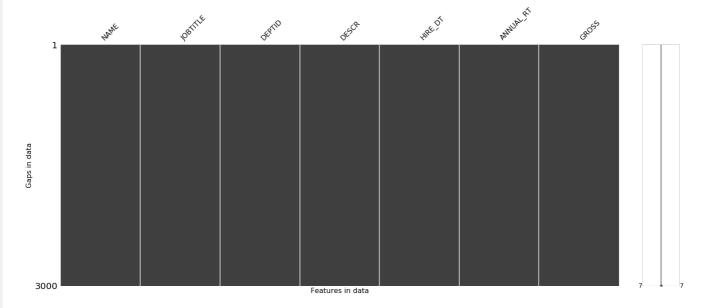
```
In [40]:
salary_df['GROSS'].fillna(salary_df['ANNUAL_RT']-2000.0,inplace=True)
```

Black = filled; white = empty

After cleanup and data filling gaps in dataset have been successfully removed

```
In [41]:
```

```
_=msno.matrix(salary_df.sample(3000))
plt.xlabel('Features in data',fontsize=16)
plt.ylabel('Gaps in data',fontsize=16)
plt.show()
```



Start of data analysis

Following is some basic numerical study of the salary data from Baltimore City Government

```
Total Pay in FY2018 made by Baltimore City Government
In [42]:
'${:,.2f}'.format(salary_df['ANNUAL_RT'].sum())
Out[42]:
'$776,534,524.00'
Average Annual Pay in Baltimore City Government
In [43]:
'${:,.2f}'.format(salary_df['ANNUAL_RT'].mean())
Out[43]:
'$56,751.77'
Average Gross Pay in Baltimore City Government
In [44]:
'${:,.2f}'.format(salary_df['GROSS'].mean())
Out[44]:
'$60,387.94'
Maximum Annual Pay in Baltimore City Government
In [45]:
'${:,.2f}'.format(salary_df['ANNUAL_RT'].max())
Out[45]:
'$250,000.00'
Maximum Gross Pay in Baltimore City Government
```

```
In [46]:
'${:,.2f}'.format(salary_df['GROSS'].max())
Out[46]:
'$250,197.50'
```

Minimum Annual Pay in Baltimore City Government

```
In [47]:
'${:,.2f}'.format(salary_df['ANNUAL_RT'].min())
Out[47]:
'$1,800.00'
```

```
In [48]:
```

```
'${:,.2f}'.format(salary_df['GROSS'].min())
Out[48]:
```

'\$23.83'

Employee details with highest annual pay in Baltimore City Government

In [49]:

```
salary_df[salary_df['ANNUAL_RT']== salary_df['ANNUAL_RT'].max()]
```

Out[49]:

NAN	ME JOBTITLE	DEPTID	DESCR	HIRE_DT	ANNUAL_RT	GROSS
6446 Johnson,Frank	A Executive Director	A40001	M-R Info Technology (001)	09/01/2017 12:00:00 AM	250000.0	217305.97

Employee details with highest gross pay in Baltimore City Government

In [50]:

```
salary_df[salary_df['GROSS']== salary_df['GROSS'].max()]
```

Out[50]:

NAME	JOBTITLE	DEPTID	DESCR	HIRE_DT	ANNUAL_RT	GROSS
5311 Harris Jr, William	Police Sergeant	A99304	Police Department (304)	10/24/2000 12:00:00 AM	100228.0	250197.5

Employee details with lowest annual pay in Baltimore City Government

```
In [51]:
```

```
salary_df[salary_df['ANNUAL_RT']== salary_df['ANNUAL_RT'].min()]
```

Out[51]:

	NAME	JOBTITLE	DEPTID	DESCR	HIRE_DT	ANNUAL_RT	GROSS
6708	Jones,Shirley B	Retired Judge Orphans Court	A37002	Orphan's Court (002)	06/27/1985 12:00:00 AM	1800.0	1799.98

Employee details with lowest gross pay in Baltimore City Government

In [52]:

```
salary_df[salary_df['GROSS']== salary_df['GROSS'].min()]
```

Out[52]:

	NAME	JOBTITLE	DEPTID	DESCR	HIRE_DT	ANNUAL_RT	GROSS
7775	Mann,Millicent M	Police Officer Trainee	A99408	Police Department (408)	01/22/2013 12:00:00 AM	68106.0	23.83

Average annual pay and average gross pay per job title in Baltimore City Government

ANNUAL_RT

GROSS

Out[53]:

