Optimizing London Fire Station Resources to Better Serve the Community

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Business Intelligence & Analytics

Background

Using data provided by the London Fire Brigade as well as information from Kaggle, we were able to obtain a historical database for over 85,000 fire incidents for 2017 (from January to October).

Optimization Model

<u>Inputs</u>

Distance Matrix, D

 d_{ii} = distance between ith incident and jth fire station

Delay Factor Matrix, F

 f_{ij} = randomly generated factor (between 0 and 1) to simulate arrival delays due to traffic conditions, road blocks, etc.

Effective Distance Matrix, E

$$e_{ij} = d_{ij} + f_{ij}d_{if} = (1 + f_{ij})d_{if}$$

Availability Vector, A

 a_i = number of fire engines available at jth station

Decision Variable

Sent Matrix, S

 $s_{ij} = \begin{cases} 1, & \text{if fire engine is sent to incident i from station j} \\ 0, & \text{if fire engine is not sent to incident i from station j} \end{cases}$

Constraints

 $\sum_{i} s_{ij} = 1$, one fire engine is dispatched to each incident

 $\sum_{j} s_{ij} \le a_j$, the total number of fire engines dispatched from a station does not exceed the available number

Output

Minimize Total Effective Distance

$$\sum_{i} \sum_{j} s_{ij} e_{ij}$$

Results

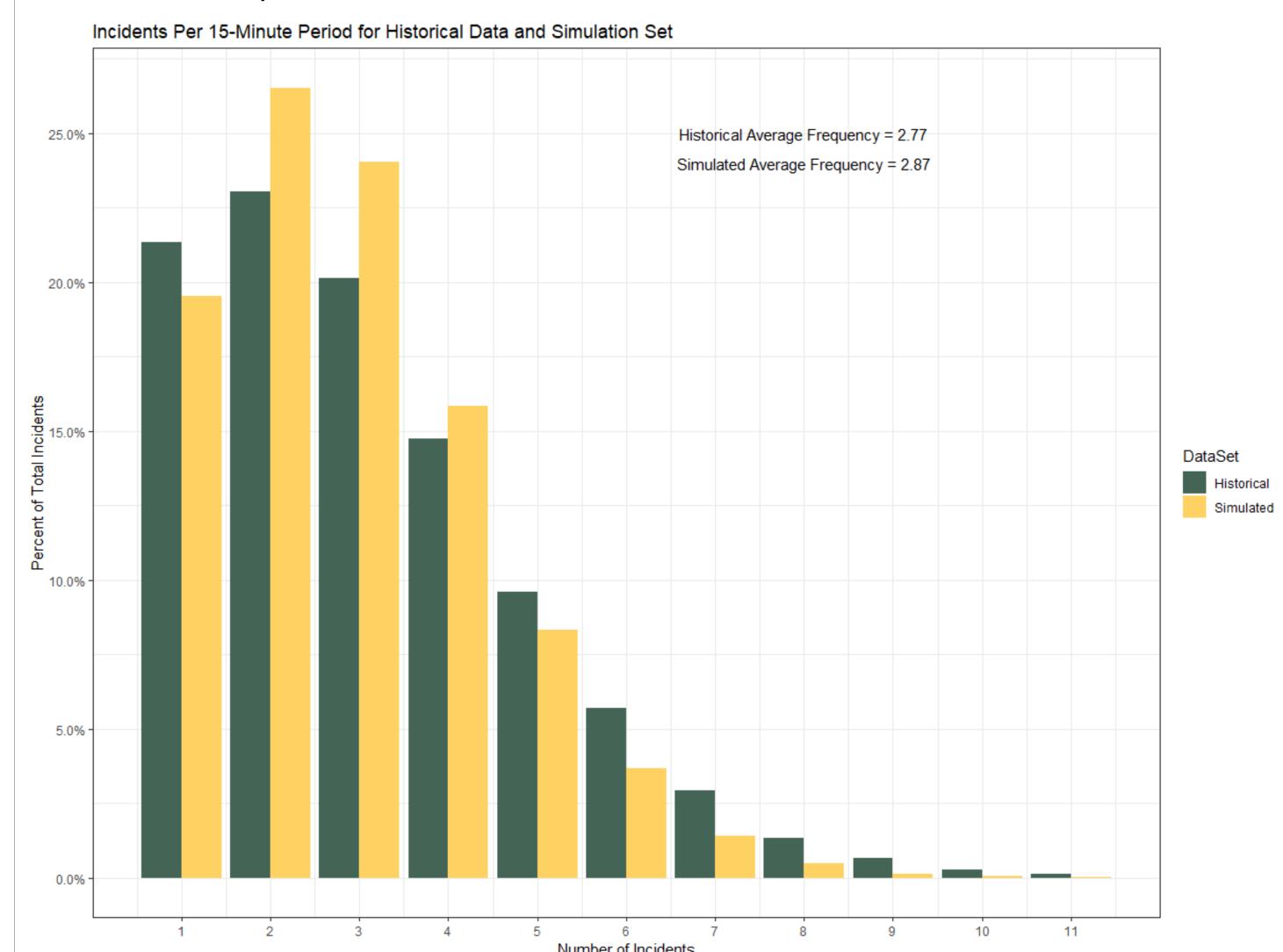
Sample Result Output for Select Simulation Periods

