

Murray Miron
Owner

October 4, 2019

Subject: Operating Agreement of Software Research, LLC

Let any who have an interest bear witness. This document describes the Operating Agreement, as required by New York State law, of the Software Research, LLC organization.

Regardless of who else shall become a part of the organization, and regardless of what position they may occupy, Murray Miron is to have unilateral decision making powers in all matters related to the organization. In the event of his death or the sale of all assets, he is to be empowered to transfer his stake in the company to whomever he sees fit. In the event of an unexpected death, all company assets and associated powers are to be transferred to whomever was most trusted by him at the time of his death. The manner in which such a determination is made should be one reasonably executed by any parties with a stake in the assets of the organization.

It should be duly noted that one of the primary responsibilities of the company is to serve its customers with integrity and fairness, and to be appropriately compassionate in all matters. The best means of upholding this responsibility is to be determined by Murray Miron, pursuant to the mandate described above; additionally, the preferences and input of all other members of the organization are to be given due weight and consideration whenever possible.

We are an organization that expects and demands excellence of each other, and we must never forget that every one needs a little help to accomplish that sometimes. The primary pursuit of the company is to include maintaining sufficient assets to allow for the continued operation of it and all subsidiaries, while always remaining within the confines of national and international laws, as well as activities related to software research and experimentation.

"The meaning of history lies not in the future but in the moment. It is never anywhere but within our grasp. And if the history of man, terminated, should turn out to have been but a brief flicker in the midst of unnoticing oblivions, let it at least have been worthy of the moment in which it burned. But perhaps it would prove to be a spark which would, in time, illuminate a universe." — John Norman

May we always be worthy of the moments in which we burn