	ANNUAL_KI	GRUSS
JOBTITLE		
911 Lead Operator	59580.800000	65315.632000
911 Operator	51273.493827	47329.774321
911 Operator Supervisor	66537.000000	72514.987500
ADM Coordinator	55512.000000	56502.080000
Account Executive	60700.000000	46141.008000
Account Executive Supervisor	73900.000000	66117.780000
Accountant I	49646.000000	47463.773889
Accountant II	63706.892857	56402.072857
Accountant Supervisor	71326.400000	70331.004000
Accounting Assistant I	31833.250000	32587.592500
Accounting Assistant II	34164.857143	30809.105000
Accounting Assistant III	46306.806452	46758.377742
Accounting Asst II	32271.000000	32636.510000
Accounting Asst III	41810.000000	26333.440000
Accounting Manager	88100.000000	87041.720000
Accounting Operations Officer	74725.000000	70171.660000
Accounting Systems Admin	98888.666667	94412.156667
Accounting Systems Analyst	69674.421053	66356.179474
Administrative Aide, Sheriff	48136.636364	49094.220000
Administrative Analyst I	47236.583333	40202.255000
Water Systems Treatment Supv	75300.000000	75377.700000
Water Treatment Asst Manager	83710.000000	83857.575000
Water Treatment Tech II	45803.300000	56466.546000
Water Treatment Tech III	50608.111111	64491.833333
Water Treatment Tech Supv	58098.000000	86140.475000
Watershed Maint Supv	49997.666667	54015.070000
Watershed Manager	95747.000000	94369.980000
Watershed Ranger II	52454.166667	65204.670000
Watershed Ranger III	61411.333333	80441.070000
Watershed Ranger Supervisor	80800.000000	80877.160000
Web Developer	57528.000000	40871.030000
Welder	43648.875000	51075.872500
Whiteprint Machine Opr	43887.000000	44581.470000
Work Study Student	26889.032258	5909.410968
Worker's Compensation Contract	88800.000000	87327.460000
Zoning Administrator	98700.000000	93562.900000
Zoning Appeals Officer	74100.000000	57050.135000
Zoning Enforcement Officer	70600.000000	70028.640000
Zoning Examiner I	49097.000000	49009.590000
Zoning Examiner II	59587.000000	60613.170000

Average annual pay and average gross pay per department in Baltimore City Government

```
In [54]:
```

```
salary_df.groupby('DEPTID').mean()[['ANNUAL_RT','GROSS']]
```

Out[54]:

	ANNUAL_RT	GROSS
DEPTID		
A01001	77254.377551	62695.260816
A01020	99844.200000	96854.556000
A01030	87899.100000	41492.492000
A02001	73267.466667	73023.421333
A02002	48125.622222	35703.656667
A02003	70209.451613	58017.188387
A03020	59636.500000	51194.770000
A03026	64394.125000	60422.583750
A03027	46289.750000	43054.593125
A03028	50230.666667	46018.181667
A03031	51443.520000	49295.192400
A03064	41282.416667	42059.145833
A03072	64800.000000	59100.675000
A03073	57916.250000	54240.321250
A03083	66854.750000	66342.982500
A03084	62175.000000	47955.653333
A03085	51288.611111	45498.577778
A03086	70354.285714	65483.271429
A03089	59337.000000	57225.081667
A03090	48129.272727	46458.420000
B70359	34573.000000	39053.953333
B70370	32878.800000	41805.300000
B70371	32292.000000	40312.175000
B70372	34317.666667	41721.621429
B70374	32292.000000	40471.140000
B70402	34573.333333	45914.606667
B70403	40967.125000	46639.746250
B70404	35225.000000	42969.810000
B70410	35894.263158	43603.131579
B70411	35774.400000	40144.943429
B70412	36864.156250	42394.250937
B70413	36202.448276	42030.726207
C90786	11214.760870	10560.440913
C90900	12861.181818	12709.413636
C90910	11303.000000	9668.100000
C90SUM	23891.916667	4445.410833
P04001	25117.563218	10953.950000
P04002	21715.371795	7043.565962
P83004	20800.000000	1076.737500

```
SCS066 14NNU.33333 8776.979333

DEPTID

673 rows × 2 columns
```

Number of unique job titles in Baltimore City Government

```
In [55]:
salary_df['JOBTITLE'].nunique()
Out[55]:
1012
```

Number of departments in Baltimore City Government

```
In [56]:
salary_df['DEPTID'].nunique()
Out[56]:
673
```