		Incident Fire Engine Deployment							
Period	Incident					Kentish			West
ID	Number	Dowgate	Euston	Holloway	Islington	Town	Paddington	Soho	Hampstead
26	071065-03062017	0	0	1	0	0	0	0	0
26	111710-18082017	0	0	0	0	0	0	0	1
26	079544-18062017	0	0	0	0	0	1	0	0
26	141792-21102017	0	0	0	0	0	0	1	0
27	061388-16052017	0	1	0	0	0	0	0	0
27	024617-27022017	0	0	0	0	0	0	1	0
27	116856-29082017	0	0	0	0	1	0	0	0
28	026377-03032017	0	0	0	0	0	1	0	0
28	070188-02062017	1	0	0	0	0	0	0	0
28	039442-02042017	0	0	0	1	0	0	0	0
29	082627-23062017	0	0	0	0	1	0	0	0
29	142806-23102017	0	0	1	0	0	0	0	0
30	026696-04032017	0	0	0	0	1	0	0	0

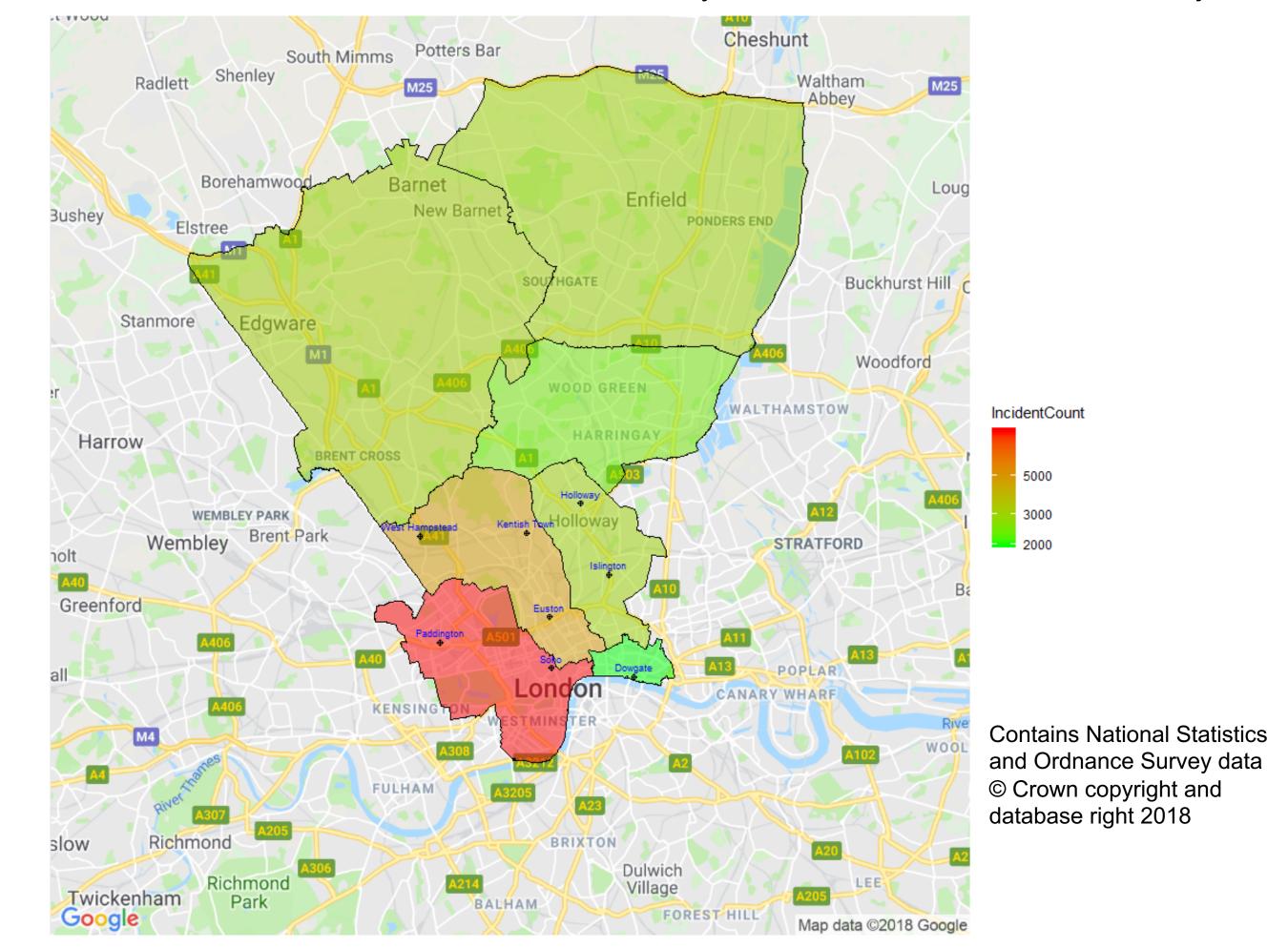
			Total							
Period					Kentish			West	Total	Effective
ID	Dowgate	Euston	Holloway	Islington	Town	Paddington	Soho	Hampstead	Incidents	Distance
26	0	0	1	0	0	1	1	1	4	11.43
27	0	1	0	0	1	0	1	0	3	32.46
28	1	0	0	1	0	1	0	0	3	11.23
29	0	0	1	0	1	0	0	0	2	18.08
30	0	0	0	0	1	0	0	0	1	0.41

