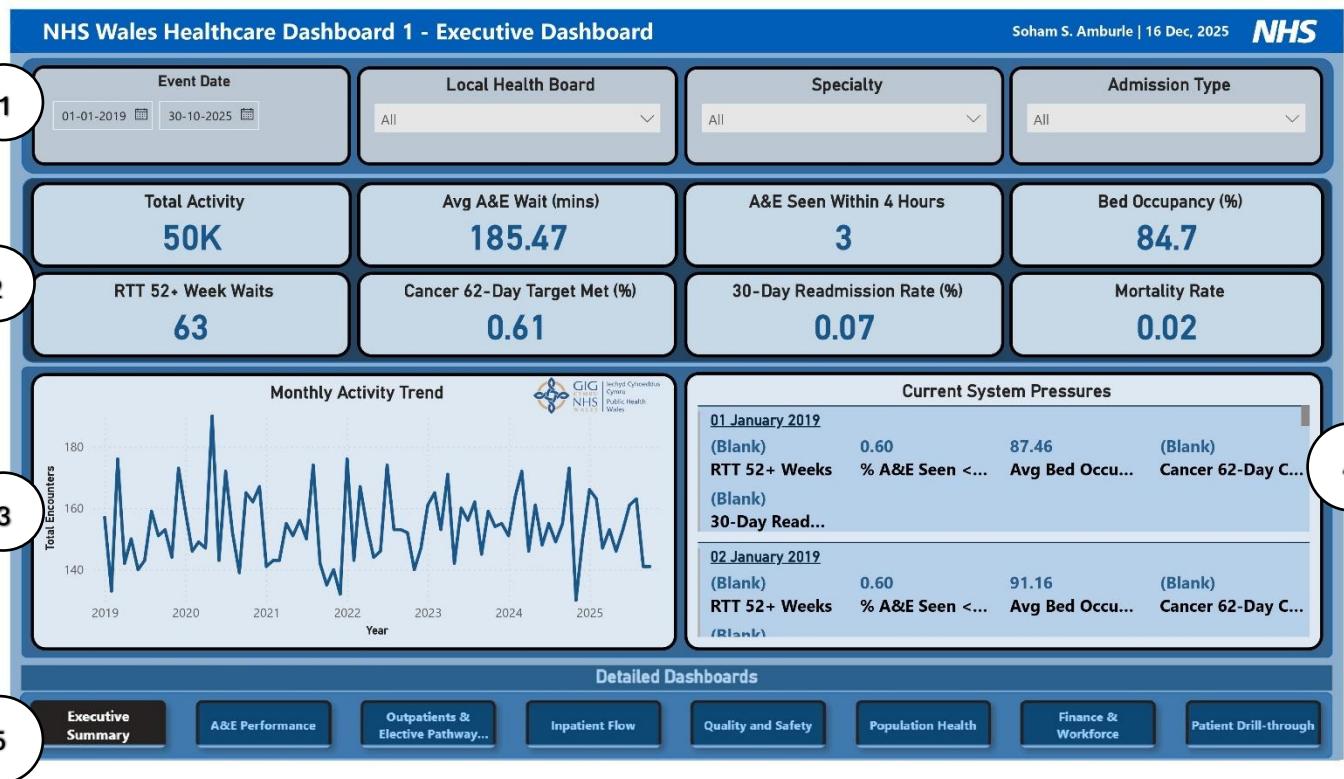


NHS Wales – Dashboard1 – Executive Dashboard

Documentation by Soham S. Amburle | 16 December, 2025

The Executive Summary dashboard provides a high-level, system-wide overview of healthcare performance across NHS Wales. It is designed to support senior leaders, executives, and strategic decision-makers by presenting critical performance indicators, access and flow metrics, quality outcomes, and system pressures in a concise and interpretable format.

The dashboard serves as the central navigation hub for the full reporting suite, allowing for a rapid assessment of current performance and providing direct access to detailed, domain-specific dashboards for further investigation.



Description –

1. System Context & Scope (Global Filters)

The global slicers at the top of the dashboard establish the analytical context for all displayed metrics and visuals. These filters ensure that performance indicators are interpreted consistently and accurately across organisational, clinical, and temporal dimensions.

- Event Date:** Defines the reporting period for analysis, enabling trend and period-specific performance assessment.
- Local Health Board:** Filters results by NHS Wales health board, supporting regional comparison and accountability.
- Specialty:** Allows performance to be reviewed at a clinical service level.
- Admission Type:** Enables differentiation between elective, emergency, outpatient, and community activity.

Together, these filters ensure that the Executive Summary reflects the precise scope of interest for leadership review.

2. System Performance Snapshot (Executive KPI Cards)

The KPI cards provide an immediate, high-level view of healthcare demand, access, capacity, quality, and outcomes. These indicators represent the core dimensions of system performance and are designed for rapid interpretation.

- **Total Activity:** Measures overall healthcare encounters, reflecting system demand.
- **Average A&E Wait Time (Minutes):** Indicates emergency department access and flow performance.
- **A&E Seen Within Four Hours:** Assesses compliance with the national four-hour A&E standard.
- **Bed Occupancy Percentage:** Reflects inpatient capacity pressure and hospital flow constraints.
- **RTT 52+ Week Waits:** Highlights long elective waits, supporting elective recovery monitoring.
- **Cancer 62-Day Target Met:** Measures performance against national cancer pathway standards.
- **30-Day Readmission Rate:** Acts as a proxy for quality of care and discharge effectiveness.
- **Mortality Rate:** Provides a high-level outcome indicator for patient safety and clinical effectiveness.

Collectively, these KPIs answer the fundamental executive question:

"How is the healthcare system performing right now?"

3. Demand Trend & Direction of Travel (Line Chart)

Monthly Activity Trend: Displays total healthcare activity over time, enabling leaders to understand whether system demand is increasing, stabilising, or decreasing.

This trend provides essential context for interpreting current performance, supporting strategic planning and anticipatory decision-making.

4. Current System Pressures (Multi-Row Card):

The Current System Pressures multi-row card consolidates key performance indicators into a compact, narrative-driven summary. It highlights areas where the system is under sustained strain and where performance risks may be emerging.

- RTT 52+ Week Waits
- A&E Seen Within Four Hours
- Average Bed Occupancy
- Cancer 62-Day Target Compliance
- 30-Day Readmission Rate

This section functions as an executive-level synthesis, enabling rapid identification of priority pressure points without requiring detailed drill-down.

5. Navigation to Detailed Analysis (Dashboard Navigator):

The Executive Summary dashboard serves as the primary entry point to the broader reporting suite. The navigation section provides direct access to detailed dashboards covering specific operational and clinical domains, including:

- A&E Performance
- Outpatients & Elective Pathway (RTT)
- Inpatient Flow
- Quality & Safety
- Population Health
- Finance & Workforce
- Patient Drill-Through

This design ensures that high-level insight can be seamlessly translated into deeper analysis and action.

Thus, the Executive Summary dashboard delivers a concise yet comprehensive overview of healthcare performance across NHS Wales. By combining contextual filters, headline KPIs, trend analysis, pressure indicators, and intuitive navigation, it enables:

- Rapid executive situational awareness
- Informed strategic and operational decision-making
- Identification of emerging risks and pressure points
- Efficient transition from summary insight to detailed investigation

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