List of unique job titles in Baltimore City Government

```
In [57]:
salary_df['JOBTITLE'].unique()

Out[57]:

[Facilities/Office Services II, Assistant State's Attorney, Council Technician, Police Officer Tra inee, Law Clerk SAO, ..., Customer Care Analyst Supv II, Fire Lt Invst & Prev Srvcs ALS, Lactation Technician, President City Council, Deputy Administrator Courts]
Length: 1012
Categories (1012, object): [Facilities/Office Services II, Assistant State's Attorney, Council Technician, Police Officer Trainee, ..., Fire Lt Invst & Prev Srvcs ALS, Lactation Technician, President City Council, Deputy Administrator Courts]
```

List of unique departments in Baltimore City Government

```
In [58]:
salary_df['DESCR'].unique()

Out[58]:

[OED-Employment Dev (031), States Attorneys Office (045), City Council (002), Police Department (4 16), States Attorneys Office (017), ..., HLTH-Health Department (097), Police Department (197), Fi re Department (066), Police Department (349), TRANS-Highways (wkly) (412)]
Length: 672
Categories (672, object): [OED-Employment Dev (031), States Attorneys Office (045), City Council (002), Police Department (416), ..., Police Department (197), Fire Department (066), Police Department (349), TRANS-Highways (wkly) (412)]
```

Employee count per job title in Baltimore City Government

```
EMT Firefighter Suppression
                                 351
Crossing Guard
                                 287
Police Officer Trainee
                                 280
Office Support Specialist III
                                280
Police Officer EID
                                 278
Police Sergeant
                                 234
Community Aide
                                 224
Assistant State's Attorney
                                158
Solid Waste Worker
                                147
Firefighter Paramedic Supp
                                141
                                133
Office Support Specialist II
Motor Vehicle Driver I Hourly
                                 127
Fire Lt Suppression
                                 126
Contract Srvc Specialist II
                                 117
School Health Aide 10 Mth
                                 116
                                 109
Fire Emergency Veh Drvr Supp
Police Sergeant EID
                                  96
Equal Opportunity Officer
Events Manager
Scale Attendant
Executive Director V
                                   1
Executive Secretary SAO
Field Health Services Supv
                                   1
Fingerprint Technician
Fingerprint Technician Supv
Fire Apparatus Officer ALS
                                   1
Fire Captain ALS
                                   1
Fire Captain OEM ALS
Fire Captain Safety & Health
Fire Captain Special Operation
Retirement Benefit Manager
Fire Codes Plan Manager
                                   1
Fire Dispatch Manager
Fire Dispatch Supv Training QA
Fire Emerg Boat Opr ALS Supp
Fire Emergency Serv Ins Supv
Zoning Examiner II
                                   1
Name: JOBTITLE, Length: 1012, dtype: int64
```

Ten most common jobs in Baltimore City Government

```
In [60]:
```

```
salary_df['JOBTITLE'].value_counts().head(10)
```

Out[60]:

Police Officer	1423			
Laborer Hourly	522			
Recreation Arts Instructor	381			
EMT Firefighter Suppression	351			
Crossing Guard	287			
Police Officer Trainee	280			
Office Support Specialist III	280			
Police Officer EID	278			
Police Sergeant	234			
Community Aide	224			
Name: JOBTITLE, dtype: int64				

Ten least common jobs in Baltimore City Government

```
In [61]:
```

```
salary_df['JOBTITLE'].value_counts().tail(10)
```

Out[61]:

```
Fire Captain OEM ALS 1
Fire Captain Safety & Health 1
Fire Captain Special Operation 1
Retirement Benefit Manager 1
Fire Codes Plan Manager 1
```

```
Fire Dispatch Manager
Fire Dispatch Supv Training QA
                                    1
Fire Emerg Boat Opr ALS Supp
                                    1
Fire Emergency Serv Ins Supv
                                    1
Zoning Examiner II
                                    1
Name: JOBTITLE, dtype: int64
Employee count per department in Baltimore City Government
In [62]:
salary_df['DEPTID'].value_counts()
Out[62]:
C90786
          230
A99416
          200
P04001
          174
P04002
          156
A85301
          144
          119
A99386
A90201
          118
          103
A50207
A50209
          103
A38001
         103
A01001
           98
A50701
           98
A49104
           92
A64604
           91
A85302
A70415
           86
A99372
           81
A99322
           81
A50208
           80
A85001
           80
            2
A65039
A75054
            2
C90910
            1
B49999
            1
A33001
B70404
            1
A99381
            1
A65097
A99349
            1
A50210
            1
B70104
            1
B70374
            1
A99197
            1
A99163
            1
A75
            1
A90042
A08001
            1
A75085
            1
A67004
            1
A17
Name: DEPTID, Length: 673, dtype: int64
Top ten departments by employee count in Baltimore City Government
In [63]:
salary_df['DEPTID'].value_counts().head(10)
```

```
Out[63]:
C90786
          230
A99416
          200
          174
P04001
P04002
          156
A85301
         144
          119
A99386
A90201
          118
150207
          1 / 3
```

```
A50209 103
A38001 103
Name: DEPTID, dtype: int64
```