Simulation

- 9,600 simulated time periods (15-minute intervals over 100 days)
- A zero-truncated Poisson distribution was used to determine number of incidents in each simulation period were optimized using integer programming (IP)
- Incidents for each time period were selected using a random draw of a subset of the historical data
- The model assumes fire engines are deployed at the end of each 15-minute period and do not return for 30 minutes (i.e., a fire engine deployed in the previous two simulation periods cannot be used in the current period

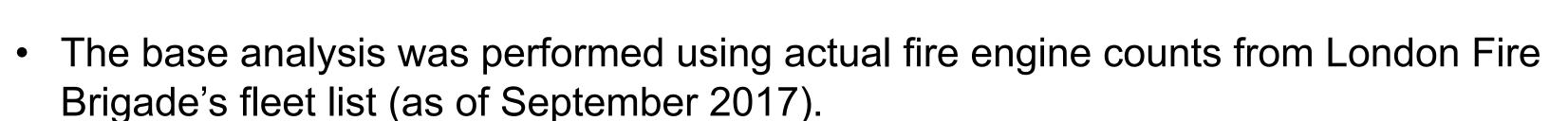


Concentration of Simulated Incidents Over 100 Days and Fire Stations Included in Analysis



Sensitivity Analysis Fire Engine Availability

_	Dowgate	Euston	Holloway	Islington	Kentish Town	Paddington	Soho	West Hampstead	Total Fire Engines
Base Model	1	1	1	1	2	2	2	2	12
Sensitivity +1	2	2	2	2	3	3	3	3	20
Sensitivity +2	3	3	3	3	4	4	4	4	28



- Two sensitivity analyses were performed by adding 1 fire engine and 2 fire engines to the starting fleet of each fire station.
- For the base analysis, slightly over 400 simulation periods (about 4.4%) did not have a sufficient number of fire engines available to deploy to all incidents for that time period (i.e., there was no feasible solution for the optimization problem).
- When increasing the starting number of fire engines at each station by 1, there was only one simulation without a feasible solution.
- The sensitivity analysis with two additional fire engines per station had no infeasible solutions.