Bottom ten departments by employee count in Baltimore City Government

```
In [64]:
```

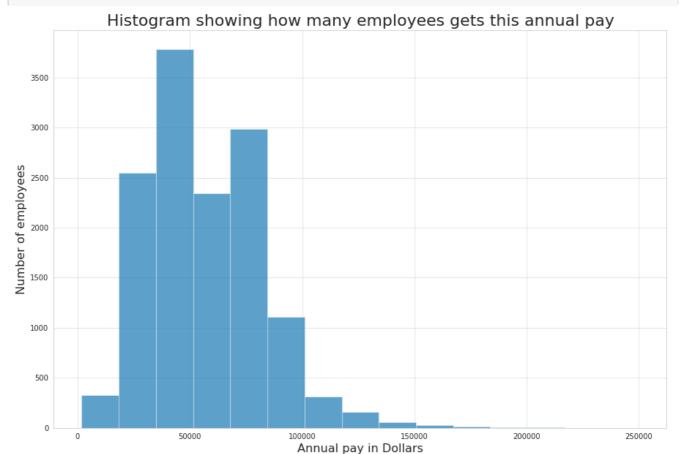
```
salary_df['DEPTID'].value_counts().tail(10)
Out[64]:
B70104
          1
B70374
          1
A99197
A99163
A75
          1
A90042
A08001
          1
A75085
          1
A67004
          1
          1
A17
Name: DEPTID, dtype: int64
```

Data Visualization and Exploratory Data Analysis

... for Salary data in Baltimore City Government

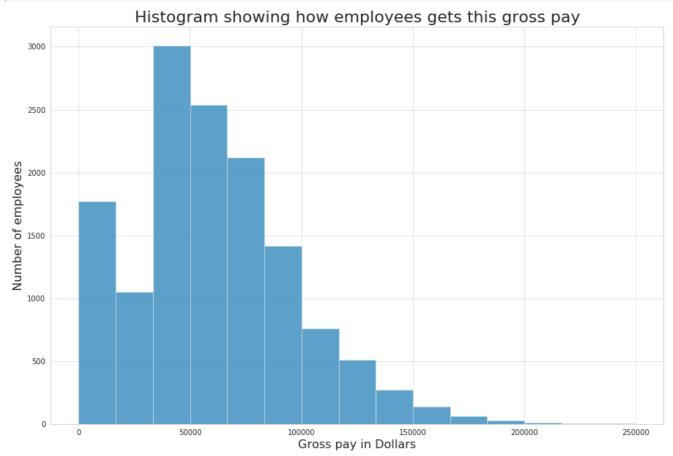
```
In [65]:
```

```
plt.style.use('bmh')
sns.set_style('whitegrid')
plt.figure(figsize=(15,10))
salary_df['ANNUAL_RT'].plot.hist(bins=15,alpha=.8)
plt.title("Histogram showing how many employees gets this annual pay",fontsize=22)
plt.xlabel("Annual pay in Dollars",fontsize=16)
plt.ylabel("Number of employees",fontsize=16)
plt.show()
```



In [66]:

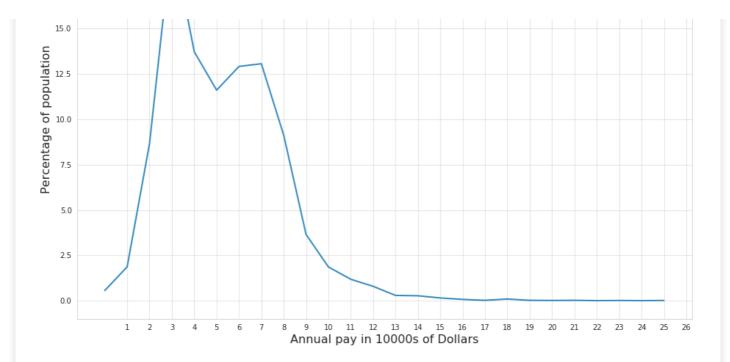
```
plt.figure(figsize=(15,10))
salary_df['GROSS'].plot.hist(bins=15,alpha=.8)
plt.title("Histogram showing how employees gets this gross pay",fontsize=22)
plt.xlabel("Gross pay in Dollars",fontsize=16)
plt.ylabel("Number of employees",fontsize=16)
plt.show()
```



In [67]:

```
import numpy as np
salary_in_thousands_df = (salary_df['ANNUAL_RT']/1000).to_frame()
freq_count = []
for i in range(0, 26):
   freq count.append(0)
for salary in salary_in_thousands_df['ANNUAL_RT']:
    freq_count[int(salary/10)] += 1
freq percent = []
for i in range(0, 26):
    freq_percent.append(round(freq_count[i]/len(salary_df['ANNUAL_RT'])*100, 2))
freq df = pd.DataFrame({'freq':freq percent})
plt.figure(figsize=(15,10))
freq_df['freq'].plot(kind='line')
plt.xticks(np.arange(1,27))
plt.title("Percentage of population getting a certain Annual pay in 10000s",fontsize=22)
plt.xlabel("Annual pay in 10000s of Dollars",fontsize=16)
plt.ylabel("Percentage of population",fontsize=16)
plt.show()
```





Key claim: Baltimore City Government does not have high income inequality

- · Both annual and gross pay follow a power law curve.
 - Also called the long tail is a characteristic that is sometimes observed in statistical distributions.
 - In such a distribution a high-frequency population is followed by a low-frequency population.
 - The probability of occurrence of scenarios in the long "tail" are low.
 - Long-tail hints at a possibility of high income inequality.
- It is expected that the salaries paid by any organization would follow a pattern:
 - Most valuable employee will get highest salary.
 - Novice employee will get low salary.
 - Most other employees will get close to mean salary.
- This graph shows that Baltimore City Government is no exception to this phenomenon.
- Next, I will process the salary data to look at income ratio between top 0.01% and bottom 99.99% employees to prove determine if there is high income inequality...

In [68]:

```
Frequency percentage list is now reversed.

Let's find the index splitting at which will allow computation of salary for top paid 0.01% of employees in Baltimore City Government.

"""

count_percent = len(freq_percent)
temp_copy = freq_percent.copy()
new_percent_list = []
for i in range(count_percent):
    new_percent_list.append(temp_copy.pop())
cumulative_sum_list = np.cumsum(new_percent_list, dtype=float)
print([round(cmsum,2) for cmsum in cumulative_sum_list])

[0.01, 0.01, 0.02, 0.02, 0.04000000000000001, 0.050000000000003, 0.0700000000000007, 0.16, 0.179999999999999, 0.25, 0.4000000000000001, 0.0500000000000004, 0.95999999999999, 1.75, 2.930000000000002, 4.79, 8.4399999999999, 17.57, 30.6400000000001, 43.56000000000002, 55.1700000000000002, 68.90000000000006, 88.90000000000006, 97.56999999999999, 99.439999999999, 100.0]
```

To find salary of top 1 percent most paid employees let's sum up salaries till index 2 in the reverse list or index 25 of the frequency list

In [69]:

```
freq_cumulative_sum_list_count=1
top_1_perccent_salary = 0
employees in top 1 percent = 0
bottom_99_perccent_salary = 0
employees_in_bottom_99_percent = 0
for salary in salary in thousands df['ANNUAL RT']:
    if int(salary/10) >= split_index:
        top_1_perccent_salary += salary*1000
        employees_in_top_1_percent += 1
    elif int(salary/10) < split_index:</pre>
        bottom_99_perccent_salary += salary*1000
        employees_in_bottom_99_percent += 1
print("In total, the top", str(cumulative_sum_list[freq_cumulative_sum_list_count]), "percent
earns:",
      '${:,.2f}'.format(top_1_perccent_salary),
      "\nand bottom", str(100-cumulative_sum_list[freq_cumulative_sum_list_count]), "percent earns"
      '${:,.2f}'.format(bottom_99_perccent_salary),
      "in Baltimore City Government.")
print("\non an average, each top", str(cumulative sum list[freq cumulative sum list count]),
"percent employee earns:",
      '${:,.2f}'.format(top 1 perccent salary/employees in top 1 percent),
      "\nand each bottom", str(100-cumulative_sum_list[freq_cumulative_sum_list_count]), "percent e
mployee earns",
      '${:,.2f}'.format(bottom 99 percent salary/employees in bottom 99 percent),
      "in Baltimore City Government.")
print("\nThe top", str(cumulative_sum_list[freq_cumulative_sum_list_count]), "to bottom",
      str(100-cumulative sum list[count percent-split index]), "income ratio in Baltimore City Gove
rnment is:",
      '{:,.3f}'.format((top 1 perccent salary/employees in top 1 percent)/
                       (bottom 99 percent salary/employees in bottom 99 percent)))
In total, the top 0.01 percent earns: $250,000.00
```

In total, the top 0.01 percent earns: \$250,000.00 and bottom 99.99 percent earns \$776,284,524.00 in Baltimore City Government.

On an average, each top 0.01 percent employee earns: \$250,000.00 and each bottom 99.99 percent employee earns \$56,737.65 in Baltimore City Government.

The top 0.01 to bottom 99.99 income ratio in Baltimore City Government is: 4.406

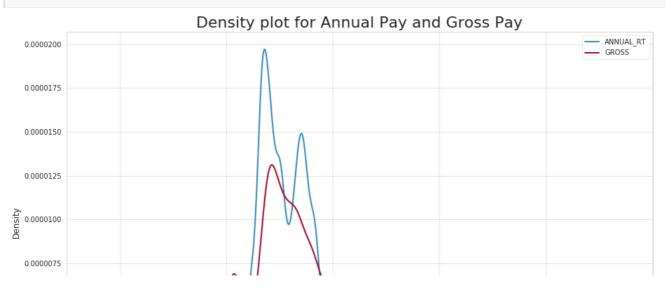
The income ratio between the top 0.01% and bottom 99.99% is 4.406

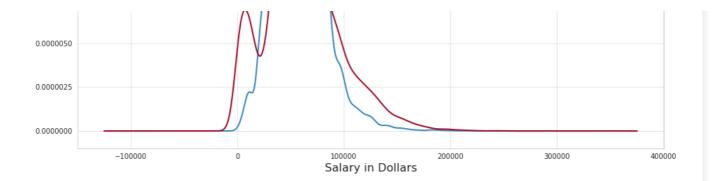
Baltimore City Government pays fairly well and does not have a huge income inequality when compared to the ratio for the whole state which is at 18.9

Which means my key claim is valid!

```
In [70]:
```

```
salary_df[['ANNUAL_RT','GROSS']].plot(kind='kde',figsize=(15,10))
plt.title('Density plot for Annual Pay and Gross Pay',fontsize=22)
plt.xlabel('Salary in Dollars',fontsize=16)
plt.show()
```





- Density plots are used to observe a distribution of data over a continuous interval.
- Histograms and box plots above did not clearly show the "twin peaks" characteristics observed here.
- The "twin peaks" of the salary density indicates that either there is missing data records for employee salaries or somehow
 Baltimore City Government has a pay jump in their salary structure!

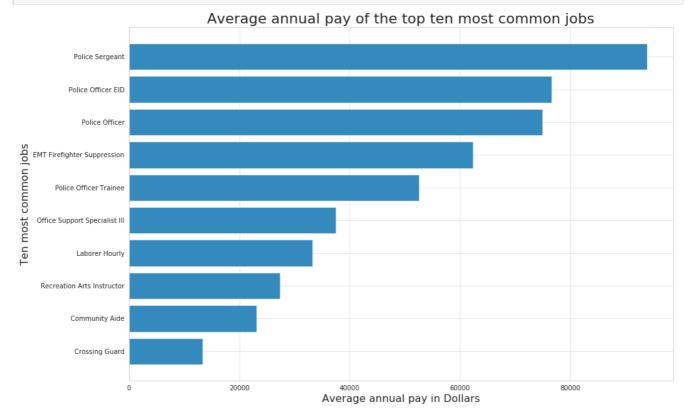
Average annual pay for the top ten most common jobs in Baltimore City Government

Link For Bar Chart

In [71]:

In [72]:

```
plt.figure(figsize=(15,10))
plt.barh(ten_most_common_job.index.values, ten_most_common_job['ANNUAL_RT'])
plt.title('Average annual pay of the top ten most common jobs',fontsize=22)
plt.xlabel('Average annual pay in Dollars',fontsize=16)
plt.ylabel('Ten most common jobs',fontsize=16)
plt.show()
```



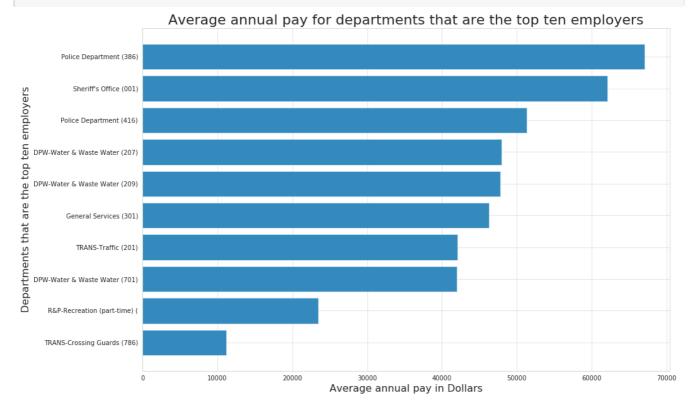
Jobs requiring less specialized training and experience, for example a crossing guard makes less money

Average annual pay for departments that are the top ten employers in Baltimore City Government

```
In [73]:
```

In [74]:

```
plt.figure(figsize=(15,10))
plt.barh(ten_most_common_dept.index.values, ten_most_common_dept['ANNUAL_RT'])
plt.title('Average annual pay for departments that are the top ten employers',fontsize=22)
plt.xlabel('Average annual pay in Dollars',fontsize=16)
plt.ylabel('Departments that are the top ten employers',fontsize=16)
plt.show()
```



Once more, departments requiring more training or having potentially higher risk factors, for example the Police and Sherrif's department tend to make more money.

In [75]:

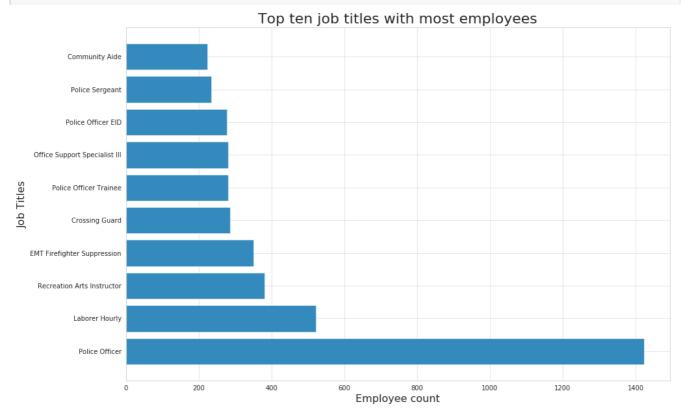
```
job_wise_head_count = salary_df.groupby('JOBTITLE').count()['NAME'].sort_values(ascending=False)
top_ten_head_count_job_wise = job_wise_head_count.head(10)
top_ten_head_count_job_wise
```

Out[75]:

```
JOBTITLE
Police Officer
                                  1423
Laborer Hourly
                                   522
                                   381
Recreation Arts Instructor
EMT Firefighter Suppression
                                   351
Crossing Guard
                                  287
Police Officer Trainee
                                   280
Office Support Specialist III
                                   280
Police Officer EID
                                   278
Police Sergeant
                                   234
Community Aide
                                   224
Name: NAME, dtype: int64
```

In [76]:

```
plt.figure(figsize=(15,10))
plt.barh(top_ten_head_count_job_wise.index.values, top_ten_head_count_job_wise)
plt.title('Top ten job titles with most employees',fontsize=22)
plt.xlabel('Employee count',fontsize=16)
plt.ylabel('Job Titles',fontsize=16)
plt.show()
```



The most common job title in Baltimore City Government is that of a Police Officer.

Given the fact that I see articles stating: <u>'Neighborhoods are crying out': Baltimore has highest homicide rate of U.S. big cities</u> the large police force is probably justified.

In most cases, with experience people tend to receive higher salaries.

Next, I will explore if this is true for the Baltimore City Government...

SO help to determine difference of dates

In [77]:

```
from datetime import datetime
```

In [78]:

```
def years_of_experience(d1):
    d1 = datetime.strptime(d1,"%m/%d/%Y %H:%M:%S %p")
    d2 = datetime.now()
    years_of_experience=(abs((d2 - d1).days))//365
    return int(years_of_experience)
```

In [79]:

```
Looking at employees with more than 10 years of experience and not an horly laborer.

Also works as one of the top ten most common job titles.

"""

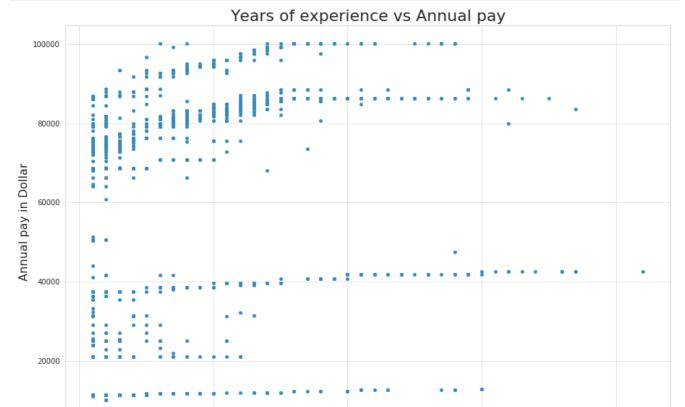
top_ten_jobs_filter = top_ten_head_count_job_wise.keys()

salary_df['YRS_OF_EXPERIENCE']=salary_df['HIRE_DT'].apply(years_of_experience)
```

```
salary_df = salary_df[salary_df['YRS_OF_EXPERIENCE'] > 10]
salary_df = salary_df[salary_df['JOBTITLE'].isin(top_ten_jobs_filter)]
salary_df = salary_df[salary_df['JOBTITLE'] != 'Laborer Hourly']
```

In [80]:

```
plt.figure(figsize=(15,10))
plt.scatter(x=salary_df['YRS_OF_EXPERIENCE'], y=salary_df['ANNUAL_RT'], cmap='coolwarm', marker='o'
, s=20)
plt.title('Years of experience vs Annual pay', fontsize=22)
plt.xlabel('Years of experience', fontsize=16)
plt.ylabel('Annual pay in Dollar', fontsize=16)
plt.show()
```



In [81]:

```
salary_df.corr()
```

Years of experience

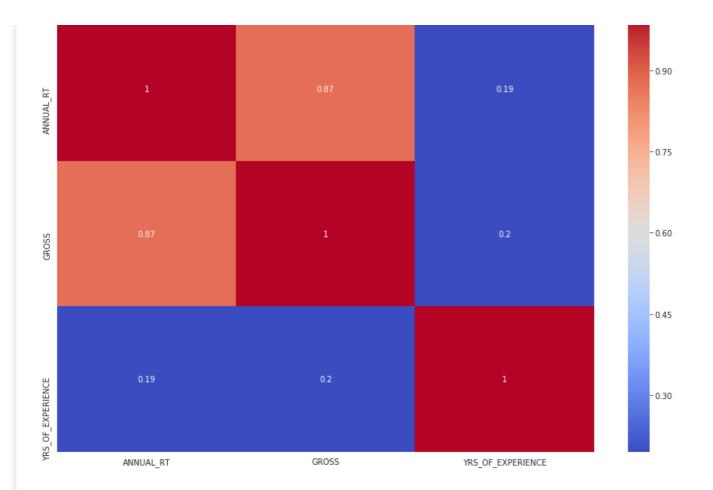
Out[81]:

ANNUAL_RT GROSS YRS_OF_EXPERIENCE

ANNUAL_RT	1.000000	0.874710	0.194875
GROSS	0.874710	1.000000	0.195895
YRS_OF_EXPERIENCE	0.194875	0.195895	1.000000

In [82]:

```
plt.figure(figsize=(15,10))
sns.heatmap(salary_df.corr(),cmap='coolwarm',annot=True)
plt.scatter(x=salary_df['YRS_OF_EXPERIENCE'], y=salary_df['ANNUAL_RT'], cmap='coolwarm', marker='o'
, s=20)
plt.title('Correlation heatmap for salary to years of experience',fontsize=22)
plt.show()
```



There is low correlation between the generated field of "years of experience" and annual pay. This is possible because our assumption that hire date would reflect actual experience is untrue.

```
In [83]:
print('Total Time taken:',time.time() - start_time,'seconds')
```

Total Time taken: 12.085855484008789 seconds

Final conclusions from data characterization project of Baltimore City Government salaries

While working on this project I learned how to explore data, find anomalies in datasets, cleanup data and fill up missing data points, if necessary.

I also learned how to perform a number of different visualization techniques and utilize them to characterize the inherent properties of an unknown dataset.

I learned that data headers can be misleading and lead to prejudices but visualizations can help us correct our inferences.

My key conclusion from the project is: Baltimore City Government is a fair wage payer and does not create drastic income inequality.

I observed that **both annual and gross pay exhibit "long-tail" characteristics** i.e., there are few "very high" or "very low" salaries. This led me to the next logical step of determining the ratio of average income for the top 0.01 to bottom 99.99 employees. This came out to 4.406 which when compared to the ratio of 18.9 for the whole state, seems to be fairly low.

Other conclusions drawn from the analysis and characterization:

- "Police Officer" is the most common job title and number of officers employed by the government is almost three times the
 number of next most number of employees by job title. Given that I frequently see articles like this: <u>'Neighborhoods are crying</u>
 out': <u>Baltimore has highest homicide rate of U.S. big cities</u>, it is not surprising Baltimore City has a large police force.
- The average pay for the top, most common job, seem to have taken into account the specialized training, skills required and risks involved. For example, employees in the Police and Sherrif's department tend to make more money than the Crossing Guard.
- There is a salary jump in both annual and gross pay in salary structure for the Baltimore City Government, as seen via the "twin

- peaks" characteristic in salary density plots. It could also be possible that there are missing data records in this dataset.
- There seems to be very little correlation between the computed field of "years of experience" and annual pay. This could have happened because the hire date does not represent actual experience. Someone who was recently hired could have years of experience with another organization.